



# BOARD OF DIRECTORS

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*California Housing Finance Agency  
Board of Directors*

March 17, 2014

Burbank Airport Marriott Hotel  
& Convention Center  
2500 Hollywood Way  
Burbank, California  
(818) 843-6000

10:00 a.m.

1. Roll Call.
2. Approval of the minutes of the January 14, 2014 Board of Directors meeting.
3. Chairman/Executive Director comments.
4. Discussion, recommendation and possible action regarding the adoption of a resolution authorizing the Agency’s single family bond indentures, the issuance of single family bonds, short term credit facilities for homeownership purposes, and related financial agreements and contracts for services. (Tim Hsu)  
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5. Discussion, recommendation and possible action regarding the adoption of a resolution authorizing the Agency’s multifamily bond indentures, the issuance of multifamily bonds, short term credit facilities for multifamily purposes, and related financial agreements and contracts for services. (Tim Hsu)  
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6. Discussion, recommendation and possible action regarding the adoption of a resolution authorizing applications to the California Debt Limit Allocation Committee for private activity bond allocations for the Agency’s homeownership and multifamily programs. (Tim Hsu)  
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8.	Discussion, recommendation and possible action to increase the Debt To Income Ratio on Single Family Loan Products from 43% to 45%. (Ken Giebel) <b>Resolution 14-04</b> .....	219
9.	Review and discuss initial draft of Agency’s two-year Strategic Business Plan for Fiscal Years 2014/2015-2015/2016. (Claudia Cappio/Senior Staff) .....	Handout
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11.	Discussion of other Board matters.	
12.	Public testimony: Discussion only of other matters to be brought to the Board’s attention.	
13.	Adjournment	
14.	Handouts	

**NOTES\*\***

**HOTEL PARKING: Cash @ \$13.00 per car, per entry, pay at gate with no in and out.**

**FUTURE MEETING DATES: Next CalHFA Board of Directors Meeting will be May 13, 2014, at the CalPERS Headquarters, Sacramento, California.**

**STATE OF CALIFORNIA**  
**CALIFORNIA HOUSING FINANCE AGENCY**



**BOARD OF DIRECTORS**

**PUBLIC MEETING**



**CalPERS Auditorium  
Lincoln Plaza North  
400 Q Street  
Sacramento, California**

**Tuesday, January 14, 2014  
10:00 a.m.**



Reported by: **DANIEL P. FELDHAUS**  
California Certified Shorthand Reporter License #6949  
Registered Diplomate Reporter, Certified Realtime Reporter

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**A P P E A R A N C E S****Board of Directors Present**

MATTHEW JACOBS  
*(Board Chair)*  
Co-Managing Partner  
Bulldog Partners, LLC

ANNA CABALLERO  
Secretary  
Business, Consumer Services & Housing Agency  
State of California

CLAUDIA CAPPIO  
Executive Director  
California Housing Finance Agency  
State of California

KATIE CARROLL  
for Bill Lockyer  
State Treasurer  
State of California

JANET FALK  
formerly Vice President, Real Estate Development  
Mercy Housing

PETER J. GRAVETT  
Secretary  
California Department of Veterans Affairs

MICHAEL A. GUNNING  
Vice President  
Personal Insurance Federation of California

JONATHAN HUNTER  
Managing Director, Region 2  
Corporation for Supportive Housing

ERAINA ORTEGA  
for MICHAEL J. COHEN, Director  
Department of Finance

TIA BOATMAN PATTERSON  
General Counsel  
Sacramento Housing and Redevelopment Agency

**A P P E A R A N C E S****Board of Directors Present***continued*

PRESTON PRINCE  
 CEO/Executive Director  
 Fresno Housing Authority

DALILA SOTELO  
 Principal  
 The Sotelo Group

LAURA WHITTALL-SCHERFEE  
 for Randall Deems, Acting Director  
 Department of Housing and Community Development  
 State of California

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**Participating CalHFA Staff**

RHONDA BARROW  
 Chief  
 Loan Servicing Unit

TIMOTHY HSU  
 Director  
 Financing Division

VICTOR J. JAMES II  
 General Counsel  
 Legal Division

NICK KUFASIMES  
 Chief  
 Portfolio Management Unit

JAMES S.L. MORGAN  
 Chief  
 Multifamily Programs

TOM NANN  
 Manager  
 Lender Services

A P P E A R A N C E SParticipating CalHFA Staff*continued*

JOJO OJIMA  
Office of the General Counsel  
Legal Division

RICK OKIKAWA  
Programs Administrator

CHRIS PENNY  
Chief  
Asset Management Division

DIANE RICHARDSON  
Director  
State Legislation Division  
and California Mortgage Assistance Corporation

JACKLYNNE RILEY  
Director  
Administration Division

ANTHONY SERTICH  
Manager  
Financing Risk Division

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1 Eraina Ortega, Deputy Director at the  
2 Department of Finance.

3 CHAIR JACOBS: And Dalila?

4 MS. SOTELO: Dalila Sotelo. I'm with The  
5 Sotelo Group; and I'm new to this organization.

6 So thank you.

7 MR. PRINCE: Preston Prince. I'm the CEO with  
8 the Fresno Housing Authority.

9 CHAIR JACOBS: Good to have everybody here.

10 I wonder if -- I guess we're waiting on a few  
11 others. It may make sense, since it's a new year, for  
12 all of the Board members sort of to tell a little bit  
13 about their interest in affordable housing. Just a  
14 couple sentences about why you're here.

15 Janet, do you want to begin?

16 MS. FALK: Hi, I'm Janet Falk. I've been in  
17 affordable housing for about 40 years, working for  
18 nonprofits and building affordable developments all  
19 through the state.

20 MR. GUNNING: Mr. Chairman, Michael Gunning.  
21 And everything I know, I learned from Janet. And I just  
22 hope I can be of good tutelage to all the learning she  
23 provided.

24 *(Ms. Whittall-Scherfee entered the*  
25 *meeting room.)*

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1 CHAIR JACOBS: I'm Matt Jacobs. I'm a  
2 developer in the private sector; and hoping that we, as  
3 an agency, can innovate in producing a supply of better,  
4 more sustainable housing here in California.

5 MS. CABALLERO: Good morning, Mr. Chairman. My  
6 name is Anna Caballero. I'm the Secretary of Business,  
7 Consumer Services & Housing Agency. And in a former  
8 life, I was a City Council member in the City of Salinas  
9 for 15 years; and one of our major efforts and success  
10 stories is building affordable housing.

11 MR. HUNTER: I'm Jonathan Hunter. I'm  
12 currently with the Corporation for Supportive Housing,  
13 although I'm in the process of transitioning into work as  
14 a private consultant. I've spent about 30 years trying  
15 to solve the problems of homelessness in California,  
16 particularly for those folks who have disabilities  
17 related to mental-health issues and substance-use issues.  
18 And certainly affordable housing and the Mental Health  
19 Services Act Housing Program have been really critical  
20 tools to try to address those needs in California. So  
21 that's what brought me here.

22 MS. SOTELO: Again, my name is Dalila Sotelo;  
23 and I've been in the housing industry for about 22 years.  
24 I started when I was in fifth grade.

25 I've been in the private sector. I've worked

1 for nonprofits. I've worked for for-profits; I've worked  
2 in city government. So I have a nice array of  
3 perspective in terms of the development of affordable  
4 housing and the challenges that we face here in  
5 California.

6 And I look forward to working with you all as  
7 my fellow Board members and with the Agency executive  
8 team to see where we can lead California in housing.

9 So thank you.

10 MR. PRINCE: Again, Preston Prince, CEO of the  
11 Fresno Housing Authority. I have about 25 years in the  
12 affordable housing world. About 8,000 units of housing  
13 over a billion dollars' worth of financing.

14 In Fresno, the last five years, we've closed on  
15 17 tax credit deals, 1,500 housing units. About  
16 \$300 million of investment just in Fresno. So I come  
17 from that development side but on the Housing Authority  
18 perspective.

19 And if I was to describe myself, I would really  
20 say that my goal is to go into bureaucratic organizations  
21 that are compliant-driven, and to figure out how they can  
22 be much more responsive to outcomes in the communities,  
23 such as educational achievement of children, ending  
24 homeless, helping parents become wage earners, and have  
25 wage progression, and really focus on quality of life for

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1 seniors and people with disabilities.

2 CHAIR JACOBS: And we have -- actually, Laura  
3 came in.

4 MS. WHITTALL-SCHERFEE: My name is Laura  
5 Whittall-Scherfee. I'm the deputy director of the  
6 Division of Financial Assistance at HCD. I've been  
7 involved with affordable housing at the state level for  
8 18 years.

9 *(Mr. Gravett entered the meeting room.)*

10 CHAIR JACOBS: And we also have, he's joined  
11 the Board, he is -- oh, he just walked in right now -- as  
12 an Angeleno, I'm very proud to have Peter Gravett here.

13 He is a distinguished LAPD retiree and also a  
14 veteran; and I guess he's the Cal Vet secretary as well.

15 So we are honored to have you here.

16 MR. GRAVETT: Thank you. I apologize for being  
17 late.

18 CHAIR JACOBS: No, no worries.

19 We're all just giving a brief introduction and  
20 just explaining goals for affordable housing that you  
21 might have.

22 So if you wouldn't mind.

23 Please introduce yourself and tell a little bit  
24 about you.

25 MR. GRAVETT: Well, good morning, everyone. I

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1 apologize for my tardiness. I'm nursing a knee here.

2 I'm Peter Gravett. I serve as Secretary of  
3 Veterans Affairs. You probably know that we have a  
4 housing element in our agency, financing housing. And  
5 I'm looking forward to working on this commission and  
6 being a part of it.

7 And he mentioned that I'm retired military  
8 also, a retired major general; and I spent over 35 years  
9 in the military, both active and reserve.

10 So glad to be here.

11 Thank you.

12 CHAIR JACOBS: All right, at some point in this  
13 meeting, I would also, just because we have new Board  
14 members, I would like to have staff -- the key staff --  
15 come up and introduce themselves.

16 We can do that now, if people think that's  
17 appropriate, or later on in the meeting.

18 MS. CAPPPIO: We can do it now.

19 CHAIR JACOBS: Yes, let's do it as they  
20 present.

21 Do we have any changes to the proposed agenda?

22 MS. CAPPPIO: I don't, but...

23 CHAIR JACOBS: Does anybody have new agenda  
24 items to put on here?

25 *(No response)*

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1 CHAIR JACOBS: Seeing none, let's go ahead with  
2 the roll call.

3 JoJo?

4 --oOo--

5 **Item 1. Roll Call**

6 MS. OJIMA: Ms. Caballero?

7 MS. CABALLERO: Here.

8 MS. OJIMA: Ms. Whittall-Scherfee for Randall  
9 Deems?

10 MS. WHITTALL-SCHERFEE: Here.

11 MS. OJIMA: Ms. Falk?

12 MS. FALK: Here.

13 MS. OJIMA: Mr. Gravett?

14 MR. GRAVETT: Here.

15 MS. OJIMA: Mr. Gunning?

16 MR. GUNNING: Here.

17 MS. OJIMA: Mr. Hunter?

18 MR. HUNTER: Here.

19 MS. OJIMA: Ms. Carroll for Mr. Lockyer?

20 *(No response)*

21 MS. OJIMA: Ms. Patterson?

22 *(No response)*

23 MS. OJIMA: Mr. Prince?

24 MR. PRINCE: Here.

25 MS. OJIMA: Ms. Sotelo?

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MS. SOTELO: Here.

MS. OJIMA: Mr. Alex?

*(No response)*

MS. OJIMA: Mr. Cohen?

MS. ORTEGA: Eraina Ortega for Michael Cohen.

MS. OJIMA: I'm sorry, Ms. Ortega.

MS. ORTEGA: No problem.

MS. OJIMA: Thank you.

Ms. Cappio?

MS. CAPPPIO: Here.

MS. OJIMA: Mr. Jacobs?

CHAIR JACOBS: Here.

MS. OJIMA: We have a quorum.

CHAIR JACOBS: Great.

--o0o--

**Item 2. Approval of Minutes of November 12, 2013, Board  
of Directors Meeting**

CHAIR JACOBS: All right, let's move on to  
the minutes from the last meeting.

Are there any corrections to the minutes or  
clarifications?

*(No response)*

CHAIR JACOBS: Do we have a motion to approve  
the minutes?

MR. HUNTER: I'll move to approve the minutes

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1 CHAIR JACOBS: So moved.

2 MS. CABALLERO: Second.

3 CHAIR JACOBS: We've got a second.

4 JoJo, roll call.

5 MS. OJIMA: Is that Ms. Caballero?

6 CHAIR JACOBS: Yes.

7 MS. OJIMA: Thank you.

8 MS. OJIMA: Ms. Caballero?

9 MS. CABALLERO: Aye.

10 MS. OJIMA: Ms. Whittall-Scherfee?

11 MS. WHITTALL-SCHERFEE: Aye.

12 MS. OJIMA: Ms. Falk?

13 MS. FALK: Abstain. I wasn't present.

14 MS. OJIMA: Thank you.

15 Mr. Gravett?

16 MR. GRAVETT: Abstain.

17 MS. OJIMA: Thank you.

18 Mr. Gunning?

19 MR. GUNNING: Aye.

20 MS. OJIMA: Mr. Hunter?

21 MR. HUNTER: Aye.

22 MS. OJIMA: Ms. Patterson?

23 *(No response)*

24 MS. OJIMA: Mr. Prince?

25 MR. PRINCE: I believe I must abstain.

1 MS. OJIMA: Thank you.

2 Ms. Sotelo?

3 MS. SOTELO: Abstain.

4 MS. OJIMA: Thank you.

5 Mr. Jacobs?

6 CHAIR JACOBS: Aye.

7 MS. OJIMA: It does not pass.

8 MS. CAPPPIO: We'll continue.

9 MS. OJIMA: Thank you.

10 CHAIR JACOBS: We're going to run into the same  
11 thing again, aren't we?

12 --oOo--

13 **Item 3. Chairman/Executive Director Comments**

14 CHAIR JACOBS: Let's turn to you, Claudia, for  
15 the Executive Director report.

16 MS. CAPPPIO: Good morning. I welcome the new  
17 board members as well.

18 And may we have a productive and wildly  
19 successful 2014. I'm feeling good about it.

20 Before I begin my remarks, I'd like to  
21 introduce a student that is interning with me this week,  
22 Yikai Wang. He is with Swarthmore College, and he is  
23 getting a boatload of information about housing finance,  
24 and just development and other American experiences here.

25 So please welcome him.

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1           As I look forward, I want to give you an update  
2           on a couple of things going on.

3           First, the infamous Affordable Housing Cost  
4           Study. It is nearly done. We have been editing and  
5           doing a little bit more research on some factors that we  
6           wanted to make clearer in the report. That has been  
7           completed, and publication should be within the next  
8           couple of weeks.

9           I will schedule it if the Board concurs for  
10          discussion and review at the March meeting.

11          With regard to the progress and working group  
12          for implementation of AB 639, which was a bill passed by  
13          the Legislature last year which will hopefully recommit  
14          up to \$600 million of veterans-focused single-family  
15          mortgage money to multiple-family veterans-focused  
16          housing, we have formed a good working group with HCD,  
17          CalHFA, and Vets Affairs.

18          And I will say that progress is really  
19          impressive, and we want to be as ready as we can to  
20          implement that program after the June vote, which, of  
21          course, we all hope is affirmative.

22          The reorganization between CalHFA and HCD has  
23          resurfaced. It was on pause for a little bit last year  
24          as other priorities were taking place in the Governor's  
25          office; but we have reconvened a working group for that.

1 And we should be having clarity and certainty within the  
2 first quarter of 2014. At least that is my aspiration.

3 And finally, the Governor's budget that was  
4 released last week had two items of note:

5 First, his emphasis on retooling local  
6 government for infrastructure projects, and I would  
7 include affordable housing in that, with his notion about  
8 infrastructure financing districts.

9 You may want to review that. And I will  
10 certainly be forwarding more information on that as we  
11 look toward the budget process in the next few months.  
12 But this would essentially be giving local government an  
13 easier tool with which to finance major infrastructure.  
14 And housing is included in that, should the local  
15 government believe that's appropriate.

16 *(Ms. Carroll entered the meeting room.)*

17 MS. CAPPPIO: And in addition to that, up to a  
18 hundred million dollars has been designated for community  
19 development of the cap-and-trade money. You may recall  
20 that a few years ago, California began this system of  
21 the ability for businesses to buy pollution credits,  
22 essentially, in an effort to reduce greenhouse gas. And  
23 the revenue for that will come and hopefully be applied  
24 to projects that would eliminate or reduce greenhouse  
25 gas.

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1           We've been given a chunk of that between HCD,  
2 CalHFA, the Strategic Growth Council, CalSTA -- which is  
3 the new transportation agency -- and EPA.

4           So we will be all in a new process to discern  
5 and distribute that money for specific projects among  
6 them -- among the appropriate projects would be  
7 affordable housing and infrastructure projects for  
8 transportation-related or transit-related areas. So it  
9 looks like we are beginning to have a few more financial  
10 tools as we enter 2014.

11           I would be glad to answer any questions or  
12 comments that Board members have.

13           *(No response)*

14           CHAIR JACOBS: Seeing none, I'd like to invite  
15 Tim to come on up.

16           We've had some very good news about an upgrade  
17 in our rating from Standard & Poor's and the Agency's  
18 credit. And I'd like to sort of walk everybody through  
19 the ramifications of that.

20           Oh, yes, Katie Carroll from Bill Lockyer's  
21 office has come in and joined the meeting.

22           MS. CAPPPIO: Welcome.

23           CHAIR JACOBS: Actually, if you wouldn't mind  
24 just walking the new Board members through who you are  
25 and your interest in affordable housing.

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1 MS. CARROLL: Sorry I'm late. I'm Katie  
2 Carroll, and I am the --

3 CHAIR JACOBS: There's a button to turn on the  
4 microphone.

5 MS. CARROLL: I'm Katie Carroll with the  
6 Treasurer's Office, representing the Treasurer on the  
7 Board. And I'm primarily a finance person, actually.

8 CHAIR JACOBS: Thank you.

9 --o0o--

10 **Item 4. Update and discussion of Standard & Poor's**  
11 **recent annual review of Agency's credit ratings**

12 CHAIR JACOBS: All right, Tim?

13 MR. HSU: Good morning, Mr. Chairman, and good  
14 morning.

15 CHAIR JACOBS: That one over there.

16 MR. HSU: Can you hear me now? Can you hear me  
17 now?

18 Good morning, Mr. Chairman, and good morning,  
19 Members of the Board, and welcome to the new members of  
20 our Board. My name is Timothy Hsu. I'm the director of  
21 Financing for the California Housing Finance Agency.

22 Just a little bit about me. By this time, I've  
23 spent about half of my career in the public sector, all  
24 that working for CalHFA. And the rest of the time, the  
25 other half, the evil half, you might say, I have had some

1 stints in banking, and also I've worked for a consulting  
2 company in a prior life.

3 One of the mandates from Claudia is to elevate  
4 our level of engagement with our Board. So for better or  
5 worse, you'll be hearing quite a bit from me or members  
6 of our Financing Division, including Tony, who is also  
7 here today.

8 Over the last couple years, as the economy  
9 struggled and as the financial market is in disarray, I  
10 often heard in the press and people quoting a supposed  
11 Chinese curse that "May you live in interesting times."

12 So last night, I went on to Wikipedia, the  
13 source of all things of authority, and I looked up this  
14 phrase in Wikipedia. And this supposed phrase is  
15 actually loosely related from an old Chinese idiom that  
16 roughly translates into: "It's better to be a dog in  
17 peaceful times, than to be a man or woman in chaotic  
18 times."

19 And I don't think that any of us want to  
20 actually say that, when we say that, "May you live in  
21 interesting times."

22 But this supposed curse is also -- Claudia is  
23 thinking "Where is this going?" -- this supposed curse is  
24 also loosely related to another saying, which is that,  
25 "May you come to the attention of powerful people." And

1 I thought about what the Agency has experienced over the  
2 last couple years, and I checked it out, yes. And it's  
3 also loosely related to another saying, that "May your  
4 wishes be granted," which brings us to this agenda item:  
5 The update on the S & P's recent annual review of the  
6 Agency's credit ratings.

7 The holiday, right before -- I have wonderful  
8 news to tell the Board. Right before the holiday season,  
9 S & P concluded their annual review of the three main  
10 credit ratings of California Housing Finance Agency.

11 The first one is what we refer to as HMRB,  
12 which is Home Mortgage Revenue Bonds, which is our  
13 single-family flagship indenture. This indenture still  
14 has about \$3 billion of assets in there. It is a special  
15 obligation of Agency. And this is a bond indenture.

16 So HMRB and Multifamily III are both bond  
17 indentures. And Multifamily III is where we house all --  
18 most of our multifamily lending in this bond indenture;  
19 and it is a general obligation of Agency.

20 And the last but not least, it's our General  
21 Obligation.

22 They concluded their reviews of these three  
23 credit ratings, and the following are the actions that it  
24 took on these credits ratings.

25 So for the bond indenture, HMRB, they gave us a

1 two-notch upgrade from BBB flat to A-minus, and they kept  
2 the outlook as "stable," which is important because  
3 sometimes the outlook could be a precursor to their  
4 actions.

5 And for the Multifamily III indenture, they  
6 gave us a four-notch upgrade from A-minus to AA flat.  
7 And as I mentioned, the outlook could be very important,  
8 so they changed the outlook in that indenture from  
9 "negative" to "stable," which is also a very good thing.

10 And for our General Obligation, they didn't  
11 change our rating. They kept us at A-minus, but they did  
12 change the outlook from "negative" to "stable."

13 And as I mentioned, the outlook is very  
14 important because sometimes it foreshadows what they  
15 might do next.

16 And as I've said to Claudia and to people I  
17 talked to about this, this really took the entire might  
18 of the entire Agency to do this.

19 I am fortunate because I am the messenger  
20 carrying this fabulous news to the Board. But this  
21 really -- there is plenty of kudos to go around. I think  
22 that a lot of people worked very hard on this, various  
23 aspects.

24 The one good thing where I sit, perhaps, is  
25 that I can -- I'm sort of at a privileged position to be

1 able to see how a lot of these different pieces around  
2 the Agency come together to make things like this happen.

3 Some time ago, I think about one or two Board  
4 meetings ago, as an aside, I mentioned to Mike that  
5 something really good is going to come to the Agency in  
6 the next couple months. So he actually wagered that he  
7 would buy me a beer if something, indeed, good were to  
8 come to the Agency.

9 And, of course, I didn't know this a couple  
10 months ago; but in the spirit of suggesting that this is  
11 not just Tim, I think that Mike perhaps needs to buy the  
12 entire Agency a drink at Ella's.

13 But all jokes aside, I think this is really,  
14 really great news. I know some of the new Board members  
15 are joining at exactly the right time as the Agency  
16 switches the momentum of where we're headed.

17 And on page 3, just some samples of the quotes  
18 from their write-ups in their rating review.

19 The reduction of variable-rate debt and also  
20 swaps, and seasoned and proactive financial management.  
21 Let me pause there.

22 An improvement in delinquency and foreclosure  
23 rates, and also a significant decline in losses in fiscal  
24 year 2013.

25 You'll notice that these strengths, if you look

1 below, they also twisted these strengths to also become  
2 weaknesses for many of these, because these are real risk  
3 factors that the Agency has faced over the last couple  
4 years. And the fact that they're strengths means that  
5 we have been managing these risk factors to their  
6 satisfaction. But the fact that they're also weaknesses  
7 means that if we don't continue to manage these risks,  
8 they could become factors -- risk factors for them to  
9 downgrade us or take negative actions.

10 Speaking of switching of the momentum, on  
11 page 4 is a history of CalHFA's rating history from  
12 Standard & Poor's. You can see that in 2010 -- you can  
13 see that with respect to the rating actions that they  
14 take, they're quite synchronized. So you can see that  
15 in 2010, they downgraded our HMRB Single-Family  
16 indenture, but they also took action on our General  
17 Obligation. So they downgraded our HMRB indenture, and  
18 they also downgraded our general obligation indenture.  
19 And then again in 2011, they did the same thing: They  
20 downgraded both the HMRB indenture in orange and also the  
21 General Obligation in blue.

22 And in around 2012 or so, I guess that you  
23 might say that we have -- we reached a plateau, and we  
24 retained our rating from where we were in the prior year.  
25 So 2012 we remain unchanged versus 2011.

1           And 2013, which is this past year, is the  
2           upgrades that we just described.

3           A couple things to know here which are of  
4           importance is that you'll notice that in the General  
5           Obligation, in the blue, I noticed the word "decoupling."  
6           What this is, is that historically, our General  
7           Obligation and our Multifamily III indenture have shared  
8           the same rating. And the primary reason for that is that  
9           the General Obligation is guaranteeing the real-estate  
10          risk of the uninsured multifamily loans that we have in  
11          Multifamily III. So traditionally, it had the same  
12          rating.

13          One of the things that we tried really hard on  
14          over the last couple of years, is to suggest that there  
15          needs to be a decoupling. And the fact that S & P agreed  
16          with us and actually split the rating of the General  
17          Obligation and also Multifamily III, to us, is a huge  
18          success. And the reason why this is important is that  
19          we talked earlier about, there is a great need to  
20          reduce our variable-rate bonds, to get rid of these  
21          variable-rate bonds.

22          At the moment, our variable-rate bonds are  
23          backed by a letter of credit from the U.S. Treasury, and  
24          that letter of credit expires at the end of next year, at  
25          the end of 2015. So one of the key mandates that we have

1 is to eliminate all of our variable-rate bonds by the end  
2 of next year.

3 Having a higher credit rating -- and to be  
4 sure, these variable-rate bonds are housed in the HMRB  
5 indenture, which is in orange, and also in Multifamily  
6 III. They're not housed directly under our General  
7 Obligations.

8 So having a bond indenture, which is housing  
9 these variable-rate bonds which is backed by this letter  
10 of credit from the U.S. Treasury, having a high rating  
11 inside these bond indentures would mean that we would  
12 have more options, different tools that will come into  
13 play for us to get out of these variable-rate bonds, and  
14 having more tools generally means a higher probability  
15 that we can succeed in our goal of getting rid of all of  
16 these variable-rate bonds. So that was a huge thing.

17 We never imagined, although this is fantastic,  
18 that they would decouple the two ratings and have the  
19 separation be as much as four notches. But why would you  
20 ever question something as good as that? But we never  
21 thought we would get that much.

22 As an aside, what you can see here is that this  
23 is a great momentum switch from S & P's point of view.  
24 But one of the other things I also have come to really  
25 appreciate as I age, is that timing in life is

1 everything. You will notice here that Claudia, as it  
2 turns out, joined the Agency about the first quarter of  
3 2011. So she was with us when we experienced that 2011  
4 downgrade. But you can see that she, I think, is also  
5 instrumental in helping us switching this around.

6 The second year she was here, we were able to  
7 manage sort of a carrying forward of our rating from the  
8 prior year. And now, we are experiencing some really  
9 good news in our ratings. And we feel that this is much  
10 like the message I have been telling the Board last year,  
11 that we feel that CalHFA is like a phoenix rising from  
12 the ashes. This is definitely a momentum change. We  
13 realized that last year, but that sometimes it takes a  
14 while for the rating agencies to come around themselves.

15 I will pause to see if there are any questions.

16 CHAIR JACOBS: Just on the general ratings,  
17 Moody's is how far away, do you think, from looking at us  
18 again?

19 MR. HSU: So we're actually undergoing the  
20 process with Moody's right now; and we expect that they  
21 will conclude their analysis probably in this first  
22 quarter.

23 There are some factors there that could  
24 complicate things and delay their action, perhaps. But  
25 on balance, we expect them to conclude their analysis

1 this quarter as well. So it's quite possible that by the  
2 next Board meeting in March, that we would also have  
3 something to report on that front. And we are hopeful  
4 there as well.

5 CHAIR JACOBS: Okay, and I guess later on we'll  
6 hear reports on the residential portfolio.

7 I saw in one of the comments, Genworth remains  
8 one of their agency's concerns, just the health of  
9 Genworth, which is our insurer, ultimately.

10 MR. HSU: Yes. So Genworth Mortgage Insurance  
11 Corporation, or GEMICO, provides reinsurance for the  
12 Agency's single-family mortgage loans.

13 It is, by far, the most significant credit  
14 enhancer for the Agency. The largest is the  
15 U.S. Treasury because the U.S. Treasury is providing us  
16 that letter of credit. But normally, people don't think  
17 there is any credit risk to Uncle Sam. Whereas Genworth  
18 is a private corporation, and as a big credit enhancer to  
19 the Agency. As their credit sort of experiences  
20 volatility in the marketplace, if you will, it has that  
21 knock-on effect on our creditworthiness.

22 And -- sorry. I just wanted to give some  
23 context on Genworth.

24 And back in December of last year, Moody's put  
25 Genworth on CreditWatch for upgrade. And to the degree

1 that they conclude to upgrade Genworth, it would have  
2 positive, knock-on effects on our credit as well; because  
3 right now, where they are and where we are, they don't  
4 give us a hundred cents on the dollar credit on their  
5 guarantee.

6 Said a different way: Their risk in force  
7 might be \$100; but because of their credit rating,  
8 they're haircutted down to, roughly, I believe about  
9 45 cents on the dollar.

10 So if they were to get upgraded, depending on  
11 where we are and where they are, it's quite possible that  
12 that amount of credit we'd get for their guarantee would  
13 actually go up, which means that more of our losses would  
14 be covered, which means that we could potentially have  
15 positive credit actions.

16 CHAIR JACOBS: Any questions?

17 MS. SOTELO: Mr. Chairman, just going back to  
18 the review by S & P, congratulations on the increase in  
19 rating. And I know it's a very difficult thing to do,  
20 so congratulations to everyone for having gone through  
21 that process.

22 I just wanted to focus for a moment on the  
23 "non-performing asset" comment that was made relative to  
24 their report.

25 Is it possible to get a report back or maybe

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1 just cover that, the purview of that a little bit? I  
2 just want to understand how the S & P report commented on  
3 the non-performing assets and whether that could be  
4 changed or improved or we see the Agency focusing on that  
5 in the next quarter and what that will do to our rating  
6 overall?

7 (Ms. Boatman Patterson entered the  
8 meeting room.)

9 CHAIR JACOBS: I think that's coming in one of  
10 our subsequent reports. But if you want to sort of touch  
11 on that.

12 MR. HSU: Let me first create some context for  
13 that comment.

14 When S & P compares CalHFA's delinquency ratios  
15 to what they say is the market ratio for the state of  
16 California, they are -- this is not one of my favorite  
17 things -- but they are comparing apples to oranges. And  
18 I'll mention -- and this is not an excuse.

19 One of the things that the Agency has been  
20 working on -- and this is one of the reasons why this is  
21 really an agency-wide effort to get to where we are  
22 today -- is to try to work on these delinquency ratios,  
23 non-performing loans.

24 Rhonda and Nick are here, who work in servicing  
25 and Portfolio Management. They will talk more about

1 their efforts. But one of the things that they do, when  
2 they do this comparison, is that -- a couple of things.

3 One is that when they look at, for example, the  
4 Mortgage Banker Association's ratios, the MBA's ratios,  
5 they are looking at ratios that have the benefits of new  
6 origination. But one of the problems that we had in the  
7 last couple years, is that the financial crisis hit us  
8 hard enough that we basically stopped lending. So we  
9 don't have the benefits of the new originations improving  
10 our ratios.

11 And, as you know, one of the reasons why  
12 Fannie Mae and Freddie Mac are, you know, just minting  
13 money these days, is that they are making new  
14 originations that are performing with higher G-fees.

15 So we don't have that benefit. And that's a  
16 big, big -- that's a big factor. Because as you also  
17 know, there's been tremendous refinancing activities  
18 prior to this summer. So that changes the ratio a lot.

19 And the other thing that's a factor is that  
20 they tend to, for better or worse, compare us to prime.  
21 They compare us to this MBA number prime.

22 And the short of that is that we are not prime.  
23 We are first-time homebuyers with very high LTV. And I  
24 know that sometimes that population could be risky from  
25 sort of a risk-management point of view. But for better

1 or worse, that has been the traditional population that  
2 state HFAs have served.

3 So those two sort of variations alone makes  
4 that comparison very difficult.

5 But having said that, there will be more  
6 discussions later on about some of our efforts there.  
7 And that is one of the key things that we have been  
8 focused on. We might argue that some of the folks that  
9 were working in lending, that, when we stop the lending  
10 programs, they're -- that human resources, that sort of  
11 capacity all got shifted to servicing and Portfolio  
12 Management and Loss Mitigation so that we can improve  
13 those ratios.

14 MS. SOTELO: Thank you. That was really  
15 helpful.

16 MR. PRINCE: I think it's really interesting  
17 that two of my three questions, Dalila covered.

18 So first was, congratulations on the movement.  
19 I totally agree.

20 I had a lot of questions about the delinquency.  
21 And so I'm looking forward to more information about  
22 that.

23 The variable-rate bonds, you said, backed by  
24 the letter of credit. The letter of credit ends 2015.  
25 So I guess this is more of a question of the analysis of

1 what's going to happen if there's still variable-rate  
2 bonds and there's no letter of credit, and what's the  
3 exposure after that point.

4 But I assume that will come later as well.

5 MR. HSU: No, now is good.

6 MR. PRINCE: Okay.

7 MR. HSU: Now or never.

8 You should always have dessert first, right?

9 Dessert and a beer first, then the main entrée.

10 We got the letter of credit from the U.S.

11 Treasury at the end of 2009. And at the time, we

12 probably thought that it needed to be quite a long-term

13 commitment from the U.S. Treasury. I venture to say, we

14 were probably asking for this facility to be as long as

15 ten years. They gave us three.

16 So at the end of 2011, they were going to

17 extend the facility because they knew that we were still

18 in the facility and we probably couldn't get out on time.

19 They extended the facility three years, and we're asking

20 for five.

21 So having given you that context, recently I

22 had a call -- with the Financing Division, I had a call

23 with the GSEs who are sort of intermediaries for the

24 U.S. Treasury for this program. And they asked us if we

25 expect there to be a balance of this TCLP support by the

1 end of next year. And we are more confident than ever  
2 that we are going to be able to get rid of all of the  
3 support from the U.S. Treasury by the end of the next  
4 year.

5 And these credit-rating upgrades that you're  
6 looking at here, as I mentioned, will give us more tools  
7 in our toolbox to use different ways to get rid of these  
8 VRDOs. And with more tools, it usually means that you  
9 can do more things and increase your probability of  
10 success.

11 So while I can't tell you exactly all the  
12 things we'll do in the next couple years, we do have a  
13 chart from Tony which will show you that we've had  
14 tremendous success in reducing these balances. We  
15 actually started this program at \$3.5 billion at the end  
16 of 2009, and now we have \$1 billion. So that's a decline  
17 of \$2.5 billion. And on an annualized basis, we've been  
18 getting -- reducing them by about 26 percent a year.

19 So if you assume that we are under that sort of  
20 rough same clip, that billion dollars can go easily, just  
21 from the things that we've been doing, could easily get  
22 to that \$400 million to \$500 million. And that's a  
23 number that we think that, if there's some end game to be  
24 played in sort of the middle or the end of 2015, we think  
25 that we can manage that.

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1 CHAIR JACOBS: Seeing no more questions,  
2 anyone?

3 (No response)

4 CHAIR JACOBS: All right, thank you, Tim.  
5 That's been a great explanation of that.

6 Our next item on the agenda is --

7 MR. HSU: I'm not done.

8 CHAIR JACOBS: Oh, you're not done?

9 MR. HSU: Yes. As I mentioned, you'll be  
10 hearing a lot from me, for better or worse.

11 CHAIR JACOBS: Two more slides in there.

12 MR. HSU: But it's just really one slide  
13 because the last slide I already covered.

14 So I don't want to belabor this too much, but I  
15 thought that we provide to the Board one of the things --  
16 one of the slides we provide to rating agencies to try to  
17 help them cross that bridge of this decoupling that I was  
18 talking about.

19 So what you're looking at here is a chart that  
20 shows, in green, columns -- in green columns. This is  
21 the amount of fund equity that we have in this  
22 Multifamily III indenture.

23 So you can see, for example, right, as of  
24 6/30/13, which is the most recent audited financials, we  
25 have, roughly, \$140 million of fund equity. What this

1 is, is that this is saying that there's \$140 million more  
2 in assets than there are in bonds inside this indenture.

3 At the same time, what this is saying is that  
4 if you take all the assets and divide by all the  
5 liabilities, you will get to 123 percent. So this is  
6 what's referred to as "coverage ratio" or "over-  
7 collateralization level," if you're fancy.

8 So what you're seeing here is that, you can see  
9 that the Agency has been very conscious and deliberate  
10 about increasing the fund equity in this bond indenture,  
11 both in absolute levels and also as a percentage. And  
12 this kind of effort was part of what focused their minds  
13 about decoupling their rating for Multifamily III and the  
14 General Obligation.

15 Roughly speaking, the real-estate risk of our  
16 Multifamily portfolio, using their sort of doomsday  
17 scenario, it amounts to about ten points, meaning, that  
18 if there's \$100 of loans, Multifamily III loans that are  
19 uninsured in the portfolio, they take about a 10-point  
20 haircut.

21 So what you can see here is that we're now well  
22 above that. And this kind of, again, is what allowed  
23 them to focus their minds about this thought of  
24 decoupling the two ratings.

25 So as promised, I think we already covered

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1 this. We think that they will finish -- Moody's will  
2 finish their efforts in this first quarter. And we're  
3 hopeful something good can come out of this, too.

4 And that concludes my remarks.

5 CHAIR JACOBS: No questions?

6 *(No response)*

7 CHAIR JACOBS: Before -- I think the next one  
8 is the real fun one, the hedging one.

9 But before we jump to that, let's try  
10 these minutes, because I see we have Tia here.

11 Actually, would you mind introducing yourself  
12 to the new Board members?

13 MS. BOATMAN PATTERSON: Tia Boatman Patterson.  
14 I'm the general counsel with Sacramento Housing and  
15 Redevelopment Agency.

16 And I think -- I already know one new Board  
17 member. And I'm glad to be here. And we have a full  
18 house. This is wonderful.

19 CHAIR JACOBS: Thank you, Tia.

20 Let's discuss these November 12<sup>th</sup> minutes.

21 Does anyone want to move the minutes for  
22 approval?

23 MS. BOATMAN PATTERSON: Move for approval.

24 CHAIR JACOBS: So moved.

25 Oh, it was already moved. That's right.

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1                   And we have a second, right?

2                   Could we try the vote again?

3                   MS. OJIMA:    Ms. Caballero?

4                   MS. CABALLERO:  Aye.

5                   MS. OJIMA:    Ms. Whittall-Scherfee?

6                   MS. WHITTALL-SCHERFEE:  Aye.

7                   MS. OJIMA:    Ms. Falk?

8                   MS. FALK:     Abstain.

9                   MS. OJIMA:    Mr. Gravett?

10                  MR. GRAVETT:  Abstain.

11                  MS. OJIMA:    Mr. Gunning?

12                  MR. GUNNING:  Aye.

13                  MS. OJIMA:    Mr. Hunter?

14                  MR. HUNTER:  Aye.

15                  MS. OJIMA:    Ms. Carroll?

16                  MS. CARROLL:  Aye.

17                  MS. OJIMA:    Ms. Patterson?

18                  MS. BOATMAN PATTERSON:  Aye.

19                  MS. OJIMA:    Mr. Prince?

20                  MR. PRINCE:  Abstain.

21                  MS. OJIMA:    Ms. Sotelo?

22                  MS. SOTELO:  Abstain.

23                  MS. OJIMA:    Mr. Jacobs?

24                  CHAIR JACOBS:  Aye.

25                  MS. OJIMA:    We have a quorum.  The minutes have

1 passed.

2 CHAIR JACOBS: Great. Thanks.

3 --oOo--

4 **Item 5. Presentation and discussing of new financing**  
5 **strategies for hedging loan commitments**

6 CHAIR JACOBS: All right, so now back to the  
7 agenda, the really fun item, heading going forward.

8 MR. HSU: Let's stick with fun, because a  
9 couple of people who reviewed this text said that it was  
10 dense. And it is a little bit dense.

11 And as I mentioned, that one of the key  
12 mandates from Claudia is to elevate our engagement with  
13 the Board. And in the spirit of engagement and also  
14 transparency, for better or worse, CalHFA is a financial  
15 institution. And some people refer to CalHFA as the  
16 affordable housing banquet of the state of California.  
17 And some of these things that we do, for better or worse,  
18 are a little bit dense. They are not -- they are a  
19 little bit different, in trying to figure out the pitch  
20 of a ramp for a special-needs unit.

21 But having said that, this whole presentation  
22 here is about a thought that we have, of how do we go  
23 into the next stage of what we're doing.

24 Back in May of last year, one of the things I  
25 said to the Board is that it is my greatest aspiration

1 that the Board hears less from me and more from our  
2 program people. And I say that because CalHFA really is  
3 about lending. It's not necessarily about the engine  
4 behind the lending, although the engine sometimes can  
5 drive the lending; and that's why I'm here to make this  
6 presentation.

7 But if these engines are put in place with the  
8 Board's approval, it should hum along, and we wouldn't  
9 have to revisit this all the time.

10 Some of the common themes I did emphasize the  
11 last year, is that we can. Because at some point, as I  
12 mentioned, that we stopped our lending program. But one  
13 of the things I kept pounding on last year is that we  
14 can -- indeed, we must get back into lending because  
15 CalHFA is a lending institution. Without that as part  
16 of our portfolio, CalHFA for a while did have a lot of  
17 existential issues. And we need to get back into  
18 lending.

19 And one of the key things to support the  
20 thought that we can and, indeed, must go back into  
21 lending, is that instead of the director of Financing  
22 hoarding the liquidity of the Agency to deal with some  
23 of the risk factors that the Agency faces, we started  
24 to suggest that we can release some of this liquidity  
25 to support lending from the standpoint of providing a

1 warehouse line for the lending efforts. So that is  
2 something that we talked about a lot last year.

3 But as we get back into lending, as we get back  
4 into lending and ignoring, you know, Shakespeare's advice  
5 about borrowing and lending -- because he did warn us  
6 about that at some point -- we realize that we need more  
7 tools. We need more tools to really make him turn in his  
8 grave. And what we need is that we need this ability to  
9 hedge. And we talked -- I think we talked about  
10 this last year. I think it's one of the questions that  
11 came up a lot last year and the year before, is that as I  
12 slowly tell the Board that "Well, we lost that warehouse  
13 line, and we lost that warehouse line, and we lost that  
14 warehouse line," one of the things which some Board  
15 members wondered about, which is right, is that: "Well,  
16 how can you be a lender if you don't even have a  
17 warehouse line?" Which is true. And which is why it was  
18 really important for us to create this internal capacity  
19 to warehouse last year.

20 But one of the things that a lender needs who  
21 is not a bank depository institution, there's also this  
22 idea of being able to hedge.

23 So what we're talking about here is having the  
24 Board consider -- this presentation is informational  
25 only. Having the Board consider giving the staff the

1 ability to do hedging as part of the financing resolution  
2 in March.

3 So if you'll flip into the presentation, I  
4 thought, although I kind of sort of jumped into this  
5 page, first create a context of why this presentation is  
6 necessary.

7 The existing financing resolutions do not allow  
8 staff to enter into new hedges. And this was one of the  
9 things that the Board consciously implemented about three  
10 years ago as we were dealing with a lot of legacy risks.

11 Just a little bit about financing resolutions  
12 for the new Board members.

13 Every March, the Board passes two financing  
14 resolutions which authorizes and delegates and also  
15 defines what staff can do for the next 12 months. And  
16 as I mentioned, this presentation, in some sense, is a  
17 prelude to what we are asking the Board for in March.  
18 And if there are any questions, if you could direct them  
19 at me, or any comments, they'll be wonderful.

20 But those financing resolutions that we expect  
21 to bring to the Board in March will contain this, and of  
22 allowing staff to do hedging.

23 Hedging, this go-around, is very different than  
24 what we used to do perhaps five or six years ago. What  
25 we're talking about here is hedging loan commitments,

1 which is hedging the interest-rate risk from locking in  
2 the rates to closing the loans. What we used to do, is  
3 that we used to hedge varied long-dated variable-rate  
4 bonds. So these swaps that we used to enter into were  
5 sometimes 40 years because we're doing multifamily  
6 projects.

7 But here, we're really talking about hedging  
8 movements that are much shorter in duration, and they're  
9 also meant to be -- I'll cover this in a second -- cash  
10 settled when the loan closes.

11 So that's sort of the context of the  
12 presentation.

13 And if there's no more questions, let the fun  
14 begin.

15 *(No response)*

16 MR. HSU: Okay, one of the things I must  
17 apologize about, is that I was hoping that we have our  
18 traditional projectors, and I could actually stand up to  
19 walk you through some of these boxes. But the setup is  
20 a little bit different than I expected, so I apologize  
21 about that.

22 So first, that's -- let me sort of go over,  
23 what are we talking about, when we talk about a "hedge"?  
24 So what you have on page 3, is an idealized example of a  
25 hedge that's hedging a loan commitment. So there are

1 sort of roughly four quadrants here, upper left-hand  
2 corner, upper right.

3 And this is working from the upper left-hand  
4 corner, and it's working clockwise to the box in the  
5 upper -- I mean, the lower left-hand corner.

6 So in the upper left-hand corner, what you'll  
7 see is that the market rate on the day that, let's say,  
8 CalHFA is working with the borrower. Suppose that the  
9 market rate on that day is 4 percent. And by that, if  
10 you're thinking about a mortgage, I mean that it's a  
11 mortgage with no points paid down, meaning, that that's  
12 par.

13 So on that day, CalHFA offers a 4 percent rate  
14 to a borrower. And then the borrower on that same day,  
15 they committed to locking in this rate on that day. But  
16 it takes 60 days for a single-family loan. And 60 days  
17 is -- somewhere around, I would say, 45 days to 60 days  
18 is very customary as their amount of time for a loan to  
19 close.

20 And another aside is that this particular  
21 example here, it's really more apropos to a single-family  
22 lending loan, not multifamily. But it sort of covers  
23 what we're talking about, when we're talking about hedge  
24 for a loan commitment.

25 So it takes 60 days to close this loan. But as

1       it turns out, on the day of the closing, on the day of  
2       the loan closing, the market rate for that same kind of  
3       loan, for that same size, for example, it is no longer 4.  
4       The rates have gone up. It has now gone to 4.50. And  
5       the amount of money that someone is willing now to pay  
6       for a lower rate mortgage loan, that 4 percent loan, is  
7       no longer \$100. It's actually \$97, okay.

8               But because CalHFA committed to that borrower  
9       that it would fund a 4 percent loan in 60 days, CalHFA  
10       will send over to the borrower -- now, I'm in the upper  
11       right-hand corner -- CalHFA will send over to the  
12       borrower \$100 so that they can buy their home; and  
13       then -- this is all a little bit like Monopoly money --  
14       so send over \$100 to the borrower so they can close their  
15       loan, and then the borrower will start paying a loan that  
16       carries a 4 percent interest.

17               On that same day that CalHFA closes that loan,  
18       suppose that CalHFA were to then say, "Okay, in order to  
19       fund that loan, I will now sell that mortgage to the  
20       capital markets." If it turns around and sells that loan  
21       to the capital markets, the capital markets, because it  
22       could buy a new loan at 4.50, it looks at that 4 percent  
23       loan as a discount. It is now only willing to pay \$97  
24       for that loan. CalHFA sends over the loan, and gets \$97  
25       back.

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1           So these quadrants on the top, in the upper  
2 half here, the net economics or the net cash flow, if you  
3 will, to the Agency, is that it's out \$100 and it only  
4 got \$97 back. So it lost \$3 from this transaction.

5           And this is the kind of stuff you don't want to  
6 do in volume; right? This is the stuff you want to say:  
7 I want to avoid this.

8           But on the same day that CalHFA offers a rate  
9 lock to the homeowner -- now, I'm working on the bottom  
10 left-hand quadrant -- CalHFA enters into a contract. So  
11 this is where the hedge piece comes in. CalHFA enters  
12 into a contract. And this contract says -- with the  
13 hedge provider. This contract says, "CalHFA will deliver  
14 a 4 percent mortgage to that hedge provider in 60 days,"  
15 and the hedge provider says that "While I will take that  
16 4 percent loan, I will commit to taking that loan no  
17 matter where rates move in 60 days."

18           So likewise, this hedge contract lasts for  
19 60 days. And then on that same day in which we close  
20 that mortgage loan, in which we lost \$3, this contract  
21 doesn't necessarily contemplate an actual delivery of the  
22 loan. This is an issue that's oftentimes cash-settled.  
23 But the hedge provider owes CalHFA \$3 because the hedge  
24 provider committed to taking that loan from CalHFA for  
25 \$100. You can think of it this way: The hedge provider

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1 committed to taking that loan for CalHFA for \$100. So if  
2 CalHFA were to send the loan over, the hedge provider  
3 will send \$100 to CalHFA.

4 The hedge -- the hedge provider will -- the  
5 hedge provider would send \$100 to CalHFA, but the loan  
6 that CalHFA is sending over is only worth over \$97. So  
7 the hedge provider will pay CalHFA \$3, okay.

8 I was seeing a lot of nods and then it kind of  
9 stopped.

10 CHAIR JACOBS: Tim, is the thought to have just  
11 a -- I guess not a revolving line, but some kind of  
12 constant amount of hedging capacity out there, so when  
13 the pools of loans get bundled together up to a limit?  
14 Or how were you seeking to work this through?

15 MR. HSU: So -- can I address that in a little  
16 bit? Can I defer to that a little bit?

17 So, again, this contract -- this contract  
18 doesn't actually contemplate an actual delivery of the  
19 loans. Well, all it's trying to do, is that it's trying  
20 to suggest that you're going to exchange the market value  
21 of that loan that you committed to each other 60 days  
22 ago. And the market value of that loan, because of the  
23 direction it's going, is that the contract -- the hedge  
24 provider now owes CalHFA \$3.

25 So then if you look on the very top, we lost

1       \$3. And then this contract is going to give CalHFA \$3.  
2       So in this idealized example, the hedge perfectly  
3       neutralizes the loss on the loan piece. And then we have  
4       a net loss or gain of zero.

5               And now, with this tool in place, you will say  
6       that, well, if I have the ability to neutralize this  
7       risk, then I might think about how to ramp up these  
8       lending activities.

9               Looking at this chart, though, you're starting  
10       to see some inklings or some signs of some of the risk  
11       factors.

12               Like, for one thing is that what if this loan  
13       does not deliver in 60 days? This is very common, right?  
14       What if this loan actually delivers in 75 days? But your  
15       hedge is for 60 days. So there is a risk factor that if  
16       the loan is delayed, the loan closing is delayed, then  
17       your hedge now is only for 60 days, and you might be  
18       subject to interest-rate risk from day 61, all the way to  
19       75. So that's one problem.

20               And then another problem could be, what if the  
21       loan actually fails to deliver, a fall-out risk -- which  
22       I'm working my way there -- a fall-out risk because the  
23       loan doesn't deliver?

24               So in this example here, as it turns out, if  
25       the loan does not deliver, it actually nets in a \$3 gain

1 to CalHFA because a loan falls out, CalHFA didn't have to  
2 come \$3 out-of-pocket to fund the loan, and it actually  
3 resulted in a positive gain to CalHFA because of that  
4 fall-out.

5 But when we talk about avoiding interest-rate  
6 risk, we're not just talking about the potential of that  
7 upside, we're also talking about the potential of the  
8 downside. Because if rates, instead of having gone up,  
9 it had gone down, when that loan fails to close also on  
10 that hedge piece, instead of positive \$3, we could be out  
11 \$3.

12 And we want to -- the thought of running this  
13 program is that we're trying to neutralize this risk.  
14 We're trying to -- or the fancy word is "immunetize" this  
15 risk.

16 But we don't think that this is our business.  
17 Our business is not to take interest-rate risk. Our  
18 business is to make loans and make money from making more  
19 loans, not from taking these interest-rate risks.

20 As it turns out, how you deal with these risks,  
21 as it turns out -- this is a little bit of a circular  
22 logic -- how you deal with these risks is that you need  
23 to have volume. Because when you have volume, you don't  
24 deal with the specific loan risks or the specific  
25 borrower risks.

1           So suppose you only have one loan that you're  
2     trying to hedge, then you have to get various -- this is  
3     no different than if you were choosing stocks in a stock  
4     market. When you choose one stock, you have to deal  
5     with very company-specific risks. And if you're dealing  
6     with one loan you're hedging, you have to deal with  
7     borrower-specific risks: Who that borrower is, what he  
8     is or she is buying, where this person is. Very specific  
9     risks.

10           When you're building up in volume -- analogy,  
11    when you buy an index fund. When you're building up in  
12    volume, you start to smooth away these borrower-specific  
13    loan-specific risks. You're now dealing with, let's say,  
14    more higher-market level risks. You're dealing with,  
15    "Well, when I took in, let's say, a hundred loan  
16    reservations 60 days ago, has interest rates gone down in  
17    that 60 days?" Because if it has, I should expect higher  
18    level of fall-out because people are thinking that,  
19    assuming they don't need to look close within that window  
20    again, they say, "I'm going to relock with some other  
21    lender."

22           When we are dealing with volume, we can now  
23    start to smooth away some of these very borrower-specific  
24    risks, which are really difficult to hedge just because  
25    it's so deep. And we can deal with some of these

1 higher-level risks.

2 So with that as the context, what we're  
3 thinking is that we like to be, at any given time, be  
4 immunetized of this interest-rate risk. But we also  
5 think that we need to have real volume for us to be able  
6 to hedge this risk well.

7 So while this presentation is sort of  
8 precipitating, or sort of resulting in an ask from the  
9 Board as part of our financing resolution in March for  
10 this ability to do this, there is no specific time-line  
11 right now of when we would do this. Because what we are  
12 waiting for still is for our pipeline to build up. And  
13 as it builds up and as we reach, at the moment, sort of  
14 we have some thought here that once we reach, roughly,  
15 about \$20 million of loans being delivered every month,  
16 then we can -- that that number is -- we're not committed  
17 to that. As I mentioned, there is no specific time-line  
18 yet. We can then really think about doing this  
19 ourselves.

20 CHAIR JACOBS: This might be a "Rick" question.

21 But when we pool together a bunch of  
22 single-family loans and the markets buy them in a pool,  
23 are we committing to any sort of minimum duration? I  
24 know a lot of prepayment activity, you know, whenever the  
25 rates dip, are we exposed to that at all?

1 MR. HSU: No. The fancy word is that convexity  
2 risk is not being borne by us; and it's built into  
3 pricing.

4 So the other way to look at this is that if the  
5 park -- this is a little bit inside baseball -- but if  
6 the par coupon is 4 percent and somehow you're lending at  
7 4.50, the premium that someone pays between 4 to 4.50 is  
8 higher than the premium that someone pays between 4.50 to  
9 a 5. And the reason is that the premium between 4.50 to  
10 5 would suggest that that borrower has much higher  
11 incentives to refinance than someone who got something  
12 between 4 and 4.50.

13 Does that make sense?

14 Meaning, that the higher the nominal coupon,  
15 the higher the incentives to refinance, and the higher  
16 the incentives to refinance, the shorter the duration.  
17 So the shorter that an actual investor is willing to pay  
18 for how long that premium will last. So he or she would  
19 actually pay less up-front because they do expect that  
20 loan to go away faster.

21 So that risk is priced into how much we get  
22 from the loan.

23 CHAIR JACOBS: Janet?

24 MS. FALK: I have two questions.

25 The first is, from past experience,

1 approximately what percentage of loans fail to close  
2 within 60 days?

3 MR. HSU: Our single-family portfolio  
4 historically has experienced about one-third fall-out  
5 over time. So one out of three loans were to fall out.

6 MS. FALK: Okay. And the second is, what is  
7 the cost of the hedge?

8 MR. HSU: The cost of the hedge?

9 MS. FALK: Yes.

10 MR. HSU: Well, you mean right now --

11 MS. FALK: We're paying something to get  
12 somebody to hedge it, I assume? No?

13 MR. HSU: Yes. So at the moment, while we  
14 talked about that -- well, I've said that while in order  
15 to lend, we need to have this hedging function. But the  
16 lending program has started, so you might wonder, well,  
17 who is hedging? We're not hedging right now. We have  
18 outsourced that hedging function to someone else, which  
19 is a part of what this presentation is about, is the  
20 consideration of having the ability to in-source that  
21 function so that we can do this ourselves.

22 At the moment, our hedging provider is charging  
23 us 75 cents per a hundred. So three-quarter dollar per  
24 \$100 activity.

25 So I'll walk through an example of that in a

1 little bit, so you can see the economics of that and how  
2 the alternative execution will result in a slightly  
3 different economics.

4 Is this fun yet?

5 Okay, so with that as a backdrop, I'm going to  
6 cover single-family first; and after single-family, I'll  
7 cover multifamily.

8 So on page 3 -- I'm sorry, on page 5. So on  
9 page 5 as I mentioned, we're going to start in the upper  
10 left-hand corner, and we're going to work our way  
11 clockwise to the bottom left-hand corner.

12 So as I mentioned that this is a schematics of  
13 our existing single-family TBA lending program. And as  
14 I mentioned, that there is a need for that hedging  
15 function. And at the moment, that hedging function is  
16 being provided by a broker/dealer called FirstSouthwest.

17 So let me carefully walk through this one so  
18 that you get sort of some sense of how the existing  
19 infrastructure is set up. And we might spend a little  
20 bit more time on this chart. And then -- but this  
21 will -- if the Board sort of gets sort of comfortable  
22 with this chart, then it's easier to then think about  
23 sort of the alternate executions on the next couple  
24 slides.

25 So the first thing that happens -- again, in

1 the upper left-hand corner -- is that the hedge provider  
2 publishes sort of an array of interest rates at different  
3 prices, at different premium levels. They send these  
4 rates and premium levels to CalHFA every morning. And  
5 then CalHFA in turn will select certain rates to achieve  
6 a certain premium level, so that there's enough profits  
7 in that lending so that it can fund down-payment  
8 assistance loans up to 3 and a half points.

9 So CalHFA, in turn, takes those rates from the  
10 hedge provider, publish them to the lenders. And now,  
11 the lenders, to the degree that they're signed up on our  
12 program, then can work with the potential first-time home  
13 buyer to see if they're interested in that program.

14 Suppose there is a hit that they actually want  
15 to use our program. Then the lender would actually come  
16 onto CalHFA's system and then make a reservation on a  
17 loan.

18 At the end of every day -- I think actually we  
19 might do this twice a day -- we do it once at the  
20 beginning of the day and once at the end of the day, we  
21 actually send all the loan reservation to our hedge  
22 provider. And then the hedge provider, in turn, will  
23 decide on the rates and also the volume they want to  
24 hedge. Because as we talked about earlier, suppose we  
25 send them ten reservations and, you know, to Janet's

1 point, not every single one of those loans are going to  
2 close. People expect that some number of those loans  
3 will fall out for various reasons because the paperwork  
4 is not right, interest-rate movements, et cetera.

5 At some point, they have to decide on how many  
6 of these loans they're going to suggest we actually  
7 deliver.

8 So the hedge provider here, as I mentioned,  
9 they are getting paid 75 cents per every hundred, but  
10 they are taking some real risks here as well.

11 So working over to the right-hand -- upper  
12 right-hand corner, the lender then will work with the  
13 borrower and actually close the loan. So at the loan  
14 closing, the lender would actually send over -- provide  
15 a hundred dollars for the borrower to close the mortgage  
16 loan. And CalHFA would also come out-of-pocket to the  
17 tune of \$3.50 to fund this down-payment assistance loan.

18 The lender will warehouse that loan for a week  
19 until he is taken out by the master servicer, and CalHFA  
20 will warehouse that down-payment assistance loan, so DPA,  
21 until the sale of the MBS.

22 Every week, the master servicer would buy all  
23 these loans from our lending network, so that the lender  
24 is only warehousing for a week. And then the master  
25 servicer will buy it.

1           And ideally, the master servicer doesn't really  
2           want to hold onto these loans for longer than 30 days.  
3           So let's just suppose that every 30 days they would  
4           actually create an MBS, securitize all the mortgages, and  
5           create an MBS, and send it over to our hedge provider.

6           Just for ease of illustration, for example,  
7           this pool that the master servicer sends over to a hedge  
8           provider, this particular pool, as they say, is actually  
9           worth \$104.75.

10           As I mentioned, FirstSouthwest, as our hedge  
11           provider, would keep 75 cents, so there is actually \$104  
12           left. Of that \$104, \$100 will get remitted back to the  
13           master servicer.

14           One of the key things is that the master  
15           servicer here is not doing this just to get repaid back.  
16           I'm kind of ignoring, for this illustration purposes,  
17           just not to make it any more complicated, the economics  
18           that goes into master servicer. But the master servicer  
19           will get paid back their hundred dollars, which they have  
20           fronted to buy the loans from the lenders, and then  
21           CalHFA will get \$4.

22           So the net profit to CalHFA is not \$4 because  
23           we had actually, you might recall, warehoused, where we  
24           sort of advance that \$3.50 for DPA. So the net economics  
25           to CalHFA, upfront, is 50 cents per \$100. And if that

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1 DPA loan were to repay in the future, it's quite possible  
2 that our profit margin would increase over time. But  
3 upfront margin is 50 cents per \$100.

4 Let me pause there.

5 Any questions?

6 *(No response)*

7 MR. HSU: Great.

8 So inside the hedge provider box, I've put in  
9 here, just for illustration purposes, this will come into  
10 play when we contemplate the alternatives. I'm just  
11 guesstimating that their actual costs of doing the  
12 hedges, meaning, making the trades and perhaps there are  
13 going to be a couple loans in which they didn't project  
14 the right fall-out ratios, their hedging costs perhaps  
15 could be 50 cents per hundred over time, which may  
16 suggest that they're actually making a net hedging profit  
17 out of this of 60 cents per hundred.

18 So what you can see here is that their upfront  
19 profit is actually potentially higher than what CalHFA  
20 would get out of all this.

21 Which leads into sort of the thought of, like,  
22 well, if this is -- Matt?

23 CHAIR JACOBS: Have we found a competitor who  
24 might be priced a little cheaper?

25 MR. HSU: As it turns out, our market is

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1 still -- CalHFA is in this sort of niche market of state  
2 housing finance agencies. As it turns out, the people  
3 who play in our space and provide this service, there's  
4 really two or two and a half. So when we bid out that  
5 contract, we did have two providers. And you would not  
6 be surprised that they actually bid the same fee.

7 So at the moment, as far as we know, there's  
8 not a lower-cost provider.

9 MS. BOATMAN PATTERSON: Tim, I have a question.

10

11 MR. HSU: Sure.

12 MS. BOATMAN PATTERSON: What percentage of our  
13 portfolio do we actually hedge for the single-family?  
14 Is it all of the single-family or just a portion of it,  
15 for the loans?

16 MR. HSU: So at the moment, all of the  
17 originations -- because perhaps what you're referring to,  
18 is that over last year, the Board has been informed of  
19 the various different single-family programs that we're  
20 launching. All of them are being rate locked with  
21 FirstSouthwest, the hedge provider. So you might say  
22 that all of them are being hedged right now.

23 MS. BOATMAN PATTERSON: Because you mentioned  
24 volume, when Janet asked her question. So if we were to  
25 bring this in-house, is your thought that all of them

1 would be hedged or just a portion thereof?

2 MR. HSU: That's a very good question.

3 So one of the things that we are more or less  
4 focused on -- and it's not clear how this will evolve --  
5 again, there is no specific time-line in which we will  
6 make this change or make this transformation. And it's  
7 just that since we only come to the Board once a year for  
8 this kind of authority, that's why you might say we're  
9 swinging a little bit early, if you will.

10 It's quite possible -- what Tia is referring  
11 to, is that if you look at the array of our single-family  
12 offering right now, we do have quite a few products. I  
13 mean, there is the FHA-plus, there is the normal FHA  
14 product, there's now the energy efficiency. You know,  
15 you look at -- you could look at the offerings, and  
16 it's -- you know, it's quite a menu.

17 And it's quite possible that some of the  
18 offerings in a menu will never really quite pick up in  
19 volume. And if they don't pick up in volume, it's  
20 probably a better idea for us to continue to outsource  
21 those hedging functions. But if we have some segments of  
22 the program, or some offerings on the menu that do pick  
23 up in volume, then we think that it might make sense for  
24 us to come in and somehow in-source those programs for  
25 hedging purposes internally.

1           But we don't know how this will evolve, but  
2           it's quite possible that we don't get rid of this  
3           provider at all completely. We'll keep them around to do  
4           some hedging functions. And then we also start hedging  
5           ourselves.

6           And one of the key things I haven't mentioned,  
7           is that by having this function outsourced for the  
8           moment, it is also helping us to get reacclimated with  
9           the point that Janet was making about fall-out ratio.  
10          Because certainly fall-outs from 2005 and 2006 or earlier  
11          are different than fall-outs now. The borrower  
12          population is slightly different. The entire -- you  
13          know, one can argue that the whole world has changed over  
14          the last couple years.

15          So we want to get reacclimated with the  
16          fall-out ratio that we expect on the new lending, not  
17          just what we thought five or six years ago.

18          CHAIR JACOBS: Any other questions, anyone?

19          *(No response)*

20          CHAIR JACOBS: Okay.

21          MR. HSU: So as I mentioned, that one of the  
22          reasons why we're suggesting a change is that the  
23          75 cents per a hundred that we're paying to the hedge  
24          provider is good compensation for that function. And if  
25          we were to in-source this hedging function, it's quite

1 possible that we can use some of the savings from, let's  
2 say, eliminating this middle person; we could take some  
3 of the savings there to offer a low rate, for example.  
4 Or we could increase our profit margins.

5 So certainly at some point, there would be a  
6 healthy discussion about wanting to keep more profits  
7 versus offering a lower rate to the borrower. Because  
8 if we offer a lower rate, potentially we can ramp up  
9 production. So if we ramp up production, perhaps we're  
10 making less per loan, but we're making more money overall  
11 because we have greater production.

12 So that's, you know, another discussion that  
13 can be had at some point. But if we internalize this, we  
14 can lower our cost structure for the entire schematics.

15 And I'm not going to go over all this again.

16 On the top here, the only change is that  
17 instead of FirstSouthwest continues to do this hedging,  
18 all we are suggesting is that CalHFA is now doing the  
19 hedging.

20 As I mentioned, if CalHFA is doing the hedging,  
21 it's quite possible then that we will offer slightly  
22 lower rates because we can pass some of that savings on  
23 to the borrower in terms of offering a lower rate.

24 So if you focus on the bottom half here, in the  
25 middle, instead of that mortgage being sent over to the

1 hedge provider at \$104.75, now it's being sent over at a  
2 quarter less -- 25 cents less, at \$104.50. Again, that  
3 25 cents savings is, in theory, passed on to the borrower  
4 and since this particular loan now carries a lower  
5 coupon.

6 So the \$104.50 gets sent over to the hedge  
7 provider. In this case, that's CalHFA. CalHFA did enter  
8 into a hedge contract to be able to sell that loan at  
9 \$104. We send \$100 back to the master servicer. And  
10 \$4 goes down to CalHFA. But the net profit to CalHFA,  
11 instead of 50 cents, it's actually 70 cents because we  
12 kept 50 cents, after having funded DPA, like we did in  
13 the previous example, and we kept an additional 20 cents  
14 because we rewarded ourselves, if you will, for 20 cents  
15 for doing the hedging function.

16 So one of the things that I also want to talk  
17 about is that in the hedging provider box here, which  
18 shows CalHFA, despite the fact that we have a lower gross  
19 margin than the hedge provider -- we now have 50 cents  
20 versus 75 cents for the hedge provider -- even if we  
21 double our hedging costs because, I must confess, we're  
22 probably not as good at doing this as well as these  
23 professionalized servicers. Even if we double our cost  
24 of doing the hedging, we can still retain a little bit of  
25 profit for that particular function.

1           One of the things that Claudia had mentioned  
2           that I should emphasize is that the Agency has actually  
3           had a very long history of doing hedges. But as I  
4           mentioned earlier, a hedging of a different sort of  
5           nature. We used to do a lot of hedging for our  
6           long-dated variable-rated bonds.

7           These hedges are different in the sense that  
8           you're really hedging loan commitments; but there is an  
9           existing infrastructure in place that has very deep  
10          experience in doing hedging.

11          CHAIR JACOBS: When FirstSouthwest does this,  
12          are they trading then with another counterparty? You  
13          know, Wall Street Bank to buy in bulk or something like  
14          that?

15          MR. HSU: Most probably. They're probably --  
16          they're a broker/dealer. So I don't think that they're  
17          buying for their own balance sheet.

18          But to be sure, the way that our contract is  
19          structured, we're not really privy to what they do behind  
20          the scenes; in part, because we don't share any of that  
21          risk.

22          So to conclude, that if we lower our cost  
23          structure for the overall schematics here, it could be  
24          quite possible that we end up offering lower rates than  
25          the existing framework; or end up keeping a little bit

1 more profits from the existing framework.

2 MS. CABALLERO: This has been a very good  
3 presentation. I appreciate the time that you've taken to  
4 explain this to us.

5 I think for future reference, if we're going  
6 to vote on this, that it would be helpful to have an  
7 identification of the assumptions that you're making in  
8 regards to if we went in this direction, here are the  
9 assumptions that we feel fairly confident are going to  
10 come true, but also the risks. I think you started  
11 talking about them a little bit. They may bundle these  
12 and market them.

13 What would be the risk to CalHFA if we did it  
14 in-house? And what are the things we'd need to look at  
15 as you ask us to vote on this that would give us a better  
16 sense of whether we're really in a good position to be  
17 able to take on this function that someone else is doing  
18 right now?

19 MR. HSU: As for risks, I appreciate very much  
20 the focus on risks, which is something that we talk about  
21 internally.

22 Also attached to this presentation is a draft  
23 of a hedging policy that we would ask the Board to adopt  
24 in March if we were to have your permission to do this.  
25 And inside that document, you can see a very detailed

1 discussion about risks.

2 As I mentioned a little bit earlier, that  
3 there's these risks -- when we talked about that example  
4 of one hedge, there is the risk of the loan taking longer  
5 to close, sort of a delay risk, there's a non-delivery of  
6 risk. The loan just fails to close. And that's a huge  
7 risk when we are talking about multifamily, because these  
8 tend to be multi-million projects, right? Not just --  
9 I don't mean to belittle each of our own dwellings, but  
10 not a small single-family mortgage loan.

11 So there are these risks have sort of been  
12 peppering throughout, but that particular document there,  
13 those are a much more detailed job of sort of delineating  
14 all the risks that are involved. And there is a fall-out  
15 risk, as Janet was mentioning earlier.

16 So suppose we go into thinking that 3 out of 10  
17 loans will fall out. What if we end up having more loans  
18 that fall out? This is sort of in the same ilk as the  
19 loan not delivering. Well, what if you have less loans  
20 that fall out? That means we will be underhedged.

21 So over time, those risks are real, which is  
22 why I mentioned earlier, that this hedge provider is not  
23 just minting money, they are really -- they are providing  
24 a service. They are hedging this risk.

25 MS. SOTELO: I think the question that I would

1 have is, what is our operational risk? Not the risk  
2 inherent to hedging, because that is -- you know, that's  
3 a business model. And I think for me, it would be, what  
4 is our risk of getting into this new business in terms of  
5 what it does operationally for our staff, what it does  
6 operationally for our credit rating?

7 You know, it is entering into a new business  
8 for us. I guess we've done it in the past, but this is  
9 doing it at a shorter term.

10 And the other thing I'd like to know, and, you  
11 know, maybe it's something that you guys can provide  
12 prior to us voting on this in March, is what do other  
13 housing finance agencies do? And, you know, how does  
14 that performance enable them to become more profitable or  
15 make better loans or cheaper loans?

16 And just kind of for me putting it into the  
17 context of operationally, what does this do to the team  
18 and to the staff, and what would we be doing if we  
19 weren't doing this?

20 By farming this out to a third party, there is  
21 obviously a lot of headache that we save. But what is  
22 the upside for us, and how to quantify that?

23 MS. BOATMAN PATTERSON: I was going to ask  
24 along those lines. But one of the things that caught my  
25 attention was that you said you did have the capacity

1 before, that you had done similar work before, but that  
2 you didn't really know what the hedgers do now because we  
3 don't share in any of the risk. So there's not much of  
4 an opportunity to learn or cherry-pick, I guess, those  
5 that would do best for us to keep.

6 And so while we're kind of figuring out which  
7 direction we want to go in, is there an opportunity to  
8 share in the risk so that you can get more information;  
9 so, therefore, you do have the capacity internally?  
10 Because that's one of the issues, operationally, how well  
11 are you going to be able to do this? And are you able to  
12 learn from those that are doing it now because you've  
13 contracted it out? By bringing it in-house, it's a good  
14 idea, as long as you're learning what it is that they do  
15 and you're maximizing it under certain efficiencies  
16 within your operations that you can do. So I don't know  
17 if that's an opportunity. Because right now, you said  
18 they don't give us any information because we don't share  
19 in the risk.

20 MR. HSU: Let me clarify that.

21 MS. BOATMAN PATTERSON: Okay.

22 MR. HSU: One of the key things that we have  
23 to really get our arms around is this fall-out risk.  
24 Meaning that if we have ten loans that come in and are  
25 reserved today, how many loans ultimately delivers in

1 60 days?

2 Not that you need to be right every time, but  
3 you need to statistically be right over the year. What  
4 I said earlier, was that -- I thought it was a comment  
5 about what FirstSouthwest might do with these loans --  
6 I thought it was Matt -- what FirstSouthwest might do  
7 with these loans after we deliver them? Do they keep  
8 them on the balance sheet or are they entering into  
9 offsetting hedges on the other side and laying it off?  
10 And that's the piece which we don't know because we're  
11 not really sharing that piece of the risk.

12 But in terms of the key thing that we need to  
13 understand, which is the fall-out risk, which is that if  
14 we get ten loans, how many loans deliver in 60 days, that  
15 we can track; and that is information that we can learn  
16 from which is, again, a key thing that we need to get our  
17 arms around before we even go into hedging.

18 Which is why having them around gives us that  
19 sort of a head start in terms of understanding what that  
20 risk is so we cap it off.

21 MS. BOATMAN PATTERSON: You have enough  
22 information that you can work over the next couple of  
23 months, or that you've been working on to be able to  
24 analyze what that risk is so that you would be able to  
25 come back?

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1 MR. HSU: Yes.

2 MS. BOATMAN PATTERSON: Okay.

3 CHAIR JACOBS: But also beyond just the  
4 fall-out risk, there's the risks that originations fall  
5 off one month or far exceed the next month. And if we're  
6 able to make a deal with a counterparty to hedge, they  
7 may not be willing to sell in exactly the size of a hedge  
8 that we want each month, or if we're doing it weekly. So  
9 that's worth considering.

10 MR. HSU: That's correct.

11 MS. FALK: Yes, is it possible -- were we to do  
12 this and decide that it wasn't working, I assume it's  
13 possible to go back to the hedger again in the future?

14 MR. HSU: As we talked about in a different  
15 context earlier, that it's quite possible that it's not  
16 as bullion, sort of black and white. Meaning, that we  
17 could continue to retain them to do some hedging  
18 functions for some of the offerings on our menu. We  
19 won't just say, "Go away" completely and then come back.

20 MS. FALK: No, but if we started doing a  
21 portion of it and we decided after some point that we  
22 didn't want to do it, what I'm kind of getting at is, can  
23 we set some kind of cap of maybe loss, so that if we  
24 experience a loss up to a certain point, we say, "Okay,  
25 that's it. We're going back to the hedger"?

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1 MR. HSU: Oh, that we can do --

2 MS. FALK: And, you know, you might want to  
3 think about what that might be for the March  
4 presentation.

5 MR. HSU: That, we could potentially do, yes.

6 MS. FALK: So then we know, we're not risking  
7 more than a certain amount.

8 MR. HSU: That, we could potentially do, yes.

9 So you're suggesting setting in place some kind  
10 of risk-management parameters. So that if we exhaust  
11 some of our reserves with that function, that we flip the  
12 switch and then go back to having a hedge. Yes, we could  
13 think about that.

14 MS. FALK: And it's also so -- and to kind of  
15 follow up on Tia's point, then the Board knows exactly  
16 how much we're risking if we get into this, so that we  
17 would not -- I mean, let's just say whatever --  
18 however -- that things just went against you and you did  
19 it for six months and we lost, you know, a hundred  
20 thousand dollars or whatever the number is. We can say,  
21 "Well, that's going to be our cap." And we don't want  
22 to -- if we get to that point, we're going to go back to  
23 not hedging -- we're going to go back to using a third  
24 party and not do it ourselves.

25 Now, I don't know what that number might be or

1 how long it might take or whatever. But it would give us  
2 some sense of that we had a limit.

3 CHAIR JACOBS: And also, just before we jump  
4 into this, if we're going to cut their business down,  
5 say, 75 percent, are they going to raise the 75 cents on  
6 the remaining hedging activities to 80 cents.

7 We should just make sure before -- and, listen,  
8 maybe there is a conversation to have with them to say,  
9 "Listen, if you guys can cut this to 60 cents, we will  
10 keep going, as we are now," just if maybe there's a deal  
11 to make with them.

12 MR. HSU: Let me get back to the point about  
13 operations.

14 That's something that we've been thinking a lot  
15 about. As part of the hedging policy, we have also  
16 included -- on this particular, included the thought,  
17 we're in the middle of developing of having a hedging  
18 procedure in place.

19 One of the key things that is very different  
20 about this, versus what we used to do -- well, first of  
21 all, we haven't lost any sort of the capacity in terms of  
22 staffing from the past.

23 One of the key things that's very different in  
24 this kind of hedging versus what we used to do is that  
25 when we used to hedge, let's say, these long-dated

1 variable-rate bonds, it's true that at the peak of our  
2 issuance, we used to do maybe 10 to 12 bond issuances a  
3 year, so that we would go into that marketplace to do  
4 these hedging, let's say, 10 or 12 times a year.

5           These loan reservations, they're alive. So  
6 we're taking loan reservations in every day. And we need  
7 to be able to get our arms around to these intakes every  
8 day, so that we can hedge them every day. So the hedging  
9 function becomes much more, almost continuous than what  
10 we used to do.

11           What we used to do, if we're just using  
12 semantics, you might argue that it was continual, and now  
13 it's almost continuous. Because these are things you  
14 have to do every day.

15           To the degree that, for example, there's an  
16 agency party and that we might not have people sitting  
17 around to do the hedging because the loans are coming in,  
18 and then the people are all at the party, you really --  
19 this is a little bit flip -- but you really have to  
20 consider whether or not you actually want to have a  
21 program that day.

22           So we do realize that, you know, there are  
23 certain -- there are real operational issues here in  
24 which what we used to do is very different than what this  
25 would suggest. And those are things that we're

1 definitely working through.

2 But in terms of capacity, we have them; but in  
3 terms of needing to be there all the time, having someone  
4 to be able to -- not just me, for example -- you know,  
5 having someone there all the time, so that if we are out  
6 there on the street in terms of offering rates, we've got  
7 to be here to hedge them at the end of the day. So it's  
8 very different from that point of view.

9 MS. WHITTALL-SCHERFEE: Tim, how does the  
10 single-family volume that we have right now enter into  
11 this whole discussion of hedges, and when we might want  
12 to take it over, versus when we might want to keep with  
13 the hedge provider we're using right now?

14 MR. HSU: So I believe that -- correct me if  
15 I'm wrong, but I believe that our reservation now is  
16 slated to be about \$10 million?

17 MR. NANN: Eight.

18 MR. HSU: Okay, it's about \$8 million a month  
19 or so.

20 So one of the rough yardsticks that we have set  
21 in place for now, is that when we cross that -- I think  
22 what Tom is referring to, is about \$8 million of  
23 reservation a month. But what we're talking about, is  
24 delivering about \$20 million a month, then we might  
25 consider doing something like this. So we probably still

1 have a number of months away from that yardstick.

2 Again, and there is no specific time frame to  
3 put this all in place. This is just thinking ahead.

4 I would like to also address the other point  
5 that Dalilia made about other HFAs. I'll go into this a  
6 little bit in the next couple slides.

7 It is true that other HFAs, in large part,  
8 right now are either hiring someone like FirstSouthwest  
9 to do all the hedging for them or some are actually doing  
10 the hedging themselves. There are a few in which they  
11 are, I dare say, they're just hedging with things that  
12 they enter into a spreadsheet. And it's not  
13 extraordinarily complicated or sophisticated what they  
14 are doing.

15 There are -- there is a rumbling, however. And  
16 some of it from the rating agencies, which I think is  
17 some of the points that Matt is making, is that this  
18 particular business model results in an up-front premium  
19 to CalHFA. It doesn't create annuities for CalHFA over  
20 time. And that business model is no different than,  
21 let's say, your corresponding lenders of the world,  
22 meaning, that they -- one year, there's huge bonuses  
23 being sent out to all the originators because they had  
24 a cropper year in terms of refinances, and a big  
25 origination year, a big bonus, everybody's happy at the

1 party, the holiday party.

2 And the next year, rates go up, much like what  
3 happened over the summertime, right? Rates go up, and  
4 now they're refinancing until it falls off of -- again,  
5 we're not sort of in the refinancing business, as such,  
6 but I'm just using this as an example. The refinancing  
7 activity falls off the cliff. Wells, for example,  
8 announced over the summertime they're going to lay off  
9 40 percent of their origination staff.

10 And so then we go from one year in which people  
11 are getting big bonuses, into the next year, in which  
12 people are losing their jobs.

13 That sort of up-front premium model generates  
14 a set of cash flows that's very different from what a  
15 less flexible cost structure, like CalHFA, needs.  
16 Meaning, that CalHFA is really not necessarily trying to,  
17 let's say, have one year in which we're making bundles of  
18 money and next year, having no money.

19 Generally speaking, we tend to be of the  
20 framework of creating an annuity to guarantee that we  
21 have future cash flow to pay for our -- again, I hope I'm  
22 not being too mean by saying a less flexible cost  
23 structure.

24 So that discussion is happening right now, and  
25 out there, in HFA space. And it's also becoming an issue

1 with the rating agencies because they realize -- that's  
2 why I'm telling you, that most governmental entities  
3 don't have a very flexible -- they don't just wave their  
4 wand and say "40 percent of my staff is going to go."  
5 They don't have that ability.

6 So having that inflexible cost structure  
7 probably means that you want to be generating more of an  
8 annuity over time versus these ups and downs of being  
9 susceptible to the cycles of mortgage origination.

10 Which is a great segue into the next thought,  
11 is that if we were to hedge in-house or internalize this  
12 hedging function, we could also have this -- potentially  
13 this flexibility of delivering some of our originations  
14 into our traditional tax-exempt mortgage revenue bonds  
15 versus continuing to sell them into the mortgage market.

16 Having said that, having sort of mentioned  
17 that -- again, this is all sort of thinking ahead, there  
18 is no specific time-line that is in place of doing  
19 this -- having said that, in order to not sell some of  
20 these pipeline origination -- you know, some of these  
21 production to the mortgage market, we need to convince  
22 ourselves that: One, we can hedge it -- sort of the  
23 hedging thought is that we need to ramp up, at the  
24 moment, the yardstick is about \$20 million in delivery  
25 every month, we need to do that.

1           And, two, is that we need to be convinced that  
2 getting paid from the mortgage market up-front is  
3 actually not as good as somehow the present value of this  
4 annuity that we're generating.

5           So that's also another sort of test that we had  
6 to pass. Otherwise, if we continue to get paid very well  
7 from the mortgage market, we might want to just stake  
8 that, which is what a lot of HFAs have been doing out  
9 there. They're saying, "Well, since I'm getting paid so  
10 well from the mortgage capital market, I'm not bothering  
11 to go into the bond market," which could well be the case  
12 for the foreseeable future. But, again, there is  
13 rumbling out there of, "Well, you know, at some point you  
14 need to get into multi-pronged," because you cannot get  
15 too wedded to the thought that you're funding all your  
16 operations from revenues that have been generated this  
17 year. That can lead down to unexpected results, let's  
18 say.

19           So in this chart here -- I won't dwell on this  
20 too much -- what we're suggesting here is that in the  
21 yellow here, we, as I mentioned, we passed these two bars  
22 we talked about, having the production ramp up to more  
23 than \$20 million a month, and also convinced ourselves  
24 that the present-value economics of the annuity is  
25 actually better off than taking the premium from the

1 mortgage market.

2           What we then do is that as the hedge on the --  
3 as we hedge to the loan closing, we would then send that  
4 to an internal warehouse line that we have. And we would  
5 have a healthy debate about whether or not we'll continue  
6 to hedge as these mortgages sit in our warehouse line.  
7 And then as we accumulate them, we think that if we are  
8 reaching that \$20 million threshold, maybe we'll  
9 accumulate two or three months of mortgages, and then  
10 we'll go into our old tax-exempt Mortgage Revenue Bond  
11 market to have a bond financing to take out mortgages.

12           And on the bottom, in the middle there, what  
13 you're seeing is that, instead of us getting a premium  
14 up-front, we're now kind of generating a small annuity  
15 over time.

16           Again, that 10 -- what I'm showing here is  
17 about 10 cents per a hundred dollars. That is much lower  
18 than the 70 cents that I was showing two slides ago.  
19 But what you're hoping is that you're collecting that  
20 10 cents for maybe ten years in such ways that the  
21 present value of that 10 cents plus, in present-value  
22 terms, is greater than that 70 cents that you were  
23 collecting two slides ago.

24           So this is, you know -- just to roughly recap.

25           So that we think that if we internalize the

1 hedging function, we can sort of have these branches as  
2 possibilities. And, again, not that these are things  
3 that we would do today, but these are just branches that  
4 can help us deal with some of the risk factors that we  
5 have, too. Because we can't get too far along in terms  
6 of relying on these up-front premiums to pay for our  
7 operations over some intermediate term.

8 Maybe it's okay for a couple years, but not  
9 over some intermediate terms.

10 CHAIR JACOBS: So let's talk about the  
11 multifamily, if you want to.

12 MR. HSU: Yes.

13 Multifamily, luckily, is a little bit simpler.

14 As I mentioned earlier, in our existing  
15 financing resolutions, we don't have the capacity to do  
16 hedges. And then coupled with that is that we don't  
17 also -- we also do not have the ability to issue  
18 variable-rate bonds.

19 So if we are using only fixed-rate bonds to  
20 finance our multifamily lending, it does provide certain  
21 limitations of what we can provide. And so what I'm  
22 showing you here is an example of what those limitations  
23 are.

24 So in the upper, sort of half -- on the top of  
25 this chart, what you're seeing is a typical multifamily

1 transaction in which there was an acq/rehab. I know  
2 there is a few construction loans out there, but let's  
3 just assume that this is an acq/rehab loan; and that this  
4 is most of what we do, anyway.

5 So there's a hundred dollars of an acq/rehab  
6 loan due to an acquisition, let's just say for 18 months  
7 or so. And then once the project is done, it's leased  
8 up, it's placed in service. Around that time is when you  
9 kind of expect the tax credits to come in, to pay down  
10 the loan.

11 So in this example here, we show that the tax  
12 rate is \$60. So you are left with the \$40 loan that  
13 amortizes for 30 or 40 years during the rate  
14 stabilization period.

15 So how we would finance that kind of borrowing  
16 at the moment, if we're only using fixed-rate bonds, is  
17 that we would sell \$60 of short-term bonds.

18 So in this example here, I'm showing that  
19 \$60 of short-term bonds is going to cost -- the borrowing  
20 cost is a dollar -- 1.5 percent. And we would go ahead  
21 on day one, sell \$40 of long-term bonds.

22 We do that because we don't have the ability  
23 to, let's say, float into variable-rate bonds during  
24 acq/rehab or construction, and then use, as I say, a swap  
25 to fix our costs beyond the acq/rehab period, right.

1           So then if you combine the cost structure of  
2           that \$60 and the \$40, and you look at what we can offer  
3           during the acq/rehab period, our borrowing cost is  
4           actually the 3.1 percent. Because if you look at this  
5           box here under the short-term borrowing costs, you will  
6           see that 3.1 percent is this average of 60 percent of  
7           1.5 percent and 40 percent of the 5.5 percent.

8           So that borrowing cost of 3.1 percent, to be  
9           kind, it's not extremely competitive in the marketplace.

10          Our long-term borrowing, however, it's not bad.  
11          But the short-term piece is where we kind of get a lot of  
12          discussions about how they can get better rates from the  
13          private market place. And it's fair. But it's some --  
14          that's why I'm showing you this. This is sort of some of  
15          the inherent limitations that we have, given the tools  
16          that we have.

17          So on page 12, what we're suggesting is that if  
18          we combine the public and the private cost structures, we  
19          could potentially end up with a more attractive product.  
20          We don't know this for a fact, but potentially -- and  
21          I'll show you why this is the case.

22          So it's quite possible that we could say to  
23          someone who has a project, that "Well, why don't you go  
24          ahead and get your short-term loan from a bank who is in  
25          your region who wants the CRA credits, who likes the fact

1 that they're getting a fee on a hundred dollars and not  
2 on \$40?" You know, there's just a lot of nice -- and  
3 it's a shorter loan, they like the short loans better  
4 than the longer loans.

5 And, you know, some of them have sort of  
6 construction lending, sort of monitoring compliance.  
7 You know, there are a lot of reasons why they want that  
8 short-term piece, and less favorable on the long-term  
9 piece.

10 So what we could suggest is that, well, go  
11 ahead and get that short-term loan from your CRA bank;  
12 and what we would do is that we would enter into, at the  
13 moment, the illustration here is a forward-rate option.  
14 I won't go into too much. This is actually described in  
15 the hedge policy that is also attached.

16 And in so doing, we can commit to offering them  
17 a rate, let's say, 18 months from now or 24 months from  
18 now, without having to -- because we would actually issue  
19 the bonds later on, without having them to sort of tie  
20 them to using us as both the short-term piece and the  
21 long-term piece.

22 But one of the things I have mentioned here is  
23 that "can result" and not "will result," is that it's  
24 quite possible, though, if we do that, that that  
25 long-term borrowing piece would actually have a slightly

1 higher cost of borrowing than if we were to borrow right  
2 away. And that's -- this is inside baseball. That's, in  
3 large, part because your curve is generally positively  
4 sloped, so that a forward-rate tends to be higher.

5 So, you know, what this amounts to, is that  
6 this -- we're creating a possibility of possibly letting  
7 the borrowers not be sort of wedded to the thought that  
8 "I need to get all of my borrowing needs from CalHFA,"  
9 because we do hear that out there. "What we really want  
10 from CalHFA is a perm piece and not necessarily a short  
11 piece," because they can get a short piece from the banks  
12 at a cheaper rate. So this is creating that possibility  
13 as well.

14 CHAIR JACOBS: But for the developer, there is  
15 real value to the certainty of the perm rate? I mean, I  
16 think anybody would love that.

17 MS. BOATMAN PATTERSON: Why is it that you  
18 can't hedge in multifamily? Is it because of the  
19 fixed-rate bonds? Is it because of the money -- the  
20 actual money that you're using, the funding source?

21 MR. HSU: So right now, in the financing  
22 resolutions, we just don't have authority from the Board  
23 to enter into sort of synthetic hedges, where -- like,  
24 you know, interest-rate swaps and whatnot.

25 MS. BOATMAN PATTERSON: Right.

1 MR. HSU: So in order to, let's say, lock in a  
2 perm rate for someone that is going to transition into a  
3 perm loan in 18 months, we would sell those victory  
4 bonds today.

5 So we sort of lost that ability to do that  
6 because we were managing the legacy risks that we have  
7 from our swap portfolio.

8 So one of the things about this forward-rate  
9 option that we are talking about here -- again, this is  
10 described more in detail in the hedging policy -- is that  
11 we think that this particular option may actually, on  
12 balance, be slightly costly, but it would probably not  
13 continue to add on to some of our legacy swap-related  
14 collateral posting risks on balance.

15 And we can talk a little bit more about that at  
16 the next board meeting.

17 But it's described in detail in the hedging  
18 policy that's attached; and that hedging policy, we have  
19 draft over it, it is a work-in-progress, and we are  
20 trying to put much more details in that policy.

21 MS. WHITTALL-SCHERFEE: Tim, does this impact  
22 the Agency's ability to allow prepayment in Year 17  
23 because we're going with this long-term bond? And also,  
24 how does this work towards making the Agency more  
25 competitive compared to other banks?

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1 MR. HSU: Well, I think that in reverse -- how  
2 it will make us more competitive, I think, is that we are  
3 suggesting to them that if you use us in combination with  
4 some other bank, you might end up with an overall lower  
5 cost of funds than if you have to come to us for  
6 everything.

7 MS. WHITTALL-SCHERFEE: You're talking about  
8 here, a higher interest rate on the perm loan?

9 MR. HSU: Right. But that's because  
10 potentially they're saving between 3.1 percent from the  
11 previous slide, versus paying 1.5 in the short-term, if  
12 they get the short-term borrowing from a bank.

13 So that's why I said if this -- I'm not certain  
14 this will definitely work. I think this could be a  
15 little bit situational. Because the borrower may decide  
16 that 3.1 percent up-front versus a 5.5 borrowing on a  
17 perm, I actually like that better than the -- again,  
18 these are just examples -- that I may actually like that  
19 better than the 1.5 during the acq/rehab period and at a  
20 slightly higher rate on a perm piece.

21 MS. WHITTALL-SCHERFEE: But CalHFA could still  
22 allow prepayment in Year 17, and it wouldn't impact your  
23 scenario that you've laid out? Or would CalHFA be going  
24 back to more of the 30 due in 30, 15 due in 15, 40 due in  
25 40?

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1 MR. HSU: We can still offer the 17 prepay.

2 MS. BOATMAN PATTERSON: So the cost on this  
3 product is the cost on the front end, on the short-term  
4 financing? That's what makes it so expensive?

5 MR. HSU: I'm sorry?

6 MS. BOATMAN PATTERSON: The construction  
7 loan -- our construction loan piece isn't as competitive  
8 in the market because you can go out and get a  
9 construction loan for sometimes cheaper than what you  
10 can get it through us. And so the idea is to offer  
11 potentially just permanent financing as opposed to the  
12 whole enchilada because then it could be more  
13 competitive?

14 MR. HSU: That's right.

15 MS. BOATMAN PATTERSON: And so why are our  
16 construction loans so costly, I guess, is what I'm  
17 asking? Is it a capacity issue? Is it because we  
18 historically didn't do construction loans and then we  
19 started doing them?

20 I mean, what's the rationale as to why our  
21 construction piece is not as competitive?

22 MR. HSU: So if you go back to page 11. So  
23 what I'm showing, is that the reason why -- so there's  
24 what I think of is sort of -- in your mind, sort of  
25 matching durations. So someone may think that, well, if

1 I'm borrowing for an acq/rehab for 18 months, my cost of  
2 funds should be short-term cost of funds, right? That's  
3 what a lot of people would think.

4 But because, if you look at the middle of this  
5 chart here, because we need to -- we don't have this  
6 ability to transform our long-term cost of funds into  
7 short-term cost of funds -- and I'll tell you how we used  
8 to do that in a second -- we are actually borrowing  
9 long-term already. We're already borrowing 30 years --  
10 actually, 32 years, because we're doing a 30-year perm  
11 plus two years as an acq/rehab. So we're already  
12 borrowing 32 years on \$40 of the loan from day one. And  
13 that averaging is making our short-term borrowing go up.

14 So how we used to do this -- and I'm not  
15 pitching this -- how we used to do this is that we used  
16 to sell variable-rate bonds.

17 MS. BOATMAN PATTERSON: For the construction  
18 piece?

19 MR. HSU: During the construction period.

20 So we say, we will sell variable-rate bonds,  
21 and the variable-rate bonds would last for 32 years. And  
22 then we'll do a forward-starting swap that starts in  
23 24 months. So that when it gets placed in service, our  
24 cost of fund is synthetically locked.

25 So that's how we transformed during that

1 acquisition and construction period, transformed  
2 something that looked like long-term into short-term,  
3 because we had this variable-rate bonds that gets reset  
4 every week.

5 But I think you would agree that that's not  
6 something we ought to do now.

7 MS. BOATMAN PATTERSON: Got it.

8 CHAIR JACOBS: So our homework, I guess, is to  
9 read this, understand it, and then we come back to you  
10 with a bunch of questions.

11 MR. HSU: Now, that doesn't sound like fun  
12 anymore, Matt.

13 But as I mentioned, that this is informational.  
14 I hope you would agree -- we talked about this -- I hope  
15 you would agree that having this presentation is useful  
16 as we go into the consideration in March, so that you're  
17 not sort of jammed into one piece.

18 So what we are hoping is that at the March  
19 financing resolution, we would ask for this authority to  
20 do that. And with many of your comments noted are things  
21 that we'll work on. Like Janet's thought about creating  
22 some sort of capped exposure. We'll think about that,  
23 and maybe memorializing that in our procedures, and also  
24 the thought about operations.

25 So we'll -- I think, as I mentioned earlier, we

1 are making a conscious effort to elevate our engagement.  
2 And these comments are invaluable to the staff.

3 CHAIR JACOBS: Do we have any other questions  
4 from the Board?

5 *(No response)*

6 CHAIR JACOBS: Any members of the public,  
7 questions on any of these informational items?

8 *(No response)*

9 CHAIR JACOBS: Thank you, Tim.

10 MR. HSU: I'm sorry I took so much time.

11 CHAIR JACOBS: It's important stuff.

12 --oOo--

13 **Item 6. Update on CalHFA's Strategic Business Plan**

14 CHAIR JACOBS: And I guess we're moving to  
15 Item Number 6, which is Claudia's update on the Business  
16 Plan.

17 MS. CAPPPIO: Thank you.

18 Each year, CalHFA has been doing a Strategic  
19 Business Plan that is developed and then reviewed by the  
20 Board. And we thought a good first step as we begin the  
21 year, would be to provide the Board with an overview of  
22 where we are, given last year's plan, in terms of our  
23 objectives and the actions we have taken.

24 I think we have acknowledged the huge progress  
25 we have made. But as the leader here, I also have to

1 pound on people about what initiatives have been left by  
2 the wayside or left partially done, and what we're going  
3 to do about them, and whether they should be carried over  
4 to our Business Plan in the coming year.

5 As we enter into a new cycle, I thought I would  
6 take the opportunity to review these priorities with the  
7 Board, and also to provide a sequence of what we will do  
8 between now and May. So this meeting is about reviewing  
9 the Business Plan from last year and giving you a status  
10 report. And we also thought it would be a great  
11 opportunity for the new Board members to hear just a  
12 little bit from senior staff about the programs, the  
13 operations of the Agency.

14 And then in March, we will be putting forth a  
15 draft Business Plan for your review and consideration,  
16 but not action, in anticipation of May, being both the  
17 final action on the Business Plan and the budget for  
18 '14-15. You all have that authority as we are a  
19 continuously appropriated agency.

20 So for the first time in my tenure, the  
21 exciting piece is that we have the ability to look out  
22 more than a year, because as Tim said, I took over in  
23 2011. And, frankly, I thought, "Am I going to wind this  
24 agency up, or am I going to wind it down?"

25 So we're rolling. And it is really great to be

1 able to look out into a time horizon longer than a year.

2 And then the directors and division heads will  
3 be designated during this presentation to run through a  
4 summary of our status. And I believe that probably the  
5 most appropriate sequencing is that as questions come  
6 up or comments come up, we will deal with them directly  
7 at the time that you have them.

8 So with that, Tony Sertich from Financing will  
9 begin.

10 Thank you.

11 MR. SERTICH: Thank you, Claudia.

12 My name is Tony Sertich. I'm the Financing  
13 risk manager for the Agency. I work under Tim. I'm just  
14 giving him a little break since he has been talking for  
15 the last hour.

16 I will go quickly through the first couple  
17 slides, and then we'll pass it off to the next group.  
18 So the first key strategy that we had in the strategic  
19 Business Plan for this fiscal year, was to increase the  
20 stability of the capital structure and the liquidity  
21 position of the Agency.

22 We believe that we have actually accomplished  
23 this, for the most part.

24 The first goal was to reduce our variable-rate  
25 debt obligation balance by \$450 million by February 1<sup>st</sup>

1 of 2014. We have actually reduced it by over  
2 \$490 million. So this sort of gets back into the  
3 question of, how are we going to get out of the  
4 obligation we have to the federal government under the  
5 Temporary Credit and Liquidity facility.

6 We have, as Tim had mentioned earlier, about  
7 just over \$1 billion remaining in this obligation. And  
8 so we have two years left to get out. If we were to  
9 continue at our around a \$500-million-a-year pace, we  
10 will get out of it. It's probably unlikely to continue  
11 at that pace, but we think we have other tools in our  
12 toolbox now to get out of this.

13 The other strategy was to reduce our swap  
14 notional amounts. And this is our legacy swaps. Not as  
15 Tim talked about earlier, any future swaps we're doing.  
16 But the goal here was to reduce our swap notional balance  
17 by \$400 million. We reduced it by \$418 million over the  
18 last year. So, again, we accomplished that.

19 This, the notional balance is decreased through  
20 two measures. One is a natural amortization of our swaps  
21 over time. The other larger factor is, when we entered  
22 into the swaps initially, we bought par termination  
23 options; and over the last three or four years, we've  
24 exercised every possible par termination option available  
25 to us to reduce this balance. And we plan on continuing

1 to do that going forward.

2 So that -- the swap notional balance is  
3 currently at just over \$1.5 billion. And we hope to  
4 continue reducing that in the future as well.

5 And I will pass this on if there are no  
6 questions.

7 CHAIR JACOBS: Just in terms of overhedging and  
8 underhedging, are we pretty appropriately hedged right  
9 now?

10 MR. SERTICH: If you look at this chart right  
11 here, we are right about fully hedged at this point.

12 In the past, we've always been slightly  
13 underhedged, and that's been the strategy.

14 Part of reducing the TCLP balance so  
15 dramatically has gotten us to a level hedging position,  
16 which actually has worked out okay because we have also  
17 been much more aggressive about using cash, which is  
18 often invested in variable-rate investments. So we don't  
19 have much of that, either. But it's something that we're  
20 tracking pretty closely, now that we've reduced that  
21 ratio significantly.

22 CHAIR JACOBS: In terms of getting rid of the  
23 TCLP, what do the sensitivities look like if the rates  
24 move up -- I don't know, a hundred points -- or down in  
25 the next 12 months?

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1 MR. SERTICH: You know, in terms of -- I mean,  
2 since we are fully hedged from a risk exposure --

3 CHAIR JACOBS: It doesn't matter at all?

4 MR. SERTICH: -- we're not there, we're not  
5 really at risk there; but it does affect sort of the --  
6 if we're going to refund out of it, or something like  
7 that, it may affect the strategies we use to get out of  
8 TCLP.

9 CHAIR JACOBS: Anything else?

10 *(No response)*

11 CHAIR JACOBS: All right, thank you.

12 A few more informational items here.

13 MR. OKIKAWA: Good morning, Mr. Chairman,  
14 Members of the Board. My name is Rick Okikawa. I'm the  
15 program administrator for CalHFA. I oversee the  
16 multifamily lending, single-family lending, single-family  
17 portfolio, and single-family loan servicing, as well as  
18 the multifamily asset management.

19 A little bit about my background. I have  
20 worked in private practice as an attorney, and then  
21 started with CalHFA in approximately 1991, and worked  
22 there since, and have subsequently retired.

23 And after this financial crisis and things  
24 we've seen late, you know, having been dedicated to this  
25 Agency and putting a lot of time and effort into this

1 Agency, we wanted to see this Agency come back. And  
2 under Claudia's leadership, we saw some good signs. And  
3 I definitely wanted to come back.

4 As of last September Board, I was given the  
5 opportunity to become the program administrator. And I  
6 guess the good news about that is, it's no longer subject  
7 to the bad attorney jokes, and I'm now an administrator.

8 Anyway, moving forward, we'd like to proceed,  
9 as Claudia was saying, in that there's a lot of new Board  
10 members here. So we greatly appreciate questions.

11 What we're at is, we're working at the basic  
12 ground level, when we're going through the strategic  
13 plan. And, obviously, business 101, with the strategic  
14 plan, that is the core of the business. And oftentimes,  
15 we're given here a unique opportunity because oftentimes,  
16 our chief of our divisions don't present -- not that they  
17 don't contribute, because they contribute very fully,  
18 it's just that you never see what they do unless you see  
19 it in terms of what the charts like Tim was showing and  
20 in terms of our ratings, in terms of how we're saving  
21 money.

22 And so beginning with our first department,  
23 we're talking about portfolio management, single-family  
24 portfolio management. And oftentimes, this is  
25 overlooked.

1           But I may steal some of Nick's thunder here.  
2           But part of, you know, portfolio management over the  
3           years, with the single-family, we used to sell bonds --  
4           billions of dollars' worth of bonds. And with those  
5           billions of dollars' worth of bonds, what we did is we  
6           purchased single-family loans from, say, about 75 of our  
7           approved lenders.

8           So looking on the slides, on the PowerPoint,  
9           starting on page -- I believe it's page 4, we have  
10          presented, forward, some PowerPoints. And in that, it  
11          shows that over the period of time we have bought, like,  
12          \$2.8 billion of single-family loans.

13          And considering there is approximately about  
14          a 12 percent delinquency ratio, we're looking at about  
15          \$340 million at risk.

16          So we do pay very strong attention to our  
17          single-family portfolio.

18          And, you know, we want to give you a little  
19          picture about where we've been, where we are now, and  
20          where we're going. And Nick has gladly stepped up, and  
21          he is now our acting chief of Portfolio Management.

22          And these people, like I say, are on the ground  
23          level. They can answer any questions you may have. But  
24          they can give you also a good picture of where we're at  
25          and where we're going.

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1           So in terms of following this, and for the  
2 Board's convenience, we have organizational charts, which  
3 all of you have. And Nick is on the organizational  
4 chart, he is on page 12, if you want to...

5           This is for your own reference.

6           And as well as we have this -- we will call it,  
7 the terms and acronyms. And, as you know, CalHFA seems  
8 to have its own language. And I still refer to a lot of  
9 the acronyms myself.

10           But without further ado, I'd like to go forward  
11 with Nick.

12           And we can start with some of the PowerPoint  
13 presentations, I believe on page 4.

14           Nick?

15           MR. KUFASIMES: Super.

16           Good morning, Chairman of the Board and Board  
17 Members.

18           As Rick mentioned, my name is Nick Kufasimes;  
19 and I'm the acting chief on the Portfolio Management.

20           A little background on myself: I have been  
21 in the real estate business for over 24 years now.  
22 Approximately over 10 years in the private sector and  
23 13 years with the Agency in various departments, but  
24 four years with Portfolio Management. My job previously  
25 with Portfolio Management was the REO sales and Loss

1 Mitigation.

2 To start the first slide, Portfolio Management  
3 is divided into three units. The first is Loss  
4 Mitigation Unit. We have a team of SPOCs, which are  
5 “single points of contacts,” that deal with people that  
6 are in pretty tough situations and are applying for a  
7 loan mod or a short-sale. Now, these single point of  
8 contacts deal primarily with the CalHFA servicing  
9 portfolio.

10 The other part of my team is a team of  
11 underwriters that deal with the loan mods and short  
12 sales. So every servicer out there that processes a  
13 short sale or loan mod submits it to the investment side.  
14 We review it, we approve it, suspend it, or deny that  
15 loan mod or short sale.

16 The second part is the REO Disposition Unit.  
17 So when the home is foreclosed on, we take over that  
18 property, and we improve it, pay the expenses on it, all  
19 the way to the sale of the property.

20 And the third part is the Servicer  
21 Administration Unit, which is a team of auditors that we  
22 have that audit daily through reports of all of our  
23 servicers monthly and every year travel on-site to every  
24 servicer’s location and audit the files in person.

25 The next slide, as Rick mentioned, currently

1 our portfolio has 17,440 single-family loans which  
2 equates to \$2,826,986,000.

3 9,442 of those are conventional loans, which is  
4 sixty- --- almost 69 percent of our portfolio. 7,998 are  
5 government-insured.

6 Approximate overall delinquency is at  
7 12 percent. So we have \$339 million-plus that is  
8 delinquent at this time.

9 Portfolio Management. The real estate and  
10 lending market is always changing, so what we're always  
11 trying to do is keep our process and our policies up to  
12 date, and change with the market all the time.

13 So in 10 of 2009, we converted everything from  
14 paper to electronics. So we have master servicers -- I'm  
15 sorry, master brokers that we deal with out there that  
16 hire all the listing agents that put together marketing  
17 packages for us, which consists of appraisals,  
18 inspection, and broker price opinions and other items.

19 But we found it easier to deal with  
20 electronically the intake of that and be able to process  
21 everything internally electronically.

22 In January 2013, we did the same with the short  
23 sale. We converted everything to electronics, so every  
24 servicer is able to submit a short-sale package  
25 electronically through our secure site to us. And

1 internally, everything is done electronically.

2 In February of 2013, we did the same with the  
3 Loan Modification Unit. Again, we created secure sites,  
4 and everything was done electronically.

5 CHAIR JACOBS: *Keep Your Home California*, how  
6 do you interact with them, and sort of organizationally,  
7 how does that work?

8 MR. KUFASIMES: With *Keep Your Home California*,  
9 we primarily deal with them on loan modifications. So --  
10 I'll go into another slide as far as how we utilize them  
11 in the outreach on that.

12 And if you have any questions after any slides,  
13 please let me know.

14 MS. CABALLERO: I have a question in regards to  
15 the delinquency ratio that you mentioned of 12 percent on  
16 page 6.

17 MR. KUFASIMES: Yes.

18 MS. CABALLERO: How does that compare to  
19 historical delinquency rates?

20 It seems really high to me, and I'm just trying  
21 to get my head around the 12 percent. And I get that  
22 we've come through the worst economic -- all that kind of  
23 stuff.

24 MR. KUFASIMES: Exactly.

25 MS. CABALLERO: It just seems high, and I'm

1 thinking.

2 MR. KUFASIMES: I don't have the numbers as far  
3 as past history at this time, but...

4 MR. OKIKAWA: That is about the rate for our  
5 servicers, all servicers combined. So that's not an  
6 uncommon rate.

7 We can get other rates, if you -- we can get  
8 that sort of information if you wish, and we can bring  
9 that to the next board.

10 MS. CABALLERO: *(Nodding head.)*

11 MS. BOATMAN PATTERSON: I think she wants to  
12 know historically what our default rate has been, too.

13 MS. CABALLERO: Yes.

14 MR. OKIKAWA: Oh, I'm sorry.

15 MS. BOATMAN PATTERSON: And if I remember  
16 correctly, pre-2008, you guys were down around 3 percent,  
17 5 percent.

18 MR. OKIKAWA: Yes.

19 MS. CABALLERO: And I guess the thing that I'm  
20 thinking about is just that, you know, if you see the  
21 investment in a single-family home as one of the biggest  
22 investments you'll make --

23 MR. OKIKAWA: True.

24 MS. CABALLERO: -- and how hard it is to get  
25 into homeownership, it would be good to know a little bit

1 more about -- at least right now, if our historical is  
2 3 percent, what's driven this, if it's unemployment, then  
3 that's understandable. I'm just wondering if part of the  
4 challenge is that it's a lot harder to own and keep up a  
5 home than one would think. And so that's a different  
6 issue.

7 And I'm wondering if we have partners that  
8 could come along and help homeowners that are new.  
9 Because we service the riskiest -- or the most risky  
10 homeowners.

11 I mean, I'm just thinking this through.

12 12 seems really high to me, and I'm just -- I'm  
13 concerned about it because we are unlikely to get these  
14 individuals into a home again. And so once they're  
15 there, we just -- it seems to me, we ought to be working  
16 really hard to make sure that they can stay there. So  
17 that was just my thought.

18 MR. PRINCE: And Mr. Hsu, is that right. Hsu?

19 MR. OKIKAWA: No, Rick Okikawa.

20 MR. PRINCE: But Tim earlier talked about the  
21 portfolio is a different demographic. And I didn't -- I  
22 don't want to say I didn't buy it, but I didn't buy it.

23 That it seems to me if you have good  
24 underwriting, you can service first-time home buyers or  
25 low-income and not have that 12 percent loan default

1 rate. And so it did bounce around my head.

2 I thought the default rate has dropped down to,  
3 like, 10 and a half percent. I thought I read that in  
4 the financial report leading -- okay, so I would love to  
5 understand the default rate, the history, why is it  
6 there.

7 I agree with the Secretary that maybe there are  
8 other programs that could come in and help stabilize  
9 families. But it seems to me, it's also about  
10 underwriting within this population, so...

11 MS. BOATMAN PATTERSON: Which is I think is why  
12 the Chair wanted to know what the interaction was with  
13 *Keep Your Home California*. Because if that *Keep Your*  
14 *Home California* can be working to reduce our default  
15 rate, we -- and I'm sure Di is already working on that,  
16 but I think that should be working in connection with one  
17 another.

18 MR. OKIKAWA: And, yes, we are. And future  
19 slides, we'll show how that applies.

20 CHAIR JACOBS: And I just think it's clear,  
21 when you look at the geographic distribution on the  
22 following exhibits, I mean, it relates to the counties  
23 where there's job troubles.

24 MR. OKIKAWA: Definitely.

25 MR. KUFASIMES: So with electronic, it means

1 quicker turnaround times, which is less loss in expenses  
2 to the Agency.

3 The next slide. The next slide after that.

4 So with REO, as I mentioned, we converted  
5 everything to electronic. We created an internal  
6 approval process. We implemented electronic signatures  
7 for residential contracts. And with the electronic  
8 information that we were receiving, we were able to track  
9 the statistics, trends, and report on the sales of the  
10 REOs, and better utilization with staff.

11 So, as an example, where we were dealing with  
12 paper, it was X-amount of REOs per manager. When we went  
13 to electronic, we were able to increase that amount per  
14 manager.

15 The next slide?

16 So in the last quarter of 2012, we were seeing  
17 the market increasing. So what we decided to do, was put  
18 a pricing strategy together for the REOs.

19 So what I do is, every three months, I track  
20 the sales of the REOs in the past and determine what  
21 we're getting over the appraised value and was priced.  
22 So by implementing those per county, which goes to the  
23 next slide, we were able, in 2013, to average 120 percent  
24 of the appraised value. So what that means is less loss  
25 to the Agency.

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1           The total we had, REOs received were 277. We  
2 sold 306. And currently, we have 91 REOs in inventory.

3           Now, with the REO pricing strategy that we put  
4 in place, we applied that to the short sales. So with  
5 short sales, we average 108 percent of the appraised  
6 value on the short sales that we sold, and 109 percent of  
7 counter.

8           So from the offers that came in, we were able  
9 to get 9 percent more by this pricing counter strategy  
10 that we have.

11           Regarding the loan mods. So what we did is, we  
12 converted everything to electronic to be able to track  
13 the information that's coming in.

14           What we're doing is more outreach to our  
15 servicers.

16           Regarding CalHFA's loan servicing, when anybody  
17 comes through the door, we immediately refer them to *Keep*  
18 *Your Home California*. So we're trying to utilize  
19 those dollars. So we hold them accountable to either get  
20 a "yes" or a "no" from *Keep Your Home*.

21           If they do get denied, we move them on to an  
22 alternative loan-modification program. If that doesn't  
23 work, then we do have the short sale or the rental option  
24 for that borrower.

25           But, again, we do a lot of outreach right now

1 with the outside servicers to get them on board with *Keep*  
2 *Your Home*, and utilize those dollars.

3 MS. SOTELO: Excuse me, Nick?

4 MR. KUFASIMES: Yes.

5 MS. SOTELO: Do you have a correlation between  
6 your delinquency rate and your actual foreclosure rate?  
7 Like, how many of those 12 percent of delinquencies  
8 actually go to foreclosure? Or will go to foreclosure  
9 based on historical data?

10 MR. KUFASIMES: I understand what you're  
11 saying. Of the 12 percent, how many of those actually  
12 truly -- what percentage were we able to put in some kind  
13 of program?

14 MS. SOTELO: Yes, how many default? I mean,  
15 how many do you cure -- or are cured?

16 MR. KUFASIMES: Yes, I don't have that  
17 information at this time.

18 MS. SOTELO: To me, it would just be -- you  
19 know, just in the context of understanding delinquencies  
20 and how we support the families that we --

21 MR. KUFASIMES: Exactly, yes.

22 MS. SOTELO: -- loan to, just understanding how  
23 many get successfully through this program.

24 MR. KUFASIMES: Agreed.

25 CHAIR JACOBS: Are we testing when a house is

1 marketed for short sale, if the listing broker actually  
2 returns phone calls of people that are interested?

3 Because I know the private banks, there is  
4 endemic fraud where a house is, you know, put up for a  
5 short sale, the broker is not returning any phone calls  
6 because the cousin or the friend has been preselected.

7 MR. KUFASIMES: Exactly. We don't own that  
8 home when it's a short sale, so it's the responsibility  
9 of the borrower to hire the listing agent.

10 All we know is by the offer received and our  
11 data that we have on those markets, is that we're getting  
12 a fair price. I wish there was something in place to  
13 know exactly if that agent was doing their job.

14 The next slide, Trustee Sale Bid. We're always  
15 looking at ways to sell the properties before they do  
16 become an REO.

17 We looked at being able to sell the property at  
18 the trustee sale at the court steps.

19 Part of being able to bid at the court steps  
20 is, we would need the information immediately on the  
21 foreclosure process.

22 So prior to 2012, we were receiving everything  
23 by paper. So what we did is come out with Bulletin  
24 2012-9, and we created secure sites to where our  
25 servicers can send the information to us, to where we can

1 get that information in a time frame in order to get  
2 those bidding instructions out to the servicers when they  
3 put the bid in for the trustee sale.

4 So it's just a way to be able to sell that  
5 property at value at the steps before it did become an  
6 REO. So ways to save the Agency money.

7 REO Rental Program. Back four years ago, on  
8 the homes we foreclosed on, we saw a lot of people had  
9 vacated the property. Three years ago, we saw -- we were  
10 foreclosing on homes where the borrowers stayed in the  
11 property. And two years ago, we saw a lot of homes that  
12 we were foreclosing had tenants on the properties. Now,  
13 with a tenant, you can't evict them from the property if  
14 they have a valid lease. So we didn't have a process in  
15 place to deal with occupants that did have valid leases.  
16 So what we did is negotiated with our master servicers,  
17 who are the ones in charge of hiring the listing agents  
18 to the properties. So what they would do is  
19 property-manage that property the term of the lease. And  
20 we would let the borrower -- or the tenant know that, you  
21 know, we wouldn't continue the lease, but we would abide  
22 by that lease during that time period that they could  
23 stay in that home.

24 In 2013, we came -- Bulletin 2013, we changed  
25 the guidelines on the policy as far as an individual or

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1 borrower renting their home. Prior to 2013, a borrower  
2 had to have a financial hardship in order to rent their  
3 home, and they had to qualify with that mortgage payment  
4 if they did move out.

5 In 2013, we did change the policy. So as an  
6 example, the numbers I have, we approved 52 prior to  
7 that. Forty-four were denied prior to 4/13.

8 When the new program bulletin came out, we had  
9 approved 327, and 18 were denied. And the reason they  
10 were denied is that the borrower was not current on their  
11 mortgage.

12 HARP Refinance --

13 MS. BOATMAN PATTERSON: I have a question.

14 MR. KUFASIMES: Yes.

15 MS. BOATMAN PATTERSON: So if they want to rent  
16 the home, it's because they can't afford the mortgage.  
17 So how could they ever be current on their mortgage if  
18 they're in the rental program? I don't get that.

19 MR. KUFASIMES: Well, you have to be current  
20 first in order to rent your property out.

21 MS. BOATMAN PATTERSON: Oh, you mean rent it to  
22 someone else? So you're --

23 MR. KUFASIMES: Exactly.

24 MS. BOATMAN PATTERSON: So I'm the homeowner,  
25 and I want to rent my home to someone else.

1           So this rental policy doesn't really apply to  
2           the homeowner who is foreclosed upon? This is applying  
3           to people who are in their home --

4           MR. KUFASIMES: Exactly.

5           MS. BOATMAN PATTERSON: -- and want to rent it  
6           to someone else?

7           MR. KUFASIMES: Exactly.

8           MS. CAPPPIO: And through the Chair, we used to  
9           have a very strict definition, because the loan that we  
10          give homeowners basically assumes owner occupancy.

11          MS. BOATMAN PATTERSON: Okay.

12          MS. CAPPPIO: But given the state of the real  
13          estate market, we had to deal with reality. And part of  
14          that is, that homeowner would quite often be able to sell  
15          their house in a healthier real estate market but can't.  
16          So due to life circumstances, a change that in the job  
17          location, education, whatever, this is an interpretation  
18          that we believe still is consistent with the indenture.

19          MS. BOATMAN PATTERSON: So this allows a  
20          homeowner to rent their property out?

21          MS. CAPPPIO: Yes.

22          MS. BOATMAN PATTERSON: Okay, I was getting  
23          confused with REO rental programs and this rental policy.

24          MR. KUFASIMES: Exactly.

25          MS. BOATMAN PATTERSON: I'm like that doesn't

1 even make any sense.

2 MR. KUFASIMES: You can get mixed up with those  
3 two.

4 MS. BOATMAN PATTERSON: Okay.

5 MR. KUFASIMES: Exactly.

6 The majority of what we saw with people wanting  
7 to rent their homes is, a lot of the individuals bought  
8 at the height of the market. So they might have bought a  
9 single one-bedroom home. They got married and now they  
10 have a family, so they would need to move on to a bigger  
11 space.

12 But a person that is delinquent can bring their  
13 loan current, and we would approve them to rent their  
14 home out.

15 HARP Refinance. That is not part of the  
16 portfolio. But what this does, is helps our insurance in  
17 CalHIF.

18 There were 500 loans that came in the door as  
19 CALHFA loans. They were sold to Fannie Mae. They are  
20 being serviced by Bank of America.

21 So Bank of America did not want to participate  
22 in the program, so we did find one of our approved  
23 lenders -- Guild is the one -- that was able to refinance  
24 47 of those 500 loans that are owned by Fannie Mae but  
25 insured by CalHIF. So these were 47 loans that could

1 have potentially become foreclosures that we were able to  
2 keep them in at a lower rate.

3           FHA HAMP. The HAMP program came out in about  
4 2009. We were able to get a variance from HUD to not  
5 lower the rate or extend the term on the program. Again,  
6 with the HUD HAMP program, the rate is lowered and -- if  
7 you want to --

8           MR. OKIKAWA: Yes, with the HAMP program, you  
9 can basically lower the rates and extend the term.

10           So how does that work if our servicers are out  
11 there able to lower the rates, they extend the term?  
12 That affects us, obviously, because it now becomes a  
13 permanent loss. So then if your interest rate goes down,  
14 that affects us. It's related -- if the length of the  
15 time goes on, it affects us.

16           So how this works is, because we got this  
17 exemption from HUD, we're able to require our outside  
18 servicers, our servicers so that they cannot do that.  
19 They cannot do the lowering of the interest rate, they  
20 cannot extend the term. However, we have the exception,  
21 that ability to do so with CalHFA.

22           How do we do that? We usually do that with  
23 KYHC. Because if you're able to reduce the principal  
24 under the PRP program -- I'm not saying this is  
25 exclusive, I'm just saying that this is a good example --

1 if you're able to reduce that principal, and we're  
2 thinking "Oh, well, now it's gone from \$200,000, down to  
3 \$100,000, maybe an interest reduction or an extension of  
4 the term isn't a bad thing, because now the principal is  
5 much lower."

6 So we have that flexibility to do so, as well  
7 as Guild, who is one of our -- this is the next slide --  
8 who has also been very, very active in KYHC.

9 So Mr. Chairman asked, in response to earlier  
10 questions, how we deal with KYHC. This is part of that,  
11 a part of that package.

12 MS. SOTELO: So from a policy perspective,  
13 we're still able to maintain our target market in their  
14 homes but not necessarily -- I mean, do it directly with  
15 them as opposed to working through our servicers to do  
16 that?

17 How does that work?

18 I mean, from a policy perspective, we're still  
19 able to keep the individuals housed as opposed to -- and  
20 we're able to restructure their debt so that they're not,  
21 you know, foreclosed upon?

22 MR. OKIKAWA: Correct. And as well, not only  
23 that they are able to maintain and stay in their homes,  
24 we made modifications, et cetera, it also prevents,  
25 obviously, foreclosure and potential --

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1 MS. BOATMAN PATTERSON: Through our servicers?

2 MR. OKIKAWA: Yes, through our servicers.

3 MS. BOATMAN PATTERSON: Okay. And do you have  
4 policy guidelines or something that -- circumstances of  
5 when it dictates when we will basically do an in-house  
6 modification, I guess it's what it would be, to extend  
7 the term? So our servicers can't do that, but we can do  
8 it internally?

9 MR. OKIKAWA: Right.

10 MS. BOATMAN PATTERSON: And so you have a set  
11 of guidelines or something that you've adopted to say  
12 that under these circumstances is when we will do that?  
13 I'm asking.

14 MR. KUFASIMES: Well, the in-house and also  
15 with an outside servicer, you're allowed to do it. But  
16 it was done on a pilot program where they are allowed to  
17 do.

18 MS. BOATMAN PATTERSON: I thought you just said  
19 the loan servicers couldn't do it, that we could only do  
20 it in-house, that we had the ability to do it in-house?

21 MR. KUFASIMES: We had the ability -- on the  
22 HAMP program, we have the ability to do it in-house. And  
23 we have one other servicer that is allowed to do that,  
24 which is Guild, on that program.

25 MS. BOATMAN PATTERSON: Okay, and so then my

1 question was, have you adopted a set of circumstances or  
2 guidelines or policies as to when it would be appropriate  
3 for you to extend the terms or reduce the rate for those  
4 individuals -- for that small population under the HAMP?

5 MR. KUFASIMES: With the FHA HAMP model, it's  
6 done through a model, so there's a series of stages that  
7 you go through in order to get to the point where you  
8 lower the rate.

9 There is a principal-reduction component of it,  
10 too. But you get down to the model of the lower the rate  
11 in order to get them into a DTI that's acceptable to the  
12 model.

13 So they do run a model to where they get to the  
14 lower rate.

15 So as an example, they don't come through the  
16 door and automatically get that lower rate. There's a  
17 model they have to run through in order to get to that  
18 lower rate.

19 MS. BOATMAN PATTERSON: Okay.

20 MR. KUFASIMES: Our servicer administration  
21 unit, we're working with I.T. currently to create an  
22 electronic data servicer administration system.

23 As I mentioned before, there's a lot of  
24 information we get from our outside servicers. So we  
25 need to have a system to have everything be inputted to

1 and able to dissect in order to come out.

2 And what we're looking at is coming out with a  
3 score card to where we could start rating these servicers  
4 that are servicing our portfolio.

5 Another part of the service administration that  
6 I mentioned before is that every servicer we're looking  
7 carefully at right now, that they utilize those *Keep Your*  
8 *Home* dollars, we're putting a lot of pressure on them  
9 right now.

10 We do see every loan mod; and a lot of them we  
11 don't see, we question why are you utilizing  
12 those dollars. So going forward, there's going to be  
13 more accountability on them utilizing those dollars.

14 The CalHFA Loan Servicing audit started at  
15 1/13. So it began yesterday. And our servicer guide is  
16 currently at 50 percent. So we hopefully will be able to  
17 get that done by the end of the year.

18 Previously, it was looked at Wells Fargo, we  
19 were going to make every attempt to take back the  
20 servicing on the loans. In the last year, we were able  
21 to get them on board with *Keep Your Home*, and start  
22 utilizing our loss-mitigation program. So we're seeing  
23 more loan mods from them and more short sales. So it was  
24 determined at this time to keep them as a servicer.

25 MR. OKIKAWA: And I'm going to back up in a

1 broader picture, just to make sure that new members,  
2 everybody understands that we have a loan servicing  
3 in-house; but we also have, over the past, when we first  
4 started, we didn't have the expertise for loan servicing,  
5 so we contracted out.

6 So we have loan servicing in-house; we have  
7 loan servicing also that we have contracted out. So  
8 Wells Fargo is one of those loan servicing companies that  
9 we did contracted out; and at first, we were having  
10 issues. And now, we seemed to have ironed those issues,  
11 so it's no longer a part of the strategic plan as far as  
12 taking that back -- taking it back, as you will see, is  
13 when Tim and Rhonda talk about our Bank of America  
14 servicing. That's kind of like the direction we were  
15 headed. Because of compliance and other things, we've  
16 been able to work it out.

17 Ocwen is the title. Ocwen is also another loan  
18 servicer. However, it's not one of our approved loan  
19 servicers yet. And what happened in May of 2012 is  
20 GMAC filed for Chapter 11 bankruptcy, and Ocwen took over  
21 their subservice on GMAC's behalf. And so because of the  
22 bankruptcy, there has to be a consent to the transfer --  
23 it doesn't have to be consent, but we did consent to the  
24 transfer from GMAC to Ocwen, subject to Ocwen curing all  
25 defaults. Those are approximately about 754 loans.

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1           In terms of the Strategic Plan Business Plan,  
2 we skipped over DA and DB with Bank of America, as I  
3 referred to earlier. And here's what we're now  
4 presenting, because we wanted to keep the flow going.

5           So what we'd like to do is have Rhonda Barrow,  
6 who is our chief of Loan Servicing, give a little bit of  
7 introduction about herself. And then Tim and Rhonda, who  
8 are intimately involved in the BofA transfer, make a  
9 presentation on that.

10           MS. BARROW: Good afternoon. My name is Rhonda  
11 Barrow. I am the housing finance chief and Loan  
12 Servicing manager for our in-house loan servicing.

13           Pardon me. I'm a little muffled because I have  
14 a cold.

15           My background stems from about 24-plus years in  
16 the industry. I started out with the First Nationwide  
17 Bank as a nighttime, part-time collector, and moved to  
18 HomeEq Servicing, where I was the supervisor in APB cash  
19 management. And then here to the Agency, around 2006 is  
20 when I started with the Agency as the housing finance  
21 officer of Loan Servicing. And in 2010, I became the  
22 housing finance chief of Loan Servicing.

23           Currently, to date -- this is as of  
24 October 31<sup>st</sup> -- we service in-house 6,474 -- excuse me,  
25 6,479 first-mortgage loans.

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1           The delinquency rate as of October 31<sup>st</sup> was  
2           10.08. We have seen this delinquency number trending  
3           down over the last six or seven months significantly.  
4           We also service 37,687 subordinate loans currently in our  
5           portfolio.

6           MR. HSU: Last year, I think that we talked to  
7           the Board a lot about this transaction with BofA, in  
8           which we are buying back the servicing from BofA.

9           This particular project, with this particular  
10          issue, actually has been under negotiation with BofA I  
11          think right before Claudia started back in 2011. So it's  
12          been a long time coming for us to consummate this  
13          transaction.

14          What I'm showing you on this chart, is just a  
15          quick way to show how -- I think that over time we've  
16          shown charts like this. But what this is showing is that  
17          it's showing the percentages of the loans that a  
18          particular service services in blue; and in orange it's  
19          showing the amount of the delinquent loans that are of  
20          the entire population, how much of the -- how many of the  
21          delinquent loans belong to that particular servicer.

22          So, for example, if you look at BofA, these are  
23          the FHA loans. What this is saying is that they service  
24          about 6 percent of our FHA loan population, but they  
25          represent nearly 13 or 14 percent of our delinquent

1 population.

2           So if you look at this across, what you're  
3 hoping to see is that the blue bar and the orange bar are  
4 fairly close to each other because it just means that  
5 their delinquent population is fairly representative of  
6 their entire servicing population.

7           So you can notice a couple of things here. You  
8 notice that BofA sort of underperforms significantly; and  
9 you can see that everybody else is somewhat on par. And  
10 you can also see that at CalHFA, we're doing a little bit  
11 better than where we should be at. So the blue bar being  
12 a higher than the orange bar means that you're doing  
13 slightly better.

14           So what this shows is that BofA has been a  
15 laggard over time.

16           And the next chart, on page 25, this is the  
17 conventional portfolio, looking at the same type of idea  
18 but on the conventional side. And what you can see here,  
19 again, is that the BofA, on the conventional side, their  
20 blue again is lower than the orange, meaning, that they  
21 disproportionately represent the delinquent population.  
22 And then if you look at CalHFA, you can see that our blue  
23 again is higher than the orange.

24           So this is just one way that we kind of look at  
25 sort of how the servicer are performing on a relative

1 basis. So these were all sort of behind the scenes, so  
2 that if we restructured operational issues in thinking  
3 about do we take a poor servicer -- servicing portfolio  
4 in-house?

5 And I'm here sort of as a launching pad for  
6 Rhonda, in the sense that Linn and I, we're kind of  
7 spearheading the business negotiation of the transaction;  
8 and then behind the scenes, Rhonda, the Accounting folks  
9 that are headed up by Lori, and also the Loss Mitigation  
10 folks headed up by Nick, they did sort of the yeomen's  
11 work of making this transaction happen.

12 The bulk of the transfers happened in November,  
13 which they have a small portion that's going to transfer  
14 sometime this month or next month.

15 But, you know, I wanted to make sure that the  
16 glory is not here, but it's with Rhonda and Nick and also  
17 the Accounting folks.

18 MS. BARROW: And Nick -- Tim covered a little  
19 bit of this, but part of the reasons for bringing the  
20 loans in-house was the lack of or underutilization of the  
21 *Keep Your Home California* programs and loan mods being  
22 submitted.

23 The portfolio totals were -- there was 1,192  
24 conventional loans and 700 government loans with a  
25 delinquency rate of 18.49 percent.

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1 As of November 1<sup>st</sup>, the Loan Servicing  
2 department acquired 1,571 loans from the BofA transfer.  
3 That equals out to 1,132 conventional loans and  
4 439 government loans.

5 Upon immediate transfer, 109 of those loans  
6 were appointed to single points of contact for Loss  
7 Mitigation efforts. Twenty-seven of those loans are  
8 currently receiving assistance from *Keep Your Home*  
9 *California*.

10 We created and sent special inserts with *Keep*  
11 *Your Home California* contact information and program  
12 descriptions. We established a task force of collectors  
13 that targeted the severely delinquent Bank of America  
14 customers.

15 And we also developed a job aid to assist the  
16 collectors in speaking with the borrowers that may or may  
17 not have had contact with the representative in a very  
18 long time.

19 Any questions?

20 CHAIR JACOBS: I've got one question that may  
21 be sort of more of a mission question. But we go from  
22 single-family to multifamily, and there's no discussion  
23 of duplexes or triplexes.

24 I know in other states it's been a big part of  
25 the housing finance agency's mission, just as ways for

1 families to create some wealth long-term.

2 Are we looking at more duplex or even programs  
3 for granny flats -- houses with granny flats? It could  
4 be an opportunity for us to really dig into that more.

5 MS. CAPPPIO: Through the Chair, we have looked  
6 at them, and I think it's an excellent suggestion.

7 As habitation patterns change and economics  
8 change, it is, I know from my experience as a local  
9 planner, that quite often banks are unwilling to lend in  
10 a granny flat, even if you can demonstrate the income.  
11 So it would be great, and we will add that to the list of  
12 stuff to explore next year.

13 MS. BOATMAN PATTERSON: So single-family  
14 doesn't include one to four units? Right now, it's  
15 really just one unit? Or, for our programs, how does  
16 that work?

17 MS. CAPPPIO: Rick, do you know that?

18 MS. BOATMAN PATTERSON: It's one to four,  
19 right?

20 MR. OKIKAWA: We are doing one to four.

21 MS. CAPPPIO: One to four, single family.

22 Right.

23 MS. BOATMAN PATTERSON: One to four? Great.

24 MS. SOTELO: Rhonda, do you have any sense of  
25 where, geographically, these loans are located? Are they

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1 throughout the state? Are they concentrated more in  
2 Southern California and Northern California?

3 MS. BARROW: They're throughout the state.  
4 Mostly Southern California, I believe.

5 MS. SOTELO: Are they mostly urban environments  
6 or non-urban?

7 MS. BARROW: Mostly urban.

8 MS. SOTELO: Okay.

9 MR. OKIKAWA: So moving along, next, we'll  
10 present on the multifamily part of the strategic plan.  
11 And if you would look at page 13 on the org. chart -- I  
12 believe we're on page 28 of the PowerPoint.

13 MR. MORGAN: Good afternoon. I am James  
14 Morgan. I'm the housing finance chief for the  
15 Multifamily Programs Division at CalHFA.

16 I thought for the benefit of the new Board  
17 members, we inserted just a brief overview of what  
18 Multifamily Programs does. And I say brief. Just three  
19 PowerPoint slides.

20 The Agency provides acquisition/rehab,  
21 permanent loan, and predevelopment loan financing for  
22 multifamily affordable housing developments.

23 Currently, we have in place a Preservation Loan  
24 Program, an MHSA -- or Mental Health Services Act Housing  
25 loan program, and then also we have a Predevelopment Loan

1 Program in place.

2 And indirectly, we have what we call our  
3 Conduit Issuer Program, where the Agency acts as a bond  
4 issuer via our Prepayment Loan Program.

5 Our Preservation Loan Program is administered  
6 with CalHFA's existing HUD Risk-Share Agreement with HUD.  
7 That agreement's been in place since 1994. And that  
8 provides capital for the rehabilitation of existing  
9 affordable housing projects, and also preserves and  
10 extends affordability for those existing tenants.

11 Under the MHSA loan program, it is jointly  
12 administered by CalHFA and the Department of Health Care  
13 Services, which was formerly Department of Mental Health,  
14 on behalf of the counties. And this is a derivative of  
15 Prop. 63, a one-time allocation of \$400 million set aside  
16 for a permanent financing and capitalized operating  
17 subsidy reserves for developments of permanent supportive  
18 housing projects to serve people with serious mental  
19 illness and families who are at risk of homelessness.

20 This program has almost allocated most of its  
21 \$400 million, and will most likely be sunseting it this  
22 year, at the end of this year.

23 And then, of course, we brought to our Board  
24 members last year --

25 MS. BOATMAN PATTERSON: James?

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1 MR. MORGAN: Yes.

2 MS. BOATMAN PATTERSON: Was that a one-time  
3 allocation?

4 MR. MORGAN: Yes.

5 MS. BOATMAN PATTERSON: And so it's not an  
6 ongoing?

7 MR. MORGAN: No.

8 MS. BOATMAN PATTERSON: Was that part of the  
9 1C bond?

10 MR. MORGAN: It was -- yes, it was Prop. 63  
11 bonds.

12 MS. BOATMAN PATTERSON: Prop. 63 bonds?

13 MR. MORGAN: Yes.

14 MS. BOATMAN PATTERSON: And so it was just a  
15 one-time allocation?

16 MR. MORGAN: One-time for housing allocation,  
17 yes.

18 And then as we brought to you, to the Board  
19 last year, we had our Predevelopment Loan Program to  
20 cover predevelopment costs associated with affordable  
21 housing rental projects that will have CalHFA permanent  
22 financing.

23 Next. Next.

24 For those here in the room, we actually have  
25 two locations: Sacramento and Culver City.

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1           Our Multifamily programs, as you can see on one  
2 of the org. charts comprised of Loan Underwriting, Loan  
3 Administration, Disbursements, and Construction Services.  
4 We have 25 employees here in Multifamily Programs, with  
5 15 in Sacramento and 10 in Culver City.

6           So there's your two-minute rundown on  
7 Multifamily.

8           With regards to 3-A, we had an aggressive goal  
9 of \$125 million -- this is on your Strategic Business  
10 Plan -- for our fiscal year in 2013-2014.

11           For the benefit of the new Board members, we  
12 were temporarily out of business for about five years on  
13 the Multifamily lending side.

14           We were able to have a jump-start back in the  
15 Multifamily Preservation Loan business, vis-à-vis the  
16 New Issue Bond Program for 2012, and then going into  
17 2013, establishing our own Preservation Loan Program --  
18 or resurrecting our own Preservation Loan Program after  
19 five years.

20           So for us, we spent the first three, four  
21 months of the year crafting that, coming to you, coming  
22 to the Board, the Board members approving that, and  
23 getting the word out. And we started with that process  
24 at Housing California in April of last year, announcing  
25 not only our Preservation Loan Program, but also the

1       Prepayment Program in conjunction with our Preservation  
2       Loan Program. And basically a roadshow from April to  
3       July or August, sharing -- going to and attending housing  
4       conferences, localities, showing the -- spreading the  
5       word that CalHFA is back in business.

6                 So for us, it's -- you know, with our existing  
7       Preservation Loan Program and trying to develop a  
8       pipeline, we have been aggressively pursuing projects.  
9       And as we move forward, we will still be able to close --  
10      well, we will be closing approximately \$41 million in  
11      deals.

12                We've got another \$19 million, \$20 million in  
13      the pipeline, hopefully, to bring to you in May. But  
14      where we're at is, we're in this process from now to  
15      the -- from the fall until the end of the year.

16                Taxable pricing, map lending, there are all  
17      different types of projects out there, really going  
18      for -- it looks like sharks in the water going for  
19      business. And so as we grow our program, you know,  
20      Claudia and Tim have explained to me "patience,  
21      patience." And so I'm really excited. Pipeline. I want  
22      to get out there.

23                But, you know, after five years of silence, and  
24      then really -- it's like myself, I have put on 45 pounds  
25      in two years, I'm not going to take it off in two days.

1 So it's going to take some time. And that's where we're  
2 at.

3 We'll get a good idea where we'll be as far as  
4 bond pricing. We have an upcoming bond sale coming up in  
5 February. And we'll have a really good idea where we're  
6 at structure- and pricing-wise.

7 Plus, we're revisiting, you know -- you know,  
8 looking at our existing product and trying to develop new  
9 products, as Tim mentioned, possibly a "permanent loan  
10 only" program, because there is a need for that. There  
11 are the construction lenders, the banks that come to us  
12 and say, "Wow, we would really like to use you as a  
13 permanent lender." So we're looking at de minimis  
14 loans -- what works best for the Agency.

15 And we're also looking at other products that  
16 might benefit us, like maybe a 35-year, due in 17, which  
17 is an attractive product given pricing for our friends  
18 in Finance where that product can take us. So we're  
19 exploring.

20 So, you know, did we get our \$125 million? No.

21 But the cogs are starting to turn and we're now  
22 starting to produce a lot of interest.

23 MS. SOTELO: Excuse me, Jim.

24 MR. MORGAN: Yes.

25 MS. SOTELO: How are you outreaching to the

1 developer community? Are you having conversations with  
2 them?

3 MR. MORGAN: Yes. We're on -- MPH Housing  
4 Conference, SCANPH --

5 MS. SOTELO: So you're doing it at the  
6 conferences --

7 MR. MORGAN: -- California Council for  
8 Affordable Housing.

9 We're attending as many conferences as  
10 possible.

11 We've also had e-mail blasts to some of our --  
12 you know, we have an e-mail database that -- e-mail  
13 blasts with regards to announcement of our programs, our  
14 own newsletter, constantly marketing our program.

15 MS. SOTELO: Okay.

16 MR. MORGAN: With regards to our prepayment  
17 policy, that was in conjunction with the Preservation  
18 Loan Program, we announced that at Housing California.  
19 Prior to this year, and actually prior to the fall of  
20 '08, our documents disallowed prepayment.

21 You were in -- if you had a 30-year loan, you  
22 were in for 30 years, which tended to maybe rattle a few  
23 people. We had deals that were tax-credit projects that  
24 we were looking at to recapitalize. We had projects  
25 where grandma and grandpa passed away, and the

1 grandchildren or the trustees don't know what an  
2 apartment -- an affordable housing unit is. And so what  
3 we decided to do is just open up our portfolio for  
4 prepayment. And we established that prepayment policy.

5 It's actually been successful. We've probably  
6 received -- and Chris will touch upon this in his Asset  
7 Management presentation -- but we have received 60, 70  
8 inquiries.

9 And so we're working on the public purpose of  
10 that policy, because there are yield maintenance and  
11 other costs associated with that. And the cost of that  
12 yield maintenance, doing a recapitalization versus our  
13 public purpose, we're constantly tweaking it.

14 Currently, that prepayment policy that we have,  
15 the portion that is for projects that have seasoned  
16 15 years out or longer will sunset at the end of  
17 December 31, 2014. So the end of this calendar year.

18 It doesn't mean we can't look at and examine,  
19 it may be extending it. It's been quite successful.  
20 We'll reexamine that.

21 There is another component to that Prepayment  
22 Program for a select few that if they're eligible to  
23 prepay that have only seasoned from Years 10 to 15, that  
24 that process sunsets at the end of June.

25 So then that will go away. We're not going to

1 resurrect that one at the moment. It seems like we've  
2 pretty much put that to bed.

3 With regards to our conduit-issuing activity,  
4 as part of the prepayment program, if you select not to  
5 use CalHFA as your lender, you will pay a premium in your  
6 yield maintenance, and you're also required to utilize  
7 CalHFA as your conduit issuer or your bond issuer. So  
8 you can't go to CSCDA or CMFA. You have to utilize  
9 CalHFA as your bond issuer.

10 So we've been able to recently, just from the  
11 existing portfolio, do at least -- we've done one deal  
12 and we've got two more in the pipeline.

13 I think with folks just now starting to gather  
14 traction about our prepayment program, they're just  
15 starting to weigh options: What works best and what can  
16 I do?

17 We also, as a part of our business strategy,  
18 is that if we're going to have CalHFA as a conduit  
19 issuer -- you know, if you have to use CalHFA as a  
20 conduit issuer as a requirement of the Preservation Loan  
21 Program if you don't use CalHFA as your lender, let's  
22 have that conduit issuer program out there for projects  
23 that just want to use us for issuance, conduit issuance,  
24 bond issuance.

25 So we've had that out there. We know that is

1 not our core business model. We're not looking at that  
2 to generate a lot of income. We haven't. It doesn't  
3 mean we can't look at that.

4 Our core strength is lending, and that's what  
5 we're good at. There are plenty of issuers out there  
6 that do that business. But if we're the lender, we're  
7 the issuer. But as far as just doing conduit issuance on  
8 the side, that really hasn't been our focus.

9 So we've closed three of those to date and we  
10 have three forthcoming. So come May, we'll give you a  
11 projection of where we're at with regards to closings and  
12 conduit issuances, and just kind of a recap of where  
13 we're at, trending.

14 And with that, any questions?

15 MS. FALK: James, I have a question.

16 MR. MORGAN: Yes.

17 MS. FALK: In terms of the prepayment, what  
18 kind of restrictions are you putting on the developers  
19 about rents, if any?

20 MR. MORGAN: Yes. So there are -- and Rick can  
21 help me out with this, too -- our existing regulatory  
22 agreement will stay in place for the time, for the  
23 duration of the allocation period, or...

24 MR. OKIKAWA: If there's a prepayment, there's  
25 a refunding refinance, whatever we call that, it would go

1 for the extended term. So it's whatever the -- it's  
2 extended affordability. So if there were, like, Year 16,  
3 and now we're going to recapitalize for another 30 years,  
4 they have a regulatory agreement for that period. The  
5 income restrictions would be -- that would be negotiated.  
6 But either it would be the same or deeper affordability  
7 or extended affordability.

8 MR. MORGAN: That's all criteria of allowing  
9 prepayment, Ms. Falk.

10 MS. FALK: I'm particularly --

11 MR. MORGAN: That's one of many of extended  
12 affordability, rehab.

13 What's the scope, what it is you're doing to  
14 the project. There's different criteria just than  
15 saying, "Yes, you're allowed to prepay."

16 MS. FALK: Okay, so you're looking at what the  
17 current rents are, even if they're not restricted, to  
18 make sure that they're not being raised appropriately?

19 MR. MORGAN: Yes.

20 MR. OKIKAWA: Yes. Part of the criteria for  
21 prepayment, in this whole prepayment policy, one of the  
22 biggest criteria is public purpose in terms of extended  
23 or deeper affordability.

24 The other factor, of course, is, we have fiscal  
25 responsibility. And the expectations of our -- what

1 profits, et cetera, we're supposed to make on the loan,  
2 what bond issuance it's in, if we need to make changes in  
3 terms of bond issuance, those costs. So that there's  
4 kind of two aspects to our prepayment policy, and it's  
5 fiscal and public purpose.

6 MS. CAPPPIO: Right. We didn't want to -- I  
7 mean, I chide the staff. It needs to be capitalism with  
8 a purpose. There's a win-win here because quite often  
9 the terms are better right now. But we have to make sure  
10 to be sure that we deepen or extend affordability.

11 MS. FALK: Right, because there's often huge  
12 windfalls to the developers to be able to finance  
13 something.

14 MS. CAPPPIO: Exactly, exactly. And I don't  
15 mind that --

16 MS. FALK: And none of it goes to benefit the  
17 tenants, that's the problem.

18 MS. CAPPPIO: Exactly, yes.

19 MS. FALK: Thank you.

20 MR. MORGAN: Thank you.

21 MR. OKIKAWA: Moving forward, we are going to  
22 skip 3-F right now until the end, when Chris Penny can  
23 present along with 3-K.

24 But we'll move on to Earned Surplus, RHCP and  
25 FAF.

1           What is "Earned Surplus"? Remember, I was  
2 saying earlier that there are many funds somewhat unique  
3 to CalHFA and many acronyms unique to CalHFA. And Earned  
4 Surplus is one of those, in the sense that it was -- I  
5 guess the best way to describe it is, you know, what is  
6 left over when there was a HUD HAP contract in a housing  
7 development.

8           After you've done your rental incomes, and now  
9 you have this HAP contract which is up to the contract  
10 rents, and certain borrowers can only pay up to so much  
11 on those contract rents, usually it's, like, 30 percent  
12 of their rents. So that HAP contract covers the  
13 difference in terms of what the borrower is actually  
14 paying and what the contract rents are.

15           And then what happens is from the rental income  
16 that comes from these projects, you've got your operating  
17 expenses, which includes, of course, our debt service.  
18 Out of that comes the remainder, which is what we call  
19 "surplus cash."

20           Okay, now, the borrowers originally, when we  
21 did these Section 8's -- of course, there's got to be  
22 some incentive for developers. And so what we would do  
23 is allow for a distribution. And generally back then, it  
24 was a 6 percent distribution.

25           So after the distribution from the profits,

1 that comes what we call residual receipts, or what we  
2 call "earned surplus." Is that kind of -- I know it's  
3 kind of an accounting thing that we've been doing, but  
4 that is what we have, and that's what we call "earned  
5 surplus."

6 Now, earned surplus for us at CalHFA, what we  
7 call a pre '80 and post '80. Now, pre '80 being any  
8 contracts before 1980, that earned surplus came to  
9 CalHFA, okay. So any of the post obviously went to HUD.

10 Now, a lot of those contracts were 30-year  
11 contracts, 40-year contracts. Well, so the 30-year  
12 contracts in the early eighties, we're done. And so some  
13 of this income stream has stopped, but we still have  
14 40-year contracts, which are less. However, there's  
15 still some income stream coming in.

16 At the end of that period, the 40-year period,  
17 that's going to be it.

18 Right now, we have approximately \$72 million of  
19 this earned surplus.

20 What is it with earned surplus that it's  
21 difficult in the sense to use, and I won't say difficult  
22 to use, but it's more the restriction, which goes along  
23 with earned surplus.

24 And if you notice, this is one of our statutes.  
25 This is our statutory restriction on earned surplus. But

1 the key is lowering rents, lowering rents for persons of  
2 families with low and moderate income.

3 Okay, what is "lowering rents"? So some  
4 examples what we have done in the past, is lowering rents  
5 is more what is the effect on the project, the use of  
6 the dollars and the effect on the project. Not  
7 necessarily dollar-for-dollar of lowering rents.

8 And so, for example, if there are capital  
9 improvements necessary on a project, which, say, in  
10 Chris' department, for Asset Management, the HVACs are  
11 out, et cetera, we have made loans at zero percent or  
12 lower interest rates so that we can do these  
13 improvements, which, in essence, keeps the rents low.

14 So there are many different ideas on how we  
15 would use this earned surplus. And this is what this is  
16 all about: We're trying to come up with different  
17 waterfalls and creative ideas.

18 Another idea that we have been discussing is  
19 potentially on interest-rate reductions and for, say,  
20 highly public purpose types of projects. And so what  
21 would the interest-rate reduction do? Interest-rate  
22 reduction would basically lower the interest, which  
23 lowers the payment, which it means it's more affordable,  
24 and which, in essence, lowers the rents.

25 Okay, that is the concept. This is where we're

1 going with each of these different types of funds.

2 And any questions on the earned surplus?

3 *(No response)*

4 MR. OKIKAWA: The next type of fund is the  
5 Rental Housing Construction Programs funds, RHCP. I  
6 believe these were from AB 333 many, many years ago,  
7 early eighties, late seventies. That was the first  
8 affordable housing bond I think the State of California  
9 issued. They're General Obligation bonds. Originally,  
10 this money went through the Housing Community  
11 Development, and about a third of that came to CalHFA.

12 Okay, so fast-forward to today. That money  
13 that has been coming back from the original RHCP funds  
14 through statute -- and part of it was a part of AB 1699.  
15 And so through the statutes, what we were able to do,  
16 that all funds that are received by the Agency for Agency  
17 projects were used to provide assistance to existing or  
18 future projects.

19 So the key here is "to provide assistance to  
20 existing or future projects financed through the Agency,  
21 pursuant to the Agency's affordable multifamily lending  
22 programs." Now, that's very broad. And there have been  
23 many interpretations of the use of this. And one use,  
24 potential use of this is, for example, on warehousing.  
25 And, for example, even though the last projects that we

1 have done -- say, the last three projects came through  
2 CalHFA. Say, for example, if one of the projects needs  
3 to close by the end of the last year, but then the rest  
4 of the projects are going to close maybe to January,  
5 February, March of this year, we don't sell the bonds  
6 last year and hold that carrying cost for the projects  
7 that are going to close this year, right? So we do  
8 something. In the past what we had, was something, a  
9 warehouse line. We don't have that anymore. And so what  
10 we can use is this money to warehouse to the time we  
11 actually sell the bonds.

12 And these are ideas, like I say, that, you  
13 know -- you know, we can use this money. And I think at  
14 the RHCP, we're looking around, oh, \$8.7 million,  
15 currently. Okay.

16 So finally, FAF. And this is in that whole  
17 glossary. I believe we put all these acronyms in there.  
18 But it's called the Financing Adjustment Factor, okay.  
19 And what FAF is about is, as you remember -- or maybe not  
20 some of you, you may be too young -- but in the late  
21 eighties -- I'm sorry, I mean late seventies, early  
22 eighties, almost up to '90, there were double-digit  
23 interest rates. Okay, and so for our Section 8 projects,  
24 when we had these double-digit interest rates, HUD comes  
25 to us and says "Well, you know what?" -- this is like in

1 the nineties sometime. Interest rates are a little  
2 lower. And they say, "Hey, CalHFA, why don't we look at  
3 this together? And if you can refund those bonds on  
4 these existing projects, you know, from 13 percent, down  
5 to 9 percent, you know, why don't we share in that  
6 4 percent?" And that's kind of like what we did. And so  
7 we refunded the bonds in the late nineties on some of  
8 these; and then we shared in actual interest savings on  
9 this.

10 So FAF money is a little more restricted, but  
11 we're probably around \$16 million, somewhere in that  
12 range. I think that was what we had, the last figures.  
13 And so the restrictions on FAF is for very low-income  
14 housing. And it also requires a ten-year regulatory  
15 agreement for very low-income housing. And so what is  
16 interesting also about FAF is it can be used for a  
17 single-family. It's not just restricted for housing  
18 developments or multifamily.

19 Anyway, you know, some of the same -- the past  
20 uses, real quickly, are we've used this for interest-rate  
21 reduction on special-needs projects, which are very  
22 low-income projects. In proportion to the number of  
23 units, if there are 20 units out of 100 units, that's  
24 20 percent. That's the amount of money we would use.

25 I don't know if there are any other questions

1 or anything else you may want to contribute.

2 Thank you.

3 CHAIR JACOBS: Thanks for that.

4 MR. OKIKAWA: And moving on -- should we at  
5 least finish this portion?

6 CHAIR JACOBS: Yes.

7 MR. OKIKAWA: Okay, so moving on real quickly,  
8 next to me is Chris Penny. He is the chief of our Asset  
9 Management, Multifamily Asset Management.

10 If you looked at page 37 of the PowerPoint, I  
11 think this is next. And then page 14 of the org. chart  
12 shows where Chris is.

13 MR. PENNY: Hello. My name is Chris Penny.  
14 And I'm the chief of Asset Management here at CalHFA.  
15 I've been with the Agency since about 1990; and prior to  
16 that, I was at the Colorado Housing Finance Authority for  
17 a few years.

18 And today, I just wanted to give you a real  
19 brief overview of Asset Management, how it fits into the  
20 Agency, and a little bit about what we do.

21 So in general, after the Board approves a final  
22 commitment for a multifamily loan and that loan closes,  
23 our job, Asset Management's job of monitoring that  
24 project begins.

25 And you can put the next slide.

1           And we review operating budgets and annual  
2           audited financial statements to monitor the financial  
3           condition of each project. We hold and process requests  
4           for replacement reserves, insurance impounds, and taxes.  
5           We also get involved with a wide variety of activities  
6           with the project, including transfers of physical assets.  
7           We work with our Legal Department to process those.

8           As Jim mentioned, we worked through prepayment  
9           issues, insurance issues, workouts. And on the Section 8  
10          portfolio, we process Section 8 rent adjustments.

11          We conduct annual physical inspections to  
12          monitor the condition of our properties. And for our  
13          Section 8 portfolio, we perform annual tenant file audits  
14          in accordance with HUD rules and regulations. And we're  
15          basically a traditional contract administrator for HUD on  
16          the Section 8 portfolio.

17          And on our non-Section 8 portfolio, we have  
18          a Web-based data collection system that gives us  
19          information on our regulated units, our income and  
20          rent-restricted units.

21          The portfolio today consists of about  
22          500 projects, and, roughly, 35,000 units. Twenty percent  
23          of the portfolio is project-based Section 8, for which we  
24          act as an administrator for HUD. And we're paid  
25          approximately a million dollars a year in administrative

1 fees for that, for that work.

2 I do want to back up real quick and just  
3 mention that we do work -- in Asset Management, we work  
4 very closely with our sister agencies, the Tax Credit  
5 Committee and HCD, to try to coordinate our monitoring  
6 activities as much as possible.

7 Since we do annual physical inspections, we  
8 share those with HCD and TCAC on an ongoing basis. And  
9 with TCAC, particularly, we help them out by doing the  
10 physical inspections of properties at the same time  
11 they're doing their file audits, so they can focus on the  
12 file audits and not the physical inspection that they  
13 seem to find that helpful.

14 As I was mentioning, we're the traditional  
15 contract administrator for HUD on, roughly, 100 projects.  
16 And since we're on that topic, I wanted to direct your  
17 attention to Item F -- 3-F on the Business Plan that  
18 mentions an application to HUD for the PBCA. And the  
19 PBCA stands for "performance-based contract  
20 administration.

21 And HUD issued a NOFA for the administration of  
22 project-based Section 8 contracts for every state in the  
23 country. And we applied to be the statewide contract  
24 administrator here.

25 And to make a long story short, last August

1 we were awarded the contract by HUD. But subsequent  
2 litigation has kind of taken that whole process to a  
3 halt; and we're just waiting for a resolution of that.

4 The other item on the Business Plan I wanted to  
5 mention is Item K, and that relates to our administration  
6 of HUD 811, Project Rental Assistance Demonstration  
7 Subsidy Program with other State of California partners.

8 HCD asked us to participate in making an  
9 application to HUD for subsidy funds available through  
10 the 811 Demonstration Program. And HCD, CalHFA, we had  
11 participation from Tax Credit Committee. And the other  
12 key player was the Department of Health Care Services,  
13 DHCS. We worked together, submitted our application, and  
14 were awarded, roughly, \$12 million for the five-year  
15 demonstration program. We were one of 12 states that  
16 were selected in this first round.

17 The goal of the program is to successfully  
18 transition non-elderly disabled persons from  
19 institutional settings, such as nursing homes, into  
20 apartments, fully, with all the services and supports  
21 that they would get from Medi-Cal and the rent subsidy  
22 coming through HUD.

23 MS. BOATMAN PATTERSON: I was too busy talking,  
24 so I missed the first part of that.

25 Where did that funding come from?

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1 MR. PENNY: It came from HUD.

2 MS. BOATMAN PATTERSON: And it's for like  
3 permanent supportive housing or transitional?

4 MR. PENNY: It's for permanent -- it's a  
5 contract-based subsidy so the projects will get a  
6 contract for however many units they want to offer this  
7 housing for non-elderly disabled people that are coming  
8 through institutions.

9 So DHCS and some of the local transition  
10 organizations will play a big role in this project.

11 MS. BOATMAN PATTERSON: So is this going to be  
12 brand-new? Is this like a pilot program?

13 MR. PENNY: This is a pilot -- yes, definitely  
14 very brand-new.

15 This was an initiative at the federal level  
16 between HUD and HHS, with the ultimate goal, I think, of  
17 trying to see if moving people out of nursing homes can  
18 save some money on the Medi-Cal side and Medicaid side;  
19 and to see if, you know, net-net of the subsidy and the  
20 savings, if this is a good model to go forward with.

21 So CalHFA's role is primarily going to be  
22 administering the project-based subsidy. That's what  
23 we've done for 30 years as a traditional contract  
24 administrator, so that will be our main role.

25 And we anticipate entering into some agreements

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1 with HUD shortly, and after which HCD will issue a NOFA,  
2 and will begin to accept applications.

3 And that concludes my remarks.

4 CHAIR JACOBS: Anything else on the Multifamily  
5 programs?

6 MR. OKIKAWA: No.

7 Moving on, should we move on to --

8 MS. BOATMAN PATTERSON: Can I ask a question  
9 about Multifamily programs before you move over to  
10 Single-Family?

11 So if, like, there was magical, mystical elves  
12 that came up with just a big pot of money in your  
13 existing Multifamily programs, which program would you  
14 think would be the most efficient and best use of the  
15 magical, mystical elf money?

16 Am I putting you on the spot?

17 MR. OKIKAWA: I'm not quite -- I'm not quite  
18 sure that --

19 MS. BOATMAN PATTERSON: If there's one-time  
20 funds that were available.

21 MR. OKIKAWA: Right.

22 MS. BOATMAN PATTERSON: There's a million  
23 dollars that's available.

24 MR. OKIKAWA: Right.

25 MS. BOATMAN PATTERSON: And the Legislature is

1 going to give you a million dollars.

2 MR. OKIKAWA: Right.

3 MS. BOATMAN PATTERSON: Of your existing  
4 programs, which program would be most helped in receiving  
5 the funds?

6 MR. MORGAN: I would take that. In our  
7 exiting, we have projects that we've identified in our  
8 portfolio that have been languishing. I would take  
9 that million dollars and help them out.

10 We have some projects that have -- that need  
11 extreme rehab and recapitalization that haven't been able  
12 to put anything together.

13 We've worked with them. We may be -- as Rick  
14 went through the subsidies, maybe utilizing some of those  
15 funds to help these folks out in Farmersville,  
16 California, or other --

17 MS. BOATMAN PATTERSON: So it would be targeted  
18 rehab of your existing portfolio?

19 MR. MORGAN: Yes, yes. Because these are  
20 projects that we've identified over the last -- in  
21 conjunction with Asset Management, over the last four or  
22 five years that need serious help.

23 MR. OKIKAWA: For example, we -- recently, we  
24 have had some RHCP projects that are 100 percent RHCP  
25 funded, which over the years are low, very low. I mean,

1 we're low, below 30 percent. And over the years, none of  
2 the incomes have been increased. The buildings are  
3 starting to dilapidate.

4 Obviously, tax credit doesn't work in this kind  
5 of situation. We're stuck in a certain way on how to  
6 recapitalize these, at the same time, maintain the  
7 affordability. Those types of needy projects.

8 CHAIR JACOBS: A tough question there.

9 MR. OKIKAWA: So should we keep moving?

10 CHAIR JACOBS: Yes, let's keep moving through  
11 the Plan.

12 I think Diane?

13 MR. OKIKAWA: I think Claudia is up for 4-A,  
14 right?

15 MS. CAPPIO: Yes. This will be brief.

16 We had, and still have a big job to look at  
17 diversifying income sources, revenue sources, and find  
18 new ones. We are constantly looking at that. And there  
19 are some legislative proposals, most particularly SB 391.  
20 I don't know what will happen to that. Have been giving  
21 technical assistance in that regard. But we were just  
22 figuring that out because the New World Order is upon us.  
23 And how we've traditionally or historically gained  
24 revenue is not how we're going to keep doing it, at least  
25 exclusively.

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1 MR. OKIKAWA: Continuing with 4-B, where we  
2 pursue a single-family TBA model and associated products  
3 where we are.

4 Without going back through the entire TBA  
5 model, et cetera, which Tim has presented on the  
6 Financing end, and we've gone through here at the Board  
7 over the last year, but giving you a little bit about a  
8 time-line, if you would follow the slide -- I believe  
9 it's on page 42.

10 In October, we started researching these new  
11 loan products. And as you recall, we had stopped  
12 lending. And the importance of lending again, we can't  
13 overemphasize that.

14 Originally, when we were lending, we were  
15 selling bonds and obviously purchasing loans. But  
16 because of the way things have changed in risk management  
17 and fiscal responsibilities, we now have developed that  
18 TBA model as a vehicle where there's a lot less risk in  
19 terms of selling securities and using our down-payment  
20 assistance products along with that.

21 So in May of 2013, the Board approved Phase I,  
22 which was called our CalPLUS, CalHFA, and FHA, and just  
23 following down the time-line. In July, we announced  
24 programs to the public.

25 August of 2013, we started accepting these

1 reservations for these new FHA programs. And then in  
2 August of 2013, at the same time, we were researching  
3 the Phase II, which was a conventional first-time home  
4 buyer's loan mod, and the Energy-Efficient Mortgage  
5 projects. Followed by a review of that Phase II program  
6 to the Board; and then the Board approved Phase II in  
7 November of 2013. And then spring is the anticipated  
8 release date for that.

9 This has been big for us, that we're lending.  
10 Obviously, that's what we need to do, as Tim said  
11 earlier. That we need to be lending, because that's what  
12 we do. And we're building that machine as we go. And  
13 thanks for the cooperation of the Board.

14 However, we've also stated that we will monitor  
15 this very closely, given the certain parameters that were  
16 given by the Board. And we'll make consistent reports.  
17 And that's what we would like to do, is take the quick  
18 time now to say where we are with the -- where we are  
19 now.

20 And, I'm sorry, this is Tom Nann. He is our  
21 lender -- he is a loan officer.

22 I'm sorry, he's not on the bio. But he is our  
23 loan officer for the lender outreach. And Tom is really  
24 the person that has the feel of what's going on out there  
25 because they're out there, educating the lenders and

1 doing surveys, et cetera. So I'd like to introduce Tom  
2 Nann, and go forth.

3 MR. NANN: Good afternoon Board, Mr. Chairman,  
4 Board Members. I am Tom Nann. Like Rick said, I am a  
5 housing finance officer. I've been with the Agency for  
6 coming up on 24 years prior to being in single-family  
7 lending, which started in March of 2012.

8 Prior to that, I was in Portfolio Management.  
9 Prior to that, I was in Multifamily Special Programs.  
10 And prior to that, I was in Mortgage Insurance.

11 I'm sitting in here for Ken Giebel. He is  
12 traveling to Washington, D.C., as we speak.

13 But on updates, we have excitingly gotten back  
14 into the first loan business. It is -- not only -- but  
15 it is an FHA-based product. We don't have a conventional  
16 product yet. That's one of the things we want to talk  
17 about in the springtime. FHA is a very competitive  
18 market.

19 We have been lending now after our announcement  
20 for a little over 120 days.

21 And by your slide, you'll see that we have  
22 67 eligible lenders for this program, which that is  
23 defined as CalHFA and US Bank approved -- US Bank being  
24 our master servicer.

25 The numbers in parentheses are the numbers you

1 received in November Board.

2 We now have 45 lenders that are verbally  
3 committed. It doesn't mean they're doing it. They have  
4 verbally committed to do the program, meaning, that they  
5 are starting to get their corporate communication out to  
6 their lenders. That was 38 back in November.

7 We have 12 active lenders, which those 12 have  
8 actually reserved loans. That was only four back in  
9 November.

10 We have received 35 reservations, totaling  
11 \$8 million.

12 I just want to clarify, when Tim turned and  
13 said "\$10 million" to me and I said "\$8 million," and  
14 then he said "a month," we're not doing a month yet.  
15 This is \$8 million since over the last 120 days. We only  
16 had 16 reservations back in November.

17 A couple background items here.

18 The average lender turnaround time that we've  
19 heard from our lenders, to set up a program, not just  
20 ours, any program that is announced, is usually two to  
21 four months. And the average HFA production start-up on  
22 loans like this were three to six months. Those are  
23 feedback we have received from other HFAs that have a  
24 very similar product out on the marketplace right now.

25 If you turn to the next slide -- by the way,

1 I am the manager of the Lender Services, which all new  
2 lender applications and all lender recertifications come  
3 through my unit, as well as the training and the  
4 outreach. So part of that communication is talking to  
5 the lenders and asking them, "Hey, I know we're not the  
6 only fish in the sea out there; but can you give us some  
7 idea of what you think some of the barriers are?"

8 The lender feedback has been the following:

9 One of the biggest challenges really has  
10 nothing to do with us. It had to do with the QM rule  
11 that has recently come out. And a lot of lenders said  
12 that they are -- they're tasked with all their resources  
13 getting ready for this Qualified Mortgage rule, which  
14 went into effect actually Friday, January 10<sup>th</sup>.

15 That's a rule that, in essence, is -- it's  
16 basically a new law that the Consumer Financial  
17 Protection Bureau has adopted back in January of 2013,  
18 last year; in essence, ensuring that lenders provide the  
19 due diligence, known as the ability to repay loans that  
20 extended -- credits extended to the borrowers.

21 This has been a very vibrating issue because  
22 there was interpretations of this law in the whole lender  
23 community that eventually there was amendments in May,  
24 July, and October; right about the time when we were  
25 launching CalPLUS and the FHA products. So a lot of

1 lenders were saying -- 50 percent of our lenders said, in  
2 a survey about a barrier, saying, "It's not you guys.  
3 It's Qualified Mortgage rule." It has to do with  
4 operations and I.T. internally for them.

5 Also similar to that were some I.T. and system  
6 issues themselves. They couldn't do three liens. And it  
7 was, again, related somewhat to the QM rule.

8 25 percent of our polled lenders said our  
9 pricing wasn't competitive.

10 And then 25 percent, there was some specific  
11 program requirement, underwriting guidelines that they  
12 thought was prohibitive, one being the 43 DTI, another  
13 one being the no manual underwriting, and the last one  
14 being, there was no electronic submission capability.

15 We're actually in the process of addressing all  
16 of these as we speak.

17 Any questions?

18 *(No response)*

19 CHAIR JACOBS: Thanks.

20 MR. NANN: Great. Thank you.

21 Mr. NANN: Moving on quickly to 4-C. This is  
22 regarding AB 637, which was passed in October of 2013,  
23 which allows some of the single-family down-payment  
24 assistance money to be used for housing developments.  
25 And we originally had thought about this in terms of

1 using it for predevelopment loans.

2 We're still working on the best plan for the  
3 use of this money. But in the Business Plan, it did  
4 pass. And so we have that authority, even though  
5 single-family lending has first priority on that money.

6 CHAIR JACOBS: And Section 5 here.

7 MS. RILEY: We're just coming up together at  
8 the same time.

9 Good afternoon, Mr. Chairman and Board Members.  
10 I'm Jackie Riley. I'm the director of Administration for  
11 the organization.

12 I've been affiliated with CalHFA, that used to  
13 be CHFA a long time ago, when I started. So I have been  
14 there -- I've been affiliated with the organization for  
15 a long time, and have come back to help restructure a  
16 little bit, help get personnel up and running again, and  
17 doing some things like that.

18 So I'm here to talk about, last year at budget  
19 time, we assessed all of our units, which we do every  
20 year at budget time, to make sure that the positions  
21 that they have are needed. And we do that on an ongoing  
22 basis. Anytime anybody, any unit, any hiring manager  
23 requests a new position, Personnel goes through it, talks  
24 with them about the necessity for it, and do they need  
25 the position, and trying to keep our overhead and our

1 costs down.

2 I can tell you, last year our budget came in  
3 about \$7 million under what it was budgeted for, for  
4 2012-13. And that number was \$36,300,000.

5 This year, at midway, we've expended about  
6 \$19 million. So it looks like we're going to go over  
7 that a little bit this year. And that's because  
8 employees had a 3 percent increase. Most employees had  
9 that. And also, we have the one strategic project that  
10 had a million dollars contract.

11 So we're working very diligently to keep our  
12 costs down. And we do that on an ongoing basis.

13 The other thing, that is B, and that's the  
14 flexible workforce capabilities with HCD classifications,  
15 CalHFA classifications. Some of those things have been  
16 looked into. We understand similarities, differences,  
17 and all that. But things are kind of progressing slowly.  
18 And we'll know more about that when the reorg. is  
19 finalized.

20 The other thing I'm speaking for, Tony Sertich,  
21 right now, the Enterprise Risk Management Project is his.  
22 Tony started that project this year, looking at the whole  
23 enterprise and each division: What are the risks  
24 inherent in each division. And he has assembled a team.  
25 They have started working on it. They're about halfway

1 through. And at some point in time, it's anticipated  
2 that by the end of this fiscal year, they'll be done and  
3 ready to -- when we're done and have come up with some  
4 strategies and all that, we'll be presenting that to the  
5 Board. And Tony will be doing that.

6 And lastly, I'm switching over to the next  
7 page, to E, evaluating staffing levels for scalability  
8 and succession planning. This year, we're really going  
9 to launch talent management and succession planning,  
10 looking at each division to see where we're weak. You  
11 know, we need to build our bench in a lot of areas.  
12 We've got a couple that are really well staffed for going  
13 forward and for continuing leadership; but we are weak in  
14 many areas, so we're really looking at some strategic  
15 hiring.

16 Thank you.

17 CHAIR JACOBS: Thank you.

18 MS. CAPPPIO: And the other items here, we've  
19 covered?

20 CHAIR JACOBS: Cost study.

21 MS. CAPPPIO: So we'll move on to --

22 CHAIR JACOBS: *Keep Your Home California.*

23 MS. RICHARDSON: Sure. I'm Di Richardson. I'm  
24 the legislative director for CalHFA and HCD. And I also  
25 oversee the *Keep Your Home California* program.

1           You do have a report, I think, in your packet  
2 somewhere. I'm not exactly sure where it is in your  
3 packet --

4           CHAIR JACOBS: In the appendices.

5           MS. RICHARDSON: -- because I turned it in a  
6 little late.

7           And this sort of is an overview of the growth  
8 that we made in 2013. And there are just a couple things  
9 that I want to bring to your attention for those of you  
10 that are new to the Board. I will just give you a brief  
11 overview.

12           The *Keep Your Home California* program is a  
13 federally funded program. We received just short of  
14 \$2 billion to help prevent foreclosures throughout the  
15 state of California. We created four programs that we  
16 administer ourselves.

17           The first is the Unemployment Assistance  
18 Program. This is a program that -- for homeowners that  
19 are unemployed, obviously. They're collecting benefits  
20 from EDD. They can apply for assistance from *Keep Your*  
21 *Home California*. And we will help them out, by making  
22 their payment for up to \$3,000 a month for up to  
23 12 months.

24           The second program is a Mortgage Reinstatement  
25 Program. This is a program that was created for

1 homeowners that have had some kind of a temporary  
2 hardship, they fell behind on their mortgage, their  
3 hardship has ended, they're in a position now where they  
4 can make their payments going forward, but they can't get  
5 caught up on those arrearages. We will help make those,  
6 and bring them current, up to \$25,000.

7 The third program is a Principal Reduction  
8 Program. This is a program where a homeowner that's got  
9 an ongoing hardship, we know in -- we've seen a lot of  
10 folks that were unemployed, and now they're reemployed,  
11 but they are not reemployed at the same level they were  
12 before. They've, you know, had a death in the family,  
13 they've become divorced, the typical sorts of hardships  
14 that you can imagine, we'll pay up to \$100,000 to bring  
15 their principal down, to get them again to a sustainable  
16 payment.

17 The final program that we administer is the  
18 Transition Assistance Program. And this is foreclosure  
19 avoidance, in that if a homeowner is able to do a short  
20 sale or a deed in lieu, they're avoiding foreclosure.  
21 And we know there are costs that are associated with  
22 that, so we can pay them up to \$5,000 to help them get  
23 resituated in a new living situation.

24 The slides that I've given you, basically  
25 demonstrate the growth in the program. You can see that

1 we've made a lot of changes. You know we've made a lot  
2 of changes. We've reported on them.

3 And I think that in 2013, we had some pretty  
4 phenomenal growth.

5 This program, for me, is kind of like peeling  
6 an onion because we think we've nailed it, and then we're  
7 constantly looking at why people don't qualify, to figure  
8 out what we can do to turn that around. And it makes me  
9 cry a lot, I'll just tell you, because I -- it's never  
10 quite right.

11 So the fifth page, I think, of your handout is  
12 the program highlights for 2013. And these are the  
13 things that I really wanted to sort of bring to your  
14 attention. And the first bullet talks about the increase  
15 in our HAP ratio, from counseling to HAP. And the HAP is  
16 the Homeowner Action Plan. Once a homeowner comes  
17 through our process and completes counseling, if it looks  
18 like they're eligible, they get a Homeowner Action Plan,  
19 which details the documents that they need to submit to  
20 us, so that we could move forward and process their  
21 application.

22 And our counseling-to-HAP ratio increased  
23 12 percent in 2013. So that's just an indication that  
24 we were making those changes that needed to be made.

25 And just to sort of put that number into a

1 little bit more perspective, our counseling to HAP ratio  
2 for 2012 was 59 percent; and for 2013, it was 71 percent.  
3 So definitely, I think we're moving in the right  
4 direction there.

5 The second bullet, I left off a really  
6 important number, but it should say for 2013, the total  
7 HAPs represented 45 percent of the HAPs we've had since  
8 program inception. So, again, I think that that's  
9 definitely showing that we're getting more homeowners  
10 successfully through counseling and getting them through  
11 funding.

12 We've also, as you know, made numerous changes  
13 to the Principal Reduction Program, and 71 percent of the  
14 total HAPs for PRP were generated in 2013. So, you know,  
15 prior to 2013, we were having to tell a lot of people  
16 that they couldn't participate. And one big reason for  
17 that was that their servicers weren't participating.

18 We've seen the servicer participation go up  
19 from 47 in 2012, to 113 by the end of 2013. So, again,  
20 things are definitely trending in the right direction.

21 I think I'll just leave it there to answer  
22 whatever questions.

23 CHAIR JACOBS: Yes, any questions?

24 MS. CABALLERO: Yes. Why wouldn't a servicer  
25 want their customer to participate in this program? I

1 mean, it's ludicrous. I mean, it just --

2 MS. RICHARDSON: That's the part of the onion  
3 that makes me cry.

4 MS. CAPPPIO: Will you come with us to the  
5 banks?

6 MS. CABALLERO: Yes, I'll go with you to the  
7 banks. I just -- it's unbelievable to me.

8 MS. RICHARDSON: Again, I think that as it  
9 started out, when the program started, we required a  
10 servicer match. That wasn't very successful. So we  
11 eliminated that, thinking, "Oh, my gosh, you know, okay,  
12 it's \$100,000. How can you say no?" Well, they were  
13 still saying no.

14 And so we added this -- we added a recast  
15 provision, which basically said, you know, take the money  
16 and then recast the loan at that point.

17 And we were able to pick up a significant  
18 number of more lenders. They didn't have to adjust the  
19 term, they didn't have to adjust the interest rate; they  
20 just had to, you know, lower the payment.

21 And that's the -- and then we were still  
22 getting an awful lot of noes. And it was like, "What the  
23 heck is going on here?" And we figured out that there  
24 were a lot of people that had HAMP loans, and those could  
25 not be recast. So now, we have a curtailment arm that we

1 use, where there's -- you know, we can't go in and mess  
2 with that loan while it's in a HAMP mod. because those  
3 servicers are earning an incentive payment for that.

4 And so we've had to come up with a way to allow  
5 that HAMP mod., to continue to allow those FHA loans and  
6 the VA loans to continue, but still, to lop off, you  
7 know, some of that principal, especially for homeowners  
8 that are severely underwater, so that they have an  
9 incentive to continue to stay in that loan after that  
10 trial payment ends.

11 CHAIR JACOBS: Any other questions?

12 *(No response)*

13 CHAIR JACOBS: All right, thank you, Diane.

14 Let's see. Any members of the public have any  
15 questions on this Business Plan?

16 *(No response)*

17 CHAIR JACOBS: I know Item 7, we've covered on  
18 the integration.

19 *(No response)*

20 CHAIR JACOBS: Seeing none, let's move on.

21 --o0o--

22 **Item 7. Reports**

23 CHAIR JACOBS: I guess we've got reports --  
24 everyone, in your appendices, just the reports, a lot of  
25 the background data and what was discussed.

1 Any questions about that?

2 (No response)

3 --oOo--

4 **Item 8. Discussion of other Board matters**

5 CHAIR JACOBS: All right, let's see, any other  
6 Board matters, anyone?

7 MS. SOTELO: I just have a quick question about  
8 the Business Plan.

9 When do we get the update on the next -- I'm  
10 sorry, you had mentioned it before, Claudia.

11 MS. CAPPPIO: Right. We will be working on the  
12 new Business Plan at the end of the month, through  
13 February; and we'll be presenting you a draft at the  
14 March meeting.

15 MS. SOTELO: Okay, and, again, you'll give a  
16 report --

17 MS. CAPPPIO: Yes.

18 MS. SOTELO: -- as to the status of all of  
19 these items?

20 MS. CAPPPIO: Yes, with what we're thinking  
21 about in terms of priorities, asking new input, and your  
22 sort of sense of priorities. And then that will be  
23 finalized for Board action in May.

24 MS. SOTELO: And before then, do you go out to  
25 the public, to the development community, to the users,

1 to the servicers, to ask for input on any of those items?

2 MS. CAPPPIO: In an informal way. We don't have  
3 public hearings. But, obviously, there is a great  
4 network here. So that's what we do.

5 CHAIR JACOBS: And thanks to everyone.

6 That was a lot of hard work. I know everyone's  
7 probably hungry here, but it was important to get through  
8 all of that in detail.

9 All right, let's move on.

10 --o0o--

11 **Item 9. Public testimony**

12 CHAIR JACOBS: Any members of the public have  
13 any matters to be brought to the Board's attention?

14 *(No response)*

15 --o0o--

16 **Item 10. Adjournment**

17 CHAIR JACOBS: Okay, seeing none, we can move  
18 on to adjourn this meeting.

19 All right, thank you, everyone.

20 *(The gavel sounded.)*

21 *(The meeting of the Board of Directors*  
22 *concluded at 1:30 p.m.)*

23 --o0o--

24

25

**REPORTER'S CERTIFICATE**

I hereby certify that the foregoing proceedings were duly reported by me at the time and place herein specified;

That the testimony of said witnesses was reported by me, a duly certified shorthand reporter and a disinterested person, and was thereafter transcribed into typewriting.

I further certify that I am not of counsel or attorney for either or any of the parties to said deposition, nor in any way interested in the outcome of the cause named in said caption.

IN WITNESS WHEREOF, I have hereunto set my hand on the 20<sup>th</sup> day of January 2014.

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DANIEL P. FELDHAUS  
California CSR #6949  
Registered Diplomate Reporter  
Certified Realtime Reporter

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State of California

## MEMORANDUM

**To:** Board of Directors

**Date:** February 28, 2014



Tim Hsu, Director of Financing

**From:** CALIFORNIA HOUSING FINANCE AGENCY

**Subject:** ANNUAL SINGLE FAMILY BOND FINANCING AUTHORIZATION  
RESOLUTION 14-01

Resolution 14-01 would give the Agency the authority necessary to finance the business plan and manage outstanding single family debt obligations. Resolution 14-01 is comprised of three articles providing appropriate levels of authorization for each of the following: issuance of refunding bonds for debt management purposes, issuance of MBS Bonds and provisions applicable to all bonds issued under the resolution.

The following paragraphs summarize the main authorizations contained in each of the three articles.

### **ARTICLE I - AUTHORIZATION AND TERMS OF REFUNDING BONDS**

Article I authorizes the sale and issuance of refunding bonds to be issued in one or more forms similar to Article I through XII of the Residential Mortgage Revenue (RMR) bond indenture in an amount equal to the amount of bonds being redeemed in connection with such issuance. This authorization specifically prohibits the purchase of loans or mortgage-backed securities with bonds issued for debt-management purposes. It also prohibits issuing floating rate bonds to refund fixed rate bonds.

Under Article I, the Executive Director shall determine with each issuance of refunding bonds, that the Agency and its General Fund are not expected to bear greater financial risk than prior to the issuance of the refunding bonds. Notwithstanding the immediately preceding sentence, any Debt-Management Supplemental Indenture may provide for the deposit and/or pledge of unpledged moneys or assets of the Agency, provided that the Executive director shall have determined that any such deposit and/or pledge is expected to result in a net economic benefit to the Agency. The pledge may not exceed 10% of the principal amount of the bonds thereby refunded and \$50,000,000 in aggregate.

This resolution also authorizes staff to amend, modify or replace existing financial agreements originally entered into to hedge interest rate risks, to provide liquidity support or to provide credit enhancement. The resolution prohibits an increase in either the aggregate notional amount of interest rate swaps, the absolute amount of liquidity support or credit enhancement.

**ARTICLE II – AUTHORIZATION AND TERMS OF MBS BONDS**

Article II authorizes single family bonds to be issued to provide sufficient funds to finance the purchase of new single family mortgage-backed securities in an aggregate amount not to exceed the sum of the amount of private activity bond volume cap made available for the single family program by the California Debt Limit Allocation Committee (CDLAC) and up to \$250 million for the combined amount of tax-exempt and federally-taxable single family bonds.

Bonds are authorized to be issued as MBS Bonds (the “New MBS Indentures”), in one or more forms similar to Articles I through XII of the RMR Indenture. MBS Bonds shall be issued only as fixed rate bonds, and no hedging Instrument shall be entered into with respect to MBS Bonds.

**ARTICLE III – PROVISIONS APPLICABLE TO ALL BONDS ISSUED UNDER THIS RESOLUTION**

Article III authorizes staff to circulate preliminary official statements and official statements relating to refunding bonds and MBS Bonds as necessary to prospective and actual bond investors. Bonds are authorized to be sold at negotiated or competitive sale as public offerings or as private placements depending on market conditions at the time of sale. The resolution also authorizes all documents and agreements required in connection with our homeownership lending programs.

The resolution further authorizes the Agency to conduct foreclosures of mortgages owned or serviced by the Agency and to enter into contracts necessary or convenient for the rehabilitation, listing and sale of foreclosed properties.

The resolution also authorizes the Agency to take further action related to prior bonds and related financial agreements that were authorized by prior resolutions of the Board and to amend, modify and replace those financial agreements deemed necessary in furtherance of the objectives of the single family lending program.

The resolution authorizes staff to enter into financial agreements that are related to the issuance of bonds as well as consulting services or information services related to the financial management of the Agency. This resolution also authorizes the payment of costs of issuance associated with the sale of all bonds and authorizes capital contributions from the Agency as necessary to issue such bonds.

In addition, the resolution reauthorizes short-term credit facilities in an aggregate amount not to exceed \$200 million for operating capital and for the Homeownership Programs and Multifamily Programs.

Attachments

## 1 RESOLUTION NO. 14-01

2 RESOLUTION OF THE CALIFORNIA HOUSING FINANCE AGENCY  
3 AUTHORIZING THE AGENCY'S SINGLE FAMILY BOND INDENTURES, THE  
4 ISSUANCE OF SINGLE FAMILY BONDS, CREDIT FACILITIES FOR  
5 HOMEOWNERSHIP PURPOSES, AND RELATED FINANCIAL AGREEMENTS AND  
6 CONTRACTS FOR SERVICES

7 WHEREAS, the California Housing Finance Agency (the "Agency") has  
8 determined that there exists a need in California for providing financial assistance, directly or  
9 indirectly, to persons and families of low or moderate income to enable them to purchase or  
10 refinance moderately priced single family residences ("Residences");

11 WHEREAS, the Agency has determined that it is in the public interest for the  
12 Agency to assist in providing such financing by means of various programs, including whole  
13 loan and mortgage-backed securities programs (collectively, the "Program") to make loans to  
14 such persons and families, or to developers, for the acquisition, development, construction  
15 and/or permanent financing of Residences (the "Loans");

16 WHEREAS, pursuant to Parts 1 through 4 of Division 31 of the Health and  
17 Safety Code of the State of California (the "Act"), the Agency has the authority to issue bonds  
18 to provide sufficient funds to finance the Program, including the purchase of mortgage-backed  
19 securities ("MBSs") underlain by Loans, the payment of capitalized interest on the bonds, the  
20 establishment of reserves to secure the bonds, and the payment of other costs of the Agency  
21 incident to, and necessary or convenient to, the issuance of the bonds;

22 WHEREAS, the Agency, pursuant to the Act, has from time to time issued  
23 various series of its Home Mortgage Revenue Bonds (the "HMP Bonds"), its Housing  
24 Program Bonds (the "HP Bonds"), and its Residential Mortgage Revenue Bonds (the "RMR  
25 Bonds"), and is authorized pursuant to the Act to issue additional HMP Bonds, HP Bonds, and  
26 RMR Bonds (collectively with bonds authorized under this resolution to be issued under new  
27 indentures, the "Bonds") to provide funds to finance the Program;

28 WHEREAS, the Bonds may be issued for the primary purpose of purchasing  
29 MBSs ("MBS Bonds") or for debt management purposes of the Agency ("Debt-Management  
30 Bonds"); and

31 WHEREAS, pursuant to the Act, the Agency has the authority to enter into  
32 credit facilities for the purpose of financing the Program, including the making of Loans and  
33 the payment of other costs of the Agency incident to, and necessary or convenient to, the  
34 issuance of the bonds;

35 NOW, THEREFORE, BE IT RESOLVED by the Board of Directors (the  
36 "Board") of the California Housing Finance Agency as follows:

ARTICLE I  
AUTHORIZATION AND TERMS OF DEBT-MANAGEMENT BONDS

Section 1. **Determination of Need and Amount of Debt-Management Bonds.** The Agency is of the opinion and hereby determines that the issuance of one or more series of Debt-Management Bonds in an aggregate amount not to exceed the aggregate amount of Bonds and/or other qualified mortgage bonds (including bonds of issuers other than the Agency) to be redeemed in connection with such issuance is necessary to provide sufficient funds for the management of the Agency’s existing debt related to the Program. In no event may proceeds of or allocable to Debt-Management Bonds be used to purchase Loans or MBSs.

Section 2. **Authorization and Timing of Debt-Management Bonds.** The Debt-Management Bonds are hereby authorized to be issued in such aggregate amount at such time or times on or before the day 60 days after the date on which is held the first meeting of the Board on or after March 1, 2015 at which a quorum is present, as the Executive Director of the Agency (the “Executive Director”) deems appropriate, upon consultation with the Treasurer of the State of California (the “Treasurer”) as to the timing of each such issuance; provided, however, that if the bonds are sold at a time on or before the day 60 days after the date on which is held such meeting, pursuant to a forward purchase or drawdown agreement providing for the issuance of such Debt-Management Bonds on or before October 1, 2016 upon specified terms and conditions, such Debt-Management Bonds may be issued on such later date.

Section 3. **Approval of Forms of Indentures Related to Debt-Management Bonds.** The Executive Director and the Secretary of the Board of Directors of the Agency (the “Secretary”) are hereby authorized and directed, for and on behalf and in the name of the Agency in connection with the issuance of Debt-Management Bonds, to execute and acknowledge and to deliver to the Treasurer as trustee and/or, if appropriate, to a duly qualified bank or trust company selected by the Executive Director to act, with the approval of the Treasurer, as trustee or co-trustee, fiscal agent or paying agent of the Agency (collectively, the “Trustees”), one or more new indentures, trust agreements or similar documents providing for the issuance of Debt-Management Bonds (the “New Debt-Management Indentures”), in one or more forms similar to one or more of the following (collectively, the “Prior Indentures”):

(a) those certain indentures pertaining to the HMP Bonds (the “HMP Indentures”);

(b) that certain indenture pertaining to the HP Bonds (the “HP Indenture”);  
and/or

(c) that certain indenture relating to the RMR Bonds, as amended and supplemented (the “RMR Indenture”), other than Article XIII thereof.

Each such New Debt-Management Indenture may be executed, acknowledged and delivered with such changes therein as the officers executing the same approve upon consultation with the Agency’s legal counsel, such approval to be conclusively evidenced by the execution and delivery thereof. Changes reflected in any New Debt-Management Indenture may include

77 provision for a supplemental pledge of Agency moneys or assets (including but not limited to,  
78 a deposit from the Supplementary Bond Security Account created under Section 51368 of the  
79 Act) and provision for the Agency's general obligation to additionally secure the Debt-  
80 Management Bonds if appropriate in furtherance of the objectives of the Program; *provided*  
81 that such provisions may be therein included with respect to such Debt-Management Bonds  
82 *only* if and to the extent any such provision was made with respect to the bonds thereby  
83 refunded, and *provided further* that in each such case the Executive Director shall have  
84 determined that the inclusion of such provisions with respect to the Debt-Management Bonds is  
85 not expected to result in greater financial risk to the Agency or its General Fund than existed  
86 with respect to the bonds thereby refunded. *Notwithstanding* the immediately preceding  
87 sentence, any New Debt-Management Indenture may provide for the deposit and/or pledge of  
88 unpledged moneys or assets of the Agency (which may include mortgage loans and/or  
89 mortgage-backed securities) to additionally secure Debt-Management Bonds if appropriate in  
90 furtherance of the objectives of the Program, in an amount not to exceed 10% of the principal  
91 amount of the bonds thereby refunded; *provided* that the Executive Director shall have  
92 determined that any such deposit and/or pledge is expected to result in a net economic benefit  
93 to the Agency; and *provided further* that the aggregate amount of all such deposits and/or  
94 pledges authorized pursuant to this sentence and the last sentence of Section 4 of this  
95 resolution shall not exceed \$50,000,000.

96 Section 4. Approval of Forms of Series and Supplemental Indentures  
97 Related to Debt-Management Bonds. The Executive Director and the Secretary are hereby  
98 authorized and directed, for and on behalf and in the name of the Agency, to execute and  
99 acknowledge and to deliver with respect to each series of Debt-Management Bonds, if and to  
100 the extent appropriate, series and/or supplemental indentures (each a "Debt-Management  
101 Supplemental Indenture") under one of the Prior Indentures or a New Debt-Management  
102 Indenture and in substantially the form of the respective supplemental indentures previously  
103 executed and delivered or approved, each with such changes therein as the officers executing  
104 the same approve upon consultation with the Agency's legal counsel, such approval to be  
105 conclusively evidenced by the execution and delivery thereof. Changes reflected in any Debt-  
106 Management Supplemental Indenture may include provision for a supplemental pledge of  
107 Agency moneys or assets (including but not limited to, a deposit from the Supplementary Bond  
108 Security Account created under Section 51368 of the Act) and provision for the Agency's  
109 general obligation to additionally secure the Bonds if appropriate in furtherance of the  
110 objectives of the Program; *provided* that such provisions may be therein included with respect  
111 to such Debt-Management Bonds *only* if and to the extent any such provision was made with  
112 respect to the bonds thereby refunded, and *provided further* that in each such case the  
113 Executive Director shall have determined that the inclusion of such provisions with respect to  
114 the Debt-Management Bonds is not expected to result in greater financial risk to the Agency or  
115 its General Fund than existed with respect to the bonds thereby refunded. *Notwithstanding* the  
116 immediately preceding sentence, any Debt-Management Supplemental Indenture may provide  
117 for the deposit and/or pledge of unpledged moneys or assets of the Agency (which may include  
118 mortgage loans and/or mortgage-backed securities) to additionally secure Debt-Management  
119 Bonds if appropriate in furtherance of the objectives of the Program, in an amount not to  
120 exceed 10% of the principal amount of the bonds thereby refunded; *provided* that the  
121 Executive Director shall have determined that any such deposit and/or pledge is expected to

122 result in a net economic benefit to the Agency; and *provided further* that the aggregate amount  
123 of all such deposits and/or pledges authorized pursuant to this sentence and the last sentence of  
124 Section 3 of this resolution shall not exceed \$50,000,000.

125 The Executive Director is hereby expressly authorized and directed, for and on  
126 behalf and in the name of the Agency, to determine in furtherance of the objectives of the  
127 Program those matters required to be determined under the applicable Prior Indenture or any  
128 New Debt-Management Indenture, as appropriate, in connection with the issuance of each such  
129 series, including, without limitation, any reserve account requirement or requirements for such  
130 series.

131 Section 5. Approval of Forms and Terms of Debt-Management Bonds.

132 The Debt-Management Bonds shall be in such denominations, have such registration provisions,  
133 be executed in such manner, be payable in such medium of payment at such place or places  
134 within or without California, be subject to such terms of redemption (including from such  
135 sinking fund installments as may be provided for) and contain such terms and conditions as  
136 each Debt-Management Supplemental Indenture as finally approved shall provide. The Debt-  
137 Management Bonds shall have the maturity or maturities and shall bear interest at the fixed,  
138 adjustable or variable rate or rates deemed appropriate by the Executive Director in furtherance  
139 of the objectives of the Program; provided, however, that no Debt-Management Bond shall  
140 have a term in excess of the maturity of the bonds thereby refunded or bear interest at a stated  
141 rate in excess of fifteen percent (15%) per annum, or in the case of variable rate bonds a  
142 maximum floating interest rate of twenty-five percent (25%) per annum. Any of the Debt-  
143 Management Bonds and the Debt-Management Supplemental Indenture(s) may contain such  
144 provisions as may be necessary to accommodate an option to put such Bonds prior to maturity  
145 for purchase by or on behalf of the Agency or a person other than the Agency, to  
146 accommodate the requirements of any provider of bond insurance or other credit enhancement  
147 or liquidity support or to accommodate the requirements of purchasers of indexed floaters,  
148 *provided* that variable-rate Debt-Management Bonds may not be issued to refund fixed-rate  
149 bonds.

150 Section 6. Authorization of Financial Agreements Related to Debt-  
151 Management Bonds.

152 Subject to the limitation set forth in the last sentence of this Section,  
153 the Executive Director and the other officers of the Agency are hereby authorized to enter  
154 into, for and in the name and on behalf of the Agency, any and all agreements and documents  
155 designed (i) to reduce or hedge the amount or duration of any payment, interest rate, spread or  
156 similar risk, (ii) to result in a lower cost of borrowing when used in combination with the  
157 issuance or carrying of bonds or investments, or (iii) to enhance the relationship between risk  
158 and return with respect to the Program or any portion thereof (each of the foregoing a  
159 "Hedging Instrument"). To the extent authorized by law, including Government Code  
160 Section 5922, such agreements or other documents may include (a) interest rate swap  
161 agreements; (b) forward payment conversion agreements; (c) futures or other contracts  
162 providing for payments based on levels of, or changes in, interest rates or other indices;  
163 (d) contracts to exchange cash flows for a series of payments; (e) contracts, including, without  
164 limitation, interest rate floors or caps, options, puts or calls to hedge payment, interest rate,  
spread or similar exposure; (f) contracts to obtain guarantees, including guarantees of

165 mortgage-backed securities or their underlying loans; or (g) letters of credit, standby bond  
 166 purchase agreements, or other similar arrangements; and in each such case may be entered into  
 167 in anticipation of the issuance of bonds at such times as may be determined by such officers.  
 168 Such agreements and other documents are authorized to be entered into with parties selected  
 169 by the Executive Director, after giving due consideration for the creditworthiness of the  
 170 counterparties, where applicable, or any other criteria in furtherance of the objectives of the  
 171 Program. *Notwithstanding* anything herein to the contrary, a Hedging Instrument may be  
 172 entered into only for the purposes of amending, modifying or replacing a then-existing Hedging  
 173 Instrument and may in no event increase the notional amount outstanding under the Hedging  
 174 Instrument so amended, modified or replaced.

175 **ARTICLE II**  
 176 **AUTHORIZATION AND TERMS OF MBS BONDS**

177 **Section 7. Determination of Need and Amount of MBS Bonds.** The  
 178 Agency is of the opinion and hereby determines that the issuance of one or more series of  
 179 MBS Bonds, in an aggregate amount not to exceed the sum of the following amounts, is  
 180 necessary to provide sufficient funds for the Program:

181 (a) the aggregate amount available for the retirement of Bonds and/or other  
 182 qualified mortgage bonds and deemed replaced for federal tax law purposes with  
 183 proceeds of such issuance,

184 (b) the aggregate amount of private activity bond allocations under federal  
 185 tax law heretofore or hereafter made available to the Agency for such purpose, and

186 (c) if and to the extent interest on one or more of such series of Bonds is  
 187 determined by the Executive Director to be intended not to be excludable from gross  
 188 income for federal income tax purposes, \$100,000,000.

189 **Section 8. Authorization and Timing of MBS Bonds.** The MBS Bonds  
 190 are hereby authorized to be issued in such aggregate amount at such time or times on or  
 191 before the day 60 days after the date on which is held the first meeting of the Board on or  
 192 after March 1, 2015 at which a quorum is present, as the Executive Director of the Agency  
 193 (the "Executive Director") deems appropriate, upon consultation with the Treasurer of the  
 194 State of California (the "Treasurer") as to the timing of each such issuance; provided, however,  
 195 that if the bonds are sold at a time on or before the day 60 days after the date on which is  
 196 held such meeting, pursuant to a forward purchase or drawdown agreement providing for the  
 197 issuance of such Bonds on or before October 1, 2016 upon specified terms and conditions,  
 198 such Bonds may be issued on such later date.

199 **Section 9. Approval of Forms of Indentures Related to MBS Bonds.**  
 200 The Executive Director and the Secretary of the Board of Directors of the Agency (the  
 201 "Secretary") are hereby authorized and directed, for and on behalf and in the name of the  
 202 Agency in connection with the issuance of MBS Bonds, to execute and acknowledge and to  
 203 deliver to the Trustees one or more new indentures, trust agreements or similar documents

204 providing for the issuance of MBS Bonds (the “New MBS Indentures”), in one or more forms  
205 similar to Articles I through XII of the RMR Indenture.

206 Each such New MBS Indenture may be executed, acknowledged and delivered  
207 with such changes therein as the officers executing the same approve upon consultation with  
208 the Agency’s legal counsel, such approval to be conclusively evidenced by the execution and  
209 delivery thereof. Changes reflected in any New MBS Indenture may include provision for a  
210 supplemental pledge of Agency moneys or assets (including but not limited to a deposit from  
211 the Supplementary Bond Security Account created under Section 51368 of the Act) to  
212 additionally secure the MBS Bonds if appropriate in furtherance of the objectives of the  
213 Program.

214 Section 10. Fixed-Rate Bonds Only; No Hedging Instruments. MBS  
215 Bonds shall be issued only as fixed-rate bonds, and no Hedging Instrument shall be entered  
216 into with respect to MBS Bonds.

217 Section 11. Approval of Forms of Series and Supplemental Indentures  
218 Related to MBS Bonds. The Executive Director and the Secretary are hereby authorized and  
219 directed, for and on behalf and in the name of the Agency, to execute and acknowledge and to  
220 deliver with respect to each series of MBS Bonds, if and to the extent appropriate, series  
221 and/or supplemental indentures (each an “MBS Supplemental Indenture”; together with the  
222 Debt-Management Supplemental Indenture, the “Supplemental Indenture”) under either Articles  
223 I through XII of the RMR Indenture or a new MBS Indenture and in substantially the form of  
224 the respective supplemental indentures previously executed and delivered or approved, each  
225 with such changes therein as the officers executing the same approve upon consultation with  
226 the Agency’s legal counsel, such approval to be conclusively evidenced by the execution and  
227 delivery thereof. Changes reflected in any MBS Supplemental Indenture may include provision  
228 for a supplemental pledge of Agency moneys or assets (including but not limited to, a deposit  
229 from the Supplementary Bond Security Account created under Section 51368 of the Act) to  
230 additionally secure the Bonds if appropriate in furtherance of the objectives of the Program.

231 The Executive Director is hereby expressly authorized and directed, for and on  
232 behalf and in the name of the Agency, to determine in furtherance of the objectives of the  
233 Program those matters required to be determined under Articles I through XII of the RMR  
234 Indenture or any New MBS Indenture, as appropriate, in connection with the issuance of each  
235 such series, including, without limitation, any reserve account requirement or requirements for  
236 such series.

237 Section 12. Approval of Forms and Terms of MBS Bonds. The MBS  
238 Bonds shall be in such denominations, have such registration provisions, be executed in such  
239 manner, be payable in such medium of payment at such place or places within or without  
240 California, be subject to such terms of redemption (including from such sinking fund  
241 installments as may be provided for) and contain such terms and conditions as each MBS  
242 Supplemental Indenture as finally approved shall provide. The MBS Bonds shall have the  
243 maturity or maturities and shall bear interest at the fixed rate or rates deemed appropriate by  
244 the Executive Director in furtherance of the objectives of the Program; provided, however, that

245 no MBS Bond shall have a term in excess of thirty-five (35) years or bear interest at a stated  
246 rate in excess of fifteen percent (15%) per annum.

247 **ARTICLE III**  
248 **PROVISIONS APPLICABLE TO ALL BONDS ISSUED UNDER THIS RESOLUTION**

249 Section 13. Authorization of Disclosure. The Executive Director is hereby  
250 authorized to circulate one or more Preliminary Official Statements relating to the Bonds and,  
251 after the sale of the Bonds, to execute and circulate one or more Official Statements relating to  
252 the Bonds, and the circulation of such Preliminary Official Statements and such Official  
253 Statements to prospective and actual purchasers of the Bonds is hereby approved. The  
254 Executive Director is further authorized to hold information meetings concerning the Bonds  
255 and to distribute other information and material relating to the Bonds. Circulation of  
256 Preliminary Official Statements and Official Statements and distribution of information and  
257 material as provided above in this Section may be accomplished through electronic means or by  
258 any other means approved therefor by the Executive Director, such approval to be conclusively  
259 evidenced by such circulation or distribution.

260 Section 14. Authorization of Sale of Bonds. The Bonds are hereby  
261 authorized to be sold at negotiated or competitive sale or sales, including but not limited to  
262 private placements and public offerings. The Executive Director is hereby authorized and  
263 directed, for and in the name and on behalf of the Agency, to execute and deliver one or more  
264 purchase contracts (including one or more forward purchase agreements) relating to the Bonds,  
265 by and among the Agency, the Treasurer and such underwriters or other purchasers as the  
266 Executive Director may select (the "Purchasers"), in the form or forms approved by the  
267 Executive Director upon consultation with the Agency's legal counsel, such approval to be  
268 evidenced conclusively by the execution and delivery of said purchase contract by the  
269 Executive Director.

270 The Treasurer is hereby authorized and requested, without further action of the  
271 Board and unless instructed otherwise by the Board, to sell each series of Bonds at the time  
272 and place and pursuant to the terms and conditions set forth in each such purchase contract as  
273 finally executed. The Treasurer is hereby further authorized and requested to deposit the  
274 proceeds of any good faith deposit to be received by the Treasurer under the terms of a  
275 purchase contract in a special trust account for the benefit of the Agency, and the amount of  
276 said deposit shall be retained by the Agency, applied at the time of delivery of the applicable  
277 Bonds as part of the purchase price thereof, or returned to the Purchasers, as provided in such  
278 purchase contract.

279 Section 15. Authorization of Execution of Bonds. The Executive Director  
280 is hereby authorized and directed to execute, and the Secretary is hereby authorized to attest,  
281 for and on behalf and in the name of the Agency and under its seal, the Bonds, in an aggregate  
282 amount not to exceed the amount authorized hereby, in accordance with the Prior Indenture(s),  
283 the Supplemental Indenture(s), the New Debt-Management Indenture(s) or the New MBS  
284 Indenture(s) and in one or more of the forms set forth in the Prior Indenture(s), the

285 Supplemental Indenture(s), the New Debt-Management Indenture(s) or the New MBS  
286 Indenture(s), as appropriate.

287 Section 16. Authorization of Delivery of Bonds. The Bonds, when so  
288 executed, shall be delivered to the Trustees to be authenticated by, or caused to be  
289 authenticated by, the Trustees. The Trustees are hereby requested and directed to authenticate,  
290 or cause to be authenticated, the Bonds by executing the certificate of authentication and  
291 registration appearing thereon, and to deliver the Bonds when duly executed and authenticated  
292 to the Purchasers in accordance with written instructions executed on behalf of the Agency by  
293 the Executive Director, which instructions said officer is hereby authorized and directed, for  
294 and on behalf and in the name of the Agency, to execute and deliver. Such instructions shall  
295 provide for the delivery of the Bonds to the Purchasers upon payment of the purchase price or  
296 prices thereof.

297 Section 17. Authorization of Program Documents. The Executive Director  
298 and other employees of the Agency authorized in writing by the Executive Director are hereby  
299 authorized to enter into, for and in the name and on behalf of the Agency, all documents they  
300 deem necessary or appropriate in connection with the Program, including, but not limited to,  
301 one or more mortgage purchase and servicing agreements (including mortgage-backed security  
302 pooling agreements) and one or more loan servicing agreements with such lender or lenders or  
303 such servicer or servicers as the Executive Director may select in accordance with the purposes  
304 of the Program, and any such selection of a lender or lenders or a servicer or servicers is to be  
305 deemed approved by this Board as if it had been made by this Board. The proceeds of MBS  
306 Bonds to be issued under the authority of this Resolution shall be used to purchase MBSs  
307 guaranteed by Fannie Mae, Freddie Mac, Ginnie Mae, or other appropriate guarantor and shall  
308 not be used to purchase whole loans. The MBSs to be purchased may be underlain by loans  
309 that have terms of 30 years or less.

310 The Executive Director and other employees of the Agency authorized in  
311 writing by the Executive Director are hereby authorized to enter into, for and in the name and  
312 on behalf of the Agency, one or more mortgage sale agreements with such purchasers as the  
313 Executive Director may select in accordance with the objectives of the Program, including but  
314 not limited to such agreements with Fannie Mae, Freddie Mac or other government-sponsored  
315 enterprise or similar entity for such sales in bulk or otherwise. Any such sale of Loans may be  
316 on either a current or a forward purchase basis.

317 The Executive Director and other employees of the Agency authorized in  
318 writing by the Executive Director are hereby authorized to enter into, for and in the name and  
319 on behalf of the Agency, contracts to conduct foreclosures of mortgages owned or serviced by  
320 the Agency with such attorneys or foreclosure companies as the Executive Director may select  
321 in accordance with the objectives of the Program.

322 The Executive Director and other employees of the Agency authorized in  
323 writing by the Executive Director are hereby authorized to enter into, for and in the name and  
324 on behalf of the Agency, contracts for the sale of foreclosed properties with such purchasers as  
325 the Executive Director may select in accordance with the objectives of the Program. Any such  
326 sale of foreclosed properties may be on either an all cash basis or may include financing by the

327 Agency. The Executive Director and other employees of the Agency authorized in writing by  
328 the Executive Director are also authorized to enter into any other agreements, including but  
329 not limited to real estate brokerage agreements and construction contracts necessary or  
330 convenient for the rehabilitation, listing and sale of such foreclosed properties.

331 The Executive Director and other employees of the Agency authorized in  
332 writing by the Executive Director are hereby authorized to enter into, for and in the name and  
333 on behalf of the Agency, (i) contracts or agreements for the purchase or sale of mortgage-  
334 backed securities; (ii) servicing agreements, including master servicing agreements, in  
335 connection with the operation of a program of mortgage-backed securities; (iii) agreements  
336 with government-sponsored enterprises, or other secondary market issuers or guarantors of  
337 mortgage-backed securities; and (iv) such other program documents as are necessary or  
338 appropriate for the operation of a program of mortgage-backed securities.

339 Section 18. Authorization of Credit Facilities. The Executive Director and  
340 the other officers of the Agency are hereby authorized to enter into, for and in the name and  
341 on behalf of the Agency, one or more short-term or long-term credit facilities, including but  
342 not limited to repurchase agreements, for the purposes of (i) financing the purchase of Loans  
343 and/or mortgage-backed securities on an interim basis, prior to the financing thereof with  
344 Bonds, whether issued or to be issued; (ii) financing expenditures of the Agency incident to,  
345 and necessary or convenient to, the issuance of Bonds, including, but not limited to, Agency  
346 expenditures to pay costs of issuance, capitalized interest, redemption price of prior bonds of  
347 the Agency, costs relating to credit enhancement or liquidity support, costs relating to  
348 investment products, or net payments and expenses relating to interest rate hedges and other  
349 financial products; and (iii) enabling the Agency to restructure existing debt and related  
350 purposes, including, but not limited to, the redemption of existing bonds and the acquisition of  
351 bonds that have been put to liquidity providers as bank bonds. Any such credit facility may be  
352 from any appropriate source, including, but not limited to, the Pooled Money Investment  
353 Account pursuant to Government Code Section 16312; provided, however, that the aggregate  
354 outstanding principal amount of credit facilities authorized under this resolution or  
355 Resolution No. 14-02 (the multifamily financing resolution adopted at the same meeting), as  
356 amended from time to time, may not at any time exceed \$200,000,000 (separate and apart  
357 from the amount of Bonds authorized by Sections 1 and 7 of this resolution).

358 The Executive Director and the other officers of the Agency are hereby  
359 authorized to use available Agency moneys (other than and in addition to the proceeds of  
360 bonds) (i) to make or purchase Loans and/or mortgage-backed securities to be financed by  
361 bonds (including bonds authorized by prior resolutions of this Board) in anticipation of draws  
362 on a credit facility, the issuance of Bonds or the availability of Bond proceeds for such  
363 purposes and (ii) to purchase Agency bonds to enable the Agency to restructure its debt and  
364 for related purposes as authorized under Resolution No. 08-42 and any future Board  
365 resolutions thereto amendatory or supplemental.

366 Section 19. Ratification of Prior Actions; Not a Repeal of Prior  
367 Resolutions. All actions previously taken by the Agency relating to the implementation of the  
368 Program, the issuance of the Bonds, the issuance of any prior bonds (the "Prior Bonds"), the  
369 execution and delivery of related financial agreements and related program agreements and the

370 implementation of any credit facilities as described above, including, but not limited to, such  
371 actions as the distribution of the Agency's Lender Program Manual, Mortgage Purchase and  
372 Servicing Agreement, Servicing Agreement, Developer Agreement, Servicer's Guide, Program  
373 Bulletins and applications to originate and service loans, and the sale of any foreclosed  
374 property, are hereby ratified.

375 This resolution is not intended to repeal in whole or in part any prior resolution  
376 of the Agency with respect to the authority granted to the Executive Director and the other  
377 officers of the Agency in relation to Prior Bonds and related agreements, including but not  
378 limited to (i) the authority to determine in furtherance of the objectives of the Program those  
379 matters required to be determined in relation to Prior Bonds, whether under indentures or other  
380 related agreements, and (ii) the authority to amend, modify or replace financial agreements of  
381 the types described in Section 6 of this resolution.

382 Section 20. Authorization of Related Actions and Agreements. The  
383 Treasurer and any duly authorized deputy thereof and the Executive Director and the officers  
384 of the Agency and any other persons authorized in writing by the Executive Director are  
385 hereby authorized and directed, jointly and severally, to do any and all things and to execute  
386 and deliver any and all agreements and documents which they deem necessary or advisable in  
387 order to consummate the issuance, sale, delivery, remarketing, conversion and administration of  
388 Bonds and Prior Bonds and otherwise to effectuate the purposes of this resolution, including  
389 declaring the official intent of the Agency for purposes of U.S. Treasury Regulations  
390 Section 1.150-2, and including executing and delivering any amendment or supplement to any  
391 agreement or document relating to Bonds or Prior Bonds in any manner that would be  
392 authorized under this resolution if such agreement or document related to Bonds is authorized  
393 by this resolution. Such agreements may include, but are not limited to, remarketing  
394 agreements, tender agreements or similar agreements regarding any put option for the Bonds or  
395 Prior Bonds, broker-dealer agreements, market agent agreements, auction agent agreements or  
396 other agreements necessary or desirable in connection with the issuance of Bonds in, or the  
397 conversion of Bonds or Prior Bonds to, an indexed rate mode, agreements for the investment  
398 of moneys relating to the Bonds or Prior Bonds, reimbursement agreements, letters of credit,  
399 intercreditor agreements or other arrangements relating to any credit enhancement or liquidity  
400 support or put option provided for the Bonds or Prior Bonds, continuing disclosure agreements  
401 and agreements for necessary services provided in the course of the issuance of the bonds,  
402 including but not limited to, agreements with bond underwriters and placement agents, private  
403 placement purchasers, bond trustees, bond counsel and financial advisors and contracts for  
404 consulting services or information services relating to the financial management of the Agency,  
405 including advisors or consultants on interest rate swaps, cash flow management, and similar  
406 matters, and contracts for financial printing and similar services.

407 This resolution shall constitute full, separate, complete and additional authority  
408 for the execution and delivery of all agreements and instruments described in this resolution,  
409 without regard to any limitation in the Agency's regulations and without regard to any other  
410 resolution of the Board that does not expressly amend and limit this resolution.

411 The Executive Director and the officers of the Agency and any other persons  
412 authorized in writing by the Executive Director are hereby authorized and directed, jointly and

413 severally, in connection with the issuance of bonds authorized under this resolution, to use  
414 funds of the Agency to purchase MBSs, make a capital contribution with respect to such  
415 bonds, establish reserves to secure such bonds, and pay other costs of the Agency incident to,  
416 and necessary or convenient to, the issuance of such bonds.

417           Section 21. Additional Delegation. All actions by the Executive Director  
418 approved or authorized by this resolution may be taken by the Chief Deputy Director of the  
419 Agency, the Director of Financing of the Agency, the Financing Risk Manager of the Agency  
420 or any other person specifically authorized in writing by the Executive Director, and except to  
421 the extent otherwise taken by another person shall be taken by the Chief Deputy Director  
422 during any period in which the office of the Executive Director is vacant.

423

## 1 SECRETARY'S CERTIFICATE

2 I, Victor James, Secretary of the Board of Directors of the California Housing  
3 Finance Agency, do hereby certify that the foregoing is a full, true, and correct copy of  
4 Resolution No. 14-01 duly adopted at a regular meeting of the Board of Directors of the  
5 California Housing Finance Agency duly called and held on the 17th day of March, 2014, of  
6 which meeting all said directors had due notice; and that at said meeting said Resolution was  
7 adopted by the following vote:

8 AYES:

9 NOES:

10 ABSTENTIONS:

11 ABSENT:

12 IN WITNESS WHEREOF, I have executed this certificate and affixed the seal  
13 of the Board of Directors of the California Housing Finance Agency hereto this 17th day of  
14 March, 2014.

15  
16 [SEAL]

\_\_\_\_\_  
Victor James  
Secretary of the Board of Directors of the  
California Housing Finance Agency

## SECRETARY'S CERTIFICATE

I, Victor James, Secretary of the Board of Directors of the California Housing Finance Agency, hereby certify that the foregoing is a full, true, and correct copy of Resolution No. 14-01 duly adopted at a regular meeting of the Board of Directors of the California Housing Finance Agency duly called and held on the 17th day of March, 2014, of which meeting all said directors had due notice; and that at said meeting said Resolution was adopted by the following vote:

AYES:

NOES:

ABSTENTIONS:

ABSENT:

I further certify that I have carefully compared the foregoing copy with the original minutes of said meeting on file and of record in my office; that said copy is a full, true, and correct copy of the original Resolution adopted at said meeting and entered in said minutes; and that said Resolution has not been amended, modified or rescinded in any manner since the date of its adoption, and the same is now in full force and effect.

IN WITNESS WHEREOF, I have executed this certificate and affixed the seal of the Board of Directors of the California Housing Finance Agency hereto this \_\_\_\_ day of \_\_\_\_\_, 2014.

[SEAL]

\_\_\_\_\_  
Secretary of the Board of Directors of the  
California Housing Finance Agency

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State of California

## MEMORANDUM

**To:** Board of Directors

**Date:** February 28, 2014



Tim Hsu, Director of Financing

**From:** CALIFORNIA HOUSING FINANCE AGENCY

**Subject:** ANNUAL MULTIFAMILY BOND FINANCING AUTHORIZATION  
RESOLUTION 14-02

This year the multifamily bond financing resolution focuses on financing the business plan and managing outstanding multifamily debt obligations. This year Resolution 14-02 is comprised of three articles providing appropriate levels of authorization for each of the following: issuance of refunding bonds and conduit bonds for debt management purposes, issuance of new money bonds and conduit bonds for new lending under the multifamily program, and provisions applicable to all bonds issued under the resolution.

The following paragraphs summarize the authorization contained in each of the three articles.

### **ARTICLE I - AUTHORIZATION AND TERMS OF REFUNDING BONDS**

Article I authorizes the sale and issuance of refunding bonds and conduit bonds in an amount equal to the amount of bonds being redeemed or maturing in connection with such issuance. This authority provides staff with tools to manage multifamily bonds previously issued and outstanding. This authorization specifically prohibits issuing floating rate bonds to refund fixed rate bonds except for conduit bonds.

Such refunding bonds and conduit bonds are authorized to be issued until sixty days after the first date after March 1, 2016 on which is held a Board meeting at which there is a quorum. These bonds are authorized to be issued under forms of indentures that currently have bonds outstanding or under stand-alone conduit indenture.

In any event, the resolution prohibits an increase in either the aggregate notional amount of interest rate swaps, the absolute amount of liquidity support (in the form of standby bond purchase agreements) or credit enhancement (from bond insurance, TCLP and letters of credit).

### **ARTICLE II – AUTHORIZATION AND TERMS OF NEW MONEY BONDS**

Article II authorizes multifamily bonds to be issued in the aggregate amount not to exceed the sum of the amount of private activity bond volume cap made available for the multifamily program by the California Debt Limit Allocation Committee

(CDLAC) and up to \$250 million for the combined amount of 501(c)(3) bonds, "governmental purpose" bonds, and federally-taxable multifamily bonds. Bonds are authorized to be issued under any of the previously-approved forms of indenture that require the loans to be insured. Also, the bonds are authorized to be issued under the stand-alone conduit indenture.

Other than conduit bonds, all bonds authorized to be issued would be subject to the following conditions:

1. New money bonds would bear interest at fixed or convertible rates deemed appropriate.
2. No new money bonds shall be issued bearing a variable rate of interest.
3. The Agency shall not enter into any swaps or other hedging agreements with respect to any new money bonds.
4. All mortgage loans securing new money bonds shall carry FHA risk sharing insurance or other comparable credit enhancement.

The authorization to issue bonds for new lending under the resolution does not expire until 60 days after the first date after March 1, 2016 on which is held a Board meeting at which there is a quorum.

### **ARTICLE III – PROVISIONS APPLICABLE TO ALL BONDS ISSUED UNDER THIS RESOLUTION**

Article III authorizes staff to circulate official statements relating to refunding bonds, conduit bonds and/or new money bonds as necessary to prospective and actual bond investors. Bonds are authorized to be sold at negotiated or competitive sale as public offerings or as private placements depending on market conditions at the time of sale. The resolution also authorizes the Agency to enter into documents and agreements in connection with the Agency's multifamily lending programs. The resolution further authorizes the Agency to conduct foreclosures of mortgages owned or serviced by the Agency and to enter into contracts for the sale of foreclosed properties.

Consulting services or information services related to the financial management of the Agency, including advisors or consultants on interest rate swaps, cash flow management, contracts for financial printing and other financial services are also authorized by Article III. In addition, the resolution reauthorizes short-term credit facilities in an aggregate amount not to exceed \$200 million for operating capital, Homeownership Programs and Multifamily Programs. Finally, this authorization allows the Agency to continue to utilize our warehouse line from the State's Pooled Money Investment Board and other such facilities that may become available to the Agency.

Attachments

## RESOLUTION NO. 14-02

RESOLUTION OF THE CALIFORNIA HOUSING FINANCE AGENCY  
 AUTHORIZING THE FINANCING OF THE AGENCY'S MULTIFAMILY HOUSING  
 PROGRAM, THE ISSUANCE OF MULTIFAMILY BONDS, THE AGENCY'S  
 MULTIFAMILY BOND INDENTURES, CREDIT FACILITIES FOR MULTIFAMILY  
 PURPOSES, AND RELATED FINANCIAL AGREEMENTS  
 AND CONTRACTS FOR SERVICES

WHEREAS, the California Housing Finance Agency (the "Agency") has determined that there exists a need in California for the financing of mortgage loans for the acquisition, construction, rehabilitation, refinancing or development of multi-unit rental housing developments for the purpose of providing housing for persons and families of low or moderate income (the "Developments");

WHEREAS, the Agency has determined that it is in the public interest for the Agency to assist in providing such financing by means of an ongoing program (the "Program") to make or acquire, or to make loans to lenders to make or acquire, mortgage loans, or to act as a conduit bond issuer, for the purpose of financing such Developments (the "Loans");

WHEREAS, pursuant to Parts 1 through 4 of Division 31 of the Health and Safety Code of the State of California (the "Act"), the Agency has the authority to issue bonds to provide sufficient funds to finance the Program, including the making of Loans, the payment of capitalized interest on the bonds, the establishment of reserves to secure the bonds, and the payment of other costs of the Agency incident to, and necessary or convenient to, the issuance of the bonds; and

WHEREAS, pursuant to the Act, the Agency has the authority to enter into credit facilities and certain other agreements for the purpose of financing the Program, including the making of Loans and the payment of other costs of the Agency incident to, and necessary or convenient to, the issuance of the bonds;

NOW, THEREFORE, BE IT RESOLVED, by the California Housing Finance Agency as follows:

ARTICLE I  
 AUTHORIZATION AND TERMS OF REFUNDING BONDS

**Section 1. Determination of Need and Amount of Refunding Bonds.** The Agency is of the opinion and hereby determines that the offer, sale and issuance of one or more series of multifamily housing revenue bonds ("Refunding Bonds") in an aggregate amount not to exceed the aggregate amount of prior multifamily bonds of the Agency to be redeemed or maturing in connection with such issuance (the related "Refunded Bonds") is necessary to provide sufficient funds for the management of the Agency's existing debt related to the Program.

1           **Section 2. Authorization and Timing of Refunding Bonds.** The Refunding  
2 Bonds described in Section 1 are hereby authorized to be issued for the purpose of financing,  
3 refinancing or carrying existing Loans. Refunding Bonds may be issued at such time or times on  
4 or before the day 60 days after the first date after March 1, 2015 on which is held a meeting of  
5 the Board of Directors of the Agency (the “Board”) at which a quorum is present, as the  
6 Executive Director of the Agency (the “Executive Director”) deems appropriate, upon  
7 consultation with the Treasurer of the State of California (the “Treasurer”) as to the timing of  
8 each such issuance; *provided, however*, that if the Refunding Bonds are sold at a time on or  
9 before the day 60 days after the date on which is held such meeting, pursuant to a forward  
10 purchase agreement providing for the issuance of such Refunding Bonds on a later date on or  
11 before October 1, 2016, upon specified terms and conditions, such Refunding Bonds may be  
12 issued on such later date.

13           **Section 3. Approval of Refunding Bond Indentures and Certain**  
14 **Other Financing Documents Related to Refunding Bonds.** (a) Refunding  
15 Bonds may be issued under and pursuant to any one or more of the following  
16 (collectively, the “Refunding Bond Prior Indentures”):

- 17           (1)     the Affordable Multifamily Housing Revenue Bonds Indenture,  
18                     dated as of December 1, 2009;
- 19           (2)     the Multifamily Housing Revenue Bond III Indenture, dated as of  
20                     March 1, 1997;
- 21           (3)     Article XIII of the Residential Mortgage Revenue Bonds  
22                     Indenture, dated as of December 1, 2009, or any successor  
23                     provision; or
- 24           (4)     any stand-alone conduit indenture or comparable document  
25                     authorized pursuant to Section 10.

26           (b) The Executive Director and the Secretary of the Board (the  
27 “Secretary”) are hereby authorized and directed, for and on behalf and in the  
28 name of the Agency, if appropriate, to execute and acknowledge and to deliver  
29 with respect to each series of Refunding Bonds, either a stand-alone conduit  
30 indenture (which may include a supplemental indenture) specified in subsection  
31 (a)(4) of this Section 3 (a “Refunding Bond Conduit Indenture”) or a  
32 supplemental indenture (a “Refunding Bond Supplemental Indenture” and,  
33 collectively with the Refunding Bond Conduit Indentures, “Refunding Bond  
34 Indentures”) under any other Refunding Bond Prior Indenture specified in this  
35 Section 3 in substantially the form of any supplemental indenture or series  
36 indenture executed or approved in connection with any of the Refunding Bond  
37 Prior Indentures, in each case with such changes therein as the officers executing  
38 the same approve upon consultation with the Agency’s legal counsel, such  
39 approval to be conclusively evidenced by the execution and delivery thereof.

1           The Executive Director is hereby expressly authorized and  
2 directed, for and on behalf and in the name of the Agency, to determine in  
3 furtherance of the objectives of the Program those matters required to be  
4 determined under the applicable Refunding Bond Indenture in connection with the  
5 issuance of each such series of Refunding Bonds.

6           (c) For each series of Refunding Bonds, the Executive Director is  
7 hereby authorized and directed to execute, and the Secretary is hereby authorized  
8 to attest, for and in the name and on behalf of the Agency and under its seal, if  
9 and to the extent appropriate, a reimbursement agreement, letter of credit  
10 agreement, standby bond purchase agreement, or other arrangement with respect  
11 to credit enhancement or liquidity support, and any intercreditor agreement  
12 related thereto, in substantially the forms of the reimbursement agreements, letter  
13 of credit agreements, standby bond purchase agreements, other such arrangements  
14 and intercreditor agreements contemplated under the Refunding Bond Indentures  
15 or used in connection with the Refunded Bonds.

16           (d) Any Refunding Bond Indenture, reimbursement agreement,  
17 letter of credit agreement, standby bond purchase agreement, or other  
18 arrangement with respect to credit enhancement or liquidity support, and any  
19 intercreditor agreement related thereto, executed in connection with the issuance  
20 of Refunding Bonds may include such modifications as the Executive Director  
21 may deem necessary or desirable in furtherance of the objectives of the Program,  
22 including, but not limited to, one or more of the following purposes:

23           (1)     for the Agency's general obligation to pay any debt secured  
24                    thereby, or

25           (2)     for risk sharing provisions dividing between the Agency and any  
26                    credit provider, mortgage lender, commercial bank or other  
27                    financial institution and/or FHA, in such manner as the Executive  
28                    Director may deem necessary or desirable in furtherance of the  
29                    objectives of the Program, the credit and financing risks relating to  
30                    Refunding Bonds and the Developments financed by such  
31                    Refunding Bonds;

32                    *provided, however,* that in each such case the Executive Director shall have  
33 determined that the inclusion of such provisions with respect to the Refunding Bonds is not  
34 expected to result in greater financial risk to the Agency or its General Fund than existed with  
35 respect to the related Refunded Bonds.

36           Section 4. **Approval of Forms and Terms of Refunding Bonds.** Refunding  
37 Bonds shall be in such denominations, have such registration provisions, be executed in such  
38 manner, be payable in such medium of payment at such place or places within or without  
39 California, be subject to such terms of redemption (including from such sinking fund  
40 installments as may be provided for) and contain such terms and conditions as each Refunding  
41 Bond Indenture as finally approved shall provide. Refunding Bonds shall have the maturity or

1 maturities and shall bear interest at the fixed, adjustable or variable rate or rates deemed  
 2 appropriate by the Executive Director in furtherance of the objectives of the Program; *provided,*  
 3 *however,* that no Refunding Bond other than a Conduit Bond (as defined in Section 10, as to  
 4 which the terms of such Section 10 shall apply) shall bear interest at a stated rate in excess of  
 5 fifteen percent (15%) per annum or have a final maturity later than forty-five years from the  
 6 earlier of the date of issuance of the Refunded Bonds or, if the Refunded Bonds were refunding  
 7 bonds, the original bonds in the series of refunding.

8 Refunding Bonds and the related Refunding Bond Indenture(s) may contain such  
 9 provisions as may be necessary to accommodate an option to put such Refunding Bonds prior to  
 10 maturity for purchase by or on behalf of the Agency or a person other than the Agency, to  
 11 accommodate the requirements of any provider of bond insurance or other credit enhancement or  
 12 liquidity support or to accommodate the requirements of purchasers of indexed floating-rate  
 13 bonds.

14 *No Variable Rate Refunding of Fixed Rate Bonds.* Other than Conduit Bonds, as  
 15 to which the terms of Section 10 shall apply, variable rate Refunding Bonds may not be issued to  
 16 refund fixed rate bonds.

17 **Section 5. Authorization of Other Financial Agreements Related to**  
 18 **Refunding Bonds.** The Executive Director and the other employees of the Agency authorized  
 19 pursuant to Section 19 (the “Authorized Employees”) are hereby authorized to enter into, for and  
 20 in the name and on behalf of the Agency, any and all agreements and documents designed to  
 21 amend, modify or replace existing agreements and documents that related to Refunded Bonds to  
 22 (i) reduce or hedge the amount or duration of any payment, interest rate, spread or similar risk  
 23 with respect to Refunding Bonds or related investments, (ii) result in a lower cost of borrowing  
 24 when used in combination with the issuance or carrying of Refunding Bonds or related  
 25 investments, or (iii) enhance the relationship between risk and return with respect to the existing  
 26 debt of the Program or any portion thereof; *provided, however,* that the aggregate notional  
 27 amount of such agreements related to the Program may not be increased. Such agreements and  
 28 other documents are authorized to be entered into with parties selected by the Executive  
 29 Director, after giving due consideration for the creditworthiness of the counterparties, when  
 30 applicable, or any other criteria in furtherance of the objectives of the management of the debt of  
 31 the Program.

## 32 ARTICLE II

### 33 AUTHORIZATION AND TERMS OF NEW MONEY BONDS

34 **Section 6. Determination of Need and Amount of New Money Bonds.** The  
 35 Agency is of the opinion and hereby determines that the offer, sale and issuance of one or more  
 36 series of multifamily housing revenue bonds (“New Money Bonds”) in an aggregate amount not  
 37 to exceed the sum of the following amounts is necessary to provide sufficient funds for new  
 38 lending under the Program:

- 39 (a) the aggregate amount of private activity bond allocations under federal tax law  
 40 heretofore or hereafter made available to the Agency for such purpose; and

- 1 (b) if and to the extent the Bonds are “qualified 501(c)(3) bonds” under federal tax  
 2 law, are not “private activity bonds” under federal tax law, or are determined by  
 3 the Executive Director to be intended not to be tax-exempt for federal income tax  
 4 purposes, \$150,000,000.

5 **Section 7. Authorization and Timing.** The New Money Bonds described in  
 6 Section 6 are hereby authorized to be issued for the purpose of financing, carrying or  
 7 “warehousing” new Loans for the acquisition, construction, rehabilitation, refinancing or  
 8 development of Developments. New Money Bonds may be issued at such time or times on or  
 9 before the day 60 days after the first date after March 1, 2015 on which is held a meeting of the  
 10 Board at which a quorum is present, as the Executive Director deems appropriate, upon  
 11 consultation with the Treasurer as to the timing of each such issuance; *provided, however*, that if  
 12 the New Money Bonds are sold at a time on or before the day 60 days after the date on which is  
 13 held such meeting, pursuant to a forward purchase agreement providing for the issuance of such  
 14 New Money Bonds on a later date on or before October 1, 2016, upon specified terms and  
 15 conditions, such New Money Bonds may be issued on such later date.

16 **Section 8. Approval of New Money Bond Indentures and Certain Other**  
 17 **Financing Documents.** (a) New Money Bonds may be issued under and pursuant to any one or  
 18 more of the following (collectively, the “New Money Bond Prior Indentures”):

- 19 (1) the Affordable Multifamily Housing Revenue Bonds Indenture,  
 20 dated as of December 1, 2009;
- 21 (2) the Multifamily Housing Revenue Bond III Indenture, dated as of  
 22 March 1, 1997; or
- 23 (3) any stand-alone conduit indenture or comparable document  
 24 authorized pursuant to Section 10.

25 (b) The Executive Director and the Secretary are hereby authorized and directed,  
 26 for and on behalf and in the name of the Agency, if appropriate, to execute and acknowledge and  
 27 to deliver with respect to each series of New Money Bonds, either a stand-alone conduit  
 28 indenture (which may include a supplemental indenture) specified in subsection (a)(3) of this  
 29 Section 8 (a “New Money Bond Conduit Indenture” and, collectively with the Refunding Bond  
 30 Conduit Indentures, “Conduit Indentures”) or a supplemental indenture (a “New Money Bond  
 31 Supplemental Indenture,” and, collectively with the New Money Bond Conduit Indentures,  
 32 “New Money Bond Indentures”) under any other New Money Bond Prior Indentures specified in  
 33 this Section 8 in substantially the form of any supplemental indenture or series indenture  
 34 executed or approved in connection with such New Money Bond Prior Indentures, in each case  
 35 with such changes therein as the officers executing the same approve upon consultation with the  
 36 Agency’s legal counsel, such approval to be conclusively evidenced by the execution and  
 37 delivery thereof.

38 The Executive Director is hereby expressly authorized and directed, for and on  
 39 behalf and in the name of the Agency, to determine in furtherance of the objectives of the

1 Program those matters required to be determined under the applicable New Money Bond  
2 Indenture in connection with the issuance of each such series of New Money Bonds.

3 **Section 9. Approval of Forms and Terms of New Money Bonds.** New Money  
4 Bonds shall be in such denominations, have such registration provisions, be executed in such  
5 manner, be payable in such medium of payment at such place or places within or without  
6 California, be subject to such terms of redemption (including from such sinking fund  
7 installments as may be provided for) and contain such terms and conditions as each New Money  
8 Bond Indenture as finally approved shall provide. New Money Bonds shall have the maturity or  
9 maturities and shall bear interest at fixed or convertible rates deemed appropriate by the  
10 Executive Director in furtherance of the objectives of the Program.

11 New Money Bonds and the related New Money Bond Indenture(s) may contain  
12 such provisions as may be necessary to accommodate an option to put such New Money Bonds  
13 prior to maturity for purchase by or on behalf of the Agency or a person other than the Agency,  
14 and/or to accommodate the requirements of any provider of bond insurance or other credit  
15 enhancement.

16 *No Variable Rate Bonds or Hedges; Insurance or Credit Enhancement Required.*  
17 Other than a Conduit Bond, as to which the terms of Section 10 shall apply, (a) no New Money  
18 Bond shall be issued bearing a variable rate of interest or have a term in excess of fifty years or  
19 bear interest at a stated rate in excess of fifteen percent (15%) per annum; (b) the Agency shall  
20 not enter into any swaps or other hedging agreements with respect to any New Money Bonds;  
21 and (c) all mortgage loans securing New Money Bonds shall carry FHA risk sharing insurance or  
22 other mortgage insurance or comparable credit enhancement.

23 **Section 10. Conduit Issuances.** The following provisions shall apply to limited  
24 obligation bonds (as described herein, "Conduit Bonds") issued on behalf of Development  
25 sponsors for which, by the terms of the documents providing for the issuance of such Conduit  
26 Bonds, (a) the Agency is not liable for payment of the principal of, premium or interest on such  
27 Conduit Bonds, except from revenues received from loans made with the proceeds of such  
28 Conduit Bonds ("Conduit Loans"), (b) the Agency has not contributed or pledged any funds or  
29 assets to such Conduit Bonds other than revenues derived from or related to such Conduit Loans,  
30 and (c) there is otherwise no obligation of or material financial risk to the General Fund of the  
31 Agency under the terms of such Conduit Bonds:

32 (1) Conduit Bonds may be issued under and pursuant to any Indenture or comparable  
33 document meeting the requirements for Conduit Bonds described in the first  
34 paragraph of this Section 10, including but not limited to the following:

35 (a) the form of Fannie Mae stand-alone conduit Indenture approved by  
36 Resolution No. 09-02;

37 (b) the form of Freddie Mac stand-alone conduit Indenture approved  
38 by Resolution No. 09-02;

39 (c) the form of stand-alone conduit Master Pledge and Assignment  
40 approved by Resolution No. 09-02; and

1 (d) the form of FHA/GNMA stand-alone conduit Indenture approved  
2 by Resolution No. 10-08.

3 (2) Conduit Bonds may be issued as drawdown bonds for which the bond purchaser  
4 purchases Bonds in installments as funds are needed by the Development sponsor.  
5 For purposes of Sections 2 and 7, the date of the initial draw for any issue of  
6 drawdown Conduit Bonds shall be considered the issue date of such issue.

7 (3) Conduit Bonds may be issued with variable rates of interest and have such  
8 maturity dates and other terms as set forth in the applicable Conduit Indenture.

9 (4) Conduit Bonds may otherwise have such commercially reasonable terms as may  
10 be approved by the Executive Director, such approval to be evidenced by the  
11 execution and delivery of the documents relating to such Conduit Bonds in  
12 accordance with this Resolution.

13 (5) For each series of Conduit Bonds, the Executive Director is hereby authorized and  
14 directed to execute, and the Secretary is hereby authorized to attest, for and in the  
15 name and on behalf of the Agency and under its seal, if and to the extent  
16 appropriate, any and all necessary documents, including but not limited to  
17 reimbursement agreements, letter of credit agreements or other arrangements with  
18 respect to liquidity or credit enhancement, and any intercreditor or subordination  
19 agreements related thereto.

### 20 ARTICLE III

#### 21 PROVISIONS APPLICABLE TO ALL BONDS ISSUED UNDER THIS RESOLUTION

22 Section 11. Authorization of Disclosure. The Executive Director is hereby  
23 authorized to circulate one or more preliminary official statements relating to Refunding Bonds  
24 and/or New Money Bonds (collectively, "Bonds") and to execute and circulate one or more  
25 official statements relating to Bonds, and the circulation of such preliminary official statement  
26 and such official statement to prospective and actual purchasers of Bonds is hereby approved.  
27 The Executive Director is further authorized to hold information meetings concerning Bonds and  
28 to distribute other information and material relating to Bonds, including by posting of such  
29 information on one or more websites maintained by or at the direction of the Agency.

30 Section 12. Authorization of Sale of Bonds. Bonds are hereby authorized to be  
31 sold at negotiated or competitive sale or sales, including but not limited to private placements  
32 and public offerings. The Executive Director is hereby authorized and directed, for and in the  
33 name and on behalf of the Agency, to execute and deliver one or more agreements, by and  
34 among the Agency, the Treasurer, if applicable, and such purchasers or underwriters as the  
35 Executive Director may select (the "Purchasers"), relating to the sale of the Bonds, in such form  
36 as the Executive Director may approve upon consultation with the Agency's legal counsel, such  
37 approval to be evidenced conclusively by the execution and delivery of said agreements by the  
38 Executive Director.

39 The Treasurer is hereby authorized and requested, without further action of this  
40 Board and unless instructed otherwise by this Board, to sell the Bonds pursuant to the terms and

1 conditions set forth in each such agreement as finally executed on behalf of the Agency. The  
2 Treasurer is hereby further authorized and requested to deposit the proceeds of any good faith  
3 deposit to be received by the Treasurer under the terms of such agreement in a special trust  
4 account for the benefit of the Agency, and the amount of such deposit shall be retained by the  
5 Agency, applied at the time of delivery of the applicable Bonds as part of the purchase price  
6 thereof, or returned to the Purchasers, as provided in such agreement.

7 **Section 13. Authorization of Execution of Bonds.** The Executive Director is  
8 hereby authorized and directed to execute, and the Secretary is hereby authorized and directed to  
9 attest, for and on behalf and in the name of the Agency and under its seal, the Bonds, in an  
10 aggregate amount not to exceed the amount authorized hereby, in accordance with each  
11 Refunding Bond Indenture or New Money Bond Indenture in one or more of the forms set forth  
12 in such indenture.

13 **Section 14. Authorization of Delivery of Bonds.** The Bonds when so executed  
14 shall be delivered to the trustee or other authenticating agent (“Trustee”) to be authenticated or  
15 caused to be duly and properly authenticated. The Trustee is hereby requested and directed to  
16 authenticate, or cause to be authenticated, the Bonds by the execution of the certificate of  
17 authentication and registration appearing thereon, and to deliver or cause to be delivered the  
18 Bonds when duly executed and authenticated to the Purchasers in accordance with written  
19 instructions executed on behalf of the Agency by the Executive Director, which instructions said  
20 officer is hereby authorized and directed, for and on behalf and in the name of the Agency, to  
21 execute and deliver to the Trustee.

22 **Section 15. Authorization of Program Documents.** The Executive Director  
23 and the other Authorized Employees are hereby authorized and directed to execute all documents  
24 they deem necessary or appropriate in connection with the Program, including, but not limited to,  
25 regulatory agreements, loan agreements, origination and servicing agreements (or other loan-to-  
26 lender documents), servicing agreements, developer agreements, financing agreements,  
27 investment agreements, intercreditor agreements, subordination agreements, agreements to enter  
28 into escrow and forward purchase agreements, escrow and forward purchase agreements,  
29 refunding agreements and continuing disclosure agreements, in each case with such other parties  
30 as the Executive Director may select in furtherance of the objectives of the Program.

31 The Executive Director and the other Authorized Employees are hereby  
32 authorized to enter into, for and in the name and on behalf of the Agency, one or more mortgage  
33 sale agreements with such purchasers as the Executive Director may select in accordance with  
34 the objectives of the Program. Any such sale of Loans may be on either a current or a forward  
35 purchase basis.

36 The Executive Director and the Authorized Employees are hereby authorized to  
37 enter into, for and in the name and on behalf of the Agency, contracts to conduct foreclosures of  
38 mortgages owned or serviced by the Agency with such attorneys or foreclosure companies as the  
39 Executive Director may select in accordance with the objectives of the Program.

40 The Executive Director and the other Authorized Employees are hereby  
41 authorized to enter into, for and in the name and on behalf of the Agency, contracts for the sale

1 of foreclosed properties with such purchasers as the Executive Director may select in accordance  
2 with the objectives of the Program. Any such sale of foreclosed properties may be on an all cash  
3 basis or may include financing by the Agency. The Executive Director and the other Authorized  
4 Employees are also authorized to enter into any other agreements, including but not limited to  
5 real estate brokerage agreements and construction contracts, necessary or convenient for the  
6 rehabilitation, listing and sale of such foreclosed properties.

7           Section 16. **Authorization of Credit Facilities.** In addition, the Executive  
8 Director and the other Authorized Employees are hereby authorized to enter into, for and in the  
9 name and on behalf of the Agency, one or more short-term or long-term credit facilities,  
10 including but not limited to repurchase agreements, for the purposes of (i) financing the purchase  
11 of Loans on an interim basis, prior to the financing of such Loans with Bonds, whether issued or  
12 to be issued; (ii) financing expenditures of the Agency incident to, and necessary or convenient  
13 to, the issuance of Bonds, including, but not limited to, Agency expenditures to pay costs of  
14 issuance, capitalized interest, redemption price of prior bonds of the Agency, costs relating to  
15 credit enhancement or liquidity support, costs relating to investment products, or net payments  
16 and expenses relating to interest rate hedges and other financial products; and (iii) enabling the  
17 Agency to restructure existing debt and related purposes, including, but not limited to, the  
18 redemption of existing bonds and the acquisition of bonds that have been put to liquidity  
19 providers as bank bonds. Any credit facility entered into pursuant to this Section 16 may be  
20 from any appropriate source, including, but not limited to, the Pooled Money Investment  
21 Account pursuant to Government Code Section 16312; *provided, however*, that the aggregate  
22 outstanding principal amount of credit facilities authorized under this Section 16 or the  
23 comparable sections of Resolution No. 14-01 (the single family financing resolution adopted at  
24 the same meeting) may not at any time exceed \$200,000,000 (separate and apart from the  
25 amount of bonds authorized by Sections 1 and 6 of this resolution and such other resolutions).

26           The Executive Director and the other Authorized Employees are hereby  
27 authorized to use available Agency moneys (other than and in addition to the proceeds of bonds)  
28 (i) to make or purchase loans to be financed by bonds (including bonds authorized by prior  
29 resolutions of this Board) in anticipation of draws on a credit facility, the issuance of Bonds or  
30 the availability of Bond proceeds for such purposes and (ii) to purchase Agency bonds to enable  
31 the Agency to restructure its debt and for related purposes as authorized under Resolution No.  
32 08-42 and any future Board resolutions thereto amendatory or supplemental.

33           The Executive Director and the other Authorized Employees are hereby  
34 authorized to use available Agency moneys to purchase Agency bonds to enable the Agency to  
35 restructure its debt and for related purposes. Any Agency bonds so purchased shall remain  
36 outstanding for all purposes except to the extent that the Executive Director or the other  
37 Authorized Employees expressly provide for the retirement or redemption, and cancellation, of  
38 such bonds. Any Agency bonds so purchased may be purchased and resold, in each case on such  
39 terms as may be determined by the Executive Director and the other Authorized Employees in  
40 the best interests of the Agency. The Agency may establish any account or accounts as may be  
41 necessary or desirable in connection with the purchase of such bonds.

42           Section 17. **Ratification of Prior Actions; Not a Repeal of Prior Resolutions.**

43 (a) All actions previously taken by the officers of the Agency in connection with the

1 implementation of the Program, the issuance of the Bonds, the issuance of any prior bonds (the  
2 “Prior Bonds”), the execution and delivery of related financial agreements and related program  
3 agreements and the implementation of any credit facilities as described above are hereby  
4 approved and ratified.

5 (b) This resolution is not intended to repeal in whole or in part any prior  
6 resolution of the Agency with respect to the authority granted to the Executive Director and the  
7 other Authorized Employees in relation to Prior Bonds and related agreements, including but not  
8 limited to (i) the authority to determine in furtherance of the objectives of the Program those  
9 matters required to be determined in relation to Prior Bonds, whether under indentures or other  
10 related agreements, and (ii) the authority to amend, modify or replace financial agreements of the  
11 types described in Section 5 of this Resolution.

12 **Section 18. Authorization of Related Actions and Agreements.** The Treasurer  
13 and any duly authorized deputy thereof, the Executive Director, any other persons authorized in  
14 writing by the Executive Director and the other Authorized Employees are hereby authorized and  
15 directed, jointly and severally, to do any and all things and to execute and deliver any and all  
16 agreements and documents which they deem necessary or advisable in order to consummate the  
17 issuance, sale, delivery, remarketing, conversion and administration of Bonds and Prior Bonds  
18 and otherwise to effectuate the purposes of this resolution, including declaring the official intent  
19 of the Agency for purposes of U.S. Treasury Regulations Section 1.150-2, and including  
20 executing and delivering any amendment or supplement to any agreement or document relating  
21 to Bonds or Prior Bonds in any manner that would be authorized under this resolution if such  
22 agreement or document related to Bonds authorized by this resolution. Subject in all cases to the  
23 express limitations set forth above in this resolution, such agreements may include, but are not  
24 limited to, remarketing agreements, tender agreements or similar agreements regarding any put  
25 option for Bonds or Prior Bonds, broker-dealer agreements, market agent agreements, auction  
26 agent agreements or other agreements necessary or desirable in connection with the issuance of  
27 Bonds in, or the conversion of Bonds or Prior Bonds to, an auction rate mode or an indexed rate  
28 mode, agreements for the investment of moneys relating to the Bonds or Prior Bonds,  
29 reimbursement agreements, letter of credit agreements, intercreditor agreements or other  
30 arrangements relating to any credit enhancement or liquidity support or put option provided for  
31 the Bonds or the Prior Bonds, continuing disclosure agreements and agreements for necessary  
32 services provided in the course of the issuance of the bonds, including but not limited to,  
33 agreements with bond underwriters, remarketing agents, placement agents, private placement  
34 purchasers, bond trustees, bond counsel and financial advisors and contracts for consulting  
35 services or information services relating to the financial management of the Agency, including  
36 advisors or consultants on interest rate swaps, cash flow management, and similar matters, and  
37 contracts for financial printing and similar services. The Executive Director, any persons  
38 authorized in writing by the Executive Director and the other Authorized Employees are hereby  
39 authorized and directed, jointly and severally, to provide as necessary for payment of costs of  
40 issuance related to Bonds and to provide for the Agency to contribute capital as necessary to  
41 facilitate the issuance of Bonds.

42 This resolution shall constitute full, separate, complete and additional authority  
43 for the execution and delivery of all agreements and instruments described in this resolution,

1 without regard to any limitation in the Agency's regulations and without regard to any other  
2 resolution of the Board that does not expressly amend and limit this resolution.

3           Section 19. Additional Delegation. All actions by the Executive Director  
4 approved or authorized by this resolution may be taken by the Chief Deputy Director of the  
5 Agency, the Director of Financing of the Agency, the Financing Risk Manager of the Agency,  
6 the Director of Multifamily Programs of the Agency or, if the office of Director of Multifamily  
7 Programs of the Agency is vacant, the Housing Finance Chief for Multifamily Programs (but  
8 only with respect to Conduit Bonds issued in accordance with Section 10 hereof), or any other  
9 person specifically authorized in writing by the Executive Director, and except to the extent  
10 otherwise taken by another person shall be taken by the Chief Deputy Director during any period  
11 in which the office of the Executive Director is vacant.

## SECRETARY'S CERTIFICATE

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2  
3 I, Victor James, the undersigned, do hereby certify that I am the duly  
4 authorized Secretary of the Board of Directors of the California Housing Finance Agency, and  
5 hereby further certify that the foregoing is a full, true, and correct copy of Resolution No.  
6 14-02 duly adopted at a regular meeting of the Board of Directors of the California Housing  
7 Finance Agency duly called and held on the 17th day of March 2014, of which meeting all  
8 said directors had due notice; and that at said meeting said resolution was adopted by the  
9 following vote:

10  
11 AYES:

12  
13 NOES:

14  
15 ABSTENTIONS:

16  
17 ABSENT:

18  
19 IN WITNESS WHEREOF, I have executed this certificate and affixed the seal  
20 of the Board of Directors of the California Housing Finance Agency hereto this 17th day of  
21 March 2014.

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26 [SEAL]

\_\_\_\_\_  
VICTOR JAMES  
Secretary of the Board of Directors of the  
California Housing Finance Agency

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SECRETARY’S CERTIFICATE

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I, Victor James, the undersigned, do hereby certify that I am the duly authorized Secretary of the Board of Directors of the California Housing Finance Agency, and hereby further certify that the foregoing is a full, true, and correct copy of the Resolution No. 14-02 duly adopted at a regular meeting of the Board of Directors of the California Housing Finance Agency duly called and held on the 17th day of March 2014, of which meeting all said directors had due notice; and that at said meeting said resolution was adopted by the following vote:

AYES:

NOES:

ABSTENTIONS:

ABSENT:

I further certify that I have carefully compared the foregoing copy with the original minutes of said meeting on file and of record in my office; that said copy is a full, true, and correct copy of the original resolution adopted at said meeting and entered in said minutes; and that said resolution has not been amended, modified, or rescinded in any manner since the date of its adoption, and the same is now in full force and effect.

IN WITNESS WHEREOF, I have executed this certificate and affixed the seal of the Board of Directors of the California Housing Finance Agency hereto this \_\_\_\_ day of \_\_\_\_\_, 2014.

[SEAL]

\_\_\_\_\_  
VICTOR JAMES  
Secretary of the Board of Directors of the  
California Housing Finance Agency

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State of California

## MEMORANDUM

**To:** Board of Directors

**Date:** February 26, 2014



Timothy Hsu, Director of Financing

**From:** CALIFORNIA HOUSING FINANCE AGENCY

**Subject:** AUTHORIZATION TO MAKE APPLICATION TO THE CALIFORNIA DEBT  
LIMIT ALLOCATION COMMITTEE  
RESOLUTION 14-03

The California Debt Limit Allocation Committee (“CDLAC”) is the State entity which, under California law, allocates the federal volume cap for “private activity bonds” to be issued each year by State and local bond issuers. Private activity bonds are federally tax-exempt bonds which are issued to benefit non-governmental borrowers such as first-time homebuyers or owners of affordable rental housing developments.

Resolution 14-03 would authorize application to CDLAC for a maximum of \$250 million of single family allocation and \$250 million of multifamily allocation. Such authorization would be in effect during the period of time in which Resolutions 14-01 and 14-02, which authorize the issuance of bonds for the Homeownership Program and Multifamily Program, are themselves in effect.

Attachment

## RESOLUTION NO. 14-03

RESOLUTION OF THE CALIFORNIA HOUSING FINANCE AGENCY  
APPROVING APPLICATIONS TO THE CALIFORNIA DEBT LIMIT ALLOCATION  
COMMITTEE FOR PRIVATE ACTIVITY BOND ALLOCATIONS  
FOR THE AGENCY'S HOMEOWNERSHIP AND MULTIFAMILY PROGRAMS

WHEREAS, the California Housing Finance Agency (the "Agency") has determined that there exists a need in California for providing financial assistance to persons and families of low or moderate income to enable them to purchase moderately priced single family residences (the "Residences");

WHEREAS, the Agency has determined that it is in the public interest for the Agency to provide such financial assistance by means of ongoing programs (collectively, the "Homeownership Program") to make lower-than-market rate loans, and to issue Mortgage Credit Certificates for the permanent financing of Residences;

WHEREAS, pursuant to Parts 1 through 4 of Division 31 of the Health and Safety Code of the State of California (the "Act"), the Agency has the authority to issue bonds to provide sufficient funds to finance the Homeownership Program, and to issue Mortgage Credit Certificates for the permanent financing of Residences;

WHEREAS, the Agency has by its Resolution No.14-01 authorized the issuance of bonds for the Homeownership Program and desires to authorize application to the California Debt Limit Allocation Committee for private activity bond allocations to be used in connection with the issuance of all or a portion of such bonds in order for interest on such bonds to be excludable from gross income for federal income tax purposes;

WHEREAS, the Agency has also determined that there exists a need in California for the financing of mortgage loans for the acquisition, construction, rehabilitation, refinancing or development of multifamily rental housing developments (the "Developments") for the purpose of providing housing for persons and families of low or moderate income;

WHEREAS, the Agency has determined that it is in the public interest for the Agency to assist in providing such financing by means of an ongoing program (the "Multifamily Program") to make or acquire, or to make loans to lenders to make or acquire, mortgage loans, for the purpose of financing such Developments;

WHEREAS, pursuant to the Act, the Agency has the authority to issue bonds to provide sufficient funds to finance the Multifamily Program; and

WHEREAS, the Agency has by its Resolution No. 14-02 authorized the issuance of bonds for the Multifamily Program and desires to authorize application to the California Debt Limit Allocation Committee for private activity bond allocations to be used in connection with the issuance of all or a portion of such bonds in order for interest on such bonds to be excludable

1 from gross income for federal income tax purposes, or for the issuance of Mortgage Credit  
2 Certificates;

3 NOW, THEREFORE, BE IT RESOLVED by the Board of Directors (the  
4 “Board”) of the California Housing Finance Agency as follows:

5 **Section 1. Authorization to Apply to CDLAC for the Homeownership**  
6 **Program.** The officers of the Agency are hereby authorized to apply from time to time to the  
7 California Debt Limit Allocation Committee (“CDLAC”) for private activity bond allocations in  
8 an aggregate amount of up to \$250,000,000 per year to be used in connection with bonds issued  
9 under Resolution No. 14-01, or resolutions heretofore or hereafter adopted by the Agency for the  
10 Homeownership Program. In the alternative, subject to the approval of CDLAC and under such  
11 terms and conditions as may be established by CDLAC, any such allocation received is  
12 authorized by this Board to be used in connection with a mortgage credit certificate program.

13 **Section 2. Authorization to Apply to CDLAC for the Multifamily Program.**  
14 The officers of the Agency are hereby authorized to apply from time to time to CDLAC for  
15 private activity bond allocations in an aggregate amount of up to \$250,000,000 per year, to be  
16 used in connection with bonds issued under Resolution No. 14-02 or other resolutions heretofore  
17 or hereafter adopted by the Agency for the Multifamily Program.

18 **Section 3. Authorization of Related Actions and Agreements.** The officers of  
19 the Agency, or the duly authorized deputies thereof, are hereby authorized and directed, jointly  
20 and severally, to do any and all things and to execute and deliver any and all agreements and  
21 documents which they may deem necessary or advisable in order to effectuate the purposes of  
22 this resolution, including but not limited to satisfying in the best interests of the Agency such  
23 conditions as CDLAC may establish for private activity bond allocation applications, paying any  
24 fees required by CDLAC, and posting and certifying the posting of any required performance  
25 deposit. Such officers and deputies are also hereby expressly authorized to accept on behalf and  
26 in the best interests of the Agency any private activity bond allocations offered by CDLAC,  
27 including but not limited to carryforward allocations, over and above those which may be  
28 granted pursuant to any application authorized hereinabove or in any prior resolution of the  
29 Board.

## SECRETARY'S CERTIFICATE

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3 I, Victor James, the undersigned, Secretary of the Board of Directors of the  
4 California Housing Finance Agency, hereby certify that the foregoing is a full, true, and correct  
5 copy of Resolution No. 14-03 duly adopted at a regular meeting of the Board of Directors of the  
6 California Housing Finance Agency duly called and held on the 17th day of March, 2014, of  
7 which meeting all said directors had due notice; and that at said meeting said Resolution was  
8 adopted by the following vote:  
9

10 AYES:

11 NOES:

12 ABSTENTIONS:

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15 ABSENT:

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18 IN WITNESS WHEREOF, I have executed this certificate and affixed the seal of  
19 the Board of Directors of the California Housing Finance Agency hereto this 17th day of March,  
20 2014.  
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23  
24 [SEAL]

\_\_\_\_\_  
Victor J. James  
Secretary of the Board of Directors of the  
California Housing Finance Agency

State of California

# MEMORANDUM

To Board of Directors

Date: February 28, 2014



Timothy Hsu, Director of Financing

From: CALIFORNIA HOUSING FINANCE AGENCY

Subject: HEDGE POLICY – DRAFT

At the January Board meeting, a draft of the Hedge Policy was distributed and Board members expressed certain concerns during the presentation. The attached draft version of the Hedge Policy contains numerous changes including additions to address the following concerns expressed by the Board:

1. Exposure Limitations (Section VI.B.)
2. Hedging Limitations (Section VI.A.)
3. Hedging Costs (Section VI.C.)

At the January meeting, there was also a request to have a more in-depth discussion about risks related to hedging. Agenda item # 7 will fulfill this request.

As was the case at the January meeting, the attached document is in draft form and we are not requesting approval of the policy at this time. A final Hedge Policy will be presented to the Board once staff has addressed the Board's questions and concerns.

Attachment

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# California Housing Finance Agency

## MASTER HEDGE POLICY

### **I. Purpose**

The purpose of this Master Hedge Policy (“the Policy”) is to establish guidelines for the use and management of various derivative financial products (referred to herein as “Hedges”) in conjunction with the California Housing Finance Agency’s (“CalHFA” or the “Agency”) management of its loan commitment pipeline.

This policy and its contemplated Hedges are intended to cover only future hedging activities of the Agency’s loan commitments. This policy is not intended to encompass the Agency’s existing portfolio of interest rate swaps. This policy is not intended to completely eliminate the Agency’s interest rate risk. For example, the Agency will continue to bear some interest rate risk in situations where the closing of loans and/or delivery of mortgage-backed securities precede the issuance of bonds.

The use of Hedges allows CalHFA to mitigate the risk of its exposure to movements in interest rates as part of managing the Agency’s single family and multifamily loan commitment pipelines. The short-term goal of this policy is to ensure a pre-defined target profit on loan originations. The long-term goal of this policy is to generate a stable profit margin range for the Agency’s lending activities.

The Policy sets forth a framework for the utilization of Hedges with particular emphasis on their content and execution. As a framework, the intent of this Policy is to set forth guidance while maintaining the flexibility needed to effectively use and manage Hedges under changing market conditions.

### **II. Scope**

The Policy describes the circumstances where Hedges may be used, the methods and guidelines to be employed when Hedges are used and the management and reporting responsibilities of staff and others necessary in carrying out this Policy.

### **III. Legal Authority**

#### **A. Authority**

CalHFA may enter into Hedges, in order to reduce the amount of interest rate risk. CalHFA has statutory authority to enter into hedge contracts.

B. Approval

CalHFA may enter into Hedge contracts in connection with management of the Agency's loan commitments. The Agency's Executive Director, Director of Financing and Financing Risk Manager are authorized to enter into hedges consistent with the Agency's normal management process.

This Policy shall govern CalHFA's use and management of all Hedges. While adherence to this Policy is required in applicable circumstances, the Agency recognizes that changes in the capital markets, Agency programs, and other unforeseen circumstances may from time to time produce situations that are not covered by the Policy and will require modifications or exceptions to achieve policy goals. In these cases, management flexibility is appropriate, provided the Board is informed of significant departures from normal practice.

The Policy shall be reviewed and updated periodically and presented to the Board for approval. The Director of Financing is the designated administrator of the Policy, and shall have the day-to-day responsibility and authority for structuring, implementing, and managing Hedges.

The Director of Financing shall approve any transaction involving a Hedge. CalHFA shall be authorized to enter into Hedge transactions only with qualified Hedge counterparties, as described in Section VI below. The Director of Financing shall have the authority to select the counterparties, so long as the criteria set forth in the Policy are met.

**IV. Use of Hedges**

A. Appropriate Usage

CalHFA will use Hedges solely to mitigate the interest risk associated with running a lending program. As part of the hedging program, CalHFA may amend, terminate or enter into offsetting transactions in order to manage market, counterparty and credit risk associated with its Hedges.

B. Prohibited Strategies

CalHFA shall not enter into Hedges where one or more of the following conditions exist:

1. The Hedge serves a purely speculative purpose, such as entering into a hedge for the sole purpose of trading gains;
2. The Agency will have insufficient liquidity or financing capacity to terminate the Hedge at current market rates;

3. There is insufficient pricing data available to allow the Agency and its advisors to adequately value the hedge instrument.

C. Procedure

Recommendations to enter into Hedges will be made based on CalHFA's analysis of the loan commitment pipeline. Recommendations will consider the following elements:

1. The appropriateness of the transaction for the Agency based on the balance of risks and rewards presented by the proposed transaction, including a description of the transactional structure, a description of the risks it presents, and risk mitigation measures;
2. The legal framework for the transaction within the context of California statutes, Agency resolutions, and relevant indenture and contractual requirements (including those contained in credit agreements), as well as any implications of the transaction under federal tax regulations;
3. Potential effects that the transaction may have on the credit ratings of any Agency obligations assigned by the rating agencies;
4. The potential impact of the transaction on any areas where the Agency's capacity is limited, now or in the future, including the use of variable-rate debt, bank liquidity facilities or letters of credit, and bond insurance;
5. The ability of the Agency to handle any administrative burden that may be imposed by the transaction, including accounting and financial reporting requirements; and,
6. Other implications of the proposed transaction as warranted.

**V. Permitted Hedges**

A. Permitted Hedges for Single Family

1. All permitted Hedges for single family are intended to be cash settled and are not contemplated to remain in place over a long term period (e.g. swaps associated with long-dated variable-rate bonds). Hedges will be used to protect against adverse movements in interest rates that may occur over short term periods. Such period may be as long as six months.
2. TBA (To Be Announced)

A TBA would be used to hedge interest rates on single family loan commitments. A TBA is a forward mortgage-backed securities trade. Pass-through securities issued by Freddie Mac, Fannie Mae and Ginnie Mae trade in the TBA market. The term TBA is derived from the fact that the actual mortgage-backed security that will be delivered to fulfill a TBA trade is not designated at the time the trade is made. The securities are "to be announced" 48 hours prior to the established trade settlement date. A TBA used to hedge single family commitments would be in effect for less than 90 days. The nominal term of the underlying mortgage-backed security (MBS) for a TBA trade for single family commitments shall not exceed 30 years.

On the TBA settlement date, if the TBA is "in-the-money", CalHFA will receive a payment, but if the TBA is "out-of-the-money", CalHFA will make a payment. Because CalHFA may owe the counterparty a payment, the counterparty bears additional credit risk to the Agency. That is, these transactions could result in additional collateral posting requirements to the counterparties.

#### B. Permitted Hedges for Multifamily

1. All permitted Hedges for multifamily are intended to be cash settled and are not contemplated to remain in place over a long term period (e.g. swaps associated with long-dated variable-rate bonds). Hedges will be used to protect against adverse movements in interest rates that may occur over short term periods. Such period may be as long as 36 months.

#### 2. Forward Rate Option

Forward rate options would be used to hedge multifamily permanent-only loan commitments. A forward rate option is an option on a forward swap, whereby the issuer has the right, but not the obligation, to enter into a cash-settled swap similar to that described in the rate lock description above. The rate on the swap is decided when the option is purchased. The rate is typically set at a level above the current market rate and serves as insurance against rates rising above the designated rate. A forward rate option used to hedge multifamily commitments would have a forward starting date less than 36 months. The nominal term of the underlying swap shall not exceed 40 years. An upfront payment by CalHFA is required with a forward rate option, but upon termination, CalHFA would not face the risk of having to make a payment. The hedge can only result in CalHFA receiving a payment or, at worst, expiring worthless.

On the forward starting date (the "Exercise Date"), if the option is "in-the-money", CalHFA will exercise the option and receive a payment, but if the

option is “out-of-the-money”, CalHFA will not exercise the option and allow the option to expire. Because CalHFA cannot owe the counterparty any payment on the Exercise Date, the counterparty does not bear any additional credit risk to CalHFA. That is, these transactions will not result in additional collateral posting requirements by CalHFA to the counterparties.

## **VI. Hedging Limitations, Exposure Limitations and Costs**

### **A. Hedging Limitations: Single Family Reservation Pipeline**

The Reservation Pipeline is defined as loans previously purchased plus those loans for which a reservation has been received and is in an “active” (not cancelled, denied or other inactive status) status and not yet sold. The Reservation Pipeline must be hedged at a minimum of 80% and a maximum of 120% of the loans expected to be purchased after adjusting for fallout, and no more than 100% of the total Reservation Pipeline.

### **B. Exposure Limitations: Single Family Hedging Activities**

The single family hedging program shall not reduce the predefined target profit on lending activities. CalHFA has determined that savings from the in-house hedging program will be between 0.25% and 0.75% of the hedged Reservation Pipeline. We expect the savings will be 0.50% of the hedged Reservation Pipeline.

For management purposes, CalHFA will track the cumulative savings resulting from the .50% savings of running the hedging program in-house over time, and after the initial 6-month program ramp up period, the realized financial losses, if any, shall not exceed these cumulative savings. In the event that the realized losses do exceed the cumulative savings, CalHFA will discontinue the in-house hedging program and outsource the hedging function.

### **C. Hedging Costs: Multifamily Hedging Activities**

An upfront payment by CalHFA is required with the Forward Rate Option. CalHFA shall not contribute more than 1.50% of the expected loan balance to purchase the hedge. It is expected that CalHFA will collect a rate lock fee from the borrower which will be applied to purchasing the hedge.

## **VII. Counterparties**

Hedge products may create, for the Agency, exposure to the creditworthiness of financial institutions (when the mark-to-market of the Hedges are “in-the-money” to the Agency, i.e. CalHFA is due a payment upon immediate termination) that serve as the Agency’s

counterparties on Hedge transactions. In general, the Agency will utilize the following standards in selecting counterparties:

A. Credit Standards

Standards of creditworthiness, as measured by credit ratings, will determine eligible counterparties. Differing standards may be employed depending on the term, size and interest-rate sensitivity of a transaction, type of counterparty, and potential for impact on the Agency's or a specific enterprise-fund's credit rating. As a general rule, the Agency will enter into transactions only with counterparties whose obligations are rated in the A category or better from at least two nationally recognized rating agencies. In cases where the counterparty's obligations are rated based on a guarantee or specialized structure to achieve the required credit rating, the Agency shall thoroughly investigate the nature and legal structure of the guarantee or structure in order to determine that it meets the Agency's requirements in full.

B. Diversification of Exposure

The Agency will seek to avoid excessive exposure to a specific counterparty by diversifying its counterparties and monitoring the potential termination value of each counterparty both in absolute dollar values and in percentages of the entire portfolio.

C. Termination

When a counterparty fails to maintain its ratings above a certain specified threshold, the Agency may exercise a right to terminate the transaction prior to its scheduled termination date. The Agency will seek to require, whenever possible, that terminations triggered by a counterparty credit downgrade will occur in financial terms that are favorable to the Agency, and which would allow the Agency to go back into the market to replace the downgraded party with another suitable counterparty at no out-of-pocket cost to the Agency.

## VIII. Internal Management of Obligations and Exposure

Achieving the Agency's goals to meet state housing needs while protecting interest rates committed to borrowers requires the Agency to address several risks. The provisions of this policy are designed to create a framework for evaluating and addressing these risks with hedging and ongoing management. The following paragraphs describe pertinent risks and the means through which the Agency may mitigate them.

**Counterparty Risk** is the risk that a counterparty will fail to make required payments. In order to limit the Agency's counterparty risk, the Agency will seek to avoid excessive concentration of exposure to a single counterparty or guarantor by diversifying its counterparty exposure over time. Exposure to any counterparty

will be measured based on the termination value of all Hedge contracts entered into with the counterparty. In addition, the Agency will determine and monitor the Maximum Potential Exposure, which is a reasonable worst case value of a mark-to-market calculation of the cost of terminating the Hedge contracts, on a quarterly basis. Aggregate Hedge termination value for each counterparty should take into account netting of offsetting transactions (i.e. fixed-to-floating vs. floating-to-fixed). As a matter of general principle, the Agency may require counterparties to provide regular mark-to-market valuations of Hedges they have entered into with the Agency, and may also seek independent valuations from third party professionals.

**Hedge Mismatch Risk** is the risk that the settlement payment on the hedge fails to offset the change in the actual cost of the deferred debt financing. This risk arises because debt instruments are issuer and market-specific while the market for hedges is generally limited to generic market indexes whose price movement may vary from that of any individual instrument.

**Interest Rate Risk** is the risk that unhedged rates committed to through the single family loan reservation process or the multifamily loan commitment process may rise, producing either losses in income or absolute losses. The Agency may enter into Hedges to mitigate this interest rate risk. The Agency may also choose to incur an acceptable level of interest rate exposure. In defining the desired amount of rate exposure, the Agency will consider its ability to withstand losses in a rising rate environment.

**Market Risk** is the risk that under a termination event, the Agency will not be able to obtain a replacement Hedge. Market risk can be divided into general market risk and market access risk. General market risk may occur because the Hedge market has suffered a loss of liquidity or collapsed, making it difficult or impossible to obtain a replacement hedge. Market access risk is the risk that following an early termination, the Agency will not be able to obtain a replacement hedge because its credit has deteriorated or it is shut out of the market for other Agency-specific reasons. To mitigate this risk, the Agency will carefully monitor its credit and act to maintain its rating.

**Non-Delivery Risk/Fallout Risk** is the risk that the committed loans do not deliver thus the hedges effectively become an investment, which exposes the Agency to the mark-to-market of the hedges. Typically, fallout moves in an inverse relationship to mortgage rates, that is, if mortgage rates decrease after rate lock then fallout will increase but if mortgage rates increase after rate lock then fallout will decrease.

**Size Risk** is the risk that the amount of loan commitments that deliver is significantly above or below the anticipated size leaving the loan commitment over-hedged or under-hedged and the issuer is left with a potentially costly settlement upon termination.

**Termination Risk** is the risk that due to some event or exercise of a right the Hedge may terminate or be terminated prior to its scheduled expiration which could result in a termination payment becoming payable by the Agency. To mitigate this risk, the Agency will enter Hedges with appropriate termination provisions. If a Hedge terminates, the Agency must decide whether to replace the Hedge. The Agency would evaluate the nature and scope of its interest rate risk without the terminated hedges and its ability to make any termination payments without entering a replacement. Since any termination payment owed by the Agency will generally be funded by payment from the replacement counterparty, the Agency considers its exposure to be market risk (as defined below) and the aggregate value of the bid-ask spread or the difference between the payments it would receive and make on each Hedge.

**Timing Risk** is the risk that loan extensions or early closings leave the loan commitment under-hedged or over-hedged and the issuer is left with a potentially costly settlement upon termination.

As a general rule, the Agency will manage the risks of its Hedge exposure on an enterprise-wide or “macro” basis, and will evaluate individual transactions within the larger context of their impact across the relevant enterprise. In each case, the degree of risk should be evaluated in comparison with degree of benefit provided.

## **IX. Disclosures and Financial Reporting Requirements**

The Agency will track the financial implications of the Hedges it enters into, taking steps to ensure that there is full and complete monitoring and disclosure of all Hedges to the Board, to rating agencies, and in disclosure documents. Disclosure shall provide a clear summary of the special risks involved with Hedges and any potential exposure to interest rate volatility or unusually large and rapid changes in market value. With respect to its financial statements, the Agency will adhere to the guidelines for the financial reporting of Hedges, as set forth by the Government Accounting Standards Board.

Internal disclosures: A regular report will be prepared for the Board including:

- A. A summary of outstanding Hedges and their counterparties;
- B. The mark-to-market value (termination value) of its Hedges, as measured by the economic cost or benefit of terminating outstanding contracts as of a designated valuation date;
- C. The mark-to-market value (termination value) that the Agency has to each specific counterparty, as measured by aggregate mark-to-market value, netted for offsetting transactions;

- D. The Maximum Potential Exposure that the Agency has to each specific counterparty, as measured by aggregate mark-to-market value, netted for offsetting transactions;
- E. The credit ratings of each counterparty (or guarantor, if applicable) and any changes in the credit rating since the last reporting period; and,
- F. Any collateral posting as a result of Hedge agreement requirements.

#### **X. Selecting and Procuring Interest Rate Hedges**

The Agency will choose counterparties for entering into Hedge contracts on either a negotiated or competitive basis. As a general rule, a competitive selection process will be used if the product is relatively standard, if it can be broken down into standard components, if two or more providers have proposed a similar product to the Agency, or if competition will not create market pricing effects that would be detrimental to the Agency's interests. Negotiated procurement may be used for original or proprietary products, for original ideas of applying a specified product to an Agency need, to avoid market pricing effects that would be detrimental to the Agency's interests, or on a discretionary basis in conjunction with other business purposes. The Agency will strive to use standard hedge products wherever possible in order to increase price transparency and liquidity.

Consideration may be given in negotiated transactions to those counterparties who have demonstrated their willingness to participate in competitive transactions and have performed well. If it is determined that a Hedge should be competitively bid, the Agency may employ a hybrid structure to reward unique ideas or special effort by reserving a specified percentage of the Hedge to the firm presenting the ideas on the condition that the firm match or better the best bid. To provide safeguards on negotiated transactions, the Agency should generally secure outside professional advice to assist in the process of structuring, documenting and pricing the transaction, and to verify that a fair price was obtained. In any negotiated transactions, the counterparty shall be required to disclose all payments to third parties (including lobbyists, consultants and attorneys) who had any involvement in assisting the counterparty in securing business with the Agency.

#### **XI. Strategies and Guidelines**

Hedging strategies and guidelines will be implemented and changed, from time to time, to reflect current market conditions and operational practices. This document will be shared with the Board when it is available in final form and also when material changes are made to the document.

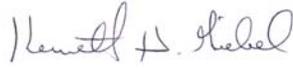
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MEMORANDUM

To: Board of Directors

Date: February 28, 2014

  
From: Ken Giebel, Acting Director of Single Family Lending  
**California Housing Finance Agency**

**Subject:** Agenda Item 8: Request for Revision to Debt to Income Ratio for Single Family Lending

On May 19, 2011, the Board of Directors passed Resolution 11-06 which states in part "it is the policy of the Board to require staff to present new financing strategies and new loan products for full discussion and approval by majority vote of the Board prior to implementation by the Agency." In compliance with Resolution 11-06, the Board of Directors adopted Resolution 13-09 on May 9, 2013, which set parameters on Agency Single Family Lending products in lieu of requiring staff to return to the Board of Directors seeking approval of Single Family Lending "new loan products".

To meet the ever changing legislative and housing demands for low to moderate income homebuyers in the state of California, staff is requesting the Board of Directors to review for discussion, recommendation and action on the following:

**Agenda Item 8**

**Increasing the Agency Debt-to-Income ("DTI") ratio from 43% to 45%**

In response to the anticipated 2014 "Qualified Mortgage" ("QM") definition by the Consumer Financial Protection Bureau ("CFPB") and Agency's goal to help ensure stable homeownership, Agency placed a 43% DTI parameter on all its programs pursuant to Resolution 13-09. In October 2014, CFPB's final ruling exempted many entities from the 43% DTI ceiling of the QM rule; including housing finance agencies ("HFAs"), FHA and Fannie Mae and Freddie Mac for a 7 year transition period.

Staff of the Agency wish to align Agency's DTI parameter with industry partners in part to eliminate lender confusion due to conflicting guidelines and industry standards. Agency's Master Servicer (US Bank) has a 45% DTI maximum. Mortgage Insurance Companies, Fannie Mae and FHA do not have a flat 45% DTI maximum requirement; instead their loan DTI ceilings are tiered and can be above or below 45%.

By increasing Agency DTI to 45%, approximately 5%-10% additional qualified low to moderate income borrowers will have the opportunity to own their first home.

With regards to additional risks resulting from the proposed increase of the Agency DTI to 45%, statistics from the reinstatement of the CHDAP program in 2009 (when the Agency had no DTI requirement), show that less than 1/2% of the loans went into foreclosure. In a sampling of Agency loans closed within the year prior to implementing the 43% DTI parameter, the average DTI ratio for Agency borrowers was 44.6%.

For the reasons stated above, staff of the Agency is requesting the Board of Directors to modify the DTI parameter ceiling from 43% to 45% to meet the needs of the low to moderate income housing market while maintaining responsible lending practices.

RKO/jaf  
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RESOLUTION 14-04

RESOLUTION AUTHORIZING THE MODIFICATION OF THE DEBT TO INCOME RATIO TO 45% UNDER THE SINGLE FAMILY LENDING PROGRAM PRODUCT PARAMETERS

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WHEREAS, on May 19, 2011, the Board of Directors adopted Resolution 11-06 which states that "it is the policy of the Board to require staff to present new financing strategies and new loan products for full discussion and approval by majority vote of the Board prior to implementation by the Agency;"

WHEREAS, on May 9, 2013, the Board of Directors adopted Resolution 13-09 which set parameters on Agency Single Family Lending products in lieu of requiring staff to return to the Board of Directors seeking approval of Single Family Lending "new loan products" as set forth in Resolution 11-06;

WHEREAS, in anticipation of the 2014 "Qualified Mortgage" ("QM") definition by the Consumer Financial Protection Bureau ("CFPB"), Agency staff requested and the Board of Directors approved parameter 1.E. of Resolution 13-09 which restricts Agency Single Family Lending products to: "No greater than a total 43% debt-to-income ratio;"

WHEREAS, in October, 2014, CFPB's final ruling exempted housing finance agencies ("HFAs"), including the Agency, from the 43% debt-to-income ceiling of the QM rule;

WHEREAS, the value of modifying product parameters is to allow the Agency flexibility to adjust its parameters to meet the needs of the low to moderate income housing market while maintaining responsible lending practices; and

WHEREAS, the Board of Directors has considered the recommendations of the Agency staff to modify the parameter of the debt-to-income ratio from 43% to 45%;

NOW THEREFORE, BE IT RESOLVED by the Board of Directors as follows:

- 1. The Agency hereby modifies parameter 1.E. of Resolution 13-09 to read as follows: "No greater than a total 45% debt-to-income ratio."

I hereby certify that this is a true and correct copy of Resolution 14-04 adopted at a duly constituted meeting of the Board of Directors of the Agency held on March 17, 2014, at Burbank, California.

ATTEST: \_\_\_\_\_  
Secretary

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## MEMORANDUM

To: Board of Directors

Date: February 28, 2014



Tim Hsu, Director of Financing

From: CALIFORNIA HOUSING FINANCE AGENCY

Subject: Homeownership Loan Portfolio Update as of December 31, 2013

Attached for your information is a report summarizing the Agency's Homeownership loan portfolio:

- Delinquencies as of December 31, 2013 by insurance type,
- Delinquencies as of December 31, 2013 by product (loan) type,
- Delinquencies as of December 31, 2013 by loan servicer,
- Delinquencies as of December 31, 2013 by county,
- A chart of the number of CalHFA's FHA Delinquent Loan Trend for 30-90 Day and 120 Day (for the period of June 2011 thru December 2013)
- A chart of the number of CalHFA's Conventional Delinquent Loan Trend for 30-90 Day and 120 Day (for the period of June 2011 thru December 2013)
- A graph of CalHFA's 90-day+ ratios for FHA and Conventional loans (for the period of December 2008 through December 2013),
- A graph of 90-day+ ratios for CalHFA's three Conventional loan (products) types, for the period of December 2011 through December 2013,
- Real Estate Owned (REO) at December 31, 2013,
- Accumulated Uninsured Losses from January 1, 2008 through December 31, 2013,
- Disposition of 1<sup>st</sup> Trust Deed Gain/(Loss) for January 1, 2013 through December 31, 2013, and
- Write-Offs of subordinate loans for January 1, 2013 through December 31, 2013

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## HOMEOWNERSHIP LOAN PORTFOLIO DELINQUENCY, REO, SHORT SALE and LOSS REPORT – DECEMBER 31, 2013

### Reconciled Loan Delinquency Summary All Active Loans By Insurance Type As of December 31, 2013

	Loan Count	Balance	% of Balance	DELINQUENCY RATIOS - % of Loan Count						Totals	
				Loan Count	30-Day	Loan Count	60-Day	Loan Count	90(+)-Day	Count	%
<b>Federal Guaranty</b>											
FHA	7,612	\$ 822,179,913	29.94%	432	5.68%	145	1.90%	464	6.10%	1,041	13.68%
VA	176	18,323,348	0.67%	5	2.84%	0	0.00%	12	6.82%	17	9.66%
RHS	76	13,401,750	0.49%	1	1.32%	0	0.00%	9	11.84%	10	13.16%
<b>Conventional loans</b>											
<b>with MI</b>											
CalHFA MI Fund	3,630	910,041,698	33.14%	154	4.24%	69	1.90%	320	8.82%	543	14.96%
<b>without MI</b>											
Orig with no MI	3,972	720,011,696	26.22%	121	3.05%	47	1.18%	173	4.36%	341	8.59%
MI Cancelled*	1,624	262,030,950	9.54%	44	2.71%	12	0.74%	47	2.89%	103	6.34%
<b>Total CalHFA</b>	<b>17,090</b>	<b>\$ 2,745,989,355</b>	<b>100.00%</b>	<b>757</b>	<b>4.43%</b>	<b>273</b>	<b>1.60%</b>	<b>1,025</b>	<b>6.00%</b>	<b>2,055</b>	<b>12.02%</b>

\*Cancelled per Federal Homeowner Protection Act of 1998, which grants the option to cancel the MI with 20% equity.

Note: In accordance with CalHFA's policy, no trustee sale is permitted between December 15 and January 5 of any year without CalHFA's prior written approval.

### Reconciled Loan Delinquency Summary All Active Loans By Loan Type As of December 31, 2013

	Loan Count	Balance	% of Balance	DELINQUENCY RATIOS - % of Loan Count						Totals	
				Loan Count	30-Day	Loan Count	60-Day	Loan Count	90(+)-Day	Count	%
<b>30-yr level amort</b>											
FHA	7,612	\$ 822,179,913	29.94%	432	5.68%	145	1.90%	464	6.10%	1,041	13.68%
VA	176	18,323,348	0.67%	5	2.84%	0	0.00%	12	6.82%	17	9.66%
RHS	76	13,401,750	0.49%	1	1.32%	0	0.00%	9	11.84%	10	13.16%
Conventional - with MI	1,801	398,445,615	14.51%	72	4.00%	42	2.33%	110	6.11%	224	12.44%
Conventional - w/o MI	4,985	843,441,122	30.72%	142	2.85%	50	1.00%	169	3.39%	361	7.24%
<b>40-yr level amort</b>											
Conventional - with MI	327	88,677,838	3.23%	12	3.67%	7	2.14%	32	9.79%	51	15.60%
Conventional - w/o MI	169	32,623,509	1.19%	6	3.55%	3	1.78%	9	5.33%	18	10.65%
<b>5-yr IOP, 30-yr amort</b>											
Conventional - with MI	1,502	422,918,245	15.40%	70	4.66%	20	1.33%	178	11.85%	268	17.84%
Conventional - w/o MI	442	105,978,015	3.86%	17	3.85%	6	1.36%	42	9.50%	65	14.71%
<b>Total CalHFA</b>	<b>17,090</b>	<b>\$ 2,745,989,355</b>	<b>100.00%</b>	<b>757</b>	<b>4.43%</b>	<b>273</b>	<b>1.60%</b>	<b>1,025</b>	<b>6.00%</b>	<b>2,055</b>	<b>12.02%</b>
<i>Weighted average of conventional loans:</i>				319	3.46%	128	1.39%	540	5.85%	987	10.70%

**Reconciled Loan Delinquency Summary  
All Active Loans By Servicer  
As of December 31, 2013**

	Loan Count	Balance	% of Balance	DELINQUENCY RATIOS - % of Loan Count						Totals	
				Loan Count	30-Day	Loan Count	60-Day	Loan Count	90(+)-Day	Count	%
CALHFA - LOAN SERVICING	6,354	\$ 1,297,131,184	47.24%	221	3.48%	73	1.15%	381	6.00%	675	10.62%
GUILD MORTGAGE	4,027	611,182,298	22.26%	217	5.39%	71	1.76%	165	4.10%	453	11.25%
WELLS FARGO HOME MORTGAGE	1,790	180,467,759	6.57%	80	4.47%	35	1.96%	86	4.80%	201	11.23%
EVERHOME MORTGAGE COMPANY	1,681	142,826,311	5.20%	99	5.89%	19	1.13%	64	3.81%	182	10.83%
CALHFA - LOAN SERVICING - BAC HOME LOANS	1,553 *	251,648,387	9.16%	71	4.57%	25	1.61%	132	8.50%	228	14.68%
GMAC MORTGAGE CORP	743	89,755,032	3.27%	33	4.44%	23	3.10%	60	8.08%	116	15.61%
FIRST MORTGAGE CORP	615	111,971,764	4.08%	19	3.09%	9	1.46%	40	6.50%	68	11.06%
BAC HOME LOANS SERVICING, LP	135 **	25,699,246	0.94%	17	12.59%	11	8.15%	77	57.04%	105	77.78%
JPMORGAN CHASE BANK, N.A.	117	25,707,194	0.94%	0	0.00%	4	3.42%	14	11.97%	18	15.38%
CITIMORTGAGE, INC.	38	8,166,037	0.30%	0	0.00%	3	7.89%	6	15.79%	9	23.68%
DOVENMUEHLE MORTGAGE, INC.	35	949,000	0.03%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
WESCOM CREDIT UNION	2	485,142	0.02%	0	0.00%	0	0.00%	0	0.00%	0	0.00%
Total CalHFA	17,090	\$ 2,745,989,355	100.00%	757	4.43%	273	1.60%	1,025	6.00%	2,055	12.02%

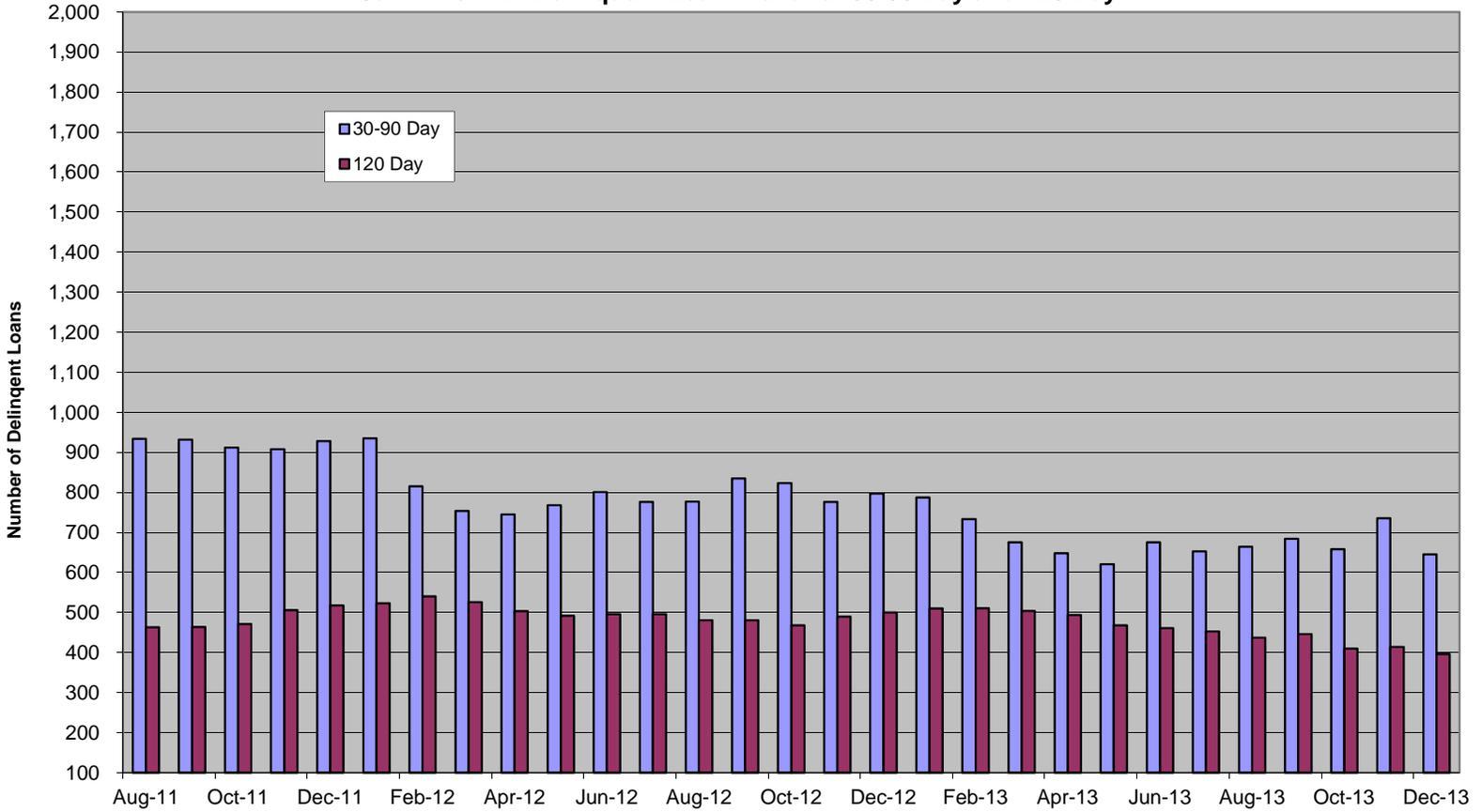
\*These BAC Home Loans were transferred to CalHFA Loan Servicing in November 2013.

\*\*These BAC Home Loans will be transferred to CalHFA Loan Servicing in February 2014.

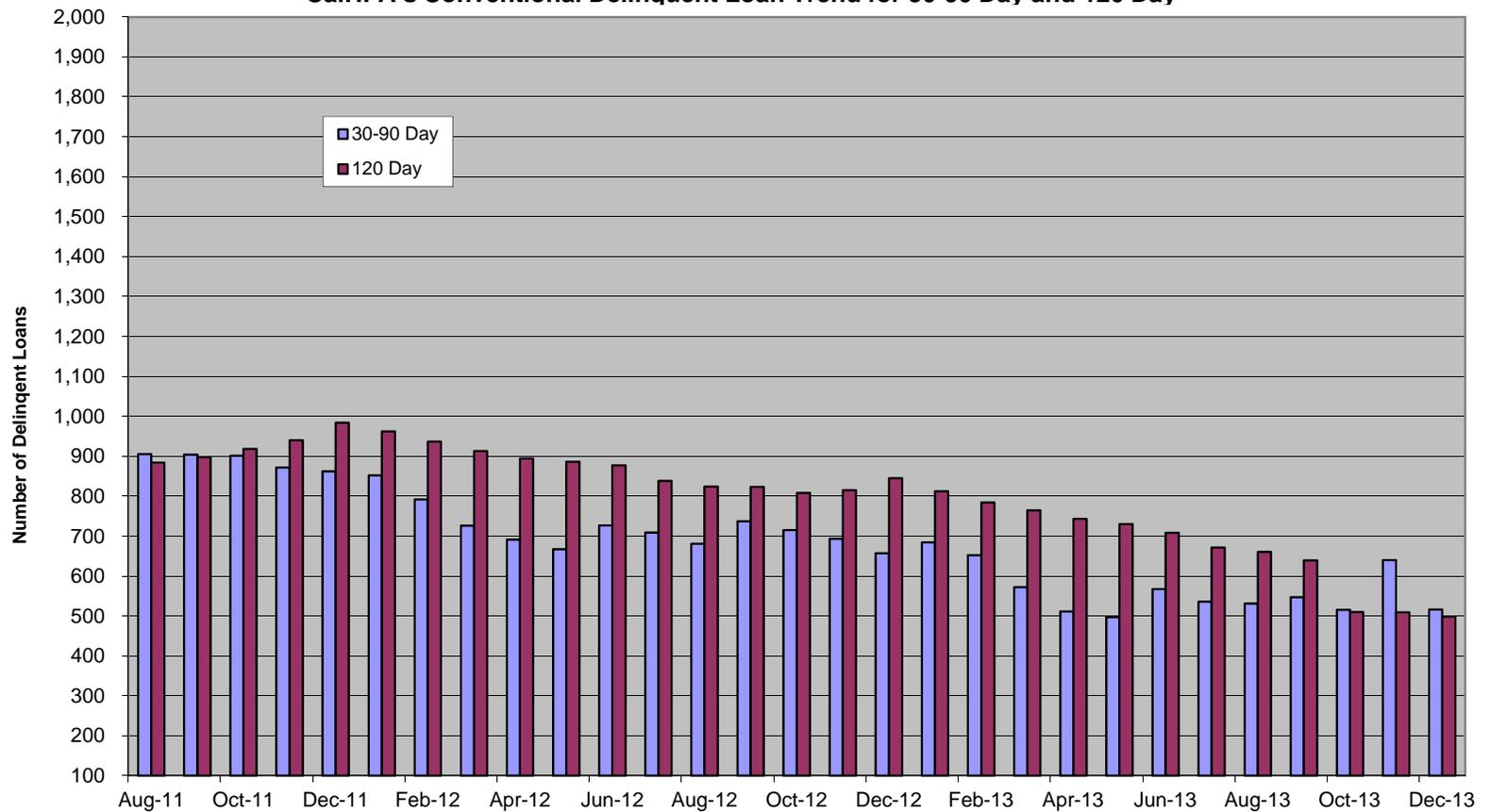
**Reconciled Loan Delinquency Summary  
All Active Loans By County  
As of December 31, 2013**

	Loan Count	Balance	% of Balance	DELINQUENCY RATIOS - % of Loan Count						Total	
				Loan Count	30-Day	Loan Count	60-Day	Loan Count	90-Day+	Count	%
LOS ANGELES	2,831	\$ 542,756,083	19.77%	128	4.52%	52	1.84%	171	6.04%	351	12.40%
SAN DIEGO	1,406	275,774,576	10.04%	47	3.34%	16	1.14%	90	6.40%	153	10.88%
KERN	1,129	106,690,333	3.89%	58	5.14%	23	2.04%	83	7.35%	164	14.53%
SANTA CLARA	1,092	261,618,934	9.53%	13	1.19%	8	0.73%	39	3.57%	60	5.49%
FRESNO	943	75,265,531	2.74%	58	6.15%	15	1.59%	42	4.45%	115	12.20%
TULARE	937	75,926,044	2.76%	50	5.34%	16	1.71%	54	5.76%	120	12.81%
SAN BERNARDINO	770	115,039,985	4.19%	42	5.45%	19	2.47%	81	10.52%	142	18.44%
SACRAMENTO	769	123,755,482	4.51%	41	5.33%	12	1.56%	62	8.06%	115	14.95%
ORANGE	762	158,242,238	5.76%	21	2.76%	12	1.57%	42	5.51%	75	9.84%
RIVERSIDE	760	108,416,760	3.95%	58	7.63%	25	3.29%	74	9.74%	157	20.66%
ALAMEDA	738	161,974,848	5.90%	18	2.44%	5	0.68%	28	3.79%	51	6.91%
CONTRA COSTA	600	120,148,594	4.38%	31	5.17%	11	1.83%	34	5.67%	76	12.67%
IMPERIAL	452	41,565,384	1.51%	31	6.86%	11	2.43%	25	5.53%	67	14.82%
VENTURA	412	99,749,472	3.63%	18	4.37%	5	1.21%	11	2.67%	34	8.25%
SONOMA	362	67,848,084	2.47%	9	2.49%	3	0.83%	14	3.87%	26	7.18%
OTHER COUNTIES	3,127	411,217,008	14.98%	134	4.29%	40	1.28%	175	5.60%	349	11.16%
Total CalHFA	17,090	\$ 2,745,989,355	100.00%	757	4.43%	273	1.60%	1,025	6.00%	2,055	12.02%

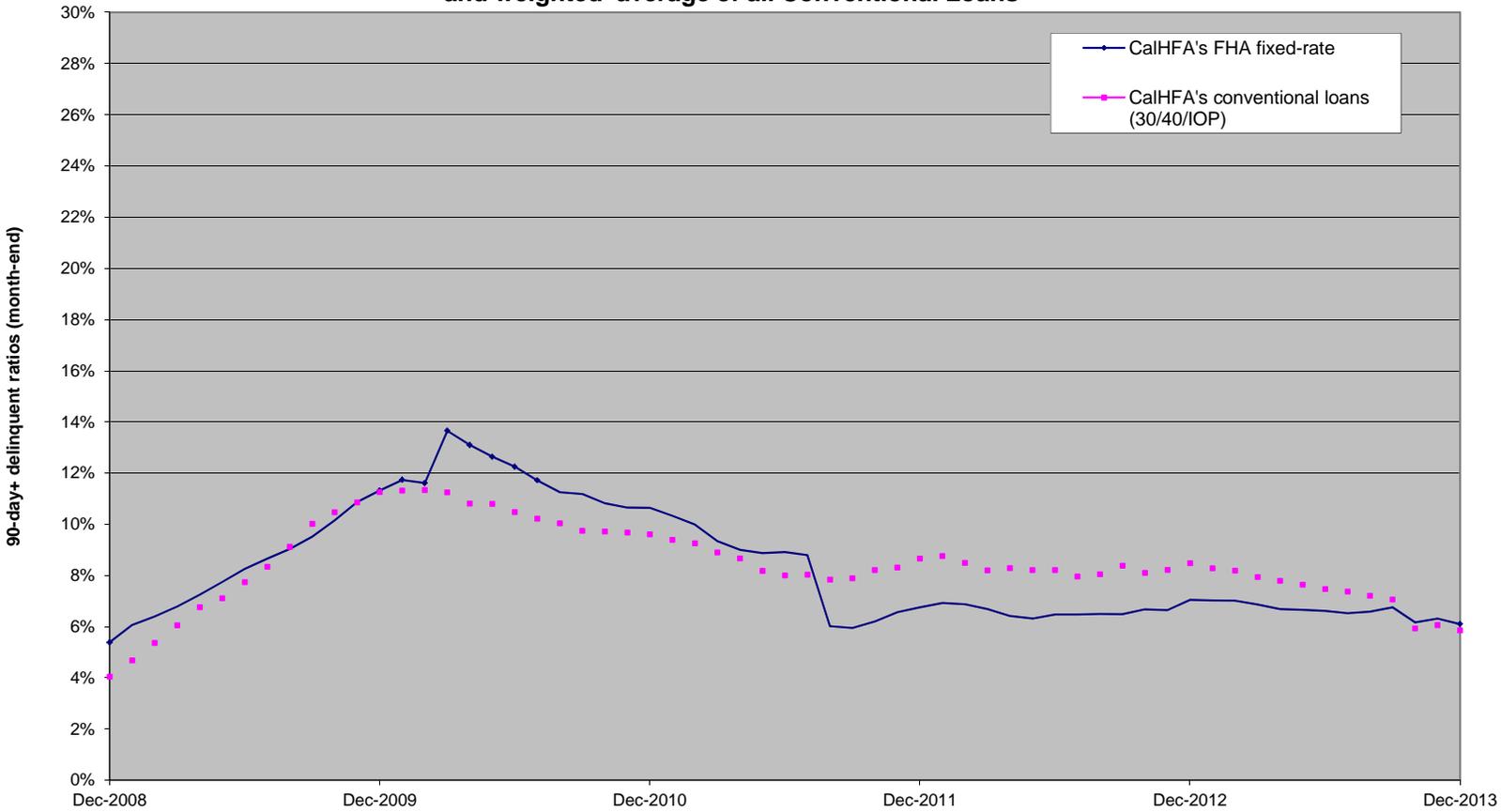
CalHFA's FHA Delinquent Loan Trend for 30-90 Day and 120 Day



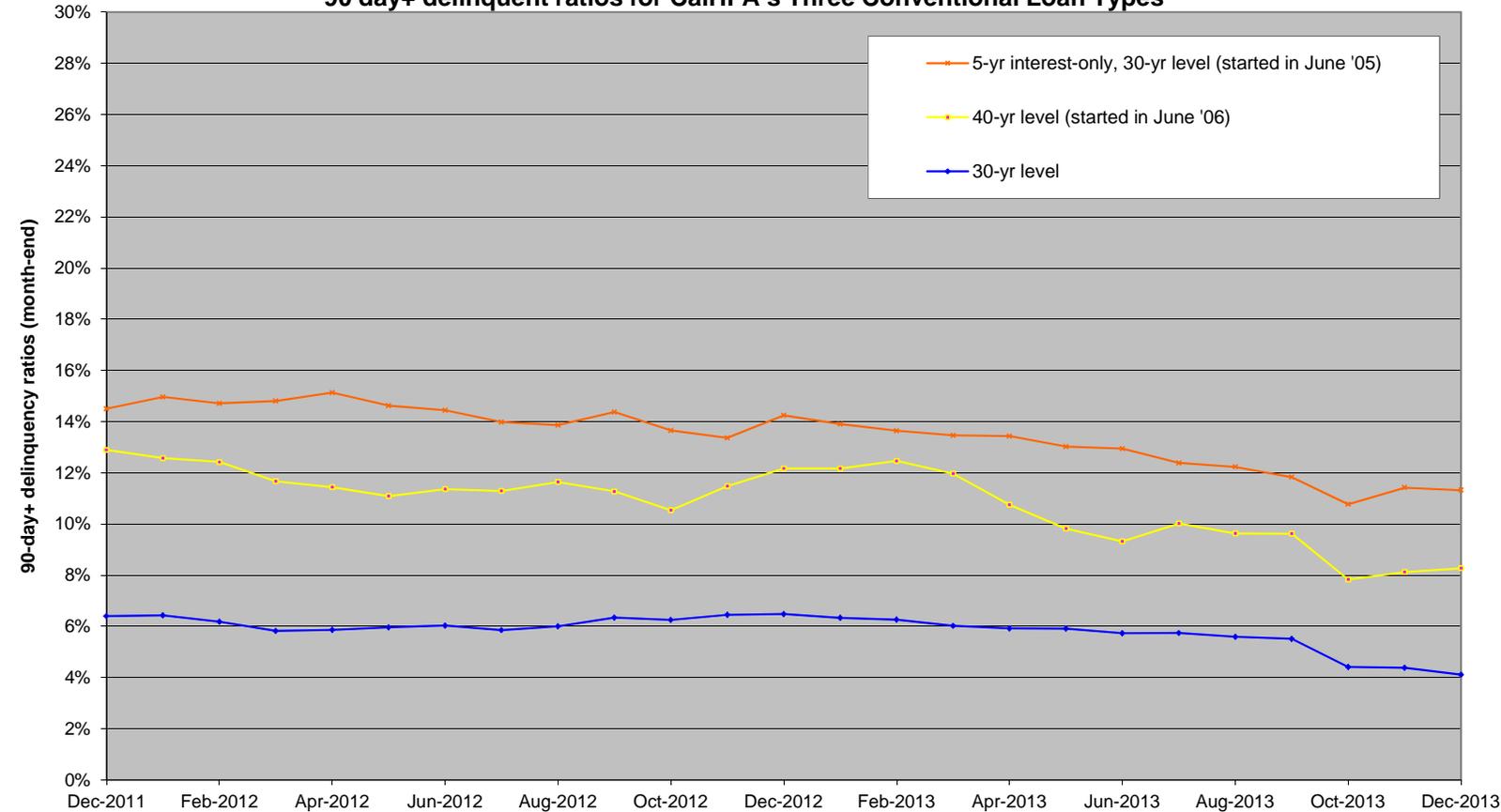
CalHFA's Conventional Delinquent Loan Trend for 30-90 Day and 120 Day



**90 day+ delinquent ratios for CalHFA's FHA  
and weighted average of all Conventional Loans**



**90 day+ delinquent ratios for CalHFA's Three Conventional Loan Types**



### Real Estate Owned

Calendar Year 2013 (As of December 31, 2013)												
Loan Type	Beginning Balance # of Loans	Prior Calendar Adj.	**Trustee Sales			Disposition of REO(s)					Ending Balance # of Loans	UPB of REO's Owned
			Reverted to CalHFA Jan-Nov	Reverted to CalHFA December	Total Trustee Sales	Repurchased by Lender Jan-Nov	Market Sale(s) Jan-Nov	Repurchased by Lender December	Market Sale(s) December	Total Disposition of REO(s)		
FHA/RHS/VA	45	(1)	105	6	111	134		9		143	12	\$ 1,686,151
Conventional	161	1	239	10	249			298		320	91	19,379,399
<b>Total</b>	<b>206</b>	<b>0</b>	<b>344</b>	<b>16</b>	<b>360</b>	<b>134</b>		<b>9</b>		<b>463</b>	<b>103</b>	<b>\$ 21,065,550</b>

Calendar Year 2012							
Loan Type	Beginning Balance # of Loans	Prior Calendar Adj.	*Trustee Sales	Disposition of REO(s)		Ending Balance # of Loans	UPB of REO's Owned
			Reverted to CalHFA 2012	Repurchased by Lender 2012	Market Sale(s) 2012		
FHA/RHS/VA	124	(18)	312	373		45	\$ 7,884,581
Conventional	565	3	786		1,193	161	40,029,375
<b>Total</b>	<b>689</b>	<b>(15)</b>	<b>1,098</b>	<b>373</b>	<b>1,193</b>	<b>206</b>	<b>\$ 47,913,957</b>

Calendar Year 2011						
Loan Type	Beginning Balance # of Loans	*Trustee Sales	Disposition of REO(s)		Ending Balance # of Loans	UPB of REO's Owned
		Reverted to CalHFA 2011	Repurchased by Lender 2011	Market Sale(s) 2011		
FHA/RHS/VA	198	496	570		124	\$ 22,948,976
Conventional	1084	1311		1830	565	123,482,821
<b>Total</b>	<b>1282</b>	<b>1807</b>	<b>570</b>	<b>1830</b>	<b>689</b>	<b>\$ 146,431,797</b>

Calendar Year 2010						
Loan Type	Beginning Balance # of Loans	*Trustee Sales	Disposition of REO(s)		Ending Balance # of Loans	UPB of REO's Owned
		Reverted to CalHFA 2010	Repurchased by Lender 2010	Market Sale(s) 2010		
FHA/RHS/VA	187	816	805		198	\$ 41,905,865
Conventional	619	1551		1086	1084	226,793,920
<b>Total</b>	<b>806</b>	<b>2367</b>	<b>805</b>	<b>1086</b>	<b>1282</b>	<b>\$ 268,699,784</b>

\*3rd party trustee sales are not shown in the tables (title to these loans were never transferred to CalHFA). There were eight (8) 3rd party sales in calendar year 2008, eighteen (18) 3rd party sales year 2009, thirty-nine (39) 3rd party sales year 2010, twenty two (22) 3rd party sales in calendar year 2011, forty one (41) 3rd party sales in calendar year 2012, and there are fifty nine (59) 3rd party sales to date 2013.

Accumulated Uninsured Losses as of December 31, 2013						
Conventional Loans	# of Properties Sold	Principal Write-Offs <sup>(1)</sup>	# of GAP Claims	Actual GAP <sup>(2)</sup> Claim Payments	# of Subordinate Loans	Subordinate Write-Offs <sup>(3) &amp; (4)</sup>
REOs Sold	5,018	\$ (184,083,402)	2,601	\$ (117,367,774)		
Short Sales	1,355	(59,966,339)	395	(17,461,359)	2,090	\$ (18,478,196)
3rd Party Sales	80	(196,576)	4	(170,867)	83	(807,826)
Write-offs resulting from foreclosures					8,274	(75,899,227)
Subordinate loan without CalHFA 1st					1,970	(14,128,908)
<b>Total:</b>	<b>6,453</b>	<b>\$ (244,246,317)</b>	<b>3,000</b>	<b>\$ (135,000,000)</b>	<b>12,417</b>	<b>\$ (109,314,158)</b>

(1) Principal loan write-offs from January 1, 2008. Does not include allowance for loan losses or loan loss reserves.

(2) The California Housing Loan Insurance Fund (the MI Fund<sup>®</sup>) provided GAP insurance to meet HMRB bond indenture requirements that all loans held within that indenture have 50% of the unpaid principal balance insured by a mortgage insurance policy for the life of the loan. The insurance may be provided by any combination of government insurance, private mortgage insurance, or a policy from the MI fund. The Agency agreed, pursuant to an internal interfund agreement, to indemnify the MI Fund for claims paid for principal losses under the GAP insurance policy, up to a cumulative maximum amount of \$135 million, this maximum amount was reached in August 2011. The indemnification is payable solely from available funds held in a sub account within the California Housing Finance Fund.

(3) Includes both FHA/Conventional Loans.

(4) Prior to May 1, 2013 this chart included losses on non-CalHFA FNMA subordinate loans serviced by CalHFA loan servicing.

**2013 Year to Date Composition of 1st Trust Deed Loss  
(As of December 31, 2013)**

Loan Type	Disposition				Principal Write-Offs
	Repurchased by Lender	Market Sales	Short Sales	Loan Balance at Sales	
FHA/RHS/VA	143		60	\$ 37,357,721	
Conventional		320	368	181,394,129	\$ (30,651,523)
	143	320	428	\$ 218,751,850	\$ (30,651,523)

**2013 Year to Date Composition of Subordinate Write-Offs by Loan Type<sup>(1)</sup>  
(As of December 31, 2013)**

Loan Type	Active Loans		Write-Offs with CalHFA 1st		Write-Offs w/o CalHFA 1st		Total	
	Active Loans	Dollar Amount	Number of Write-Offs	Dollar Amount	Number of Write-Offs	Dollar Amount	Number of Write-Offs	Dollar Amount
CHAP/HHPA (HiCAP)	6,791	\$71,701,342	452	\$4,323,512	12	\$ 85,741.99	464	\$4,409,254
CHDAP / ECTP (THPA) / HiRAP	27,443	191,318,163	519	4,088,704	329	2,156,263	848	6,244,967
Other <sup>(2)</sup>	207	2,731,011	1	9,900	1	5,910	2	15,810
	<b>34,441</b>	<b>\$265,750,515</b>	<b>972</b>	<b>\$8,422,117</b>	<b>342</b>	<b>\$2,247,915</b>	<b>1,314</b>	<b>\$10,670,032</b>

(1) Does not include FNMA and CalSTRS subordinates (non-agency loans serviced by in house loan servicing)

(2) Includes HPA, MDP, OHPA, and SSLP.

State of California

## MEMORANDUM

**To:** Board of Directors

**Date:** February 28, 2014



Timothy Hsu, Director of Financing

**From:** CALIFORNIA HOUSING FINANCE AGENCY

**Subject:** AGENCY BONDS, INTEREST RATE SWAPS, AND FINANCING RISK FACTORS REPORT

The following report describes our bond and interest rate swap positions as well as the related risks associated with variable rate and swap strategies. The report is divided into sections as follows:

- 1) Outstanding Bonds
- 2) Variable Rate Debt
  - a) Variable Rate Debt Exposure
  - b) Types of Variable Rate Debt
  - c) Liquidity Providers
  - d) Interest Rate Swaps
- 3) Financing Risk Factors
  - a) Unhedged Variable Rate Risk
  - b) Basis Risk
  - c) Amortization Risk
  - d) Termination Risk
  - a) Collateral Posting Risk

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**1) OUTSTANDING BONDS**

Below is the Agency's outstanding debt position. This table does not include any pass-thru or conduit financings which makes up an additional \$367 million

**BONDS OUTSTANDING**  
As of February 1, 2014  
(*\$ in millions*)

	<u>Fixed Rate</u>	Variable Rate	<u>Totals</u>
Single Family	\$1,686	\$1,304	\$2,990
Multifamily	<u>353</u>	<u>343</u>	<u>696</u>
TOTALS	\$2,039	\$1,647	\$3,686

**2) VARIABLE RATE DEBT****a) VARIABLE RATE DEBT EXPOSURE**

Over the years the Agency has integrated the use of variable rate debt as a primary issuance strategy in providing capital to support its programmatic goals. Most of our interest rate exposure from variable rate debt is hedged in the swap market.

This section describes the variable rate bonds of CalHFA and is organized programmatically by indenture as follows: HMRB (Home Mortgage Revenue Bonds--CalHFA's largest single family indenture), MHRB (Multifamily Housing Revenue Bonds III--CalHFA's largest multifamily indenture), and HPB (Housing Program Bonds--CalHFA's multipurpose indenture, used to finance a variety of loans including the Agency's downpayment assistance loans). The total amount of CalHFA variable rate debt is \$1.6 billion, 40% of our \$4 billion of total indebtedness as of February 1, 2014.

**VARIABLE RATE DEBT**  
(*\$ in millions*)

	<u>Swapped to Fixed Rate</u>	Not Swapped or Tied to Variable Rate <u>Assets</u>	<u>Total Variable Rate Debt</u>
HMRB (SF)	\$529	\$775	\$1,304
MHRB (MF)	<u>267</u>	<u>76</u>	<u>343</u>
Total	\$796	\$851	\$1,647

**b) TYPES OF VARIABLE RATE DEBT**

The following table shows our variable rate debt sorted by type, i.e., whether auction rate, indexed rate, or variable rate demand obligations (VRDOs). Auction and indexed rate securities cannot be "put" back to us or to a third party by investors; hence they typically bear higher rates of interest than do "put-able" bonds such as VRDOs.

**TYPES OF VARIABLE RATE DEBT**  
(*\$ in millions*)

	<u>Auction Rate &amp; Similar Securities</u>	<u>Indexed Rate Bonds</u>	<u>Variable Rate Demand Obligations</u>	<u>Total Variable Rate Debt</u>
HMRB	\$0	\$516	\$788	\$1,304
MHRB	<u>102</u>	<u>0</u>	<u>241</u>	<u>343</u>
Total	\$102	\$516	\$1,029	\$1,647

**c) LIQUIDITY PROVIDERS**

On October 19, 2009, the United States Treasury (Treasury) announced a new initiative for state and local housing finance agencies (HFAs) to provide a new bond purchase program to support new lending by HFAs and to provide a temporary credit and liquidity program (TCLP) to improve access of HFAs to liquidity for outstanding HFA bonds. On December 23, 2009, the Agency closed eight TCLP transactions with Treasury to replace the liquidity for \$3.5 billion of variable rate bonds. The new liquidity became effective in January 2010 on the mandatory tender dates of the bonds with an initial expiration date of December 23, 2012. However, the Agency successfully negotiated with Treasury to extend the deadline for the TCLP to December 23, 2015.

The table below shows the government-sponsored enterprises (GSE) which are providing liquidity in the form of standby bond purchase agreements for our VRDOs.

**LIQUIDITY PROVIDERS**  
As of 2/1/2014  
(*\$ in millions*)

<u>Financial Institution</u>	<u>\$ Amount of Bonds</u>
Freddie Mac	\$ 515
Fannie Mae	<u>515</u>
Total	\$1,030

d) **INTEREST RATE SWAP**

Currently, we have a total of 79 “fixed-payer” swaps with eleven different counterparties for a combined notional amount of \$1.5 billion. All of these fixed-payer swaps are intended to establish synthetic fixed rate debt by converting our variable rate payment obligations to fixed rates. The table below provides a summary of our swap notional amounts.

**FIXED PAYER INTEREST RATE SWAPS**

(notional amounts)

*(\$ in millions)*

	<u>Tax-Exempt</u>	<u>Taxable</u>	<u>Totals</u>
HMRB	\$907	\$117	\$1,024
MHRB	<u>492</u>	<u>0</u>	<u>492</u>
TOTALS	\$1,399	\$117	\$1,516

**SWAPS**

*(\$ in millions)*

	<u>Hedging Bonds</u>	<u>Not Hedging Bonds</u>	<u>Totals</u>
HMRB	\$529	\$495	\$1,024
MHRB	<u>272</u>	<u>220</u>	<u>492</u>
TOTALS	\$801	\$715	\$1,516

For all of our fixed-payer swaps, we receive floating rate payments from our counterparties in exchange for a fixed-rate obligation on our part. In today’s market, the net periodic payment owed under these swap agreements is from us to our counterparties. As an example, on our February 1, 2014 semiannual debt service payment date we made a total of \$33 million of net payments to our counterparties. Conversely, if short-term rates were to rise above the fixed rates of our swap agreements, then the net payment would run in the opposite direction, and we would be on the receiving end.

The table on the following page shows the diversification of our fixed payer swaps among the thirteen firms acting as our swap counterparties.

## SWAP COUNTERPARTIES

<u>Swap Guarantor</u>	<u>Credit Ratings</u>		<u>Notional Amounts</u>	<u>Number of Swaps</u>
	<u>Moody's</u>	<u>S &amp; P</u>	<u>Swapped as of 2/1/2014 (\$ in millions)</u>	
Merrill Lynch Derivative Products	Aa3	A+	\$ 499	33
JPMorgan Chase Bank, N.A.	Aa3	A+	335	15
Goldman Sachs Mitsui Marine Derivative Products, , L.P.	Aa2	AAA	192	7
Deutsche Bank AG	A2	A	149	10
AIG Financial Products, Corp. <sup>2</sup>	Baa1	A-	91	3
Citigroup Financial Products, Inc.	Baa2	A-	83	4
Morgan Stanley Capital Services, Inc.	Baa2	A-	82	2
BNP Paribas	A2	A+	40	2
Bank of New York Mellon	Aa2	AA-	25	1
UBS AG	A2	A	12	1
Dexia Credit Local New York Agency <sup>2</sup>	Baa2	BBB	10	1
			\$ 1,517 <sup>1</sup>	79

<sup>1</sup> Basis Swaps not included in totals

<sup>2</sup> Swap counterparty's rating has triggered Additional Termination Event (ATE); Agency has right to terminate the associated swaps; additionally, the rating agencies no longer consider these swaps to be effective hedges see "Termination Risk" section of report

### **3) FINANCING RISK FACTORS**

#### **a) Unhedged Variable Rate Risk**

As shown in Sec. 2(a), the Variable Rate Debt table, our "net" variable rate exposure is \$851 million, 23% of our indebtedness. The net amount of variable rate bonds is the amount that is neither swapped to fixed rates nor directly backed by complementary variable rate loans or investments. The \$851 million of net variable rate exposure (\$426 million taxable and \$425 million tax-exempt) is offset by the Agency's variable rate investments and excess swap positions. The Agency's balance sheet has: i) \$458 million (six month average balance) of non-bond indenture related funds invested in the State Treasurer's investment pool (SMIF) earning a variable rate of interest; and, ii) \$687 million notional amount of interest rate swaps in excess of the hedged bonds.

From a risk management perspective, these two positions serve as a balance sheet hedge for the \$851 million of net variable rate exposure.

In order to estimate the “true” unhedged position to the Agency, first, the overhedged swaps were used to offset the unhedged bonds. Then, the remaining tax-exempt unhedged bonds were converted into their equivalent taxable basis. Using this conversion method, the \$851 million of net variable rate exposure translates to \$213 million of net variable rate exposure. This \$213 million is further reduced by the \$458 million of funds invested in SMIF. Thus the “true” net variable rate debt is -\$272 million which, from the Agency’s balance sheet perspective, means there is no net unhedged position.

In addition, taking unhedged variable rate exposure mitigates the amortization risk without the added cost of purchasing swap optionality. Our unhedged variable rate bonds are callable on any date and allow for bond redemption or loan recycling without the cost of par termination rights or special bond redemption provisions. In addition, taking unhedged variable rate exposure diversifies our interest rate risks by providing benefits when short-term interest rates rise slower than the market consensus. In a liability portfolio that is predominately hedged using long-dated swaps, the unhedged exposure balances the interest rate profile of the Agency’s outstanding debt.

#### **b) BASIS RISK**

Almost all of our swaps contain an element of what is referred to as “basis risk” – the risk that the floating rate component of the swap will not match the floating rate of the underlying bonds. This risk arises because our swap floating rates are based on indices, which consist of market-wide averages, while our bond floating rates are specific to our individual bond issues. The only exception is where our taxable floating rate bonds are index-based, as is the case of the taxable floaters we have sold to the Federal Home Loan Banks.

The relationship between the two floating rates changes as market conditions change. Some of the conditions that contributed to our extreme basis mismatch in 2009 and early 2010 were the collapse of the auction rate securities market, the impact of bond insurer downgrades, the funding of bank bonds at higher rates, and SIFMA/LIBOR ratio at historically high levels over 100%. We responded to the market disruption by refunding, converting, or otherwise modifying many of the under performing auction rate securities and insured VRDOs, and we eliminated bank bonds by taking advantage of the Temporary Credit and Liquidity Program offered by the federal government.

The new Temporary Credit and Liquidity Program from the federal government and the GSEs has significantly reduced basis mismatch. As part of this process, all bond insurance was removed from VRDOs and the federal government now provides direct credit support on all CalHFA VRDOs. This has allowed CalHFA VRDOs to reset with little or no spread to SIFMA. Since January 2010, our VRDOs have reset at an average of 10 basis points or 0.10% below SIFMA, whereas in 2009, our VRDOs were resetting at an average of 106 basis points or 1.06% above SIFMA. The main risk that exists is that the SIFMA/LIBOR ratio continues to be high and as market rates rise our basis mismatch may remain higher than expected due to general market conditions.

The floating formulas of Agency swaps are usually indexed to LIBOR or SIFMA. LIBOR is the London Interbank Offered Rate index which is used to benchmark taxable floating rate debt, and SIFMA is the Securities Industry and Financial markets Association Index to benchmark tax-exempt variable rates. When the SIFMA/LIBOR ratio is very high, the swap payment we receive falls short of our bond payment, and the all-in rate we experience is somewhat higher. The converse is true when the percentage is low. We continually monitored the SIFMA/LIBOR relationship and the performance of our swap formulas and made certain adjustments to the formula. The following table displays the SIFMA/LIBOR ratio for the past eight calendar years.

Average SIFMA/LIBOR Ratio			
2007	69%	2011	79%
2008	84%	2012	69%
2009	123%	2013	49%
2010	96%	2014 to date	24%

The table below shows the diversification of variable rate formulas used for determining the payments received from our interest rate swap counterparties.

**BASIS FOR VARIABLE RATE PAYMENTS  
RECEIVED FROM SWAP COUNTERPARTIES**  
(notional amounts)  
(*\$ in millions*)

	<u>Tax-Exempt</u>	<u>Taxable</u>	<u>Totals</u>
% of LIBOR (+ spread)	\$857	\$0	\$857
SIFMA (+ spread)	364	0	364
Stepped % of LIBOR <sup>1</sup>	168	0	168
3 mo. LIBOR (+ spread)	0	72	72
% of SIFMA	18	0	18
1 mo. LIBOR	0	27	27
3 mo. LIBOR	0	8	8
6 mo. LIBOR	<u>0</u>	<u>2</u>	<u>2</u>
<b>TOTALS</b>	<b>\$1,407</b>	<b>\$109</b>	<b>\$1,516</b>

<sup>1</sup> Stepped % of LIBOR – This formula has seven incremental steps where at the low end of the spectrum the swap counterparty would pay us 85% of LIBOR if rates should fall below 1.25% and at the high end it would pay 60% of LIBOR if rates are greater than 6.75%.

c) **AMORTIZATION RISK**

Our bonds are generally paid down (redeemed or paid at maturity) as our loans are prepaid. Our interest rate swaps amortize over their lives based on assumptions about the receipt of prepayments, and the single family transactions which include swapped bonds have generally been designed to accommodate prepayment rates between two and three times the “normal” rate. Our interest rate swaps generally have had fixed amortization schedules that can be met under a sufficiently wide ranges of prepayment speeds. In addition, swaps that were entered into after 2003 had swap termination options which allowed the Agency to terminate all or portions of the swap at par (no cost to terminate). The table below shows the par terminations that the Agency has exercised to date.

	Swap Par Options Exercised (\$ in thousands)
2004	\$12,145
2005	35,435
2006	20,845
2007	28,120
2008	18,470
2009	370,490
2010	186,465
2011	288,700
2012	361,975
2013	243,855
2014	142,110
	\$1,708,610

The table below shows the speed at which the Agency’s single family first mortgage loans have been prepaying for the past five years.

SEMI-ANUAL PREPAYMENT SPEED  
FOR PAST FIVE YEARS

<u>6-mo Period Ending:</u>	<u>PSA</u>
Dec-2008	58%
Jun-2009	89%
Dec-2009	128%
Jun-2010	165%
Dec-2010	236%
Jun-2011	255%
Dec-2011	299%
Jun-2012	278%
Dec-2012	257%
Jun-2013	308%
Dec-2013	335%

Of interest is an \$715 million overswap mismatch between the notional amount of certain of our swaps and the outstanding amount of the related bonds. This mismatch has occurred for two reasons: 1) as a result of the interplay between loan prepayments and the “10-year rule” of federal tax law and 2) the strategic debt management of the Agency to redeem bonds that were hedged but were associated with troubled or problematic financial partners. While some of our bonds are “over-swapped”, there are significantly more than enough unswapped variable rate bonds to compensate for the mismatch. To mitigate our overswapped position, we continually monitor the termination value of our “excess swap” position looking for opportunities to unwind these positions when market terminations would be at minimal cost or a positive value to us and by exercising the par swap options as they become available.

#### **d) TERMINATION RISK**

Termination risk is the risk that, for some reason, our interest rate swaps must be terminated prior to their scheduled maturity. Our swaps have a market value that is determined based on current interest rates. When current fixed rates are higher than the fixed rate of the swap, our swaps have a positive value to us (assuming, as is the case on all of our swaps today, that we are the payer of the fixed swap rate), and termination would result in a payment from the provider of the swap (our swap “counterparty”) to us. Conversely, when current fixed rates are lower than the fixed rate of the swap, our swaps have a negative value to us, and termination would result in a payment from us to our counterparty.

Our swap documents allow for a number of termination “events,” i.e., circumstances under which our swaps may be terminated early, or “unwound”. One circumstance that would cause termination would be a payment default on the part of either counterparty. Another circumstance would be a sharp drop in either counterparty’s credit ratings and, with it, an inability (or failure) of the troubled counterparty to post sufficient collateral to offset its credit problem. It should be noted that, if termination is required under the swap documents, the market determines the amount of the termination payment and who owes it to whom. Depending on the market, it may be that the party who has caused the termination is owed the termination payment.

#### TERMINATION VALUE HISTORY

<u>Date</u>	<u>Termination Value</u> <u>(\$ in millions)</u>
6/30/12 *	(\$324)
9/30/12	(\$330)
12/31/12	(\$294)
3/31/13	(\$294)
6/30/13	(\$248)
9/30/13	(\$203)
12/31/13	(\$176)

\* As reported in the Financial Statements

e) **COLLATERAL POSTING RISK**

Some ISDA agreements that we have entered into with the swap counterparties have collateral posting requirements. These postings are a function of the mark-to-market, ratings, threshold amounts, independent amounts and any collateral already posted. Our trades are valued weekly, and our collateral position is adjusted weekly based on those valuations. Failure to post the required collateral can result in a termination event.

The table below shows the required collateral amounts currently posted to swap counterparties. In the past months, falling interest rates have caused the swaps to have a negative value to the Agency thereby increasing the amount of collateral being posted to the counterparties.

Swap Collateral Posting as of 2/12/2014 (\$ in millions)						
	<u>JPMorgan</u>	<u>Goldman Sachs</u>	<u>BofA</u>	<u>BofA / Merrill Lynch</u>	<u>Deutsche</u>	<u>Total</u>
Marked-to-Market	38.88	21.08	38.71	22.9	21.95	
Credit Support Amount	23	7.33	6.25	11.03	0	47.61

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