



# BOARD OF DIRECTORS <sup>700</sup>

Wednesday, May 26, 1999

Burbank Airport Hilton & Convention Center  
2500 Hollywood Way.  
Burbank, California  
(818) 843-6000

9:30 a.m.

- 1. Roll Call.....
- 2. Approval of the minutes of the April 7, 1999 Board of Directors meeting..... .702

- 3. Chairman/Executive Director comments.....
- 4. Discussion, recommendation and possible action relative to a final commitment on the following projects: (Dick Schermerhorn)

<u>Number</u>	<u>Development</u>	<u>Locality</u>	<u>units</u>
99-012-s	Maplewood Apartments	Lakeside/ San Diego	79
Resolution 99-18.....			.812
99-010-N	864 Ellis Street	San Francisco/ San Francisco	25
Resolution 99-19.. ..			.832
99-006-N	<del>Walter</del> House	Novato/Marin	7
Resolution 99-20.....			.854

5. Discussion, recommendation and possible action relative to an amendment of a final commitment on the following projects: (Dick Schermerhorn)

<u>Number</u>	<u>Development</u>	<u>Locality</u>	<u>Units</u>
98-033-S	Citrus <del>Tree</del> Apartments	Ventura/ Ventura	81
Resolution 99-21.....			.876
98-027-S	North Hills Apartments	Fullerton/ orange	204
Resolution 99-22.....			.896

5. Discussion, recommendation and possible action relative to the adoption of a resolution approving the Five-Year Business Plan for fiscal years 1999/00 to 2003/04.  
Resolution 99-23 (Dick Schermerhorn, John Schienle, and Ken Carlson).....920
6. Discussion, recommendation and possible action relative to the adoption of a resolution approving the 1999/2000 CHFA Operating Budget.  
Resolution 99-24 (Jackie Riley). .... .986
7. Other Board matters .....
8. Public testimony: Discussion only of other matters to be brought to the Board's attention.

**\*\* NOTE: Next CHFA Board of Directors Meeting will be July 8, 1999, at the Host Airport Hotel, Sacramento International Airport, Sacramento, California.**

STATE OF CALIFORNIA  
CALIFORNIA HOUSING FINANCE AGENCY

**ORIGINAL**

BOARD OF DIRECTORS  
PUBLIC MEETING

The Burbank Airport Hilton  
and Convention Center  
2500 Hollywood Way  
Burbank, California

Wednesday, April 7, 1999  
9:30 a.m. to 12:05 p.m.

"Minutes approved by the  
Board of Directors at its  
meeting held: May 26, 1999

Attest: *dub*

Reported and Transcribed by: Ramona Cota

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A P P E A R A N C E SDirectors Present:

CLARK WALLACE, Chairman

DONNA MAY CAMPBELL

EDWARD M. CZUKER

RICHARD FRIEDMAN

CARRIE A. HAWKINS

KEN S. HOBBS

PHYLLIS F. KLEIN

LORETTA LYNCH

ANGELO R. MOZILO

THERESAA. PARKER

*Staff:*

SANDY CASEY-HEROLD, Deputy General Counsel

JOJO OJIMA

For the Staff of the Agency:

WILLIAM CRANHAM, Director of Marketing

RICHARD A. LaVERGNE, Chief Deputy Director

G. RICHARD SCHERMERHORN, Director of Programs

JOHN G. SCHIENLE, Director, California Housing Loan Insurance  
Fund

LINN G. WARREN, Chief, Multifamily Lending

APPEARANCES (CONTINUED)Counsel to the Agency:

ANA MARIE DEL RIO, Orrick, Herrington & Sutcliffe

Members of the Public:

JIM BUCKLEY, Citizens Housing Corporation

OLAV HASSEL, City of Thousand Oaks

DURWIN SHEPSON, Villa San Ramon

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P R O C E E D I N G S

2

WEDNESDAY, APRIL 7, 1999      BURBANK, CALIFORNIA      9:30 A.M.

3

CHAIRMAN WALLACE: Okay, I will then call the  
4 meeting to order. Secretary, call the roll.

5

ROLL CALL

6

MS. OJIMA: Me. Klein for Mr. Angelides?

7

MS. KLEIN: Yes.

8

MS. OJIMA: Ms. Campbell for Ms. Contreras-Sweet?

9

(No response) .

10

MS. OJIMA: Mr. Czucker?

11

MR. CZUKER: Here.

12

MS. OJIMA: Ms. Easton?

13

(No response) .

14

MS. OJIMA: Ms. Hawkins?

15

MS. HAWKINS: Here.

16

MS. OJIMA: Mr. Hobbs?

17

MR. HOBBS: Here.

18

MS. OJIMA: Mr. Klein?

19

(No response) .

20

MS. OJIMA: Mr. Mozilo?

21

(No response) .

22

MS. WIMA: Mr. Friedman for Ms. Nevis?

23

MR. FRIEDMAN: Here.

24

MS. OJIMA: Mr. Wallace?

25

CHAIRMAN WALLACE: Here.

1 MS. WIMA: Mr. Gage?

2 (No response).

3 MS. OJIMA: Ms. Lynch?

4 (No response) .

5 MS. OJIMA: Ms. Parker?

6 MS. PARKER: Here,

7 MS. OJIMA: We have a quorum.

8 **APPROVAL OF THE MINUTES OF THE JANUARY 14, 1999 MEETING**

9 CHAIRMAN WALLACE: Okay, let's go to Item number 2,  
10 approval of the minutes from the January 14, 1999 meeting.

11 MR. HOBBS: I'll move, Mr. Chairman.

12 MS. HAWKINS: I'll second.

13 CHAIRMAN WALLACE: Does that mean you were the only  
14 two that read them?

15 MR. HOBBS: Believe it or not I read them to sleep  
16 last night. It sort of went on and on and on.

17 CHAIRMAN WALLACE: Any discussion on the minutes,  
18 the motion on the minutes? If not, Secretary, call the roll.

19 MS. OJIMA: Ms. Klein?

20 MS. KLEIN: Yes.

21 MS. OJIMA: Ms. Campbell is not here. Mr. Czucker?

22 MR. CZUKER: Aye.

23 MS. OJIMA: Ms. Hawkins?

24 MS. HAWKINS: Aye.

25 MS. OJIMA: Mr. Hobbs?

1 MR. HOBBS: Aye.

2 MS. OJIMA: Mr. Mozilo?

3 MR. MOZILO: Aye.

4 MS. OJIMA: Mr. Friedman?

5 MR. FRIEDMAN: Aye.

6 MS. OJIMA: Mr. Wallace?

7 MR. WALLACE: Aye.

8 MS. OJIMA: The minutes have been approved.

9 CHAIRMAN WALLACE: The minutes are approved.

10 CHAIRMAN/EXECUTIVE DIRECTOR COMMENTS

11 Moving on to Item 3 where the Chairman and the  
12 Executive Director get to enlighten you, or whatever the  
13 other end of that might mean.

14 I want to apologize for the cancellation of the  
15 earlier meeting. We had quorum problems and I was two days  
16 out of the hospital and I sure wasn't going to fly down here.  
17 So for those of you who didn't get the word we apologize but  
18 I think most of you did. Most of you knew that the meeting  
19 was cancelled just because we were harassing, at least the  
20 Board Members, to try to get a quorum for a while and then  
21 find alternate dates.

22 That leads me to further announce that the next  
23 meeting has been changed also and most of you probably know  
24 that. But if you look on the second page of your -- page 701  
25 of your agenda you'll see that it is now scheduled for here.

1 Not necessarily the same room, although that's possible, but  
2 here at the Burbank Airport Hilton on the 26th of May. At  
3 the same time, probably, *Probably* meaning 9:30 again.

4 Okay, I'd like to welcome Loretta.

5 MS. WIMA: She's not here,

6 CHAIRMAN WALLACE: She's not here yet, from OPR.

7 *And*, Phyllis, thank you for attending. We miss your boss but  
8 we understand you're the real boss anyway.

9 MS. KLEIN: Don't tell him that.

10 CHAIRMAN WALLACE: Yes. Welcome.

11 (Thereupon, Mmes. Loretta Lynch  
12 and Donna Campbell entered the  
13 meeting room.)

14 Loretta, we just introduced you and you're -- Now  
15 that's theatrical timing. But welcome, Loretta, we're happy  
16 to have you with us.

17 MS. LYNCH: *Thank* you, I'm happy to be here.

18 CHAIRMAN WALLACE: And we expect to see Donna  
19 Campbell back from BT&H.

20 MS. OJIMA: There she is.

21 CHAIRMAN WALLACE: Donna, we see you. Welcome  
22 back. And Richard Friedman from HCD, welcome back,

23 MR. FRIEDMAN: *Thank* you.

24 CHAIRMAN WALLACE: Seasoned veterans now in their  
25 second meeting.

1 MR. FRIEDMAN: That's right.

2 CHAIRMAN WALLACE: So with that let me also make a  
3 note that if you're a member of the audience and you have or  
4 you're harboring thoughts of speaking to any of the issues  
5 there are not only the usual handouts of agenda and backup  
6 material on the back table but there's a form which you  
7 should fill out so we can make sure we have your name spelled  
8 correctly and other vital statistics in the record.

9 Lastly, from *my* standpoint, Bill Cranham reminded  
10 me as he passed out the federal legislative report which was  
11 just handed out to you that he is now serving in a dual  
12 capacity, for which he is very well-versed. He is our  
13 federal -- What do we call you, Bill? And be careful.

14 MR. CRANHAM: Acting Federal Legislative Director.

15 CHAIRMAN WALLACE: It's a heck of an act though,  
16 because he's been there, done that. And, Bill, we're pleased  
17 that you've been able to accommodate that assignment with  
18 your already extensive public relations and media role that  
19 you carry out so well for CHFA. So thank you for stepping  
20 up. And we'll miss Linda but, Angelo, we understand she's --

21 MR. MOZILO: We're the beneficiary of that.

22 CHAIRMAN WALLACE: She's going to be okay. We were  
23 worried about her but we aren't now. We understand we can  
24 borrow her back on rare occasions.

25 MR. MOZILO: Yes. No, any time you'd like, any

1 time you'd like.

2 CHAIRMAN WALLACE: That's great, Linda  
3 Braunschweiger is with Countrywide now. We're happy for her  
4 and we're happy that we can still lean on her once in a while  
5 as Angelo just indicated. So those are a few of the remarks  
6 that I had. Terri, I know you have a couple so I'm  
7 lateraling it to you,

8 MS. PARKER: Okay, and I'll try to go through these  
9 quickly, Clark. The first thing I wanted to just mention as  
10 part of *my* remarks: Obviously at this meeting we're going to  
11 have some discussion about planning for our business plan  
12 which will be coming to you all in May. Because there are a  
13 number of your colleagues who aren't here today Dick and I  
14 have talked about this and our plan is to essentially put  
15 together after this meeting a synopsis that will be sent out  
16 to all of the Board of Directors of what the discussion was  
17 today, to your colleagues. And in that sense if there is any  
18 additional input that any of you have, or they have to give  
19 to us for planning purposes for us to be preparing the  
20 material to bring back to you in May, we will be essentially  
21 soliciting that additional information.

22 The second thing: You have at your seats a little  
23 brochure that we're handing out. This is the brochure on  
24 part of the Prop 1A School Facilities Fees Program; we are in  
25 the process of developing one on multifamily, This program,

1 both the single-family and multifamily programs are on the  
2 street and we actually just a day or two ago got our first  
3 application for the single-family program, An application  
4 was received for \$2100 for a first time home buyer so we're  
5 very excited about the implementation.

6           And as you all recall at our last meeting when we  
7 were discussing the resolution that there were a number of  
8 concerns about the guidelines for our multifamily. We had  
9 some additional conversations with focus groups and  
10 stakeholders and had consensus around the terms where the  
11 affordability will be for 55 years. I think everyone in that  
12 sense feels very good about the dollars being able to be  
13 stretched and be leveraged as much as they can be.

14           The next thing I just wanted to talk a little bit  
15 about is to let you know that the CDLAC Committee has met for  
16 its first round of allocations. Phyllis, I think, is probably  
17 just now recovering from all the work that she had to do of  
18 trying to figure out how to squeeze over \$4 million worth of  
19 applications for a first round when there was only \$1.6  
20 billion for the entire year, And I think actually Phyllis  
21 got a standing ovation *from* the group. So if you can imagine  
22 -- And there were a lot of people who left with substantially  
23 less than what they were asking for. But the Agency received  
24 funding for the multifamily applications that we had before  
25 them for that round.

1           We also received a \$25 million allocation for our  
2 single-family and there is a reservation of \$430 million for  
3 single-family, of which at the moment what the Treasurer and  
4 the committee members are talking about is half of it going  
5 to locals and half of it going to the state. So we will be  
6 talking about production goals at our May meeting based on  
7 the assumptions around that dollar amount.

8           The other thing I wanted to tell you about is you  
9 all recall in our business plan last year we adopted a new  
10 program called the HELP Program which is a program to partner  
11 with locals, either on single-family or multifamily programs.  
12 We have done -- And it was \$20 million a year for five years  
13 Over the business plan's five-year plan. We have just done  
14 our first round of applications for about \$10 million.  
15 There's eight projects and we're in the process of working  
16 out the terms and conditions, but they are both single-family  
17 and multifamily. They are a very good cross-section of  
18 projects and we've been very pleased about the response from  
19 the locals.

20           Last thing: We have some information on where we  
21 are on the lobbying campaign for bond cap and tax credits and  
22 Sill has given you an update. I think the important thing to  
23 note here is because markup of the tax bills are going to be  
24 sometime this summer that NCSHA is essentially telling us  
25 that we have seven weeks to try to get co-sponsors at the

1 level that we had last year so that when they go in and set  
2 priorities they will essentially see that this is one of the  
3 top priorities, bipartisanship support,

4           At the LEGCON meeting of NCSHA in March Chairman  
5 Archer did **come** to the committee meeting **and** essentially  
6 **committed** to finish the job that was done by the House and  
7 Congress last year where they essentially gave half of the  
8 bond cap increase to us, but it doesn't start until 2003. So  
9 Bill and I have been back with Linda twice. Linda has been  
10 very actively involved and we are utilizing her. We're going  
11 to try to go back again in a couple of weeks to essentially  
12 increase the California commitment because at the moment we  
13 only have 15 members. So we're going to be pushing hard on  
14 this in the next couple weeks.

15           And depending on how things go -- What we're trying  
16 to do, we got 85 percent of the allocation so we're trying to  
17 just go back and say, you know, this is half the cost of what  
18 it was last time, you know, can't you just sign on, assuming  
19 that should be easy to do, And if we can get that moved up  
20 then we're going to essentially work on what would be the  
21 tougher group, the eight members who didn't sign on last time  
22 and working through the White House. So we will keep you  
23 **posted.**

24           **CHAIR'' WALLACE:** Do you want anything from us?  
25 **Some of us, a lot of us, Board Members.**

1 MS. PARKER: I think what I'd like to do at this  
2 particular point in time is wait until the next meeting that  
3 we have. We have been working through the Governor's Office  
4 and my plan is to try to go back through them again. In that  
5 sense we've been trying not to -- Vic Fazio has offered to  
6 also work on this issue and we want to try to wait and  
7 essentially ask for, you know, sort of the heavy hitters when  
8 we think that we have exhausted what we think is no-brainers.

9 A lot of the staff are essentially saying, gee,  
10 it's an oversight. I think that they don't realize the  
11 urgency about this time constraint and that's what we need to  
12 essentially make a better play of letting them know that  
13 there is urgency to this. I've also talked to our colleagues  
14 in Texas. They think that they're going to be getting a  
15 letter from George W. Bush to the Texas delegation in support  
16 of this so I think that may be something that other states  
17 can use, particularly with Republicans on the Bill.

18 CHAIRMAN WALLACE: Okay. Any questions on anything  
19 that Terri and I have just discussed under Item 33 If not  
20 let's move on to the action items on Item 4. Dick, before  
21 you do, I saw Jim Buckley before the meeting, from BRIDGE,  
22 and he said he was involved, BRIDGE was involved in this  
23 project but I didn't see anything to that effect. And I  
24 don't see Jim.

25 MR. WARREN: Mr. Chairman, Jim is no longer with

1 BRIDGE Housing, he is with --

2 CHAIRMAN WALLACE: That's where the conflict --

3 MR. SCHERMERHORN: Not a problem for you.

4 CHAIRMAN WALLACE: Because he raised *my* inquiry  
5 notes because I'm a Board ~~Member~~ of BRIDGE and have been  
6 since its inception and I usually then step aside here. No  
7 conflict, I'll stay in the chair. Okay then, Dick, let's  
8 talk about Light Tree Apartments.

9 RESOLUTION 99-13

10 MR. SMERMERHORN: Yes, Mr. Chairman, members of  
11 the Board. This first project request we have for you today  
12 is a final commitment request for two mortgages totalling  
13 \$6,975,000. It's for a 94-unit acquisition rehab project  
14 called Light Tree Apartments located in East Palo Alto in San  
15 Mateo County. This is a preservation project and I know we  
16 have a mix of levels of understanding of what we're doing on  
17 the Board right now because of changes that have taken place.  
18 Some of you are very familiar with what we're doing with the  
19 preservation projects and some of you may not be so let me  
20 just take a moment ~~and~~ quickly focus on what we're talking  
21 about here.

22 This is a project that had Section 8 subsidy  
23 project-based contract on it that has expired and it is now  
24 on an annual renewal basis. One of the issues that we have  
25 in trying to salvage these expiring use Section 8 projects is

1 that those rental contracts are supporting tenants at 30  
2 percent of their income or less. The simple illustration I  
3 use is, that tenant base, their income could support, let's  
4 say a monthly income of \$100,000, but the debt requirement on  
5 the project takes \$150,000. The difference in that is made  
6 up by the Section 8 contract. You take the Section 8  
7 contract away and you have a shortfall project and then  
8 default.

9 The projects right now are going to do one of two  
10 things with expiring, the 20 year contracts are expiring.  
11 They are either going to go conventional, which means you  
12 lose the affordable units out of there but the owners can get  
13 rental rates and can debt-service their mortgage, or some  
14 form of subsidy or financial support is going to get  
15 structured to maintain the economic viability of the projects  
16 and therefore the tenants in place. So those projects that  
17 are renewing their Section 8 contracts in effect can stay  
18 viable as they are right now.

19 What we are attempting to do in salvaging these is  
20 recognize that there is the possibility that the Section 8  
21 financial support may go away in a year and when that happens  
22 the option again is the project is lost to the affordable  
23 marketplace, it could go conventional. What we would like to  
24 do is preserve these as affordable units but we're not going  
25 to substitute for the federal government's Section 8 subsidy

1 in the projects.

2           What we're trying to do is come up with a financial  
3 structure that is feasible and will work over the long term.  
4 And for those of you who were here on the Board when we did  
5 the Chelsea projects in Northern California, this is a  
6 template, this is another one of those projects that fits  
7 that template. And the key to it is the transition funding  
8 account, that's the key in these deals.

9           What we do is we have a project that is being  
10 acquired, in this case by a nonprofit. We can put a first  
11 mortgage in place. The first mortgage is structured to debt-  
12 service the project assuming tenant incomes at 50 to 60  
13 percent of median income. The tenant profile in place right  
14 now is at 30 percent of median income or less; there is a  
15 financial difference. But as long as the project can keep  
16 getting the Section 8 contracts then the new mortgage is  
17 comfortably in place.

18           If the Section 8 contract goes away what has to  
19 happen is a change in the economic contribution of the  
20 tenants in the project, and the reality may very well be that  
21 not all of the tenants can meet the income requirements, have  
22 the income to stay in the project absent some kind of  
23 financial support. We recognize that that can happen and it  
24 will have to be addressed by the project. There may be a  
25 tenant profile change but it can't occur overnight. There

1 has to be a reasonable period of time for the project and the  
2 tenants to adjust to a new situation if that situation  
3 occurs, hence the requirement on our part for this transition  
4 fund.

5           We set up a transition fund at the front end of the  
6 transaction like this so there's X amount of dollars in  
7 there. And as time goes along, at a point in time that if  
8 the subsidy is lost there will still be enough funds in the  
9 transition account to account for a reasonable period of time  
10 to assist the project in covering a shortfall in income until  
11 one of two things takes place, either additional financial  
12 assistance comes in to help the tenant who is in place in the  
13 project or the tenant profile changes to bring in tenants who  
14 can pay the 50 to 60 percent of income requirement to meet  
15 the debt-servicing requirements of the project.

16           That in a rather large nutshell is what we're doing  
17 with these preservation projects. And this is one, like I  
18 said, that's like Chelsea. It is structured that way. We're  
19 talking about a first mortgage with a transition fund. And  
20 each of the transition fund structures may be a little  
21 different from project to project because of the projections  
22 that we may do on it.

23           One additional caveat on this project that may or  
24 may not have been clear in the write-up. There currently is  
25 a Section 8 annual renewing contract on the project. It is

1 not for 100 percent of the units, it's only for a portion of  
2 the units. What the local housing authority wants to do is  
3 substitute a project-based authority that they have for a  
4 three year period, that could be renewable for another three  
5 years, of project-based. And then if that is not available  
6 after that period of time, go back and apply to the annual  
7 renewal under HUD's renewal process so that they don't have  
8 to go through the renewal process every year. That's one of  
9 the strategies there.

10 All the t's have not been crossed and i's dotted on  
11 that particular strategy but we do know that they can, at  
12 least for the three years and probably *six* years, the project  
13 will be supported by the locality Section 8. The question  
14 will be what happens after that. But that's the question  
15 anyway. Hence the transition fund is in place to cover  
16 whatever happens at that end of time. So that's the  
17 structure of how we're trying to do the preservation.

18 This is in a location that we definitely need to  
19 preserve more affordable housing. We can come back on  
20 questions on this. First I'd like to have Linn walk you  
21 through the project specifics so that you know what we're  
22 looking at and talking about here.

23 (Video presentation of project begins.)

24 MR. WARREN: Thank you, Dick. As Dick indicated  
25 Light Tree is located in Bast Palo Alto directly adjacent to

1 Highway 101. The project is 30 years old and it is  
2 surrounded by this brick masonry wall, This is the only  
3 vehicular access into the property, To the rear of it here  
4 is a nursery. I'll get into the redevelopment area in a  
5 moment but this is potentially slated for redevelopment. The  
6 interior parking area.

7           There are two types of building structures in Light  
8 Tree. One is the two-story townhomes that contain two- and  
9 three-bedroom units and in the rear here is three-story flats  
10 that contain the studios and the one-bedroom units. The  
11 rehab for the property will include a new slurry and seal  
12 coat for the parking area, exterior painting. Fortunately,  
13 even though this is a 30 year old project the roofs were  
14 recently replaced and there is minimal work that will be needed.  
15 Some roof repair will be required but not that much.

16           The interior courtyards, there are several of  
17 these. This will all be subject to rehabilitation. As you  
18 can see it's a little bit tired looking. These fencing areas  
19 will be replaced as well as the increased landscaping for the  
20 project, Again, interior courtyards, These balconies will  
21 be examined. Where these members can be retained they will  
22 be, otherwise they'll be torn down and repaired.

23           As always with rehab projects a particular concern  
24 to the Agency is the seismic and whenever we have tuck-under  
25 parking as we have here we commission a study to see what

1 additional work needs to be done. Seismic retrofit is  
2 required. These boxes here generally need to be  
3 strengthened, either with sheer-wall plywood or other  
4 stronger materials. The cost for this has been included into  
5 the rehab budget for the project. There is a play area to  
6 the rear of the project. This will all be resurfaced and the  
7 sponsors will be including new play equipment.

8           Directly adjacent to Light Tree is the Gateway 101  
9 redevelopment area. East Palo Alto has suffered in the last  
10 15 or 20 years of a real lack of commercial development and  
11 part of the county's efforts, San Mateo County's efforts, is  
12 to introduce this into a substantial rehabilitation. What is  
13 essentially a power center is being built here with Comp USA,  
14 Home Depot, other large box tenants.

15           You can't really see it very well but back in here  
16 is a small apartment complex. There were several of these up  
17 against the boundary of the redevelopment area. These are  
18 all being demolished so this housing stock is actually being  
19 reduced in the Palo Alto area. This is the same area looking  
20 down the street. This is the street that's directly adjacent  
21 to Light Tree. There is all sorts of potential back down  
22 this street for some new single-family development that may  
23 be occurring.

24           As I said earlier the project does abut Highway  
25 101, this is a sound wall right here. When you're inside the

1 site and the project the sound from Highway 101 is not all  
2 that intrusive.

3 (Video presentation of project ends.)

4 When we looked at the market for Light Tree it is  
5 similar to the problems that exist throughout all of the  
6 peninsula, it is that there is a real shortage of affordable  
7 housing and really increasing demand with Palo Alto as really  
8 no exception. There were only a few affordable housing  
9 projects that have been developed in Palo Alto over the past  
10 few years and we have found that the rent differentials  
11 between market rate and affordable housing rent for this  
12 project range between 20 and 30 percent,

13 Outside of Palo Alto the ranges can be 50 and 60  
14 percent ranges so there is a substantial demand for  
15 affordable housing. And the rent pressures, as we found in  
16 the Bay Area, really continue unabated. So from a demand and  
17 a supply standpoint coupled with the Section 8 Uollars we  
18 think the project will be well received.

19 MR. SCHERMERHORN: The loan request as I mentioned  
20 was two loans, The first is \$6,475,000, a 30-year fully  
21 amortized loan at 5.9 percent. The second a \$500,000 HAT  
22 Loan at 5.5 percent, one year deferred with scheduled  
23 payments after that. \$250,000 of that goes to eet up the  
24 transition fund and the remainder of it is needed to assist  
25 supporting the immediate costs involved in getting the

1 project acquired and rehabbed to put on-line.

2           The occupancy restrictions that will be in our  
3 regulatory agreement will be 20 percent at 50 percent of  
4 median and 100 percent of the project will now be 60 percent  
5 or less of median income. Which means we are increasing the  
6 affordability availability of this project because it's not  
7 currently a 100 percent affordable project. And as long as I  
8 mentioned the Section 8 contracts are available then those  
9 tenants whose income is considerably less than the 50 percent  
10 of median would continue to be eligible for this project  
11 also. An environmental review was done. The report  
12 concluded there was no evidence of any significant  
13 environmental conditions on the project. We'll need a  
14 satisfactory Article 34 opinion letter prior to loan close.

15           The borrower in this case will be a limited  
16 partnership to be formed with the general partner, Citizens  
17 Housing Corporation. It's a nonprofit entity that was  
18 established earlier in this decade in Northern California and  
19 has a current portfolio of some 800 units. We're familiar  
20 with this group. The A.F. Evans Company property management  
21 firm is scheduled *for* property management of the project.  
22 With that we're recommending approval, be glad to answer any  
23 questions.

24           CHAIRMAN WALLACE: Mr. Czucker.

25           MR. CZUKER: First I'd like to compliment staff on

1 this particular project. I think it's a great priority for  
2 the organization to be working on these type of projects.  
3 Not just because of the nonprofit participation and the fact  
4 that we're taking Section 8 contracts that are expiring,  
5 which is a major problem throughout the country as well as  
6 throughout California. Many of these projects will end up  
7 going to market and will therefore lose the affordability  
8 component. So this is actually preserving affordable housing  
9 on a statewide basis and as a mandate I think it's terrific.

10 Specifically as it relates to this transition  
11 funding, which is always very tricky, I'm questioning two  
12 things. Whether there is any concern or issue that has been  
13 addressed as it may relate to relocation assistance. As the  
14 tenant profile changes, and we may be forced to change  
15 because the existing tenant base, those that were being  
16 supported by the Section 8 contract, the tenant itself may be  
17 paying 10, 20, 30 percent of median income, very deep  
18 subsidies on median income. To roll to 50 and 60 percent of  
19 median income means that certain tenant profiles will change  
20 and turn over. Does that trigger under state law the  
21 potential, or under local law the potential, for tenant  
22 relocation assistance, and has that potential been addressed  
23 in the, call it the reserve deposit or the transition fund?

24 And then secondly, could you address for us on page  
25 171 the changing makeup of the Cash Flow from Year 1 to Year

1 3. On the bottom of the page you can see the debt coverage  
2 changing with the Section 8 transition reserve being  
3 addressed and the HAT principal payments kicking in.

4 MR. SCHERMERHORN: First on the relocation  
5 question. We are not aware of nor have we seen any evidence  
6 that an expiring Section 8 or any situation where a tenant's  
7 --the rent changes and the income doesn't keep track of it--  
8 triggers any financial obligation under a relocation  
9 requirement. That is only in the case where you may have a  
10 redevelopment agency project where you're displacing them  
11 from an action that's other than income-related.

12 What we have here, however, as I mentioned in the  
13 opening explanation is we recognize that there very well may  
14 be a situation in which tenants in the project will be forced  
15 with the decision at some point in time to either pay more  
16 money for their portion of the rent or have to relocate  
17 somewhere where they can afford it.

18 If the subsidy support goes away underneath them  
19 then there is not an obligation on the project, although one  
20 of the benefits, we think, of pursuing this particular  
21 strategy is getting a nonprofit in as the ownership. They do  
22 have a strong motivation to assist as far as is practical and  
23 possible to keep them supported in this kind of a project.  
24 But to our knowledge there is no financial requirement on a  
25 relocation basis.

1           As to your second question, I'll let Linn deal with  
2 that.

3           MR. WARREN: On the debt coverage ratios.

4           MR. CZUKER: Yes.

5           MR. WARREN: With respect to Years 1 through 5, or  
6 1 through 3, we're including the Section 8 project cash but  
7 we're also including starting in Year 2 a set, scheduled  
8 payment for the HAT loan, assuming the money is available and  
9 not required. So you can see that there is no payment  
10 requirement in Year 1 which constitutes the high debt  
11 coverage ratios. Starting in Year 2 we are requiring a  
12 payment on the HAT loans commencing in Year 2 and ending in  
13 Year 5 and with that we've included those payments in the  
14 debt coverage ratios.

15           MS. KLEIN: A question about marketability. The  
16 studio units that are at 60 percent of median income look to  
17 be very close to the market rents. Any concerns about the  
18 level of rehab associated with the project as it relates to  
19 the marketability of these in the future once the Section 8  
20 tenants move out?

21           MR. WARREN: I think that in any project where you  
22 have studio apartments, particularly not large ones, they're  
23 not terribly desirable and what you're seeing from a demand  
24 standpoint is the rents that reflect that. So given the  
25 shortage of housing would they move as fast as the two- and

1 three-bedrooms? Probably not. But given the relative income  
2 that they contribute to the property, vis-à-vis the other  
3 units, the short answer is I don't believe it would be a  
4 particular concern for the project. It's something that has  
5 to be actively marketed. And if sometime in the future  
6 concessions are necessary for the studios with the management  
7 company we're prepared to do that,

8 MR. SCHERMERHORN: Yes. I would say, Phyllis, that  
9 this is not a normal circumstance we're dealing with. These  
10 are units that under most circumstances we would really take  
11 a very long look at. But you're in a market in which for the  
12 foreseeable future there isn't an ability to put an awful lot  
13 more units in that proximity. It's going to be a high demand  
14 area. It will work.

15 MS. KLEIN: I assume the other project that's going  
16 to be built by BRIDGE Housing does not contain any studio  
17 units.

18 MR. WARREN: I don't believe so, no.

19 CHAIRMAN WALLACE: Any other questions? Mr. Hobbs.

20 MR. HOBBS: Just a clarification. Dick, did I  
21 understand *you* to say that part of the HAT Loan is going to  
22 the transition account?

23 MR. SCHERMERHORN: Yes.

24 MR. HOBBS: Okay. And then a final question.

25 There's a breakout in Operating Expenses of a special sewer

1 assessment. Is that germane to the area or is that germane  
2 to this specific project?

3 MR. WARREN: I believe it's relative to the  
4 redevelopment area. It's a fairly healthy assessment.

5 CHAIRMAN WALLACE: Loretta.

6 MS. LYNCH: Is San Mateo County providing the  
7 Section 8 contract for all the current Section 8 housing?

8 MR. SCHERMERHORN: The current contract is being  
9 administered by the San Mateo County Housing Authority and  
10 their proposal is to take an authority that they have for  
11 project-based which has a longer time frame to it and they  
12 want to apply it there. So it's the San Mateo County Housing  
13 Authority that is making this decision.

14 MS. LYNCH: For the same number of units that are  
15 currently under Section 8?

16 MR. SCHERMERHORN: Yes. I believe it's 19 units in  
17 the project.

18 MR. WARREN: Approximately one-third.

19 MR. SCHERMERHORN: Yes. Approximately one-third of  
20 the units in the project are currently supported by Section 8  
21 and will continue to be so under their proposal.

22 MS. LYNCH: Because your materials at 859 says 30  
23 units, so that would be an increase?

24 MR. WARREN: Oh, I'm sorry. The local housing  
25 authority will be contributing 30 units under their

1 particular contract with the balance being the existing  
2 Section 8 contract.

3 MS. LYNCH: Okay.

4 CHAIRMAN WALLACE: Donna.

5 MS. CAMPBELL: Just a question. Does this large a  
6 rehab project trigger any --

7 CHAIRMAN WALLACE: Donna, pull that mike a little  
8 closer.

9 MS. CAMPBELL: -- trigger any disabled access  
10 requirements? You mentioned in the rehab -- Is there any  
11 disabled access going to be done with this rehab?

12 MR. WARREN: Part of our requirement is an  
13 accessibility study in all of our rehabs. And that lends  
14 itself not necessarily to the units, we don't require  
15 handicapped units, but any common areas such as the rental  
16 office have to have accessibility. But more importantly the  
17 walkways. It's 30 years old. As you walk the project you  
18 can see it's not conducive to the disabled. Those will be  
19 modified to meet an accessibility which is certified to by  
20 the owners.

21 MS. CAMPBELL: Thank you.

22 CHAIRMAN WALLACE: Yes, Richard.

23 MR. FRIEDMAN: It's *my* understanding, correct me if  
24 I'm wrong, that with some of the Section 8 terminations, not  
25 all of them, existing tenants receive vouchers upon the

1 termination of the project-based Section 8. Is that  
2 accurate?

3 MR. SCHERMERHORN: Yes.

4 MR. FRIEDMAN: Is that factored in, in terms of the  
5 transition that for the existing tenants they will be  
6 receiving vouchers or is this transition if the vouchers  
7 expire?

8 MR. SCHERMERHORN: It doesn't presume. We take a  
9 worst case scenario. We assume that it expires and there is  
10 no support. How does the project carry -- What is the  
11 transition period? How do we protect it on a financial basis  
12 so it can make a reasonable transition? Now yes, if they get  
13 vouchers that extend the periods in which the transition can  
14 take place the monies wouldn't be needed to be used during  
15 that period of time. You have to see what happens. The  
16 tenant may take the voucher and leave the project.

17 MR. FRIEDMAN: But then I presume you don't have  
18 the transition issue for that tenant. A new tenant comes in  
19 prepared to pay the higher rent.

20 MR. SCHERMERHORN: Right, right. But we don't know  
21 that at this point in time. So we've taken the worst case  
22 scenario in planning out the transition plans and say, nobody  
23 gets anything, it stops right now, how do we protect it for a  
24 period of time.

25 CHAIRMAN WALLACE: Further questions from the Board

1 or anyone in the audience? Jim, are you happy so far?

2 MR. BUCKLEY: Yes, thank you, Clark. I just want  
3 to say that we really appreciate the work the staff has done.  
4 To take all the questions this kind of project presents, find  
5 the answers to them to help us move it along, it's been  
6 terrific working with them.

7 CHAIRMAN WALLACE: That's Jim Buckley with the  
8 project.

9 MS. KLEIN: I have one more basic question. What  
10 is the determination for whether CHFA will utilize its  
11 ability to use these HAT proceeds in a transaction?

12 MR. SCHERMERHORN: It's on a by project basis and  
13 in the case -- There are two fundamental considerations that  
14 we have here on this. One is, does the project need HAT  
15 Bridge Loan funding to qualify for four percent credit if it  
16 wants it and we make up that gap. And the second is, are the  
17 resources sufficient to the project to do the financial  
18 strategy that we're talking about here or do we need to  
19 augment it somehow to fill in. This is one where there's an  
20 augmentation that we need to do in order to make it work.

21 (Thereupon, Ms. Donna Campbell  
22 exited the meeting room.)

23 MS. KLEIN: Okay. I also would commend staff for  
24 trying to reach deeper into this type of project and provide  
25 the additional resources necessary to make this type of

1 project a reality that couldn't be served anywhere else in  
2 the marketplace, which is an important role that CHFA serves.

3 CHAIRMAN WALLACE: Can we have a motion commending  
4 staff. No, the Chair would entertain a motion on the project  
5 to move approval.

6 MR. CZUKER: So moved.

7 MS. HAWKINS: I'll second.

8 CHAIRMAN WALLACE: A motion by Czucker, second by  
9 Hawkins. Any discussion on the motion? Okay, Secretary,  
10 call the roll.

11 MS. OJIMA: Ms. Klein?

12 MS. KLEIN: Aye.

13 MS. OJIMA: Ms. Campbell?

14 (No response).

15 MS. OJIMA: Mr. Czucker?

16 MR. CZUKER: Aye.

17 MS. OJIMA: Ms. Hawkins?

18 MS. HAWKINS: Aye.

19 MS. OJIMA: Mr. Hobbs?

20 MR. HOBBS: Aye.

21 MS. WIMA: Mr. Mozilo?

22 MR. MOZILO: Aye,

23 MS. OJIMA: Mr. Friedman?

24 MR. FRIEDMAN: Aye,

25 MS. OJIMA: Mr. Wallace?

1 MR. WALLACE: Aye.

2 MS. OJIMA: Resolution 99-13 has been approved.

3 CHAIRMAN WALLACE: Resolution 99-13 has been  
4 approved. Moving on to the next, Dick again, Oakcreek  
5 Villas.

6 **RESOLUTION 99-14**

7 MR. SCHERMERHORN: Yes, Mr. Chairman. This is a  
8 pretty straightforward new construction proposal. It's a  
9 final commitment request for two loans totaling \$4,125,000.  
10 The first mortgage is in the amount of \$3,100,000 fully  
11 amortized over 30 years, the second loan is a \$1,025,000  
12 Bridge Loan amortized over three years. The project in  
13 question is Oakcreek Villas Senior Apartments, a proposed 57  
14 unit senior apartment project located in Thousand Oaks in  
15 Ventura County.

16 The developer has received a conditional fund  
17 reservation from the City of Thousand Oaks in the amount of  
18 \$1 million in HOME Funds and a grant in the amount of  
19 \$630,000. Those loans would be subordinate to the Agency's  
20 loans. And for a review of the project, Mr. Warren,

21 (Video presentation of project begins,)

22 MR. WARREN: This is the entryway into the Oakcreek  
23 Villas. As Dick indicated this is a 57 unit senior project.  
24 It is a single building with this mediterranean style and a  
25 central courtyard right in here. There is semi-subterranean

1 parking off to the side. Let me show you what the lot looks  
2 likes to give a better impression of some of the issues the  
3 development team had. This is essentially what is called a  
4 flag lot, albeit a rather narrow flag lot.

5 To the left here we have a creek which has  
6 necessitated that the building elevation be raised somewhat  
7 to accommodate a hundred year flood plain. To the rear of  
8 the project in here is a concrete culvert and drainage  
9 system. There's a fair amount of water that flows through  
10 here in the winter months. This central courtyard which you  
11 saw from the prior rendering is the reception area for the  
12 senior project and the parking is underneath with the central  
13 courtyard. There are office buildings to the side here and  
14 to the front right here on Thousand Oaks Boulevard is an auto  
15 parts store.

16 This is the entryway to the project, this rather  
17 narrow opening in here. Looking down Thousand Oaks Boulevard  
18 the project's neighbors are essentially retail and commercial  
19 stretching in both directions. In the opposite direction on  
20 Thousand Oaks Boulevard is a new shopping center. This is  
21 the southerly boundary of the site with the adjacent office  
22 buildings. This is a good picture of the concrete drainage  
23 canals that exist behind the project. This is new  
24 condominium housing on this rise behind the project. This is  
25 looking out towards Thousand Oaks Boulevard.

1           This will be an auxiliary access road, this will be  
2 the primary access road up through these trees. The project  
3 previously was a single-family home with small outbuilding  
4 structures. Again this is an adjacent boundary. More  
5 condominium housing. The creek that I talked about is over  
6 in this area.

7                           (Videopresentation of project ends.)

8           When staff looked at the market in Thousand Oaks  
9 one thing that we found was that there has been a real  
10 absence of multifamily building in Thousand Oaks. There's  
11 only a few market rate projects as a whole in the area. And  
12 in your materials the chart on page 884 indicates that the  
13 rent differentials between market rate and the affordable  
14 rents that are being proposed for this senior project are  
15 significant. They range between \$300 and \$600 per unit at 50  
16 and 60 percent rents.

17           We have been unable to determine if any new  
18 affordable housing projects are going to be built in Thousand  
19 Oaks but we do know from the demographic profiles that we  
20 have seen that the seniors that live in the area, and there's  
21 a substantial number of them, are enduring some fairly high  
22 rent burdens well in excess of 30 percent, somewhere upwards  
23 of 50 percent of their income is going toward rent.

24           So given what we perceive to be a real lack of  
25 affordable housing in this particular area, particularly for

1 seniors, and the rent demands, the estimated absorption  
2 rates, we see them as low as two and three months for this  
3 particular project. So staff is satisfied that the demand  
4 for this is there and certainly the supply isn't evident so  
5 this would fit in nicely to the community. Dick.

6 MR. SCHERMERHORN: The occupancy restrictions are  
7 again 20 percent of the units restricted at 50 percent for  
8 our regulatory agreement and 100 percent of the units under  
9 tax credit regulatory constraints. An environmental review  
10 was done on the project, the report indicated no  
11 environmental impact to the site. We'll need the Article 34  
12 satisfactory opinion letter.

13 Edison Capital Housing Investments is developing  
14 the project. At the point in time in which we would do the  
15 take-out loan it's proposed that the limited partner would be  
16 one with Many Mansions as the general partner. This entity  
17 is somewhat active in the area, they have a couple of other  
18 projects. They would be owning and managing this particular  
19 project.

20 As Linn indicated and as you've seen from the  
21 layout this is a project that really is taking advantage of  
22 available land. The market has a high demand for an  
23 affordable resource. We think that from an economic  
24 standpoint that the project will be very well supported and  
25 that there is no question but the affordable housing need in

1 the area. We're recommending approval of the transaction, be  
2 glad to answer any questions.

3 CHAIRMAN WALLACE: I sense Mr. Czucker has a  
4 question.

5 MR. CZUKER: I have a legal question I wanted to  
6 ask, and that is that I've done business with the contractor  
7 involved with this project and wanted to know if that's a  
8 conflict, that I should excuse myself.

9 CHAIRMAN WALLACE: Okay, that's a good question.  
10 Sandy?

11 MS. CASEY-HEROLD: Yes, you probably should.

12 CHAIRMAN WALLACE: Or Casey?

13 MS. CASEY-HEROLD: Sandy.

14 CHAIRMAN WALLACE: Sandy.

15 MS. CASEY-HEROLD: Right.

16 MR. CZUKER: Should I leave the room?

17 CHAIRMAN WALLACE: No, you can sit there and enjoy  
18 it if you'd like.

19 MS. PARKER: Mr. Czucker, I would just suggest,  
20 based on that, that you just for the record, abstain.

21 MR. CZUKER: Thank you.

22 CHAIRMAN WALLACE: Any further questions of the  
23 Board? Yes, Richard.

24 MR. FRIEDMAN: It's just a question about the  
25 borrower's profile. Edison Capital, we've seen them many

1 times as a limited partner. We haven't seen them, really  
2 seen them as a general partner, as the general partner  
3 before- Is this unusual or is it a new role for them or is  
4 it something particular about this project?

5 MR. WARREN: They, at the inception, put this under  
6 the development arm which they were developing. Im not sure  
7 where that's at now in their organization- But this is  
8 something that they wanted to essentially be a turnkey  
9 developer and then back out of the project as general partner  
10 and permanent loan funding. I don't know how many other  
11 projects they've done like this, Rich, but this is a role  
12 that they played in this particular one.

13 MR. FRIEDMAN: Okay.

14 CHAIRMAN WALLACE: Anyone here from Edison Capital  
15 or the development team that would like to comment?

16 MR. HASSEL: Yes, thank you.

17 CHAIRMAN WALLACE: If you could come forward we'd  
18 appreciate your introducing yourself- And maybe borrowing  
19 Linn's or Dick's --

20 MR. HASSEL: Certainly.

21 CHAIRMAN WALLACE: Sitting between Linn and Dick.  
22 Hazardous, and using one of their microphones so that we can  
23 record your every comment.

24 MR. HASSEL: Sure, thank you. I'm going to put  
25 these photo renditions here which will throw some more light

1 on the ultimate look of the project. Thank you. I am Olav  
2 Hassel, I am a Special Projects Manager with the City of  
3 Thousand Oaks. A couple of months ago I was the housing  
4 manager.

5 We have been working with your staff on this  
6 project for about four years now. It's been a project of  
7 many challenges, as most new construction projects are in  
8 Ventura County for one reason or another. I want to thank  
9 the staff, Mr. Warren and Mr. Liska and the Board for working  
10 with us. As I say, there have been challenges. We've worked  
11 through every one of them one at a time and we've solved them  
12 and we're finally here.

13 This is a classic nonprofit, public sector/private  
14 sector affordable project. We have a tremendous amount of  
15 equity contribution from Edison and the City and the carry  
16 back from the landowner. It's a five-way deal essentially  
17 and there is a -- we do have the five-way agreements signed  
18 and we're ready to go with grading permits and building  
19 permits.

20 As your staff report says there is a huge demand  
21 and need for the project and we're anxious to get it on the  
22 ground. Another thing is that -- Another positive is that  
23 we're working quite aggressively with our housing authority  
24 at this time to get project-based Section 8 certificates.

25 We're confident we can get because the housing

1 authority is just not able to place Section 8 people in  
2 market units anymore because of the very high rents. So we  
3 can't guarantee their availability but if we get them, and I  
4 think we will, this will enhance the affordability of the  
5 project.

6 So if you have any other questions I'll be pleased  
7 to try to answer them.

8 CHAIRMAN WALLACE: Any questions?

9 MR. HASSEL: Thank you very much.

10 CHAIRMAN WALLACE: Good looking prospectives.  
11 Thank you very much.

12 MR. HASSEL: Thank you.

13 CHAIRMAN WALLACE: Anyone else from the Board or  
14 the audience? Hearing none the Chair will entertain a  
15 motion.

16 MR. HOBBS: So moved, Mr. Chairman.

17 CHAIRMAN WALLACE: A motion by Mr. Hobbs.

18 MR. FRIEDMAN: I'll second it.

19 CHAIRMAN WALLACE: Seconded by Mr. Friedman. Any  
20 discussion on the motion? Hearing none, Secretary, call the  
21 roll.

22 MS. OJIMA: Ms. Klein?

23 MS. KLEIN: Aye.

24 MS. OJIMA: Ms. Campbell?

25 (No response).

1 MS. OJIMA: Mr. Czucker?  
2 MR. CZUKER: Abstain.  
3 MS. OJIMA: *Thank you.* Ms. Hawkins?  
4 MS. HAWKINS: *Aye.*  
5 MS. OJIMA: Mr. Hobbs?  
6 MR. HOBBS: *Aye.*  
7 MS. OJIMA: Mr. Mozilo?  
8 MR. MOZILO: *Aye.*  
9 MS. OJIMA: Mr. Friedman?  
10 MR. FRIEDMAN: *Aye.*  
11 MS. OJIMA: Mr. Wallace?  
12 MR. WALLACE: *Aye.*  
13 MS. OJIMA: Resolution 99-14 been approved.  
14 CHAIRMAN WALLACE: I'm going to say that the  
15 motion, we had a quorum for that.  
16 MS. OJIMA: *Yes.*  
17 CHAIRMAN WALLACE: So the motion is carried. But  
18 I'm going to ask the Secretary to make sure that when  
19 **Ms. Campbell** comes back that we record her vote one way or  
20 another on any of these motions. We understand she's going  
21 to be **in and** out of the meeting all morning **so** you can do  
22 that, **JoJo** .  
23 MS. OJIMA: *Okay.*  
24 CHAIRMAN WALLACE: Or we'll flag her down when she  
25 comes back. But Resolution 99-14 has been approved.

1 Moving on, Dick, to Citrus Tree.

2 RESOLUTIONS 99.15 AND 99.16

3 MR. SCHERMERHORN: Yes, Mr. Chairman. With your  
4 indulgence what I'd like to do is take these next two  
5 projects together in presentation form because they are both  
6 conduit financing in the same transaction. It is the second  
7 project that has triggered this so I kind of want to cover  
8 that. What I'm going to do is give you the background on why  
9 they're here then we want to walk you through the visuals on  
10 both of the projects. Then we have a graphic explanation as  
11 to how this financing works that's applicable to both of them  
12 but you will take your actions separately on each of the  
13 projects. That's how we'd like to go at it.

14 What happened was --

15 CHAIRMAN WALLACE: Let's see if we agree with that,  
16 Dick.

17 MR. SCHERMERHORN: Oh, I'm sorry.

18 CHAIRMAN WALLACE: Anybody? There's a lot of  
19 similarity. The names and the numbers change but it's the  
20 same format. I think that's acceptable and expedient, okay?

21 MR. SCHERMERHORN: All right. The reason these two  
22 came to us, actually, is because of North Hills. The  
23 sponsors of the project, which have both of them, had  
24 approached North Hills on acquiring this project and  
25 proceeding but the locality was not in agreement with the

1 sponsor about the level of affordability in the project in  
2 its original proposal and was not inclined to proceed with a  
3 tax-exempt financing as a result of that. So they came to us  
4 a conduit financier for the transaction,

5 We went back and looked at what was taking place  
6 historically with the locality and talked to the locality  
7 about it and understood what their concern was and actually  
8 agreed with their position on the original proposal, which  
9 was substantively less affordability than what we're  
10 proposing in this transaction. We explained this to the  
11 sponsor and said we would proceed with this providing they  
12 met the affordability requirements that we were looking for  
13 in here. So they informed us at that time not only did they  
14 have this one but they had this other project in Ventura. that  
15 they'd like to do as a package so we said all right, we'll  
16 look at both of those in that term.

17 What we do on a conduit financing: Primarily for  
18 the benefit of you Board Members who have not been through  
19 one of these with us in the past.

20 CHAIRMAN WALLACE: No, for the benefit of all of  
21 us, Dick.

22 MR. SCHERMERHORN: Okay, for the benefit of all of  
23 you. Linn will go through the actual structure of this but  
24 the concept here is, basically, on a conduit financing  
25 although the Agency is issuing the bonds and our name is on

1 the bonds and we are basically providing a tax-exempt source  
2 of funding for these projects for the first mortgage we do  
3 not do the underwriting or the technical review on the  
4 projects in exchange for full guarantee of no financial  
5 recourse to the Agency. That we are held harmless from the  
6 real estate, that we have a financial guarantee that is in  
7 effect 100 percent.

8           What we do do, however, is we do a due diligence  
9 review that in fact an underwriting has been done and that  
10 the underwriting in our judgement is satisfactory. Two, that  
11 certain health and safety issues are in fact addressed in the  
12 proposal such as a seismic review being done on the project  
13 and that the affordability in the project is acceptable to  
14 the Agency meeting its program objectives.

15           And what we have done in the affordability area on  
16 that is applicable to both of them but in essence we have our  
17 20 percent of 50 percent and then we have 29 percent of the  
18 projects at 60 percent, or 10 percent below market rent. And  
19 that is specifically addressing one of the concerns that the  
20 North Hills project had dialogue around. The reason we only  
21 take it to 49 percent is we don't want to trigger an Article  
22 34 issue.

23           So that's basically how it's structured. Now,  
24 that's the fundamental on why we're proposing the conduit  
25 financing and I'll come back to the individual projects in

1 terms of the loan amounts, etcetera. Let's take a look at  
2 the projects themselves so you know what we're talking about  
3 here.

4 (Videopresentation of project begins.)

5 MR. WARREN: The first project we were looking at  
6 is Citrus Tree Apartments in Ventura. Citrus Tree is  
7 approximately 20 years old; it is stucco, wood frame with  
8 tile roofs. This is the corner lot of the view of it. There  
9 are a number of interior courtyards like this. Part of the  
10 rehabilitation plan for the developers, KDF, is landscaping  
11 redevelopment for the property itself. The pool area is  
12 actually in fairly good shape although they do intend to  
13 renovate this particular area again with additional  
14 landscaping. The roofs themselves, you can get a better view  
15 of them here, will also be replaced.

16 One of the major components of the interior  
17 renovation are the units. As you can see here it's already  
18 commenced. You probably can't see it *very* well here but  
19 these cabinets are buckling and need to be replaced, they  
20 don't close properly. These will be replaced. Appliances  
21 will be replaced as necessary, some cannibalized, but more or  
22 less *more* of them will be taken out and removed. New counter  
23 tops and any exposed drainage or piping underneath the sinks  
24 will also be replaced.

25 This is the typical neighborhood next to Citrus

1 Tree. It is stable, middle-class, a quiet neighborhood. I'll  
2 show this picture. This is a sister project which is across  
3 the street ~~from~~ Citrus. After the renovation is done the  
4 Citrus project will compare favorably to the area. The  
5 market in Ventura has been coming back, there was a down  
6 period of time. There is a fair amount of multifamily  
7 housing in the Ventura area but we have found that this  
8 particular project contains a fair amount of military.  
9 Families also migrate here and as you can see it's located in  
10 a rather quiet, residential neighborhood.

11 Let me go ahead and continue on and we'll do the  
12 second project. Sorry about that, JoJo.

13 **CHAIRMAN WALLACE:** Should we wait for Cranham to  
14 come back?

15 **MR. WARREN:** Let's not tell him.

16 **MS. PARKER:** JoJo is going to get it.

17 **MR. SCHERMERHORN:** We hadn't finished with the  
18 presentation, thank you.

19 **MR. WARREN:** I'd been waiting all day to do that to  
20 Bill. .Okay. This **is** North Hills which is in Fullerton.  
21 This is the interior courtyard. Just stay right there.  
22 These roofs will be dealt with as well. This tiled mansard  
23 structure traditionally is a maintenance headache and this  
24 will be dealt with. The landscaping for North Hills is  
25 actually in pretty good shape although the developer has

1 indicated there will be a landscaping plan put in there. The  
2 pool area, similar renovation as to Citrus. Fairly good size  
3 but there will be some renovation work done here as well as  
4 landscaping.

5 This is a Montessori school which is located in the  
6 middle of the project. This is not there for the benefit of  
7 the tenants, it is a stand-alone commercial enterprise. Some  
8 tenants' children do attend school here but generally most of  
9 the students are from outside of the project. The project is  
10 located on East Imperial Highway. This is the site across  
11 the street and this is typical of what's in that particular  
12 neighborhood, small retail and small commercial. There are  
13 larger shopping centers down the street from the site. This  
14 is the neighborhood directly behind North Hills, and again,  
15 it's very similar to the neighborhood that was at Citrus,  
16 quiet, middle range residential.

17 What we'd like to show you now is how this bond  
18 structure works. And the reason we're doing this is because  
19 this is somewhat different than a standard Fannie Mae stand-  
20 alone MBS deal. So the players are basically the same as in  
21 most bond transactions. On this side, the tax-exempt side,  
22 we have CHFA, the underwriter, the bond investor, and over  
23 here we have Fannie Mae, ARCS Mortgage, the servicer, and the  
24 borrower.

25 (Thereupon, Ms. Donna Campbell

1 re-entered the meeting room.)

2 So as the process begins the bonds are issued from  
3 **CHFA**, we have received allocation for both of these projects,  
4 and a bond purchase agreement is executed between us and the  
5 underwriter. From this point in time the bonds are then  
6 delivered on to our investor who in turn delivers the  
7 proceeds back to the underwriter and then proceeds are  
8 delivered on to the trustee.

9 I want to stop here and explain that this side of  
10 the transaction is basically tax-exempt. The project  
11 requires additional taxable financing which is being raised  
12 through **ARCS**. The proceeds will then be delivered onto **ARCS**  
13 Mortgage who will serve as servicer who will then combine the  
14 proceeds with the taxable funds that are required to fully  
15 fund the project from a financial standpoint and the proceeds  
16 are then delivered to **KDF**. I reference **KDF** only because  
17 that's the development entity and there will be a tax credit  
18 partnership with **KDF** as the general partner.

19 The flip side of this is how the principal and  
20 interest **runs in** conjunction with the mortgage-backed  
21 securities. And this starts down where we ended up with the  
22 debt service coming up, **P&I**, from the sponsor, the borrower,  
23 to **ARCS** Mortgage who will act as servicer. They were also  
24 the **DUS** originator on this transaction. **P&I** then runs to  
25 **Fannie Mae**, less the servicing fee taken by **ARCS**. **Fannie Mae**

1 in turn runs the money back through the bond trustee and at  
2 this juncture Fannie Mae takes their guarantee fee, which is  
3 their compensation for the MBS. The bond trustee then runs  
4 the P&I onto the investor,

5 Now for us to be essentially risk-free in this  
6 process we elected to enter into a purchase agreement between  
7 Fannie Mae and CHFA and the purpose of this is to guarantee  
8 the timely payment of the P&I ultimately to the investor. So  
9 an MBS Agreement will be created, an MBS mortgage-backed  
10 security will be delivered from Fannie Mae to the bond  
11 trustee, ostensibly for the purposes that should this P&I  
12 fail or not be delivered in a timely fashion then the MBS  
13 steps in and guarantees the payment of the debt service to  
14 the investors.

15 So in that structure we need to finalize this time  
16 but in our discussions with Fannie Mae and their counsel back  
17 in Washington they are comfortable with this concept even  
18 though all of the bond investors will be in our pool deal.  
19 So we do need to finalize this but so far all the parties are  
20 in agreement that this is something that should work.

21 (Video presentation of project ends.)

22 MR. SCHERMERHORN: So we've taken -- The  
23 programmatic reason for being involved in it is we've got two  
24 projects that we're converting from market rate to affordable  
25 and we're doing it in a financial structure in which the

1 Agency will be financially held harmless by the mortgage-  
2 backed security structure. Therefore, as I indicated, we did  
3 a due diligence review and we're satisfied that a credible  
4 underwriting job has been done on both of these projects.

5 The first project, Citrus Tree, is a final  
6 commitment request for a \$3,800,000 CHFA-originated tax-  
7 exempt loan and the second project, North Hills Apartments,  
8 is a final commitment request for a conduit loan in the  
9 amount of \$11 million. Both of them are 30-year amortized  
10 loans. With that we're recommending approval and we'll be  
11 glad to try and answer any questions.

12 CHAIRMAN WALLACE: let's focus on, now -- Since  
13 we're going to have separate motions let's focus on Citrus  
14 Tree first. Any questions on that proposal from the Board?

15 MS. KLEIN: I have one question.

16 CHAIRMAN WALLACE: Phyllis.

17 MS. KLEIN: In terms of the marketability of the  
18 project. It's not in the write-up as to whether a review was  
19 done about the differences between the market rents and the  
20 60 percent rents that are created by this project. Is this  
21 truly affordable or below market? Or is that part of your  
22 review as the conduit in the project?

23 MR. SCHERMERHORN: Yes. We were particularly -- We  
24 looked at that. Again, first off, since we don't structure  
25 this is our normal underwriting what we did do, though, is we

1 went behind and looked at it because that was a core issue  
2 with North Hills about the particular project.

3 MS. KLEIN: With Fullerton.

4 MR. SCHERMERHORN: With Fullerton.

5 MS. KLEIN: Okay.

6 MR. SCHERMERHORN: Right. And what it appears is  
7 that the income limitations that we're putting in place will,  
8 in fact, be affordable in the marketplace. However, to be on  
9 the safe side that's why we adopted the ten percent below  
10 market rate as the lower of. And we will check. When the  
11 project gets ready to go on-stream we've retained the right  
12 to confirm that the rents that they have put in place will in  
13 fact be minimally ten percent below existing market rent.  
14 That is one aspect of the transaction we reserve the right  
15 on. We know the 50 percent ones are, it's the 60 percent  
16 ones that were kind of in question.

17 MS. KLEIN: How do you enforce that as the conduit?

18 MR. SCHERMERHORN: Well, we'll have a regulatory  
19 agreement on it and it's like any regulatory agreement  
20 enforcement.

21 MS. KLEIN: Okay.

22 CHAIRMAN WALLACE: Further questions? Richard.

23 MR. FRIEDMAN: I had a couple. One, I noticed both  
24 projects will be applying for an allocation of loan from tax  
25 credits so I was wondering whether you proceed with your

1 financing in anticipation of the tax credit allocation or you  
2 wait until the tax credit allocation is actually in place?

3 MR. SCHERMERHORN: We don't loan close until all  
4 the requisite funds are on the table.

5 MR. FRIEDMAN: Well, I'm probably just showing *my*  
6 ignorance in this but I presume a complicated transaction  
7 like this takes some time, Do you initiate the transaction  
8 ahead of the tax credits or wait until the tax credits are in  
9 place?

10 MR. SCHERMERHORN: I won't fund until there is  
11 evidence -- I would not allow this to proceed unless and  
12 until the requisite funds are in place. Which means if tax  
13 credits are required then we have to have tax credit  
14 approval.

15 MR. FRIEDMAN: So the bonds aren't issued until  
16 then?

17 MR. SCHERMERHORN: Correct.

18 MR. FRIEDMAN: okay.

19 MR. SCHERMERHORN: Well, I suppose there's rare  
20 instances that we may have them in a pool and we go ahead and  
21 issue the bonds anyway but we don't release the funds unless  
22 and until the rest of the deal is put together.

23 MR. FRIEDMAN: The second question was perhaps more  
24 of an observation. I notice both projects had an average  
25 turnover of 60 percent a year. One of them you said was a

1 lot of military folks so that makes some sense but it seemed  
2 unusually high. Is it relevant in any way to this?

3 MR. WARREN: I think that's a function of the prior  
4 management on North Hills, which is where the higher turnover  
5 was. The sponsors have had the ability to put their  
6 management staff in place prior to taking over the property;  
7 that has slowed down considerably. But there will be some  
8 turnover and I think that's typical of projects to a degree  
9 in this part of Orange County. That's an important component  
10 because as the turnover occurs much of the renovation will  
11 occur. So it has stabilized and the oscillations have tamped  
12 down but there will be some over a period of time.

13 CHAIRMAN WALLACE: Mr. Czuker.

14 MR. CZUKER: Just for clarification on the  
15 structure, again going back to the conduit financing  
16 structure. How is that different from a local issuer being  
17 the issuer? Is CHFA just being a facilitator here? Because  
18 effectively Fannie Mae is the one that's underwriting and is  
19 putting up the AAA guarantee through the federal government.

20 MR. SCHERMERHORN: Yes, we're facilitating the tax-  
21 exempt financing for the project.

22 MR. HOBBS: It's no different than I would do on a  
23 local level.

24 MR. CZUKER: *Thank you.*

25 MS. PARKER: Mr. Chairman, I would just make

1 mention. It's unfortunate that Mr. Klein is not here with us  
2 today but this is a structure that Mr. Klein at previous  
3 Board meetings has talked a lot about seeing an interest in  
4 CHFA being able to be used as a facilitator for these types  
5 of deals. In that sense again we feel fortunate in being  
6 able to develop this business, But also more importantly,  
7 bringing the affordability along with it that may not be  
8 happening with other local issuers from the standpoint of the  
9 extra terms of affordability and years of affordability that  
10 CHFA would require.

11 MR. CZUKER: Does this still require the local  
12 issuer consent? Is something going back to the local,  
13 meaning the municipality, for their consent?

14 MR. SCHERMERHORN: No, we do not have a requirement  
15 that they have consent. What we have is an operating  
16 practice that we -- The primary reason they come to us is  
17 because the locality is unwilling for whatever reason to do  
18 the transaction. What we do is we confirm independently what  
19 the issue has been, is with the locality, We may or may not  
20 agree with that, In most instances that have come up we ve  
21 agreed with the locality but, like this one, we've been able  
22 to find a satisfactory alternative to go ahead and structure  
23 it and proceed with it. Now the locality hasn't come right  
24 out and expressed full agreement with it but they're not  
25 opposed to it now.

1 MR. CZUKER: Thank you.

2 CHAIRMAN WALLACE: Angelo, you had a question.

3 MR. MOZILO: Yes. I'm personally friendly, a long-  
4 time friendship, with the Chairman and CEO of ARCS Mortgage  
5 Company. To *my* knowledge we don't do any business with them  
6 and have not done any business with them but I do have a  
7 personal relationship, Should I recuse myself?

8 MS. CASEY-HEROLD: My belief is since you don't  
9 have a business relationship with them it shouldn't make any  
10 difference.

11 MS. HAWKINS: I have the same situation so I  
12 guess -- I fall under that same problem.

13 CHAIRMAN WALLACE: Any more volunteers? It  
14 basically, Sandy, requires a business or an ability to  
15 benefit from? Now maybe he's going to give a cocktail party.  
16 But isn't that the **crux** of the potential for conflict?

17 MS. CASEY-HEROLD: Right. Right.

18 CHAIRMAN WALLACE: And the same for Carrie?

19 MS. CASEY-HEROLD: If they benefit economically.

20 MS. HAWKINS: We'll disclose the cocktail when the  
21 time comes.

22 CHAIRMAN WALLACE: Let's see, the cocktail has to  
23 be under \$10 a day or something like that.

24 MS. KLEIN: In terms of CHFA's role as a conduit  
25 issuer, I would just like to comment on a couple issues that

1 I would like to see that CHFA does add the additional  
2 components of more deeper affordability and overlaying CHFA's  
3 review of projects in terms of rehabilitation budgets to make  
4 sure that these projects have long-term viability as to the  
5 extent of the rehab and there's real affordability created.  
6 I think it's an important area where MFA will add a great  
7 amount to projects like these that aren't being approved by  
8 the locals as issuers.

9 MR. SCHERMERHORN: I would like to note,  
10 Mr. Chairman, I erred in the mortgage amount for the first  
11 project, Citrus Tree. The requested amount is \$3,450,000.  
12 I'm working off of a wrong piece of paper. I had said  
13 \$3,800,000. The mortgage amount is \$3,450,000.

14 CHAIRMAN WALLACE: So it's correct in the write-up.

15 MR. SCHERMERHORN: It's correct in the write-up  
16 that you have, yes.

17 MS. PARKER: Is the resolution correct, more  
18 importantly? Page 922.

19 MR. SCHERMERHORN: No, the resolution is not  
20 correct.

21 MS. PARKER: That's what I was afraid of. The  
22 correct amount should be three million --

23 CHAIRMAN WALLACE: Four-fifty.

24 MR. WARREN: Four-hundred and fifty thousand.

25 CHAIRMAN WALLACE: That's different too? Is North

1 Hills different also?

2 MS. PARKER: And North Hills, the resolution is \$11  
3 million, not --

4 MR. SCHERMERHORN: No, it should be \$9,850,000.

5 MS. PARKER: That's on page 946.

6 MS. CASEY-HEROLD: What was that number again?

7 CHAIRMAN WALLACE: That's right, these were the  
8 result of the CDLAC actions. These were reduced amounts to  
9 participate and share the pain of the allocation.

10 MS. PARKER: \$9,846,000 for the resolution on page  
11 946?

12 MR. WARREN: Wait.

13 MR. SCHERMERHORN: Yes, *wait* is right.

14 MR. WARREN: \$9,850,000 for the resolution on North  
15 Hills.

16 MR. SCHERMERHORN: Right. And \$3,450,000 on Citrus  
17 Tree.

18 CHAIRMAN WALLACE: Going once. Okay, any further  
19 questions from the Board *or* anyone in the audience?  
20 Developers, representatives? Ed.

21 MR. CZUKER: Curiosity question. Is it possible  
22 that if we didn't catch this and the Board approved a  
23 resolution for **more** money, the fact that the borrower is  
24 borrowing less do they need to come back to the Board?

25 MR. SCHERMERHORN: No.

1 MR. CZUKER: I mean, effectively, the Board would  
2 have authorized more than what was required by the project.

3 MR. SCHERMERHORN: It's up to that amount.

4 MR. CZUKER: So wouldn't we still be okay had we  
5 not caught it? That's really what I -- Just a clarification,  
6 I'm curious.

7 MS. KLEIN: One more question. You don't have to  
8 have authorization for the taxable component of this, only  
9 the tax-exempt?

10 MR. WARREN: Right.

11 CHAIRMAN WALLACE: Any further questions,  
12 corrections, additions?

13 MR. HOBBS: Mr. Chairman, I'd like to make a motion  
14 with a comment from a local standpoint. I'd like to  
15 underscore Ms. Klein's comments about CHFA particularly  
16 working with local communities. I don't want to get a lot of  
17 letters from city managers throughout California saying that  
18 MFA is taking over. I have become abundantly comfortable  
19 where CHFA has come in on a local level and assisted some  
20 cities but don't particularly have the political inclination  
21 to *move* forward with (indiscernible) so I'd like to move on  
22 this project.

23 CHAIRMAN WALLACE: Ken, are you limiting that to --

24 MR. HOBBS: On the initial resolution.

25 CHAIRMAN WALLACE: -- 99-15?

1 MR. HOBBS: Yes, sir.

2 MR. MOZILO: Second.

3 CHAIRMAN WALLACE: A motion by Hobbs, second by  
4 Mozilo on 99-15. Any discussion on the motion? Hearing  
5 none, Secretary call the roll.

6 MS. WIMA: Ms. Klein?

7 MS. KLEIN: Aye.

8 MS. OJIMA: Ms. Campbell?

9 MS. CAMPBELL: Aye.

10 MS. OJIMA: Mr. Czucker?

11 MR. CZUKER: Aye.

12 MS. WIMA: Ms. Hawkins?

13 MS. HAWKINS: Aye.

14 MS. OJIMA: Mr. Hobbs?

15 MR. HOBBS: Aye.

16 MS. OJIMA: Mr. Mozilo?

17 MR. MOZILO: Aye.

18 MS. WIMA: Mr. Friedman?

19 MR. FRIEDMAN: Aye.

20 MS. OJIMA: Mr. Wallace?

21 MR. WALLACE: Aye.

22 MS. OJIMA: Resolution 99-15 has been approved.

23 CHAIRMAN WALLACE: Resolution 99-15 is approved.

24 Okay, the chair will entertain a motion unless there is  
25 further discussion on 99-16, the North Hills Apartments in

1 Fullerton.

2 MR. CZUKER: So moved.

3 CHAIRMAN WALLACE: Mr. Czucker.

4 MS. HAWKINS: I second.

5 CHAIRMAN WALLACE: Ms. Hawkins. Any discussion on  
6 the motion? Hearing none, Secretary call the roll.

7 MS. OJIMA: Ms. Klein?

8 MS. KLEIN: Aye.

9 MS. OJIMA: Ms. Campbell?

10 MS. CAMPBELL: Aye.

11 MS. OJIMA: Mr. Czucker?

12 MR. CZUKER: Aye.

13 MS. OJIMA: Ms. Hawkins?

14 MS. HAWKINS: Aye.

15 MS. OJIMA: Mr. Bobbs?

16 MR. HOBBS: Aye.

17 MS. OJIMA: Mr. Mozilo?

18 MR. MOZILO: Aye.

19 MS. WIMA: Mr. Friedman?

20 MR. FRIEDMAN: Aye.

21 MS. OJIMA: Mr. Wallace?

22 MR. WALLACE: Aye.

23 MS. OJIMA: Resolution 99-16 been approved.

24 CHAIRMAN WALLACE: And we have also approved 99-16.

25 Moving on to Villa San Ramon, Dick.

RESOLUTION 99.17

1  
2 MR. SCHERMERHORN: Yes, Mr. Chairman. This is a  
3 project with **some** history. What I would like to do is  
4 bring everybody up to speed, just a quick background on  
5 the evolution of the project. Then I would like to,  
6 particularly for those Board Members who have not seen the  
7 project, we have some visuals so that you have a physical  
8 orientation of what we're talking about. And then we have a  
9 very thorough review of the existing financial structure and  
10 the impacts on CHFA and what it is that we're proposing here  
11 today.

12 In the late eighties this Board was approached  
13 about financing a project in San Ramon that would have been a  
14 congregate housing facility and at the time the original  
15 proposal was for a project in excess of 120 units. It was  
16 the first time that the Agency had confronted a project of  
17 such size and of such unique characteristic and it took some  
18 time, almost two years if I read the record right, for the  
19 project to fully go through various discussions **and** reach a  
20 point of **approval** by the Board.

21 The project went under construction in the early  
22 nineties, at the **same** time that the California economy  
23 started to go under. The sponsor immediately recognized in  
24 the early **nineties** while the project was under construction  
25 that there was going to be a rent-up problem with this

1 project and its concept and came to the Agency and flagged us  
2 before construction was completed and before we had gone to  
3 the permanent loan. We looked at it, agreed with the  
4 sponsor, discussed alternatives.

5           The sponsor and the Agency staff agreed that it  
6 would be appropriate and wise to shift the emphasis from a  
7 congregate facility to utilizing a mixed approach with  
8 assisted living as a portion of the project and a kind of  
9 congregate facility combined in two. Although because there  
10 was a physical way—when you see the project you'll  
11 understand—there is a physical way to logically handle  
12 assisted on one wing and for the rest of the project to  
13 operate as more like an independent living congregate  
14 facility.

15           We included that project proposal in a package of  
16 our portfolio projects that we had reviewed and decided  
17 because of economic conditions these dozen or so projects  
18 were in financial stress and that we did not want them to go  
19 underwater. And the Agency Board made a determination that  
20 we would go ahead and do some financial restructuring on a  
21 by-project basis to keep them operating in a solvent fashion.  
22 With the exception of one project in that consideration all  
23 the rest of them have satisfactorily operated under the  
24 restructured scenario that we put in place back in '93, '94.

25           This was one of them. Villa San Ramon was

1 restructured with a step-rate mortgage. There was additional  
2 financial contributions from the limited partnership at the  
3 time and the project finished construction, went into  
4 operation and rented up ahead of expectations. It has been  
5 fully operational since and has fully met the restructured  
6 financial obligations to the Agency.

7           As you recall, I mentioned at the outset, at the  
8 time that the first proposal came it was in excess of 120  
9 units. One of the concerns of the Agency was it was too  
10 large a project for them to consider so the project was  
11 scaled back to 120 units and there was left a plot of land to  
12 the north of the project and adjacent to the existing project  
13 site that was going to be the second wing.

14           When you see the project you'll see you have a main  
15 building and two wings that would have gone on it—just one  
16 wing is on it right now—and the second wing is basically what  
17 we're proposing to go ahead and finance and put in place here  
18 today. The second wing sits on a plot of land that really is  
19 not practically developable in any other fashion because that  
20 particular plot of ground was acquired with this particular  
21 design and concept in mind.

22           So the Agency scaled it back to 120 units, only  
23 using about three-quarters of the land. At the time we Bid  
24 the restructuring we took as additional security the second  
25 land. Not so much for the land value as we did to make sure

1 that if something else did happen to the land it would not  
2 negatively impact the asset that we have on the adjoining  
3 property, given that we had a restructuring arrangement in  
4 place. So one of the reasons that the proposal is with us to  
5 finish off the project is we do maintain a right on that  
6 particular piece of property as to what happens to it under  
7 any disposition. So that's entwined in this.

8 At this point let's show you what the project looks  
9 like and then let's get into what this proposal is all about  
10 and how Phase I and Phase II relate.

11 (Videopresentation of project begins.)

12 MR. WARREN: This is the entryway, the main  
13 building for Villa San Ramon. This is located within a  
14 residential neighborhood which I'll show you in just a  
15 moment. There is guest parking out in front. As you can see  
16 architecturally it is a nice structure. The existing project  
17 is located right in this area right here. As you can see  
18 it's bounded by single-family --

19 MR. HODGE: You don't mind moving your ann, do you,  
20 Linn? (Laughter).

21 MR. WARREN: No, that's okay, Karney. Can you see  
22 now, Karney?

23 MR. HODGE: Yes.

24 MR. WARRBN: Okay, good. You want to do this?

25 MR. HODGE: No.

1           MR. WARREN: This is also residential, condominium  
2 townhomes, Alhambra Lakes. Across this canal here is a mini-  
3 storage area and this is for sale housing, a shopping center,  
4 a park. To the north here is Phase II. And as Dick  
5 indicated it's a little Over an acre in size and it really  
6 lends itself solely as an extension of this first project.  
7 This is a more closeup view of the site right here. Again,  
8 here is Phase I of Villa San Ramon that stretches down into  
9 this area, here's your mini-storage, and the residential  
10 neighborhood that borders the property. This is a view of  
11 the site from the second or third story of Phase I. Again,  
12 it's a little over an acre. And this is panning left a  
13 little bit. This is the drainage canal that borders the  
14 property.

15           As Dick indicated there is a market rate component  
16 to this project. This is the dining room. One of the  
17 characteristics of Villa San Ramon is it does compete very  
18 well in the overall assisted living and independent living  
19 market. Management Over the years has been very *good* and the  
20 staff there and the amenities have been very well maintained,  
21 which has allowed it to keep it's position approximately  
22 almost 100 percent filled.

23           This is a typical bathroom and I wanted to show  
24 this just to show some of the features that are usual in  
25 these types of projects. This is a roll-in-type tub with a

1 very small lip for those that are in wheelchairs and then you  
2 have your typical grab-bars and full-purpose shower systems.

3           The project has a van which is fully accessible for  
4 the disabled and is used for assisting the residents to and  
5 from various activities and other destinations. This is the  
6 shopping center that you saw from the aerials, this is a few  
7 years old, and it's approximately a quarter mile away.

8           The inside, this is the entrance and reception  
9 area. Off to the side is a small library. This is also a  
10 place for parties and social gathering. It's a very nice --  
11 It has very good entry appeal. Which we have found in  
12 looking at any kind of assisted living or elder care  
13 facilities, first impressions are very important. The  
14 management has taken great pains to maintain this area. Here  
15 is the rear of the project that faces onto the drainage  
16 canal. One of the interior courtyards. Again, well  
17 maintained, nice architectural appointments and such.

18           What I'd like to do now is take you through a  
19 chronology--as Dick alluded to a little bit at the outset--as  
20 to how the project has been developed and who are the  
21 partnerships players, because there are several. In 1984  
22 Sunny Glen Villa was formed in which Daniel Shellooe and  
23 Durwin Shepson were the general partners. They formed this  
24 and purchased the site, both the Phase I and Phase II sites  
25 you have seen, with 14 limited partners. Through various

1 wranglings and machinations with the locality the Phase I was  
2 approved in 1990.

3           At that point in time a second partnership was  
4 formed which is the Villa San Ramon or VSR. They purchased  
5 the site from Sunny Glen, again Shepson and Shellooe were the  
6 general partners, with 13 different limited partnership  
7 investors. At the same time VSR executed a contract for sale  
8 with Sunny Glen for the Phase II parcel. To raise additional  
9 capital the Villa San Ramon Participating Trust or VSRP was  
10 syndicated as essentially an equity investor to begin with  
11 for \$1.6 million and there are approximately 30 participants  
12 in this trust. In 1992 Villa San Ramon opened.

13           In 1994 as Dick indicated there were some issues  
14 regarding the market with the property so a number of events  
15 occurred with respect to the financial structures of both the  
16 debt and the equity. The first that occurred is Villa San  
17 Ramon obtained a new limited partner who had an infusion of  
18 approximately \$500,000. That new limited partner then  
19 essentially took a priority position over some of the cash,  
20 the existing limiteds let that go and took a position that  
21 would be funded later on with a sale or refinancing of the  
22 property. VSRP, which originally held an equity position,  
23 basically exchanged that for a position of debt and wrote off  
24 any accrued interest that they had in their investment at  
25 that point in time.

1 CHFA's role is we introduced a step-rate loan  
2 starting out at approximately three, three-and-a-half percent  
3 for the purposes of letting the project stabilize then it  
4 would increase up to a higher interest rate. Along with this  
5 was a recapture note. Clearly there is money required to  
6 subsidize the interest rate and there is a recapture of lost  
7 income because of the lower interest rate for several years.  
8 So this was all put in place in 1994.

9 This graph will give you an idea of how all of  
10 these partners basically came into play and how the project  
11 cash is distributed between the various players. The first  
12 cut of the project cash is the debt to CHFA and as you can  
13 see here it sits up on annual debt service at this stepped  
14 rate and then levels out over this period of time. The  
15 second is the Agency supplied a HAT loan to help with  
16 additional project costs. This amortizes and pays off in  
17 approximately 2008.

18 The third level is VSRP. As I said earlier they  
19 exchanged this for debt and this is the scheduled debt,  
20 essentially interest, which is paid off in approximately  
21 2006. This is the redevelopment agency debt. One of the  
22 components of the cash flows for Villa San Ramon, both I and  
23 II, is operating subsidy monies from the redevelopment agency  
24 for the city of San Ramon. They are repaid -- This spike  
25 right here is basically a balloon payment in approximately

1 2002.

2           At this juncture we're now into residual cash. The  
3 gray area represents monies that are distributed to the  
4 partnership from an excess cash standpoint. Up until this  
5 point in time there is a priority of approximately \$200,000  
6 that is given to the partnership. Any monies over and above  
7 that on a residual basis is split between CHFA and the  
8 partnership; two-thirds for the partnership, one-third for  
9 CHFA. In approximately 2008 this \$200,000 take-off for the  
10 partnership ceases and the distribution of cash for the  
11 remaining term, until such time as the subsidy note is paid  
12 off or the recapture note is paid off, is two-thirds/one-  
13 third. This is important because in Phase II we've changed  
14 this relationship significantly.

15           I'll show two more components here. Again the CHFA  
16 residual it's referring to is a component of that. This blue  
17 area is a standard replacement reserve. This is actually an  
18 above-the-line item and not a residual cash item but I showed  
19 it here for presentation purposes, and this continues for the  
20 entire life of the project. On top of this is a sinking  
21 fund. As I indicated the redevelopment agency is supplying  
22 cash. At the time the restructure was done it was felt that  
23 additional monies would be necessary to backstop the absence  
24 of the redevelopment monies when those do stop in  
25 approximately 2010. So every year, every month, money is

1 being put aside in this sinking fund as essentially an  
2 additional operating reserve.

3 (Tape 1 was changed to tape 2.)

4 What I'd like to show you now is what is being  
5 proposed for Phase II. A much more simple structure. We  
6 have level debt of approximately \$300,000 a year going  
7 forward. The second piece of the debt is to Sunny Glen  
8 Partnership. Now, their contribution to Phase II is two-  
9 fold. Under the contract of sale they'll be taking back half  
10 of the money owed in scheduled debt for approximately 15  
11 years, deferred for the first couple of years to allow for  
12 the stabilization of Phase If. Their equity that is owed is  
13 basically being contributed as one of the sources for the  
14 development of Phase 11.

15 The RDA is being repaid. They have a small  
16 contribution for Phase 11. Their debt is also deferred for a  
17 number of years and it is paid out. At approximately 2010  
18 their debt is retired.

19 The next component is the amount of residual cash  
20 that is available from the project. This is one of the  
21 reasons that we feel that Phase II is important. This green  
22 area represents 90 percent of the residual cash being  
23 generated by Phase II. On top of that is 10 percent of the  
24 residual cash which goes to the Villa San Ramon partners. As  
25 you can see the majority of the cash money in these two areas

1 goes to CHFA with the intention of retiring our recapture  
2 note in an accelerated fashion. And let me show you how that  
3 plays out in various scenarios,

4           There are basically three scenarios that we're  
5 faced with as far as retiring the debt for the recapture  
6 note. The first is if we don't, if Phase II is not built.  
7 Under this structure, with the subsidy note accruing and the  
8 stepped interest rate, the balance builds up to this point in  
9 time. And then as the Phase I project improves its cash  
10 structure and the higher interest rate begins to take effect  
11 you can see that the subsidy balance basically pays itself  
12 down until 2026.

13           If Phase II is built and the cash from Phase II is  
14 then applied to the subsidy note we have this structure.  
15 This is both combined money, the structures of the cash  
16 sharing from both phases. Essentially what we do is we pick  
17 up about nine years, ten years, by introducing this  
18 additional cash into this area.

19           The third scenario, something that we just show for  
20 illustration purposes is if we find that the sinking fund and  
21 the operating reserves which we carry-not the replacement  
22 reserves but those two operating reserves-are applied to this  
23 scenario right here then we further reduce the time it takes  
24 to pay off the Agency, However, we feel the reserves need to  
25 be kept. If at such time as we find the reserves are not

1 necessary then the agreement is that those are applied  
2 immediately for the reduction of the cash balances and any  
3 outstanding debt for Phase I.

4 (Videopresentation of project ends.)

5 MR. SCHERMERHORN: Okay. What we're requesting  
6 today is a final commitment of \$4,400,000 permanent loan for  
7 Phase II of this project. That would be 40 more units to the  
8 existing 120 units in the project, which would bring the  
9 project to its originally conceived setup as you saw in the  
10 layout. It would be a 35 year fixed, fully amortized. We  
11 have locality involvement and we have an interrelated  
12 situation that has undergone quite a bit of dialogue.

13 Those Board Members who have been participating in  
14 that ongoing dialogue may well ask the question, why are we  
15 still pursuing this particular thing. From a staff  
16 standpoint we think that this is the right thing to do, both  
17 for the locality and for CHFA.

18 As you can see from this summary presentation right  
19 now we know the project is economically viable under its  
20 present restructure agreement in Phase I. It is working very  
21 well in the market, there is every indication it will  
22 continue to improve with its success, it is a very highly  
23 needed resource in that area, and the red line shows that we  
24 are headed towards full repayment of our investment under  
25 that restructuring agreement by 2026.

1           From an economic standpoint the addition of Phase  
2 II to that project gets us paid back in 2015. We are adding  
3 a significantly positive economic advantage to the situation  
4 that we currently have, And as Linn pointed out, I don't  
5 think we would exercise the green line. I think that given  
6 the character of this project that we would want to leave the  
7 sinking fund in place because it's been built up from  
8 reserves and at some point in time downstream a decision  
9 might be made to instead of applying it back to us is use it  
10 to increase the affordability in the project.

11           From a program standpoint for us we're talking  
12 about adding more. Yes, it is an 80/20 project. Twenty  
13 percent of the units are affordable under our requirements,  
14 the rest are market rate. But we're talking about an  
15 assisted, independent living project in one of the high cost  
16 areas of the state. Getting 20 percent of affordability for  
17 this kind of a facility is very, very difficult to do. I can  
18 tell you that I have worked on at least a dozen assisted  
19 living project proposals that have come to the Agency since  
20 I've been here and none of them have been able to financially  
21 equal the kind of affordability that this project has put in  
22 place.

23           It has locality support. San Ramon city has  
24 committed itself to assisting with the affordability  
25 component. They put a 15 year financial support in on Phase

1 I, they're willing to do the same on Phase II. And they're  
2 continually -- They keep expressing continual commitment to  
3 this particular project. It's the only affordable resource  
4 of its kind in the area.

5 So we come to the bottom line conclusion with this  
6 after looking at the numbers, the program objective, and we  
7 know that we can't go back and restructure Phase I. As you  
8 saw from the earlier charts on this you've got a very large  
9 number of limited partners, many of whom are residents in  
10 that particular area, who agreed with the concept of the  
11 original partnership and put financial support into it.  
12 There's a very complex partnership structure that is in place  
13 which we understand. It has stuck through the project  
14 through this at a point in time it has put resources in  
15 place, additional resources in place to help it.

16 There are agreements with that that can't be undone  
17 so we have not tried to go back and change what we had done  
18 for Phase I but we look at it in the context of what we have  
19 today. If we finish the project, add this cash flow into it,  
20 we increase affordable resources in the marketplace, we  
21 shorten the time in which we get our investment paid back and  
22 we end up with a very viable project in a very desirable  
23 market. And for that we are recommending that this Phase II  
24 be approved by the Board and we'll be glad to answer any  
25 questions you have.

1           MS. PARKER: Mr. Chairman, just one other thing I  
2 wanted to point out. Dick, this is the third time in *my*  
3 short history that this has been before the Board and each  
4 time we have come back. This time the proposal is more  
5 optimum than the last time that this issue was raised which  
6 was -- had gone back and addressed issues that had been  
7 raised the first time. So this isn't -- What you're seeing  
8 today just isn't what was brought to the Board --

9           MR. SCHERMERHORN: A year ago.

10          MS. PARKER: A year ago. I just wanted to point  
11 that out. Staff have gone back with Durwin and worked this  
12 to what we believe now is the most optimum arrangement.

13          CHAIRMAN WALLACE: Okay, any questions from the  
14 Board? Ed.

15          MR. CZUKER: First I want to again commend staff  
16 for working this to death. I know this has come around years  
17 and years after years--I personally have seen it three times  
18 myself--and each time it does seem to get better and better  
19 for CHFA. So I think at this point the only thing I can say  
20 is that you guys have done a great job of restructuring what  
21 was a difficult situation to **make** it better for the  
22 organization and at the same time preserve the housing and  
23 work with the sponsorship.

24                 The only question I would ask is, in the 90/10  
25 split where CHFA is receiving 90 percent of the residual cash

1 receipts do you feel that the 10 percent is enough incentive  
2 to keep the borrower's feet to the fire, that they have an  
3 economic incentive to the success of the project?

4 MR. SCHERMERHORN: More than satisfied. We've  
5 asked that question a number of times and -- We have a  
6 somewhat unique situation. This partnership is incredibly  
7 dedicated to this project. Just look at the history of  
8 what's taken place. They took the initiative at the outset  
9 to raise the problem with us and came up with the suggestion  
10 about going the assisted living route. They have stuck with  
11 this project all the way through to this particular point.  
12 No question in *my* mind that that is -- When they said, yes,  
13 that that was workable, that's what they meant.

14 MR. CZUKER: Thank YOU.

15 CHAIRMAN WALLACE: Yes, Phyllis.

16 MS. KLEIN: I have several questions. Having not  
17 been on the Board before I need some more clarification so  
18 bear with me. You mentioned that the Phase I is performing.  
19 At what level is it performing? And if it is performing,  
20 then how does that recapture note go to \$4 million on your  
21 scenario there? I'm a bit confused.

22 MR. SCHERMERHORN: It's performing on the  
23 restructure agreement which is the step rate proposal. One  
24 of the things we initially looked at was could we go back and  
25 reopen the restructure agreement on Phase I and essentially

1 bring it up to this particular interest rate. Well, it could  
2 achieve a higher level of debt service support on Phase I  
3 right now but not to the original interest rate which was  
4 like seven-and-three-quarters.

5 MS. KLEIN: So what's the pay rate now, Dick?

6 MR. SCHERMERHORN: It's --

7 MR. WARREN: It's about four-and-a-half percent.

8 MR. SCHERMERHORN: About four-and-a-half percent.

9 MR. WARREN: Four, four-and-a-half percent.

10 MR. SCHERMERHORN: Which is why -- Which is why we  
11 have this support in place on it. And we can't go in and  
12 undo all of that structure in place because there are linked  
13 agreements that the partnerships all got into when we did the  
14 step rate restructuring on it. So we do have outstanding a  
15 step rate scenario that takes it up. And that step rate  
16 stays in place until such time as the project red line pays  
17 us back the support that's been going in place on the project  
18 to date. One of the reasons why it would be advantageous to  
19 move to the blue line is the project pay rate would then  
20 revert to its original pay rate and not keep escalating up  
21 beyond that.

22 MS. KLEIN: So in essence this recapture note is a  
23 reflection of lost interest that you're at this point  
24 accruing, that they're not paying, plus penalties, etcetera,  
25 that then reach the \$4 million-plus level if you do not build

1 that Phase 11.

2 MR. SCHERMERHORN: Correct.

3 MS. KLEIN: Okay. The rate that's quoted for this  
4 Phase II loan. How do you get to your 6.05 rate? Is there  
5 going to be --

6 MR. SCHERMERHORN: It's a 35 year rate.

7 MS. KLEIN: Okay. And is there going to be a  
8 combination of leverage with tax-exempt bonds or is this a  
9 rate the Agency can just offer? I just don't know how this  
10 rate is derived.

11 MR. SCHERMERHORN: We have a -- Our tax-exempt  
12 program has three rates which we adjust depending upon what  
13 the market conditions are. Currently our 30 year rate is  
14 5.9, our 35 year rate is 6.05 and our 40 year rate is --

15 MR. WARREN: 6.20.

16 MR. SCHERMERHORN: -- 6.20.

17 MS. KLEIN: So will you require a future allocation  
18 of tax-exempt bonds to finance this project and to subsidize  
19 this rate?

20 MR. WARREN: Not necessarily. We could ask for  
21 tax-exempt financing but we don't necessarily have to seek  
22 tax-exempt financing for this from allocation because there  
23 are no tax credits. So we may not have to. That hasn't been  
24 decided yet.

25 MS. KLEIN: So the Agency's own internal resources

1 and the way you leverage internally can get to this rate  
2 level?

3 MS. PARKER: It's an issue --

4 MR. SCHERMERHORN: The rate is not the issue here.

5 MS. KLEIN: Um-hmm.

6 MR. SCHERMERHORN: As much as it's a question of if  
7 we're issuing a tax-exempt bond do we need private activity  
8 bond allocation for it.

9 MS. KLEIN: Okay. Okay.

10 MS. PARKER: It's a financing question, I think,  
11 Phyllis, that Ken will need to evaluate and in that sense,  
12 you know, make a determination. And if we have the ability  
13 because of the tax credit situation we may try to just not  
14 have to come and essentially get private activity. But we  
15 haven't evaluated, we haven't gotten that far yet.

16 MS. KLEIN: One other question. Where else could  
17 this project seek financing? Is CHFA the only resource  
18 available? Can they go conventionally?

19 MR. SCHERMERHORN: Theoretically it's possible that  
20 they could *do* other forms of financing but the problem is  
21 Phase II, as you saw from the physical layout, is the second  
22 wing. And since *some* of the support facilities for the  
23 assisted living are contained in the *main* building you get  
24 into a potentially difficult situation with a *different*  
25 lender and a different structure trying to operate Phase II

1 where there is an operational link to Phase I.

2 We don't think it's practical, we wouldn't want to  
3 see that happen. We think it is for the benefit of the  
4 project, and for us as the existing Phase I lender, it just  
5 makes the most sense that we're involved in both of them. So  
6 that the project can be operated, in effect, as a single  
7 project with a single lender.

8 MR. WARREN: Both phases will be cross-  
9 collateralized, cross-defaulted.

10 MS. KLEIN: Has anything changed in the marketplace  
11 in terms of your belief about the success of Phase II? What  
12 were the real reasons behind the failure of Phase I that we  
13 wouldn't see in Phase II?

14 MR. SCHERMERHORN: Phase I, remember, was going on-  
15 stream in the early nineties.

16 MS. KLEIN: Okay.

17 MR. SCHERMERHORN: And the market was soft. The  
18 original concept was strictly a congregate. The debt  
19 structure that had been approved in the late eighties was  
20 practically not going to be supportable if the project had  
21 tried to go on-stream under its original concept. Hence the  
22 adjustment, hence the restructuring.

23 When it bid go on-stream it rented right up because  
24 by that point we're getting into '92, '93, '94 and the market  
25 was beginning to turn and it has been, since then,

1 accelerating. And in the Diablo Valley you have, if you're  
2 at all familiar with that you've got a high cost of living at  
3 work there. So having that project in at that point in time  
4 and having saved it at that point in time we were able to  
5 stabilize the 20 percent of affordability.

6 Now that the debt structure is in place and it is  
7 fully operational and it is throwing off residual cash to us  
8 every year against this we don't see that condition repeating  
9 itself. Again, particularly in the time frame that we're  
10 looking at. When I was talking about the economics, that  
11 blue line is important to me. If we can get that time frame  
12 moved up to 2015 we really mitigate down the -- If there were  
13 a significant adverse turn, we really mitigate our exposure  
14 in terms of the subsidy in Phase I. But we don't -- The  
15 market is too strong in the area right now.

16 MR. WARREN: Plus the establishment of -- As in  
17 most senior projects, particularly this, the establishment of  
18 a Phase I or existing project for seniors. It has the  
19 reputation in the marketplace as a desirable place to live.  
20 That is the entre into Phase II. As the seniors age in place  
21 for Phase I and transition into the assisted living that does  
22 give them somewhat of an advantage in the marketplace versus  
23 those who are starting out brand new today.

24 MR. SCHERMERHORN: And as you know the  
25 demographics, that's what's occurring in areas like that.

1 You've got aging in place going on.

2 CHAIRMAN WALLACE: Phyllis, this is in *my* back yard  
3 and I've been out there a couple of times. It's one of the  
4 cleanest, nicest facilities. My parents both just passed on  
5 and I couldn't get them out of the old household. But if I'd  
6 gone and been able to do so -- It's an upper middle class  
7 area. This project is in a class by themselves in my  
8 opinion, both as to the assisted living and to the other. It  
9 is a first class project.

10 It's a shame that -- The irony of all of this is it  
11 hit the market in the depression. And I suffered through it,  
12 all developers did in that time frame. Today you go out  
13 there, they've got a waiting list. I think it's currently 33  
14 people. When I was out there a year ago -- You know, the  
15 only down time they get is when somebody, when a unit is  
16 vacated. It takes 30 days to turn it around. The market is  
17 super strong. I don't see it changing. We need more of  
18 this. Frankly, ~~from~~ the Walnut Creek corridor south there  
19 isn't much. There's nothing to compare with this really.  
20 It's a first class project,

21 So then you have to look at the economics and how  
22 does CHFA benefit. And we looked. This is the third time  
23 for me too. The third time is the charm, though. You looked  
24 at the economic side of it and -- The restructuring of Phase  
25 I is a reality, it had to happen. The developer came to us

1 early on and said, I don't like the way this is heading, and  
2 we restructured. That's a fact of life.

3 At one of these earlier presentations there was  
4 some attempt to undo that with a new Phase II composite  
5 structure and that didn't fly. But to me, from a security  
6 standpoint, the blue line versus the red line has all kinds  
7 of pluses. And then we have the protection of the green  
8 line. So from an economic standpoint as well as a market  
9 standpoint the addition of these 40 units --

10 And by the way, this second phase is really tucked.  
11 If you look closely at the aerial you'd see that the way this  
12 works, that's tucked in an almost untenable position to do  
13 anything else with and so alternate financing sources I think  
14 are none to slim. Therefore, it's in our interest and it's  
15 certainly -- And we're dealing with very honorable people who  
16 have been very up front with us. I see nothing but a win-win  
17 here for all concerned.

18 And again, staff, as Ed said, I think you with all  
19 due credit to the tenacity and the integrity of the  
20 developers and the difficulties they've had with multiple  
21 investor partners, this is a real credit to our joint ability  
22 to work our way out of a difficult situation that wasn't of  
23 the developer's making, it was a depression in California  
24 when they hit the market. So this has no place to go but up.  
25 I particularly commend you for your ability to explain it in

1 the charts and so on, Dick. I strongly recommend that we put  
2 this one to bed, get on with life and we've done a service.  
3 That's *my* view.

4 MR. HOBBS: Mr. Chairman, I also -- I was one that  
5 had severe questions along with Ed. I was sitting next to  
6 him and we were passing notes back on forth, we've got a  
7 problem here. I too have taken the time to go out and tour  
8 the project. I spent a considerable amount of time reading  
9 and rereading the staff reports--actually, both staff reports  
10 that we received in the last 12 months--and I'm abundantly  
11 comfortable that we've got something that works here.

12 My primary and principal concern is that if we do  
13 not proceed further at this point what we effectively are  
14 creating is a dysfunctional project that requires that the  
15 developer go out and somehow undo what we have done with  
16 another private lender. And that concerns me. Essentially  
17 we have a body of a project that is three-quarters of the way  
18 done and I am strongly supportive of us continuing forward  
19 and finishing it.

20 CHAIRMAN WALLACE: Carrie.

21 MS. HAWKINS: I think I was probably in the  
22 minority but I felt it made sense and actually enhanced our  
23 position the last time around. Not the first time but the  
24 last time, and not everyone was ready for it. And I think we  
25 have to remember that the other people involved in this were

1 very patient and (lid not -- they were patient in getting  
2 their return and hung in there and kept that development in  
3 such good condition and hung in there.

4 So I'm glad to see that we're doing it because we  
5 don't have to have that common area portion. And I think  
6 Phyllis's questions were very good, it doesn't make sense any  
7 other way because *of* the common area being in the first  
8 development. So I think this time around you're making it a  
9 lot easier for everyone to hopefully approve it.

10 CHAIRMAN WALLACE: Any other comments from  
11 the Board?

12 MR. MOZILO: I would like to move the motion to be  
13 approved as presented by the staff.

14 MR. HOBBS: Second.

15 MS. LYNCH: I have some questions.

16 CHAIRMAN WALLACE: Loretta.

17 MS. LYNCH: I was confused by some of the comments.  
18 Are you saying on the red line that the project is not  
19 stabilized without additional funding?

20 MR. SCHERMERHORN: No, no.

21 MS. LYNCH: Or that it's just fine with additional  
22 funding?

23 MR. SCHERMERHORN: Oh, no, I'm sorry, Phase I is  
24 Cine. It's operating ahead of its projections on the workout  
25 that we have a contract with them on and the red line

1 represents what we had projected it for to occur. And there  
2 is a possibility at the rate that it's going that the red  
3 line by itself will shorten up a couple of years. Phase I is  
4 just fine. The blue line is the combination of Phase I and  
5 Phase II.

6 MS. LYNCH: So your proposal is not that something  
7 needs to be done to stabilize Phase I.

8 MR. SCHERMERHORN: Phase I.

9 MS. LYNCH: It's a question of --

10 MR. SMERMERHORN: We have a new Phase II. There's  
11 that empty plot of ground. We want to build out the rest of  
12 the project.

13 MS. LYNCH: Right. But if nothing is done then  
14 there's still no problem, it's just a question of repayment  
15 time?

16 MR. SMERMERHORN: Correct.

17 MS. LYNCH: And so you're going to spend \$4.4  
18 million to get eight more units of affordable housing and a  
19 shortened repayment time?

20 MR. SCHERMERHORN: Correct.

21 MS. LYNCH: But that's really -- It's the shortened  
22 repayment ~~time~~ versus \$4.4 million into eight units of  
23 affordable housing, right?

24 MR. SCHERMERHORN: Yes.

25 MR. MOZILO: If I understand this we have a good

1 situation that could be made better by approving this  
2 project .

3 MR. SCHERMERHORN: That is correct.

4 MS. KLEIN: Just clarification. The number of  
5 affordable units in Phase I is what?

6 MR. SCHERMERHORN: Twenty-four.

7 MR. WARREN: Twenty-four.

8 MS. KLEIN: So in combination with this we'll have  
9 32 affordable units overall with a total project of how many  
10 market rate units?

11 MR. SCHERMERHORN: Well, let's see. You get 160  
12 units total.

13 MS. KLEIN: So about 130 market units.

14 MR. SCHERMERHORN: The total of market rates, 158.  
15 No.

16 MR. SHEPSON: The total is 158.

17 MS. HAWKINS: No, 160 is the total.

18 MR. SMERMERHORN: Oh, the total number of units is  
19 158, minus the --

20 MS. HAWKINS: The 32.

21 MR. SCHERMERHORN: The 32.

22 MS. PARKER: Dick, does that count the units that  
23 are provided the subsidy by the locality?

24 MR. SCHERMERHORN: Yes, the subsidy from the  
25 locality is supporting the affordable units. Because what

1 you have to understand in these projects, folks, is you're  
2 not dealing with just the rent. In assisted independent  
3 living projects let's say the rent is \$500. You've got  
4 another \$1,500 to \$2,000 the tenants have to pay for the  
5 assisted living support or independent living support in the  
6 project. And the locality's funding --

7 Our tax-exempt financing is impacting the rent, it  
8 does not impact the operating costs there. And what the  
9 locality is doing is coming in and effectively subsidizing  
10 those affordable tenants and helping with the costs of the  
11 operating living costs in the project, which makes it --  
12 which makes it unique. There are *very* few communities that  
13 are positioned to do this.

14 **CHAIRMAN WALLACE:** Two meetings ago the mayor of  
15 San Ramon came to us and almost pled with us to make this  
16 happen. They were so proud of this contribution to their  
17 community. So there's strong locality support.

18 **MR. CZUKER:** Call the motion.

19 **CHAIRMAN WALLACE:** Any other questions?

20 **MS. HAWKINS:** Did you second?

21 **MR. HOBBS:** Yes.

22 **CHAIRMAN WALLACE:** Let's see, I've got Mozilo and  
23 Hobbs, I believe.

24 **MS. WIMA:** That's correct. Any other questions?

25 **MR. SHEPSON:** Did *you* want me to say anything?

1                   CHAIRMAN WALLACE: Tell us, Durwin, who you are.

2                   MR. SHEPSON: I'm Durwin Shepson, I'm the general  
3 partner of this, And I just wanted to first of all, while I  
4 have the opportunity, thank the staff so much for their years  
5 of work on this to get it to the point where it is. They've  
6 done a marvelous job and I think the benefits will be good  
7 for both parties provided we're able to go forward with this.

8                   And also I wanted to let you know that the city's  
9 contribution to this is very substantial. From what I hear  
10 from the staff at MFA the City of San Ramon is providing the  
11 highest funding in the state toward this. They're providing  
12 about a quarter million dollars a year on our Phase I and  
13 they're matching it in terms of the per unit subsidy on Phase  
14 11, we're able to do it. And we don't want to pass that up.  
15 Obviously if we don't get it they'll give it to somebody else  
16 and we'll have forever lost the opportunity. So I think  
17 that's important.

18                   They really are behind this project, it's a great  
19 project. We were just awarded the nomenclature of *Best* in  
20 *the Valley* by the local newspaper, It was a vote of all the  
21 people that take ft, about 40,000 people. It just shows the  
22 kind of project it is; the residents are very happy there.

23                   And in terms of the number of units you were  
24 associating, I think, the number of people that might be in  
25 there. It's not just the units that provide the low income.

1 It isn't one *for* one. In some of them there are two people  
2 and then there's turnover because of the age of the people.  
3 So even though we've only had 24 units for these seven years  
4 now that we've been open we've had well in excess of twice  
5 that many people that have gotten the benefit of this and  
6 we'd like to carry that forward into the next phase. Thank  
7 you very much.

8           **CHAIRMAN WALLACE:** Thank you, Durwin. Okay,  
9 questions have been called for. Any discussion on the  
10 motion? Hearing none, Secretary, call the roll.

11           **MS. OJIMA:** Ms. Klein?

12           **MS. KLEIN:** No.

13           **MS. OJIMA:** Ms. Campbell?

14           **MS. CAMPBELL:** Aye.

15           **MS. OJIMA:** Mr. Czucker?

16           **MR. CZUKER:** Aye.

17           **MS. OJIMA:** Ms. Hawkins?

18           **MS. HAWKINS:** Aye.

19           **MS. OJIMA:** Mr. Hobbs?

20           **MR. HOBBS:** Aye.

21           **MS. OJIMA:** Mr. Mozilo?

22           **MR. MOZILO:** Aye.

23           **MS. OJIMA:** Mr. Friedman?

24           **MR. FRIEDMAN:** Aye.

25           **MS. OJIMA:** Mr. Wallace?

1 MR. WALLACE: Aye.

2 MS. OJIMA: Resolution 99-17 has been approved.

3 CHAIRMAN WALLACE: We have approved Resolution 99-  
4 17. So that's the projects. Let's move into a -- Donna, I'd  
5 like you to before you leave check with JoJo on the earlier  
6 motions where you were out of the room. There were, I think,  
7 two of them.

8 MS. CAMPBELL: Yes.

9 1999.2000 BUSINESS PLAN DISCUSSION

10 CHAIRMAN WALLACE: With that, Terri, is this you?  
11 Do you want to do the preliminary?

12 MS. PARKER: Actually, no, I'm going to have Dick  
13 walk you through this. As I mentioned at the beginning of my  
14 remarks we will be bringing, as we have done every year for  
15 the last six years' to the May Board a business plan for your  
16 adoption. A five year business plan which is essentially our  
17 operating instructions for the Agency for the next year and  
18 our five year projection moving forward. And so given that  
19 we wanted to use this meeting to essentially have some  
20 discussion with you. We've been trying to give you updates  
21 throughout the year on where we have been on production  
22 relative to the business plan that you adopted last May.

23 But we have put together sort of an outline to get  
24 some feedback from you all so that we can essentially bring  
25 to you in May the structure of a business plan that we think

1 essentially reflects your policy direction to the Agency. So  
2 Dick is going to walk you through a discussion on the single-  
3 family/multifamily programs and John has got a one-pager on  
4 the insurance side.

5 MR. SCHERMERHORN: As Terri pointed out we have our  
6 annual updating of the five year business plan to formally  
7 present at the next Board Meeting. In preparation for that  
8 we have looked at what the game plan was for this year and  
9 I'll talk first about single-family and then multifamily.

10 In the case of single-family we had established an  
11 objective of \$900 million of single-family loan purchases.  
12 We're going to exceed that. It looks like we're going to  
13 come in around \$950 million as the total loan purchases for  
14 this fiscal year. As you all are aware this has been a very  
15 strong real estate year, particularly for resale housing, and  
16 the demand for our product clearly exceeds our resource  
17 capability because we've had to use our income limits as a  
18 very significant modifier to slow down the demand so that we  
19 could maintain our other objective of keeping our window open  
20 365 days a year.

21 We're currently operating with income limits at 40  
22 percent of median for resale product anywhere in the state,  
23 and 70 percent of median income for new construction product  
24 anywhere in the state' and we're still receiving between two-  
25 and-a-half and five million dollars a week in reservation

I.  
1 requests for our funding.

2 For the next five-year business plan and for the  
3 next immediate year we -- As you may be aware the governor  
4 has challenged the Agency to achieve a \$1 billion production  
5 level. Now in order to do that it takes a certain base  
6 amount of resource for us to support our level of activity.  
7 Last year we received approximately \$230 million of private  
8 activity bond to support single-family.

9 (Thereupon, Mr. Ken Hobbs  
10 exited the meeting room.)

11 We had a unique set of circumstances last year  
12 where we were able to leverage that as we had some recycling,  
13 a high level of recycling capability and we had some very  
14 favorable market conditions. We were able to leverage that  
15 private activity bond base into the production that we're  
16 going to be doing for this past fiscal year.

17 As Terri noted to you early on, the CDLAC decision  
18 at this point has been an allocation target for single-family  
19 total of about \$430 million, \$215 for the state, \$215 for the  
20 locals. \$215 million on the face of it is not going to  
21 produce a \$1 billion single-family loan purchase program.

22 However, at this juncture we're going to try as  
23 best we can to see if we can respond to that and we're going  
24 to, our plan is to present to you the \$1 billion game plan.  
25 It will have some assumptions in it. It will be assuming the

1 ability to significantly leverage; it will also assume the  
2 possibility of some additional private activity bond support  
3 in there; and we're looking at a couple of other potential  
4 options around what kind of mortgage products that we may  
5 want to utilize in conjunction with this.

6 That we can get into. We'll want to continue to  
7 support self-help housing. As you know we have a Self-Help  
8 Housing Program. We'll be proposing to maintain that at the  
9 same level of activity. But essentially the challenge is  
10 going to be on the one hand, the \$1 billion bogey that the  
11 Governor would like the Agency to achieve and we recognize  
12 the practical limitations of private activity bond resources.

13 Any questions about that single-family side?

14 MS. KLEIN: I would just like to reflect a couple  
15 of issues. I would like to see in the business plan how CHFA  
16 intends to meet the CDLAC requirements that were imposed on  
17 the additional allocation that was received; that there is a  
18 strong focus on increasing the number of loans that are made  
19 to low-income people. Which I know CHFA has come a  
20 tremendous way and we're really pleased in seeing that. And  
21 that there is a focus on providing loans in neighborhoods  
22 where you can really increase the home ownership rate; and  
23 looking at the neighborhoods where CHFA is making loans in  
24 terms of low-income census tracts, neighborhoods in need.

25 We would like to see that.

1 MS. PARKER: For the benefit of the Board Members,  
2 Phyllis. I think what Phyllis is referring to is that the  
3 CDLAC Committee, when they adopted our allocation targets on  
4 the single-family side requested the single-family issuers,  
5 both the locals and CHFA, to have a target of lending 57  
6 percent of their proceeds to families with income levels --  
7 first time home buyers with income levels of 80 percent and  
8 below median income in those communities. In 1998 CHFA's  
9 record was 52 percent so that's almost a 10 percent increase  
10 in our lending. We don't know what that will mean, if that  
11 will be increased for the locals.

12 One of the things that we need to be discussing  
13 with the Treasurer's Office is how that requirement will be  
14 calculated on Agency. I actually plan to have some  
15 conversations with Phyllis because of the leveraging aspects  
16 for CHFA because of the substantial leveraging that we're  
17 doing. We need to have a discussion about whether doing more  
18 leveraging in that sense make that percentage even more  
19 difficult for us to achieve. I think what we need to do is  
20 find out where the committee is on how the percentages will  
21 be applied to the state and local to the extent that there is  
22 a level playing field with that additional requirement.

23 So we're going to be following up. Frankly, it's  
24 one of the things we need, from the staff standpoint, to get  
25 a handle on before we can come back in the May meeting and

1 give you some recommendations on percentages for us to  
2 achieve. So it is something that we want to be working with  
3 the Treasurer's Office to get some -- We want to know ahead  
4 of time how we're going to be evaluated. We don't want to at  
5 the last minute find out and then in that sense have spent a  
6 whole year's production going down on a false assumption.

3 MS. KLEIN: And I owe Ken some additional  
8 information.

9 CHAIRMAN WALLACE: How about some additional money?

10 MS. KLEIN: It would be great and make *my* job  
11 easier.

12 MR. SCHERMERHORN: Any other questions on single-  
13 family? Okay, multifamily.

14 Last year we presented the multifamily issue and  
15 set up a target of about \$100 million of tax-exempt financing  
16 for both new construction and acquisition rehab and  
17 introduced the Taxable Loan Program which was targeted  
18 specifically for preservation expiring use projects. We're  
19 going to come in pretty close on the \$100 million on tax-  
20 exempt financing and we're going to go zero on taxable.

21 There are two problems we discovered on the street  
22 this past year: One, our taxable product is non-competitive  
23 with the conventional marketplace, As those who have been  
24 here know, the Agency's objective is to provide essentially,  
25 in multifamily, an alternative financing vehicle. That means

1 a long-term fixed rate vehicle. We don't normally go in and  
2 compete with the marketplace, our objective is to fill in  
3 what the marketplace is not providing. So the taxable  
4 product that we fashioned was consistent with that, a 25/30  
5 year long-term fixed financing vehicle to extend the useful  
6 life of these projects.

7           However, owners of these projects have a very clear  
8 decision and an option. They can go conventional as their  
9 contracts are expiring and they can take advantage of  
10 available conventional financing which includes basically  
11 Fannie Mae's 30 year priced at 10 rate reset product, which  
12 is anywhere from 50 to 75 basis points better than the 30  
13 year vehicle we were talking about. And hence, one, the  
14 financial conclusion of an Owner would be to go for the  
15 cheaper financing; and two, if they take the conventional  
16 financing they have no government strings. They don't have  
17 to take on the affordability requirements.

18           The other little enlightenment that we came onto  
19 over the past few months is we had a couple of meetings both  
20 in north and southern California with existing Section 8  
21 property owners to talk to them about how much they  
22 understood about what was going on in the whole preservation  
23 arena, what the state was trying to do, what they needed to  
24 be done -- from their standpoint should be done to entice  
25 them to stay on with their product as affordable housing

1 product.

2 We got a number of expected answers back about  
3 financing vehicles, what we didn't expect to get back is the  
4 level of frustration that exists with for-profit property  
5 owners about their relationship with HUD. There is a very  
6 negative attitude that exists on the street. And it is so  
7 strong that it has brought into question their relationship  
8 with any government entity in continuing with affordable  
9 housing. From our standpoint I see this as a very real  
10 problem, as real as creating financing vehicles for it.

11 Now many of them are in holding patterns. They are  
12 renewing their Section 8 contracts to see if there will be  
13 progress made on this front. Because a number of the owners  
14 would like to continue with their product as an affordable  
15 housing product. But they really are beginning to run out  
16 their string of relationship with HUD.

17 It was so strong I had one property Owner who has  
18 property that is Mark-To-Market eligible, which means that  
19 he's getting a Section 8 contract in excess of streets rents.  
20 That he is so opposed to the situation going on right now  
21 he's willing to sell his projects and take a financial loss  
22 to get out of his relationship with government. It is a very  
23 difficult attitude problem that we're going to have to deal  
24 with. That coupled with the fact we had a non-competitive  
25 product we went nowhere with the taxable program.

1           What we will be proposing to do for sure is we're  
2 going to refocus on the preservation side to see if we can't  
3 build on the template—like the project you approved today—and  
4 put more strength into the 501(c)(3) bond financing, tax-  
5 exempt bond financing. It does not require private activity  
6 bond allocation, does produce a tax-exempt rate, can only be  
7 done with qualified nonprofits, no tax credits can be  
8 involved in that kind of a transaction, to see if we can't  
9 get more acquisition of these properties by nonprofits. It  
10 is not going to deal with the bulk of the market. It is a  
11 niche product, it can be successful for a limited number of  
12 the transactions.

13           We're also looking at can we restructure the  
14 taxable component in some fashion that would be consistent  
15 with our objectives and acceptable in the marketplace. That  
16 could be a tough one to work through. We also hope to work  
17 with HCD on hopefully some kind of intervention strategy at  
18 this point, working with the project owners on those expiring  
19 use contracts that are not Mark-To-Market eligible to see if  
20 we can't tie our available financing to some stimulative  
21 activities that they may be embarking on in the near future.

22           The Mark-To-Market program as you may recall, for  
23 those who were here, is a separate approach that we have.  
24 That's HUD's answer to the expiring use problem. It will  
25 only address those projects where the Section 8 contract is

1 greater than street rents. This represents less than 25  
2 percent of HUD's portfolio in California and dwindling every  
3 day.

4 But we do have our Mark-To-Market in place. We  
5 just hired the program manager that will be running the Mark-  
6 To-Market Program, his name is Mike Kulick. Until just  
7 recently he was the housing director for the Los Angeles area  
8 office of HUD. Very qualified, very knowledgeable on this  
9 subject. We will go into a contract with HUD to do the Mark-  
10 To-Market program. It will be firewalled from our regular  
11 multifamily activity. We'll identify that for you in our  
12 business plan discussion at the next session.

13 We will be requesting continuation of the HELP  
14 Program. As Terri mentioned earlier we're up and running  
15 with that now. I can speak for myself. I am pleasantly  
16 surprised because I was a tad skeptical about the first round  
17 of responses on this. I was pleasantly surprised to see how  
18 quickly some innovative, workable proposals came forth from  
19 the localities because we didn't give them a lot of time by  
20 the time we got done having some discussions with them. I  
21 think this is going to be a very successful endeavor on our  
22 part. We're learning as we go along with it. We made some  
23 minor adjustments and we'll have that on the table *for* a  
24 proposal at the next session.

25 Any questions or input that you'd like to make on

1 multifamily? This is a tough issue.

2 CHAIRMAN WALLACE: Any brilliance? Carrie.

3 MS. HAWKINS: You know, I just want to add to that  
4 HUD component because I think we always hear that Congress is  
5 allocating funds but in fact Congress allocated -- since 1996  
6 the allocation went up from \$3 billion to \$9 billion. So it  
7 isn't the funds, it's these owners are so frustrated with all  
8 the rest of the -- with HUD that they're opting out.

9 (Thereupon, Mr. Angelo Mozilo  
10 exited the meeting room.)

11 I don't know if this is correct but California has,  
12 I think, 140,000 HUD-assisted units. I mean, think of the  
13 opportunity that we have. But if the average income is \$9500  
14 a year and they spend only 30 percent that would only allow  
15 for \$237.50 a month, I think. So think of the gap in that  
16 project that we just did. I mean, that's where we're going  
17 to have to be. So I would just say, we've got a challenge.  
18 There's a lot of projects that are going to come due. I  
19 think we've lost 9,000 units over the last two years. Is  
20 that correct?

21 MR. SCHERMERHORN: The last one year,

22 MS. HAWKINS: One year?

23 MR. SCHERMERHORN: One year and it's Over 10,000  
24 units now,

25 MS. HAWKINS: Now. So you can see our challenge.

1 CHAIRMAN WALLACE: Phyllis.

2 MS. KLEIN: I have a couple of reflections; one,  
3 just clarification. What time frame does your business plan  
4 cover?

5 MR. SCHERMERHORN: It's five years.

6 CHAIRMAN WALLACE: We're looking out five years.

7 MS. KLEIN: But when you say that you're going to  
8 achieve your multifamily goal?

9 MR. SCHERMERHORN: Let's say the tax-exempt  
10 multifamily had \$100 million.

11 MS. KLEIN: Right. Yes.

12 MR. SCHERMERHORN: That's \$100 million a year for  
13 each of the five years.

14 MS. KLEIN: Calendar years?

15 MR. SCHERMERHORN: Fiscal years.

16 MS. PARKER: It runs with the state fiscal year.

17 MS. KLEIN: Okay, with your state fiscal year,  
18 okay. A couple things on preservation. I agree with you, I  
19 think it's a very difficult issue, very difficult to achieve  
20 results in this area. The projects are very complicated and  
21 there's not a lot of soft resources there to solve it. My  
22 suggestion, and maybe you've already done this, is to look at  
23 CHFA's results in terms of what your requirements are in  
24 terms of level of rehab. We may be --

25 CHFA may be out of the marketplace because of those

1 requirements, acknowledging that that's an important factor  
2 in the overall quality of projects. But in some instances we  
3 may need to be looking at what's more important, preservation  
4 of units or having a beautiful, high-quality project. And we  
5 may have to balance that objective in order to achieve more  
6 preservation.

7 Another issue would be that I suggest you meet with  
8 Rick DeVine, DeVine and Gong, who is looking at preservation  
9 issues and I think -- and I'm meeting with him this week as  
10 well to talk about gaps that need to be fulfilled in the  
11 market and also the California Housing Partnership, which I'm  
12 sure you're doing already, as to how CHFA can better meet  
13 this challenge.

14 On the multifamily side, again, to increase the  
15 multifamily that CHFA's producing. Look at what holes are  
16 not being met out there in the marketplace. I think the  
17 overall permanent lending market is going to change over the  
18 future with all the thrift and bank mergers out there, that  
19 CHFA can really fulfill an unmet need in the market. And  
20 that you look at areas of need. Neighborhoods that aren't  
21 being served and that we target those kind of communities.

22 **MR. SCHERMERHORN:** How do you think the marketplace  
23 is going to change?

24 **MS. KLEIN:** I think that there may be movement  
25 among permanent lenders to back away from this marketplace in

1 terms of permanent loans. With consolidations of lenders  
2 that maybe their exposure is great enough. I think that that  
3 could change.

4 MR. SCHERMERHORN: Seen any signs of it yet?

5 MS. KLEIN: A little bit, hearing rumblings.

6 CHAIRMAN WALLACE: Any other discussion? Any other  
7 input, Board, or from the audience. Okay. John, you've got  
8 a great report here. Boy, that's easy to follow. All on one  
9 page, bing, bang, bong.

10 MR. SCHIENLE: Thank you.

11 CHAIRMAN WALLACE: That's terrific.

12 MR. SCHIENLE: Our proposal for next year is to in  
13 effect, continuously run off of what we've done in the past.  
14 As we have in the past our focus is on central cities, high  
15 cost areas, high loan to value, low income. As such we  
16 divide our market into two parts, one is with CHFA insuring  
17 CHFA's conventional loans and within that subset do  
18 predominately 95 percent loans or greater with a lot being 97  
19 percent loans and of the 97 percent loans a lot are with a 3  
20 percent CHFA silent second. So in effect we're doing 100  
21 percent financing, most of which is done in LA.

22 Our other conduit investors are Fannie Mae and  
23 Freddie Mac. With Fannie Mae we -- As you recall, five years  
24 ago we were the first insurer in the country to do 97 percent  
25 loans with Fannie Mae. We have since enhanced that loan



1 entered the meeting room.)

2 So in conclusion, *for* next year we intend to do the  
3 same kinds of things that we've done in this past year, the  
4 same loan program, but with more involvement specializing in  
5 localities more as the opportunities arise in the state.

6 MS. PARKER: Just to add to John's comments. We  
7 did include in some of the handouts a write-up that was in  
8 the Sacramento Bee on the program that John has in  
9 partnership with the City of Sacramento. Actually it's a  
10 very nice write-up and it's a good discussion of the  
11 creativity of the program. And we were very fortunate to  
12 have the Treasurer come out. Phil Angelides was at the event  
13 to kick this off and I think it shows a very positive  
14 opportunity where we're essentially not really kicking in any  
15 Agency resources that the Board has not already committed but  
16 we are really having an opportunity to leverage by bringing  
17 in through Allstate and some of these other securities,  
18 Freddie, Fannie, to do a substantial increased amount of  
19 business.

20 CHAIRMAN WALLACE: Good, John. Any questions for  
21 John or any input? Thank *you* very much.

22 MS. PARKER: Again, we will be summarizing this and  
23 sending it out to you. If there is any additional thoughts  
24 that you may have. We'll put some time lines on the feedback  
25 for the Agency and then we'll essentially bring that into our

1 discussion when we come back to our May meeting.

2 OTHER BOARD MATTERS

3 CHAIRMAN WALLACE: Okay, Item 6, other Board  
4 matters. Do any members of the Board have anything that they  
5 want to enlighten us with that we haven't already agendized?  
6 I notice former director Karney Hodge in the audience. Nice  
7 to have *you* back, Karney, I know how you love us.

8 MR. HODGE: Thank you.

9 CHAIRMAN WALLACE: Anyone else? Okay.

10 PUBLIC TESTIMONY

11 Any members of the public on any non-agendized  
12 items? Are *you* scratching your head, Dick?

13 MR. LaVERGNE: Yes I am but I have no items.

14 CHAIRMAN WALLACE: You're not quite a member of the  
15 public in a sense either. All right. Thank you. Okay,  
16 we'll meet again here at the Burbank Hilton on May 26th; this  
17 meeting is adjourned. Thank *you* very much, particularly to  
18 you first-time Board Members.

19 (Thereupon the meeting was  
20 adjourned at 12:05 p.m.)

21 --oOo--

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CERTIFICATION AND  
DECLARATION OF TRANSCRIBER

I, Ramona Cota, a duly designated transcriber do hereby declare and certify, under penalty of perjury, that I have transcribed two (2) tapes in number and this covers a total of pages 1 through 107, and which recording was duly recorded at Burbank, California, in the matter of the Board of Directors Public Meeting of the California Housing Finance Agency on the 7th day of April, 1999, and that the foregoing pages constitute a true, complete and accurate transcript of the aforementioned tapes, to the best of my ability.

Dated this 26th day of April, 1999, at Sacramento County, California.



Ramona Cota, Official Transcriber

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**Executive Summary**

Date: 7-May-99

**Project Profile:**

<b>Project :</b>	Maplewood Apts.	<b>Borrower:</b>	Community Housing
<b>Location:</b>	12715 Maplevue St.	<b>GP:</b>	TBD
<b>City:</b>	Lakeside	<b>LP:</b>	TBD
<b>County:</b>	San Diego	<b>Program:</b>	Tax Exempt
<b>Type:</b>	Family	<b>CHFA# :</b>	99-012-S

**Financing Summary:**

	Final	Per Unit
CHFA First Mortgage	\$3,050,000	\$38,608
CDBG/HOME	\$1,056,000	\$13,367
AHP	\$385,000	\$4,873
Other Loans	\$0	\$0
Borrower Contribution	\$0	\$0
Deferred Developer Equity	\$30,265	\$383
Tax Credits	\$1,196,853	\$15,150
CHFA Bridge	\$0	\$0
CHFA HAT	\$0	\$0

Loan to Value

Loan to Cost  
53.3%

**Unit Mix:**

Type	Size	Number	AMI	Rent	Max Income
Manager	685	2	N/A	\$400	\$0
2 BR	685	28	50% CHFA	\$535	\$23,625
3 BR	950	16	50% CHFA	\$615	\$26,250
2 BR	685	19	60% TCAC	\$560	\$28,350
3 BR	950	10	60% TCAC	\$740	\$31,500
2 BR	685	2	35% TCAC	\$366	\$15,750
3 BR	950	2	35% TCAC	\$421	\$17,010
		79			

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# CALIFORNIA HOUSING FINANCE AGENCY

## Final Commitment

Project Name: Maplewood Apts.

CHFA Ln. # 99-012-S

### SUMMARY:

This is a Final Commitment request for a first mortgage totaling **\$3,050,000** amortized over thirty years. The project is Maplewood Apartments, a 79-unit acquisition/rehabilitation project located at 12715 Maplevue Street in the Community of Lakeside in San Diego County.

### LOAN TERMS:

1<sup>st</sup> Mortgage Amount: **\$3,050,000**

Interest Rate: 5.90%

Term: 30 years fixed,  
fully amortized

Financing: ~~Tax~~ Exempt

### LOCALITY INVOLVEMENT:

The project is in a portion of Lakeside that qualifies as a Neighborhood Revitalization Area ("NRA"). CDBG funds are earmarked for NRAs where they are needed most. The communities selected best met the NRA selection criteria which are: primary benefit to lower income households; occurrence of blighted neighborhoods; adequacy of public facilities and services; condition of housing; lower income employment opportunities; health, welfare and safety needs; social indicators; compatibility with the County General Plan; community interest; and cost/benefit potential of providing assistance in the area.

Lender	Loan Amount	Repayment Terms	Term	Interest Rate
CDBG/HOME	\$1,056,000	residual receipts, simple interest	30	3.00%
AHP	\$385,000	grant	-	3.00%

## MARKET

### A. Market Overview

San Diego County ("the County") experienced steady growth throughout the **1980's** with a brief slowing between **1990** and **1994**. Growth rates increased in **1996** and **1997** by **1.8%** and **2.4%** respectively. Accelerated growth at **this** same rate is expected to continue. Lakeside has **also** experienced recent growth. In **1990**, Lakeside's population was **49,654**; **this** increased in **1997 to 53,191**, an annual rate of approximately **1%** per month.

Lakeside **has** experienced a gradual population growth **at** an annual rate of approximately **1%**. **This growth** rate is expected **to** increase **to** **2.2%** annually through the year **2015**. This accelerated, but steady population growth is due in part **to the** availability of developable land in Lakeside, which has become increasingly scarce in the San Diego area.

Income rates have mirrored the steady **growth** in San Diego during the early **1990's**. Average real income gains have been between **1.5%** in **1995** to **2.5%** in **1996**. In **1997**, the median household income for Lakeside was **\$41,582**, which is **0.1%** above the County's **1997** median income of **\$41,445**. Lakeside has a slightly higher percentage of households in the mid-range income brackets and falls slightly below the County percentages in the very high and low-income brackets. The median price for a home in Lakeside is **\$207,000**. Roughly **55.8%** of existing households in Lakeside can afford to buy a home at this price.

Over the past **17** years, the County has diversified its economic base from a heavy dependence on government employment associated with the region's military installations and defense manufacturing, to a more service and trade oriented economy. Over the last year, the California Employment Development Department determined that service industry jobs accounted for about 40% of the gain (**17,500** jobs) out of 41,800 in the area. Construction and government sectors increased **2<sup>nd</sup>** and **3<sup>rd</sup>** with **6,100** jobs and **5,000** jobs respectively.

According to the January **1999** California Employment Development Department, the unemployment rate in Lakeside is **3.4%**, slightly less **than** the County's **3.5%** unemployment rate. Lakeside's local employment base is smaller than its labor force indicating **that** the community is primarily a bedroom community, rather **than** an employment center. There is no military employment in Lakeside. Most of Lakeside's employment is concentrated **in small** businesses with 10 employees or less.

### B. Market Demand

Current demand for apartment projects is high. The **San Diego County Apartment Association** reported a **1.7%** vacancy rate for the **4<sup>th</sup>** quarter of **1998** and Market Profiles

reports a vacancy rate of **0.5%** in projects with 25 or more units. Most apartment projects under construction **are** luxury **units**. Rents first increased at the luxury rental level and **are** now occurring at other apartment complexes.

Percentage of Family Households by Income Category

Location	0-50% AMI	51-80% AMI	81%+ AMI
San Dieao County	41.637	40.987	168,931

According to the County of San Diego Consortium Consolidated Plan For Fiscal Years 1995-1999 ("the Plan"), there **are** **251,555** total households in the County. **Of** those households, 33% (82,660) **are** low income and represent 53% of the total renter households. Of these 82,660 households, the largest single housing issue is overpayment of income for housing.

19,904 households pay more than 30% of their income for housing and 14,125 of low income households pay over **50%** of their income for housing. The Plan identifies housing needs in particular for small households and large households **as** a top priority and estimated that the money **needed** to **address** these two **areas** (in 1995 dollars) exceeded \$163,000,000 for **an** estimated 5,000 units of affordable housing.

### C. Housing Supply

Multi-family building activity **was** nonexistent during most of the 1990's. The economic expansion during 1995 through 1998 and the increased migration over the past two years have resulted in increased demand for multifamily units. Developers appear to be reluctant **to** build multifamily housing due in part **to** proliferation of construction defect litigation cases by Homeowner's Associations in Southern California.

Seventy-five percent of all apartment developments have been built since 1980. The majority of the rental units in Lakeside **are** two-bedroom **units**. The average vacancy rate **is** 1.14%, the lowest **rate** in the last decade. Very few of the projects offer any rental incentives; the exception is **a** one time \$200-\$300 reduction on the first month's rent on a one **year** lease offered **at** several market rate projects. Most apartment projects have had **two** rent increases during the past twelve to eighteen months. In spite of the demand there have been few multi-family land sales and there **is** little new development anticipated.

Lakeside is **part** of the **unincorporated** area in San Diego County. **The** existing Section 8 waiting list is 7,687 households. **Looking** at **it** from another perspective, the unincorporated area of the County **needs** 1,189 two-bedroom **units** and 1,024 three-bedroom units.

## PROJECT FEASIBILITY

### A. Rent Differentials (Market vs. Restricted)

Rent Level	Subject Project	Mkt. Rate Avg.	Difference	Percent
<b>Two bedroom</b>				
35%	\$366		\$249	60%
50%	\$535	\$615	\$80	07%
60%	\$560		\$55	91%
<b>Three Bedroom</b>				
35%	\$421		\$394	52%
50%	\$615	\$815	\$200	75%
60%	\$740		\$75	91%

### B. Scope of Rehabilitation

A Physical Needs Assessment was ordered through Project Resources, Inc. and was received on April 22, 1999. The **scope** of the habilitation work necessary for **this** project was determined to **be** minimal. The estimated cost of requiring immediate repairs is \$34,445. Items requiring immediate correction **are** termite/dry rot damage; site drainage and deteriorated asphalt in the south driveway.

The borrower has submitted their **own** scope of work. The borrower's proposal includes the following interior work new flooring, drywall repair, replacement of front doors, finish carpentry, **repair/replace** windows, replace kitchen countertops, **sinks** and faucets, replacing **all** appliances and bathroom accessories, and painting **all units**. Proposed exterior work includes patching and resealing asphalt, concrete sidewalk repairs, wood railing repairs, new stucco, new roofing, install play **area**, replace laundry room flooring and repainting. One of the two-bedroom units, which overlooks the pool, will be converted into a recreation room. **This** unit **has** not been included in the income calculations.

## DES RIP

### A site Design:

The project is zoned **RU-29**, Multi-Family Residential, which allows a residential apartment with a **maximum** density of **29** units per net acre. The site is located at **12715** Maplevue Street in Lakeside, California on the corner of Maplevue Street and Ashwood Street on a level and rectangular shaped parcel. The project was built in **1985** and includes 10 two-story apartment buildings, one centrally located **laundry** room and

office and a pool. The unit mix consists of **52** two-bedroomone bath units (**686 square** feet), and **28** three-bedroomtwo bath units sized (**950 square** feet). There are a total of **137** on-site parking spaces.

### **B. Type of Construction:**

The buildings are of wood frame and stucco construction. All units have walk-up access and each apartment building contains eight units, each with its own balcony. Exterior walls are painted stucco with wood trim. Roofs are composition shingles.

### **C. Project Location:**

The project is in the community of Lakeside in San Diego County. Lakeside is located in the eastern portion of the County, east of Santee and northeast of El Cajon. The San Vicente Freeway (**67**) runs north/south through Lakeside and Interstate **8** runs east/west.

### **OCCUPANCY RESTRICTIONS:**

#### **CDBG/**

**HOME :** 5% of the units (**4**) will be restricted to **35%** or less of median income.

**CHFA:** 20% of the units (**16**) will be restricted to **50%** or less of median income.

**TCAC:** 100% of the units (**79**) will be restricted to **60%** or less of median income.

### **ENVIRONMENTAL:**

CHFA received a Phase I - Environmental Assessment Report prepared by CT&E Environmental Services Inc. and dated February 19, 1999. The report concludes that there is no evidence to suggest any significant environmental conditions at the subject property.

### **ARTICLE 34:**

A satisfactory opinion letter will be required prior to loan close.

### **AGENT TEAM:**

#### **A. Borrower's profile**

The sponsor is Community Housing of North County, a nonprofit public benefit corporation ("CHNC"). CHNC has developed and managed affordable housing projects since 1988. Three affordable projects with a total of **120** units (not including the subject

site) **are** currently under construction or rehabilitation. Eleven affordable projects with **455** units **are** owned by CHNC and they **use** four different property management companies **to** manage their projects. Included in the unit mix **are** units for transitional housing designed to make homeless families self-sufficient; AIDS/HIV housing and a **16** unit cooperative **to be** managed by the cooperative members in 1999.

**In** addition **to** affordable housing, CHNC provides training and resident leadership development for cooperative complexes and neighborhood revitalization groups; supportive services to **AIDS** patients and they **are** a liaison for service organizations within the **community** assisting families in transition.

### **B. Contractor**

The project will have minimal rehabilitation. CHNC's has a property management company, Cuatro Properties, Inc. **to** oversee the rehabilitation work. The budget was obtained from a contractor who has performed work for CHNC, but because of the scope of the work CHNC and the contractor agreed a general contractor would not **be** needed.

### **C. Architect**

**There** is **no** new construction and the rehabilitation is not extensive, therefore, **an** architect **has** not been hired.

### **D. Management Agent**

Cuatro Properties, Inc. is a division of Cuatro Corporation, which **was formed** in 1992. It is a full-service property management company, specializing in affordable housing for nonprofit corporations. They **currently** manage Cordova Village, a project in CHFA's loan portfolio. Aside from SRO's, they manage **302** units of affordable housing in five projects.

# Project Summary

Date: 7-May-99

## Project Profile:

**Project:** Maplewood Apts.  
**Location:** 12715 Mapleview St.  
**Lakeside**  
**County/Zip:** San Diego 92040  
**Borrower:** Community Housing  
**GP:** TBD  
**LP:** TBD

**Appraiser:** Wayne S. Froboese, MAI  
 Froboese Realty Group

**Cap Rate:** 9.50%  
**Market:** \$ 4,460,000  
**Income:** \$ 4,480,000  
**Final Value:** \$ 4,460,000

**LTCLTV:**  
**Loan/Cost** 53.3%  
**Loan/Value** 68.4%

**Program:** Tax Exempt  
**CHFA #:** 99-012-S

## Project Description:

**Units** 79  
**Handicap Units** 3  
**Blidge Type** Acq./Rehab  
**Buildings** 11  
**Stories** 2  
**Gross Sq Ft** 62,272  
**Land Sq Ft** 101,059  
**Units/Acre** 34  
**Total Parking** 137  
**Covered Parking** 137

## Financing Summary:

	Amount	Per unit	Rate	Term
CHFA First Mortgage	\$3,050,000	\$38,608	5.90%	30
CDBG/HOME	\$1,056,000	\$13,367	3.00%	30
AHP	\$385,000	\$4,873	0.00%	-
Other Loans	\$0	\$0		
Borrower Contribution	\$0	\$0		
Tax Credit Equity	\$1,196,853	\$15,150		
Deferred Developer Fee	\$30,265	\$383		
CHFA Bridge	\$0	\$0	0.00%	
CHFA HAT	\$0	\$0	0.00%	

## Unit Mix:

Type	Size	Number	AMI	Rent	Max Income
Manager	685	2	N/A	\$400	\$0
2 BR	685	28	50% CHFA	\$535	\$23,625
3 BR	950	16	50% CHFA	\$615	\$26,250
2 BR	685	19	60% TCAC	\$560	\$28,350
3 BR	950	10	60% TCAC	\$740	\$31,500
2 BR	685	2	35% TCAC	\$366	\$15,750
3 BR	950	2	35% TCAC	\$421	\$17,010
		79			

## Fees, Escrows and Reserves:

Escrows	Basis of Requirments	Amount	Security
Commitment Fee	1.25% of Loan Amount	\$38,125	Cash
Finance Fee	1.25% of Loan Amount	\$38,125	Cash
Bond Origination Guarantee	1.00% of Loan Amount	\$30,500	Letter of Credit
Rent Up Account		\$0	Letter of Credit
Operating Expense Reserve	10.00% of Gross Income	\$55,013	Letter of Credit
Marketing		\$0	Letter of Credit
Annual Replacement Reserve Deposit	\$350 Per Unit	\$27,650	Operations
Initial Deposit to Replacement Reserve	\$1,000 Lump Sum	\$79,000	Cash

**Sources and Uses****Maplewood Apts.****SOURCES:**

Name of <b>Lender / Source</b>	Amount	% of total	\$ per sq ft	\$ per unit
CHFA First Mortgage	3,050,000	53.34%	48.98	38,608
CHFA Bridge	0	0.00%	-	0
CHFA HAT	0	0.00%	-	0
<b>CDBG/HOME</b>	1,056,000	18.47%	16.96	13,367
Loan 5	0	0.00%	-	0
Other Loans	385,000	6.73%	6.18	4,873
<b>Total Institutional Financing</b>	<b>4,491,000</b>	<b>78.54%</b>	<b>72.12</b>	<b>56,848</b>
Equity Financing				
Tax Credits	1,196,853	20.93%	19.22	15,150
Deferred Developer Equity	30,265	0.53%	0.49	383
<b>Total Equity Financing</b>	<b>1,227,118</b>	<b>21.46%</b>	<b>19.71</b>	<b>15,533</b>
<b>TOTAL SOURCES</b>	<b>5,718,118</b>	<b>100.00%</b>	<b>91.82</b>	<b>72,381</b>

**USES:**

Acquisition	4,340,675	75.91%	69.71	54,945
Rehabilitation	552,130	9.66%	8.87	6,989
New Construction	0	0.00%	-	0
Architectural Fees	0	0.00%	-	0
Survey and Engineering	2,600	0.05%	0.04	33
Const. Loan Interest & Fees	123,879	2.17%	1.99	1,568
Permanent Financing	90,250	1.58%	1.45	1,142
Legal Fees	25,000	0.44%	0.40	316
Reserves	134,013	2.34%	2.15	1,696
Contract Costs	14,000	0.24%	0.22	177
Construction Contingency	90,126	1.58%	1.45	1,141
Local Fees	3,500	0.06%	0.06	44
TCAC/Other Costs	126,945	2.22%	2.04	1,607
<b>PROJECT COSTS</b>	<b>5,503,118</b>	<b>96.24%</b>	<b>88.37</b>	<b>69,660</b>
Developer <b>Overhead/Profit</b>	185,000	3.24%	2.97	2,342
Consultant/Processing Agent	30,000	0.52%	0.48	380
<b>TOTAL USES</b>	<b>5,718,118</b>	<b>100.00%</b>	<b>91.82</b>	<b>72,381</b>

# Annual Operating Budget Maplewood Apts.

% of total \$ per unit

## INCOME:

Total Rental Income	542,808	98.7%	6,871
Laundry	7,319	1.3%	93
Other income	0	0.0%	-
Commercial/Retail	0	0.0%	-
Gross Potential Income (GPI)	550,127	100.0%	6,964
<b>Less:</b>			
Vacancy Loss	27,506	5.0%	348
Total Net Revenue	522,620	95.0%	6,615

## EXPENSES:

Payroll	41,490	8.4%	525
Administrative	54,116	11.0%	685
Utilities	50,666	10.3%	641
Operating and Maintenance	78,200	15.8%	990
Insurance and Business Taxes	18,537	3.8%	235
Taxes and Assessments	6,100	1.2%	77
Reserve for Replacement Deposits	27,650	5.6%	350
Subtotal Operating Expenses	276,759	56.0%	3,503
<b>Financial Expenses</b>			
Mortgage Payments (1st loan)	217,088	44.0%	2,748
Total Financial	217,088	44.0%	2,748
Total Project Expenses	493,847	100.0%	6,251

**Cash Flow** **Maplewood Apts. CHFA # 99-012-S**

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
<b>RENTAL INCOME</b>										
Market Rent Increase	N/A									
Market Rents	N/A									
Affordable Rent Increase	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Affordable Rents	542,808	556,378	570,288	584,545	599,158	614,137	629,491	645,228	861,959	677,888
<b>TOTAL RENTAL INCOME</b>	<b>542,808</b>	<b>556,378</b>	<b>570,288</b>	<b>584,545</b>	<b>599,158</b>	<b>614,137</b>	<b>629,491</b>	<b>645,228</b>	<b>861,959</b>	<b>677,888</b>
<b>OTHER INCOME</b>										
Other Income Increase	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Laundry	7,319	7,502	7,689	7,881	8,078	8,280	8,487	8,699	8,917	9,140
Other Income	N/A									
<b>TOTAL OTHER INCOME</b>	<b>7,319</b>	<b>7,502</b>	<b>7,689</b>	<b>7,881</b>	<b>8,078</b>	<b>8,280</b>	<b>8,487</b>	<b>8,699</b>	<b>8,917</b>	<b>9,140</b>
<b>GROSS INCOME</b>	<b>550,127</b>	<b>563,880</b>	<b>577,977</b>	<b>592,426</b>	<b>607,237</b>	<b>622,418</b>	<b>637,978</b>	<b>653,928</b>	<b>670,276</b>	<b>687,033</b>
Vacancy Rate - Market	N/A									
Vacancy Rate - Affordable	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Less: Vacancy Loss	27,508	28,194	28,899	29,621	30,382	31,121	31,899	32,698	33,514	34,352
<b>EFFECTIVE GROSS INCOME</b>	<b>522,620</b>	<b>535,686</b>	<b>549,078</b>	<b>562,805</b>	<b>576,875</b>	<b>591,297</b>	<b>606,079</b>	<b>621,231</b>	<b>636,762</b>	<b>652,681</b>
<b>OPERATING EXPENSES</b>										
Annual Expense Increase	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Replacement Reserve	243,009	252,729	262,839	273,352	284,286	295,658	307,484	319,783	332,575	345,878
Annual Tax Increase	27,650	27,650	27,650	27,650	27,650	27,650	27,650	27,650	27,650	27,650
Taxes and Assessments	2,00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
TOTAL EXPENSES	276,759	286,601	296,835	307,475	318,539	330,042	342,004	354,440	367,372	380,818
<b>NET OPERATING INCOME</b>	<b>245,861</b>	<b>249,084</b>	<b>252,243</b>	<b>255,329</b>	<b>258,336</b>	<b>261,254</b>	<b>264,076</b>	<b>266,781</b>	<b>269,390</b>	<b>271,863</b>
<b>DEBT SERVICE</b>										
CHFA - 1st Mortgage	217,088	217,088	217,088	217,088	217,088	217,088	217,088	217,088	217,088	217,088
CHFA - Bridge Loan	0	0	0	0	0	0	0	0	0	0
CHFA - HAT Loan	0	0	0	0	0	0	0	0	0	0
<b>CASH FLOW after debt service</b>	<b>26,773</b>	<b>31,996</b>	<b>35,155</b>	<b>38,241</b>	<b>41,248</b>	<b>44,166</b>	<b>47,000</b>	<b>49,703</b>	<b>52,302</b>	<b>54,775</b>
<b>DEBT COVERAGE RATIO</b>	<b>1.13</b>	<b>1.15</b>	<b>1.16</b>	<b>1.18</b>	<b>1.19</b>	<b>1.20</b>	<b>1.22</b>	<b>1.23</b>	<b>1.24</b>	<b>1.25</b>

# Cash Flow

	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
<b>RENTAL INCOME</b>										
Market Rent Increase	N/A									
Market Dents	N/A									
Affordable Rent Increase	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Affordable Rents	694,940	712,211	730,016	740,267	766,973	786,148	805,802	825,947	846,595	867,760
<b>TOTAL RENTAL INCOME</b>	<b>694,940</b>	<b>712,211</b>	<b>730,016</b>	<b>748,267</b>	<b>766,974</b>	<b>786,148</b>	<b>805,802</b>	<b>825,947</b>	<b>846,595</b>	<b>867,760</b>
<b>OTHER INCOME</b>										
Other Income Increase	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Laundry	9,368	9,603	9,843	10,089	10,341	10,599	10,864	11,136	11,414	11,700
Other Income	N/A									
<b>TOTAL OTHER INCOME</b>	<b>9,368</b>	<b>9,603</b>	<b>9,843</b>	<b>10,089</b>	<b>10,341</b>	<b>10,599</b>	<b>10,864</b>	<b>11,136</b>	<b>11,414</b>	<b>11,700</b>
<b>GROSS INCOME</b>	<b>704,208</b>	<b>721,814</b>	<b>739,859</b>	<b>758,356</b>	<b>777,314</b>	<b>796,747</b>	<b>816,666</b>	<b>837,083</b>	<b>858,010</b>	<b>879,460</b>
Vacancy Rate : Market	N/A									
Vacancy Rate : Affordable	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Less: Vacancy Loss	35,210	36,091	36,993	37,918	38,866	39,837	40,833	41,854	42,900	43,973
<b>EFFECTIVE GROSS INCOME</b>	<b>669,998</b>	<b>685,723</b>	<b>702,866</b>	<b>720,438</b>	<b>738,449</b>	<b>756,910</b>	<b>775,833</b>	<b>795,229</b>	<b>815,109</b>	<b>835,487</b>
<b>OPERATING EXPENSES</b>										
Annual Expense Increase	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Expenses	359,713	374,101	389,065	404,628	420,813	437,645	455,151	473,357	492,292	511,983
Replacement Reserve	27,650	27,650	27,650	27,650	27,650	27,650	27,650	27,650	27,650	27,650
Annual Tax Increase	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Taxes and Assessments	7,436	7,585	7,736	7,891	8,049	8,210	8,374	8,541	8,712	8,887
<b>TOTAL EXPENSES</b>	<b>394,799</b>	<b>409,336</b>	<b>424,452</b>	<b>440,169</b>	<b>456,512</b>	<b>473,505</b>	<b>491,175</b>	<b>509,549</b>	<b>528,654</b>	<b>548,520</b>
<b>NET OPERATING INCOME</b>	<b>274,200</b>	<b>276,387</b>	<b>278,415</b>	<b>280,269</b>	<b>281,937</b>	<b>283,405</b>	<b>284,657</b>	<b>285,680</b>	<b>286,455</b>	<b>286,967</b>
<b>DEBT SERVICE</b>										
CHFA - 1st Mortgage	217,088	217,088	217,088	217,088	217,088	217,088	217,088	217,088	217,088	217,088
CHFA - Bridge Loan										
CHFA - HAT Loan										
CASH ROW after debt service	67,112	59,298	61,327	63,181	64,848	66,317	67,569	68,592	69,367	69,879
<b>DEBT COVERAGE RATIO</b>	<b>1.26</b>	<b>1.27</b>	<b>1.28</b>	<b>1.29</b>	<b>1.30</b>	<b>1.31</b>	<b>1.31</b>	<b>1.32</b>	<b>1.32</b>	<b>1.32</b>

# Cash Flow

	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30
<b>RENTAL INCOME</b>										
Market Rent Increase	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Market Rents	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Market Rent Increase	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Affordable Rent	889,454	911,690	934,483	957,845	981,791	1,006,336	1,031,494	1,057,281	1,083,713	1,110,806
<b>TOTAL RENTAL INCOME</b>	<b>889,454</b>	<b>911,690</b>	<b>934,483</b>	<b>957,845</b>	<b>981,791</b>	<b>1,006,336</b>	<b>1,031,494</b>	<b>1,057,281</b>	<b>1,083,713</b>	<b>1,110,806</b>
<b>OTHER INCOME</b>										
Other Income Increase	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Laundry	11,992	12,292	12,599	12,914	13,237	13,568	13,907	14,255	14,611	14,977
Other Income	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
<b>TOTAL OTHER INCOME</b>	<b>11,992</b>	<b>12,292</b>	<b>12,599</b>	<b>12,914</b>	<b>13,237</b>	<b>13,568</b>	<b>13,907</b>	<b>14,255</b>	<b>14,611</b>	<b>14,977</b>
<b>GROSS INCOME</b>	<b>901,446</b>	<b>923,983</b>	<b>947,082</b>	<b>970,759</b>	<b>995,028</b>	<b>1,019,904</b>	<b>1,045,402</b>	<b>1,071,537</b>	<b>1,098,325</b>	<b>1,125,783</b>
Vacancy Rate : Market	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Vacancy Rate : Affordable	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Less: Vacancy Loss	45,072	46,199	47,354	48,538	49,751	50,995	52,270	53,577	54,916	56,289
<b>EFFECTIVE GROSS INCOME</b>	<b>856,374</b>	<b>877,783</b>	<b>899,728</b>	<b>922,221</b>	<b>945,277</b>	<b>968,909</b>	<b>993,131</b>	<b>1,017,960</b>	<b>1,043,409</b>	<b>1,069,494</b>
<b>OPERATING EXPENSES</b>										
Annual Expense Increase	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Expenses	532,463	553,761	575,912	598,948	622,908	647,822	673,735	700,685	728,712	757,860
Replacement Reserve	27,650	27,650	27,650	27,650	27,650	27,650	27,650	27,650	27,650	27,650
Annual Tax Increase	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Taxes and Assessments	9,064	9,246	9,430	9,619	9,811	10,008	10,208	10,412	10,620	10,833
<b>TOTAL EXPENSES</b>	<b>569,177</b>	<b>590,657</b>	<b>612,992</b>	<b>636,217</b>	<b>660,367</b>	<b>685,480</b>	<b>711,593</b>	<b>738,747</b>	<b>766,982</b>	<b>796,343</b>
<b>NET OPERATING INCOME</b>	<b>287,197</b>	<b>287,127</b>	<b>286,736</b>	<b>286,004</b>	<b>284,909</b>	<b>283,429</b>	<b>281,538</b>	<b>279,213</b>	<b>276,427</b>	<b>273,151</b>
<b>DEBT SERVICE</b>										
CHFA - 1st Mortgage	217,088	217,088	217,088	217,088	217,088	217,088	217,088	217,088	217,088	217,088
CHFA - Bridge Loan										
CHFA - HAT Loan										
<b>CASH FLOW after debt service</b>	<b>70,109</b>	<b>70,039</b>	<b>69,648</b>	<b>68,916</b>	<b>67,821</b>	<b>66,341</b>	<b>64,451</b>	<b>62,125</b>	<b>60,330</b>	<b>58,063</b>
<b>DEBT COVERAGE RATIO</b>	<b>1.32</b>	<b>1.32</b>	<b>1.32</b>	<b>1.32</b>	<b>1.31</b>	<b>1.31</b>	<b>1.30</b>	<b>1.29</b>	<b>1.27</b>	<b>1.26</b>

# Maplewood Apartments - Lakeside(REGIONAL) 826

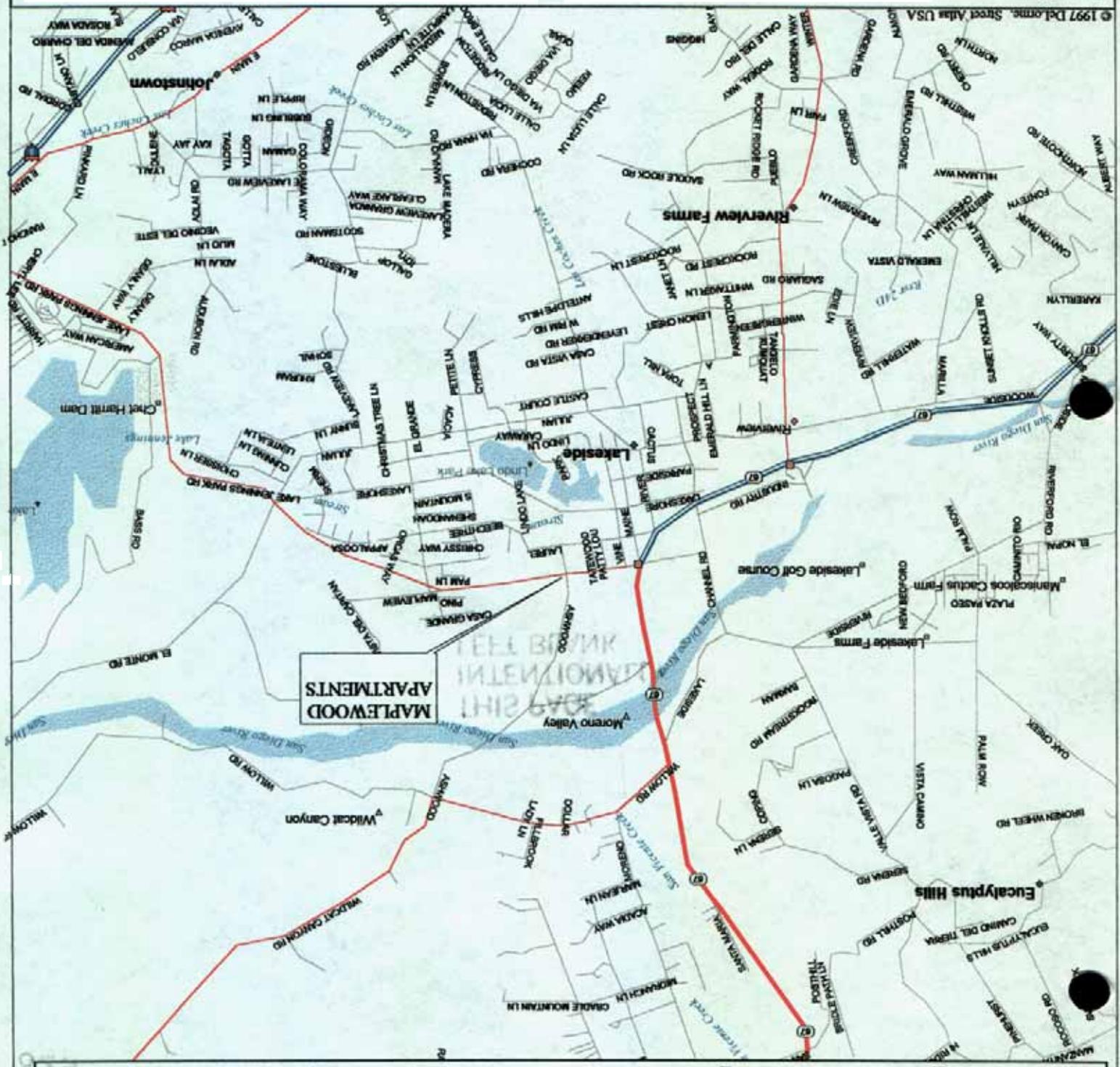


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Mag 11.00  
 Wed May 12 15:10 1999  
 Scale 1:300,000 (at center)  
 5 Miles  
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|---------------------------|--------------------|
| Major Connector           | Small Town         |
| State Route               | Geographic Feature |
| Primary State Route       | Hospital           |
| Rest Area                 | Park/Reservation   |
| Interstate/Limited Access | Exit/Gas           |
| Toll Highway              | Exit/Lodging       |
| Exit                      | Exit/Food          |
| Point of Interest         | Mega City          |

# Maplewood Apartments - Lakeside (LOCAL) 828



- Interstate/limited Access
- Primary State Route
- Exit
- Point of Interest
- Small Town
- Geographic Feature
- Intermittent River
- River/Canal
- Woodland
- Water
- Locate
- Post Office

Mag 14.00  
 Wed May 12 14:24 1999  
 Scale 1:31,250 (at center)  
 2000 Feet  
 1000 Meters

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## RESOLUTION 99-18

RESOLUTION AUTHORIZING A **FINAL** LOAN COMMITMENT

**WHEREAS**, the California Housing **Finance** Agency (**the** "Agency") has received a loan application from **Community** Housing of North **County**, a California nonprofit public benefit corporation, (**the** "Borrower"), seeking a loan commitment under the Agency's Tax-Exempt **Loan Program** in the mortgage amount described herein, the proceeds of which **are to be used** to provide a mortgage loan on a 79-unit multifamily housing development located in **the** City of Lakeside **to be known as** Maplewood Apartments (**the** "Development"); **and**

**WHEREAS**, the loan application **has been** reviewed by Agency **staff** which has prepared its **report dated** May 7, 1999 (**the** "Staff **Report**") recommending **Board** approval subject **to** certain recommended terms and conditions; **and**

**WHEREAS**, Section 1.150-2 of the **Treasury** Regulations requires the Agency, **as** the issuer of tax-exempt bonds, **to** declare its reasonable official intent to reimburse prior expenditures for the Development with proceeds of a subsequent borrowing; **and**

**WHEREAS**, on August 17, 1998, the Executive Director exercised the authority delegated to her under Resolution 94-10 **to** declare the official intent of the Agency **to** reimburse such prior expenditures for the Development; **and**

**WHEREAS**, based upon the recommendation of **staff** and due deliberation by the **Board**, the Board **has** determined that a final loan commitment **be** made for the Development.

**NOW, THEREFORE, BE IT RESOLVES** by **the Board**:

1. The Executive Director, or in his/her absence, either the Chief Deputy Director or **the** Director of **Programs** of the Agency is hereby authorized **to** execute and deliver a final **commitment** letter, subject to the recommended **terms** and conditions set forth in the CHFA Staff **Report**, in relation to **the** Development described above and **as** follows:

<u>PROJECT NO.</u>	<u>DEVELOPMENT NAME/ LOCALITY</u>	<u>NO. UNITS</u>	<u>MORTGAGE AMOUNT</u>
99-012-S	Maplewood Apartments Lakeside/San Diego	79	\$3,050,000

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2. The Executive Director, or in his/her absence, either the Chief Deputy Director or the Director of Programs of the Agency is hereby authorized to increase the mortgage amount so stated in this resolution by an amount not to exceed seven percent (7%) without further Board approval.

3. All other material modifications to the final commitment, including increases in mortgage amount of more than seven percent (7%), must be submitted to this Board for approval. "Material modifications" as used herein means modifications which, when made in the discretion of the Executive Director, or in his/her absence, either the Chief Deputy Director or the Director of Programs of the Agency, change the legal, financial or public purpose aspects of the final Commitment in a substantial or material way.

I hereby certify that this is a true and correct copy of Resolution 99-18 adopted at a duly constituted meeting of the Board of the Agency held on May 26, 1999, at Burbank, California.

ATTEST: \_\_\_\_\_  
Secretary

# Executive Summary

Date: 7-May99

## Project Profile:

<b>Project :</b>	Ellis Street Apartments	<b>Borrower:</b>	Tenderloin Neighborhood DC
<b>Location:</b>	864 Ellis Street	<b>GP:</b>	TBD
<b>City:</b>	San Francisco	<b>LP:</b>	TBD
<b>County:</b>	San Francisco	<b>Program:</b>	Special Needs Loan Program
<b>Type:</b>	Acquisition/Rehabilitation	<b>CHFA # :</b>	99-010-N

## Financing Summary:

	Final	Per Unit
(CHFA) First Mortgage	\$0	\$0
UMB Seismic Safety Loan	\$185,000	\$7,400
City of San Francisco	\$1,631,270	\$65,251
In Lieu Fees	\$240,000	\$9,600
HOPWA	\$515,454	\$20,618
AHP	\$125,000	\$5,000
Tax Credits	\$2,261,664	\$90,467
CHFA Tax Exempt Bridge	\$0	\$0
CHFA HAT Bridge	\$1,781,250	\$71,250

**Loan to Value**  
95.0%

**Loan to Cost**  
26.4%

## Unit Mix:

Type	Size	Number	AMI	Rent	Max Income
OBR	400	24	50% CHFA	\$622	\$24,000
OBR	225	1	Manager		

## Index:

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Project Profile	
Reserve Requirements	
Unit Mix and Income	
Source and Uses of Funds	12
Operating Budget	13
Project Cash Flows	14
Location Maps (area and site)	15

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# CALIFORNIA HOUSING FINANCE AGENCY

Final Commitment

CHFA **HAT** Bridge **Loan**

Special Needs **Loan Program**

The **Ellis** Street Apartment

**864** Ellis Street

San Francisco, CA

CHFA **Ln. #** 99-010-N

## SUMMARY:

**This** is a request for a HAT Bridge Loan **to** bridge **tax** credit proceeds for the Ellis Street Apartments, located **at** **864** Ellis **Street**, in San Francisco. **The** project contains **25** studio units. The building is scheduled **to** undergo substantial rehabilitation. The project will serve **a** special-needs population of homeless youth, and emancipated foster youth, ages **18-24**, who **are** either homeless or in danger of becoming homeless. Six of the **units** will be reserved for homeless or formerly homeless youth with **HTV/AIDS**. The Sponsor will be the Tenderloin Neighborhood Development Corporation (TNDC).

## LOAN TERMS :

CHFA HAT Bridge **Loan**                      **\$1,781,250**

Interest Rate:                                      **1%**

Term:    **5** years

## SPECIAL NEEDS TERMS:

### Interest Subsidy:

The proposed Agency taxable **bridge** loan **will** allow for the phased pay in of the **tax credits**. By providing **this** bridge loan **at** a reduced rate, **the** Sponsor will have **access** to an additional **\$320,000** of **equity** for the project. The Agency's taxable bridge loan will be in first **lien** position and **secured** by both the **real** estate and by an assignment of the general partner's interest in the **tax credits**. The Agency **will use** available financial **resources** to reduce the interest rate from **7% to 1%**.

### Funding Structure.

There will **be** no conventional scheduled debt on the project due to the very low income of the tenants. **All** of the permanent debt on the project will either **be** forgiven, or repaid through residual receipts. All of the permanent funding for the project is committed, except for the HOPWA funds. The Agency's commitment will **be** conditioned upon the Borrower receiving a commitment of the HOPWA funds.

### LOCALITY INVOLVEMENT / AND OTHER FUNDING

Lender	Loan Amount	Repayment Terms	Term	Interest Rate
UMB Seismic Safety Loan	\$185,000	residual receipts, simple interest, balloon	20	2.50%
SF MOH	\$1,631,279	residual receipts, simple interest, balloon	55	1.00%
SF In Lieu Fee Program	\$240,000	residual receipts, simple interest, balloon	30	0.00%
HOPWA	\$515,454	residual receipts, simple interest, balloon	55	3.00%
FHLB-AHP	\$125,000	Forgivable Loan	30	0.00%

The San Francisco Mayor's Office of Housing (SF MOH) loaned the Borrower **\$1,023,085** to acquire the project on June 8, 1998 project. They have committed an additional \$608,194 for construction and permanent financing for the project.

The project received a loan commitment for \$185,000 for seismic repairs **from** the City of San Francisco's Unreinforced Masonry Building Seismic Safety Loan Program (SF UMB Seismic Safety Loan). The payments for the UMB Seismic Safety loan **are from** residual receipts with a loan term of **20 years**. The project will make payments into a sinking fund of approximately \$16,000 per year in order to insure repayment of **this** loan in year **20**.

The San Francisco In Lieu **Fee Program** is contributing \$240,000. The funds will **be paid** directly to the project by Burnham Pacific Properties at construction loan closing.

The project **has** applied for and **expects** to receive a loan of \$515,454 from Housing Opportunities for People with Aids (**HOPWA**) which is administered by the San Francisco Redevelopment Authority. **Six (6) units** in the project will **serve as** housing for homeless or formerly homeless youth **with** HIV/AIDS.

The project **has received** a **Federal Home Loan Bank** Affordable Housing Program (AHP) loan of \$125,000. The **AHP award** is forgivable **at** the end of the term of the loan if the regulatory conditions of **the program** have been met.

The project has applied for and received McKinney SRO Mod-Rehab rental assistance. The McKinney rental assistance includes 24, ten-year, project-based Section 8 certificates. The residents will only pay 30% of their income for rent.

The project will compete for an allocation of 9% tax credits. This project is one of three projects approved by the City of San Francisco to apply for 9% credits in the July 1999. One of the other projects is a small special needs project, and the other is a large conversion of a HUD housing project under the HOPE 6 program that is being sponsored by the San Francisco Housing Authority.

The City of San Francisco limits the number of applicants applying for funding in each round to insure that their approved applicants receive 9% tax credits. Under the previous TCAC lottery system, this project was assured of receiving an allocation in July 1999 because there was an allocation set-aside for SRO/Special Needs. The TCAC new scoring system allocated more points for large family projects and may advantage the large HOPE 6 project, and leave no tax credits for the two special needs projects. Therefore, the Borrower is not assured of receiving credits in July 1999, and they may have to apply again in 2000.

The Agency Final Commitment will be contingent upon the project receiving an allocation of 9% tax credits in 1999 or the year 2000.

#### SPECIAL NEEDS POPULATION:

This project will provide permanent housing for young adult's ages 18-24 that were recently emancipated from foster care; for homeless or formerly homeless youth, most of who are runaways that are no longer able to return home; and for homeless or formerly homeless young adults with disabling HIV and AIDS.

The City of San Francisco's City Attorney has determined that the acceptance of this project by McKinney SRO Mod-Rehab has created a governmental purpose for restricting occupancy to young adults and will not violate the fair housing laws. The Agency's final commitment will be conditioned upon receiving a legal opinion on this issue.

Studies by the UCLA School of Social Work and the California Youth Correction Department show that approximately one-third to one-half of youth emancipated by the foster care system become homeless, due to a lack of independent living skills and a lack of affordable housing. Each year it is anticipated that 2000 to 4000 homeless and runaway youth live on the streets of San Francisco. Two-thirds of these youth cannot return home because their parents are unable or unwilling to care for them.

Homeless youth become vulnerable to substance abuse (60%), mental health problems (49%), and are often involved in sex for survival (15%). Projections by the Borrower are that 63% will be male, 50% will be of a racial or ethnic minority, and 38% will be homosexual.

### **Social Service Program:**

Social Services will be provided by the Larkin Street Youth Center (**LSYC**) in conjunction with the Sponsor. **LSYC** has applied for a HUD McKinney Supportive Services Grant to fund their participation in this project. They are expected to receive the Supportive Service grant prior to construction completion.

**LSYC** will have a full-time case manager on site. In addition to providing in-depth counseling, the case-manager will assist residents with basic life skills including money management, and conflict resolution. Two of the youth will be employed as part-time resident advisors. **LSYC** has an employment specialist on staff who will assist residents in obtaining financial self-sufficiency.

A full continuum of social services designed to help the residents develop and maintain independent living skills will be available off-site at the Larkin House. The Larkin House will also provide linkages to off site services including education, medical care, HIV/AIDS support, and recreation.

It is anticipated that about 30% of the tenants will voluntarily choose to leave the Ellis Apartments each year and move into fully independent living environments.

## **MARKET**

### **A. Market Overview**

The project is a five-story fire damaged residential building located at 864 Ellis Street in the Tenderloin District of San Francisco. The property has a rear entrance on Olive Street, and is situated between Van Ness Avenue to the West, and Polk Street to the South. An appraisal was commissioned by the Agency by Cameghi-Bautovich & Partners. The appraisal is dated April 1999. Information on the market area is taken from that document.

The City of San Francisco has a population of 778,100. It is at the geographic center of the Bay Area, which is the 5<sup>th</sup> largest metropolitan center in the United States with a population of 5,700,000. The San Francisco housing market is one of the most expensive in the country. Vacancy rates have been approximately 1% for the last several years and the overall market has stayed very strong with rapidly escalating prices. The supply of housing is very limited and the outlook for the housing market is very positive.

The project area is between the Van Ness Comdor neighborhood to the West, the Tenderloin neighborhood to the East, and the Civic Center Neighborhood to the South. Auto dealers, and converted auto dealerships characterize the Van Ness Corridor. The Civic Center Neighborhood houses most city offices and government buildings. The

Tenderloin neighborhood is characterized by older five to seven story apartment buildings with small units, and by a large number of residential hotels in poor condition.

The general outlook for **the** neighborhood surrounding the project is positive. Many of the buildings on adjacent **streets are** historic. The subject property is **surrounded** by smaller commercial buildings in fair to average condition, and by smaller apartment buildings. The immediate neighborhood is being **gentrified** and a full block complex of luxury residential **units** over a **12** screen movie theatre, and a health club was recently constructed one block from the property at 1000 Van Ness.

## PROJECT FEASIBILITY

### B. Rent Differentials (Market vs. Restricted)

All **25 units** are studio apartments. All **units** have a **bedroom**, a full kitchen and a bath. The kitchens will have a **gas** stove, a refrigerator, cabinet space and an eating **area**. The owner plans to keep the existing hardwood **floors**, and historic molding detail. The bathrooms will have a sink, toilet, and tub with a shower facility. There **will be a** laundry room in the building. Eight of the **units are 250 square** feet. The remaining of the sixteen studios units **are 425 square** feet.

The appraisal reviewed six rental buildings in the competitive rental **area** with comparable units. Studio **units** in these buildings **are** renting at between **\$750** and **\$950** per month. Occupancy rates were between **95%** and **100%** at all buildings. The finishes at the subject property will **be** superior to the comparable studio units, but the **units are** slightly smaller. Therefore, market rents have been set at between **\$700** to **\$800** per month.

Rent Level	Section 8 rent	Mkt. Rate Avg.	Difference	Percent
<b>Unit Size and Type</b>				
<b>Smaller studio units - 250 sq. ft.</b>	<b>\$642</b>	<b>\$700</b>	<b>\$58</b>	<b>9%</b>
<b>Larger studio units - 425 sq. ft.</b>	<b>\$642</b>	<b>\$800</b>	<b>\$158</b>	<b>25%</b>

The residents **will** have incomes **at** or below **35%** of the **area** median income (**AMI**). Section **8** requires that they pay **30%** of their income in rent. At **35%** of **AMI**, the tenant portion of the rent will **be** **\$375** per month.

### C. Estimated Lease-Up Period

The project is **expected to** lease up **as soon as** construction is completed due **to** the large number of homeless and **runaway** youth who live on the **streets** of San Francisco.

The project will recruit potential tenants through formal arrangements with the foster care programs in both **San Francisco** and **Alameda Counties**. Tenants will **also be** recruited through formal arrangements with group homes serving at risk youth and other forms of transitional living for youth that **are** at risk of becoming homeless.

## **PROJECT DESCRIPTION:**

### **A. Site Design:**

The property is an existing 12,600 square-foot five-story building, built in **1911**. It is **120** feet long and **27** feet wide. Each floor is **2,364** square-feet. There is **also** a **780** square-foot partial basement.

The ground level includes a small lobby, a one-bedroom unit, and a laundry room. It will **be** reconfigured into a lobby, community space, a studio apartment, and laundry room. There **are** six **units** per floor on floors **2-5**.

The building is in a **RC-4** zone. **This** zone allows for residential and commercial combined, and is a high-density zone. The building is legally **non-conforming**. It has no parking, and no front, side or rear yards. It is a non-rated contributor to a historic district. It is in **the** Van Ness Avenue Plan that requires that all future development **be** at least **75%** residential.

### **B. Type of Construction:**

The property is an existing five story, un-reinforced **masonry** building built in **1911**. It is partially sprinkled. The property had a **fire** in **1977** that started in the third floor. Most of **the** fire damage was limited smoke and water damage, except for nine units in the front of the building which were destroyed. The roof was **also** damaged, and the building was open to the elements for a year. The Borrower has had the building reviewed by a **team** of structural engineers and architects, who recommended a substantial rehabilitation of the structure.

**Planned** retrofit includes:

- New **structural** bracing will **be added to** the building, and **a** new foundation poured to bring the building up to **1999** seismic codes.
- **All** systems will **be** substantially upgraded including electrical, **gas**, heating & plumbing.
- Fire alarms and fire sprinklers will **be updated to** current code.
- The trash chute will **be** moved to allow for seismic retrofit.
- The elevator will **be** replaced.
- There will **be** a new roof.
- The entire front façade will **be** repaired and upgraded.

- New windows will be added at the ground floor level, and repaired on upper floors as needed.
- The ground floor will be reconfigured to allow for a managers unit and a community space for the tenants.
- All items in the nine fire damaged units will be replaced except for the hardwood floors. The floors will be sanded and refinished.
- The remaining units will be upgraded as required.

#### OCCUPANCY RESTRICTIONS:

<b>CHFA:</b>	100% of the unit's (24) will be restricted to 50% or less of median income for 10 years.
<b>SF MOH</b>	100% of the units (24) will be restricted an average of 35% or less of median income for 55 years.
<b>TCAC:</b>	100% of the unit's (24) will be restricted to an average of 35% or less of median income for 55 years.
<b>AHP</b> less	100% of the unit's (24) will be restricted to an average of 35% or of area median income for 30 years.

#### ENVIRONMENTAL:

A Phase I Environmental Site Assessment Report was prepared by Camp Dresser & McGee and dated April 7, 1998. A reliance letter was executed in favor of the Agency on April 20, 1999. The Phase I report concluded that there was no evidence of environmental contaminant problems with the property. However, there was a potential for asbestos containing materials in the pipe insulation and the vinyl flooring. The report found no evidence that would suggest that off-site properties had released contaminants that would result in environmental impairment with the property.

The property is an unreinforced masonry. It was submitted to the San Francisco inventory of un-reinforced buildings on February 2, 1994. Listing on the registry requires that the owner either submit an acceptable application to the city for seismic retrofit or an application for demolition by February 15, 2001. It also requires that structural alteration work or demolition be completed by February 15, 2004. The Borrower is planning to spend \$300,000 in seismic strengthening, including structural bracing, and a new foundation. The Agency will condition our Bridge loan upon Agency approval of the seismic remediation plan and removal of the building from the San Francisco seismic registry.

The property is in an area, and of an age, that indicates the presence of lead paint. The Agency will condition our Bridge loan on lead remediation being done to the lead-safe standards contained in the 1995 HUD Lead Paint guidelines, and upon the Borrower providing evidence that the required lead wipe-testing was completed prior to occupancy.

The presence of asbestos **has** been detected. The Agency's Bridge loan will be conditioned upon the asbestos remediation work being done to the recommendations of the asbestos study and receiving a certification from a firm acceptable to the Agency that the remediation was done by qualified technicians and to appropriate standards.

Funding for the property **requires** handicapped accessiblity **to** the standards contained in Section **504**, Title **24** and **UFAS**. The Agency will condition the loan upon the Borrower providing an acceptable certification from the project architect that the rehabilitation meets all federal, state, and local accessibility laws and ordinances.

### **Relocation:**

The property was vacant when it was purchased by TNDC. TNDC believed at the time that they were not liable for relocation benefits because the displacing event **took** place before they entered into negotiations to acquire the property.

However, the former tenants sued the former owner for negligence, alleging among other things that a former tenant who was involved in illegal activities started the ~~fire~~. **TNDC was** named **as** a party to the lawsuit. The plaintiffs and TNDC **are** currently in settlement discussions. TNDC's insurance company has conditionally agreed to settle the lawsuit and pay for the plaintiff's attorney's fees. There is an additional **\$60,000** in the development budget to pay for costs related to the litigation. The Agency's bridge loan will **be** conditioned upon **TNDC** arriving at **a** settlement with **the** former tenants, and **securing a** release of all claims acceptable to the Agency.

### **ARTICLE 34:**

The property is exempt from Article **34** in ~~that~~ the previous tenants were low income. **A** satisfactory opinion letter will **be** required prior **to** loan close.

### **DEVELOPMENT TEAM:**

#### **A. Borrower's profile**

The Tenderloin Neighborhood Development Corporation (**TNDC**) will **be** responsible for ~~the~~ financing, renovation and ~~property~~ management of the project. TNDC is a non-profit corporation.

**TNDC has 17 years** experience in affordable housing development and management. They currently own and manage **15** buildings with **858** units. They have also provided technical **assistance** to other non-profits and have overseen the development of **an** additional **220** units.

**TNDC** has a long history with ~~service-enriched~~ housing. They currently provide **an** on-site social worker at many of their projects and **are** in partnerships with social service providers at many of their properties **to** provide social services. They currently operate the Tenderloin After School **Program** for youth ages 5-18, and also operate a training and hiring program for residents of the Tenderloin District.

TNDC will partner with the **Larkin** Street Youth Center (LYSC) **to** provide social services. **LYSC** is a non-profit that **has** served the youth population of San Francisco for over 15 years and is regarded **as a** leader in the service provision for homeless youth.

### **B. Contractor**

The Contractor will not **be** chosen until the project receives **an** allocation of **tax** credits. In the meantime, the architects have prepared the cost estimates. The development budget is structured to accommodate the uncertainty. A large construction contingency **has** been added. Additionally **\$225,000** of construction items **has** been structured **as** alternates, **to be** completed only if funds **are** available.

### **C. Architect**

The project architects **are** Gelfand RNP. Chris Duncan is the project architect. The **San** Francisco Mayor's Office of Housing requires that the architect **be** chosen in a competitive bidding process.

### **D. Management Agent**

Tenderloin Neighborhood Development Corporation will self manage the project.

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# Project Summary

844

Date: 7-May99

## Project Profile:

**Project:** 864 Ellis Street  
**Location:** 864 Ellis Street  
 San Francisco  
**County/Zip:** San Francisco Zip  
**Borrower:** TBD  
**GP:** Tenderloin Neighborhood DC  
**LP:** TBD  
  
**Appraiser:** Chris Carmeghi, MAI  
 Carmeghi-Bautovich  
**Cap Rate:** 7.00%  
**Market:** \$ 1,875,000  
**Income:** \$ 1,870,000  
**Final Value:** \$ 1,875,000  
  
**LTCLTV:**  
**Loan/Cost** 26.4%  
**Loan/Value** 95.0%

## Project Description:

**Units** 25  
**Handicap Units** 2  
**Blidge Type** rehabilitation  
**Buildings** 1  
**Stories** 5  
**Gross Sq Ft** 12,600  
**Land Sq Ft** 3,300  
**Units/Acre** 330  
**Total Parking** 0  
**Covered Parking** 0

## Financing Summary:

	Amount	Per unit	Rate	Term
(CHFA) First Mortgage	\$0	\$0	0.00%	
UMB Seismic Safety Loan	\$185,000	\$7,400	2.50%	20
City of San Francisco	\$1,631,279	\$65,251	1.00%	55
In Lieu Fees	\$240,000	\$9,600	3.00%	55
HOPWA	\$515,454	\$20,618	0%	30
AHP	\$125,000	\$5,000		
Tax Credit Equity	\$2,261,664	\$90,467		
Deferred Developer Fee	\$0	\$0		
CHFA HAT Bridge	\$1,781,250	\$71,250	1.00%	5

## Unit Mix:

Type	Size	Number	AMI	Rent	Max Income
OBR	400	24	50% CHFA	\$622	\$24,000
OBR	250	1	NA	MANAGER	NA

## Fees, Escrows and Reserves:

Escrows	Basis of Requirements	Amount	Security
Commitment Fee	1.00% of Loan Amount	\$17,813	Cash
Finance Fee	0.00% of Loan Amount	\$0	Cash
Bond origination Guarantee	0.00% of Loan Amount	\$0	Letter of Credit
Rent Up Account	15.00% of Gross Income	\$0	Letter of Credit
Operating Expense Reserve	10.00% of Gross Income	\$0	Letter of Credit
Marketing	10.00% of Gross Income	\$0	Letter of Credit
Section 8 Reserve	Value of Section 8 Years 11-15	\$150,000	Cash

**Sources and Uses**

864 Ellis Street

**SOURCES:**

<i>Name of Lender / Source</i>	<i>Amount</i>	<i>% of total</i>	<i>\$ per sq ft</i>	<i>\$ per unit</i>
(CHFA) First Mortgage	0	0%	-	0
CHFA Tax Exempt Bridge	0	0%	-	0
CHFA HAT Bridge	1,781,250	26%	141.37	71,250
UMB Seismic Safety Loan	185,000	3%	14.68	7,400
City	1,631,279	24%	129.47	65,251
In Lieu Fees	240,000	4%	19.05	9,600
HOPWA	515,454	8%	40.91	20,618
AHP	125,000	2%	9.92	5,000
<b>Total Institutional Financing</b>	<b>4,477,983</b>	<b>66.44%</b>	<b>355.40</b>	<b>179,119</b>
<b>Equity Financing</b>				
Tax Credits	2,261,664	33.56%	179.50	90,467
Deferred Developer Equity	0	0.00%	-	0
<b>Total Equity Financing</b>	<b>2,261,664</b>	<b>33.56%</b>	<b>179.50</b>	<b>90,467</b>
<b>TOTAL SOURCES</b>	<b>6,739,647</b>	<b>100.00%</b>	<b>534.89</b>	<b>269,586</b>

**USES:**

Acquisition	964,277	14.31%	76.53	38,571
Rehabilitation	2,239,656	33.23%	177.75	89,586
New Construction	0	0.00%	-	0
Architectural Fees	118,000	1.75%	9.37	4,720
Survey and Engineering	18,337	0.27%	1.46	733
Const. Loan Interest & Fees	184,645	2.74%	14.65	7,386
Bridge Repayment & CHFA Fees	1,855,854	27.54%	147.29	74,234
Legal Fees	41,542	0.62%	3.30	1,662
<b>Reserves</b>	<b>200,000</b>	<b>2.97%</b>	<b>15.87</b>	<b>8,000</b>
Contract Costs	38,534	0.57%	3.06	1,541
Construction Contingency	439,969	6.53%	34.92	17,599
Local Fees	20,098	0.30%	1.60	804
TCAC/Other Costs	157,047	2.33%	12.46	6,282
<b>PROJECT COSTS</b>	<b>6,277,959</b>	<b>93.15%</b>	<b>498.25</b>	<b>251,118</b>
Developer Overhead/Profit	434,688	6.45%	34.50	17,388
Consultant/Processing Agent	27,000	0.40%	2.14	1,080
<b>TOTAL USES</b>	<b>6,739,647</b>	<b>100.00%</b>	<b>534.89</b>	<b>269,586</b>

# Annual Operating Budget 864 Ellis Street

% of total \$ per unit

## INCOME:

Total Rental Income	179,136	99.2%	7,165
Laundry	1,440	0.8%	58
Other Income	0	0.0%	-
Commercial/Retail	0	0.0%	-
<b>Gross Potential Income (GPI)</b>	<b>180,576</b>	<b>100.0%</b>	<b>7,223</b>
<b>Less:</b>			
Vacancy Loss	9,029	5.0%	361
	<b>171,547</b>	<b>95.0%</b>	<b>6,862</b>

## EXPENSES:

Management Related Payroll	56,524	39.5%	2,261
Administrative	24,314	17.0%	973
Utilities	21,300	14.9%	852
Operating and Maintenance	19,717	13.8%	789
Insurance and Business Taxes	8,659	6.1%	346
Taxes and Assessments	800	0.6%	32
Reserve for Replacement Deposits	11,759	8.2%	470
<b>Subtotal Operating Expenses</b>	<b>143,074</b>	<b>100.0%</b>	<b>5,723</b>
<b>financial Expenses</b>			
Mortgage Payments (1st loan)	0	0.0%	-
<b>Total Financial</b>	<b>0</b>	<b>0.0%</b>	<b>-</b>
<b>Total Project Expenses</b>	<b>143,074</b>	<b>100.0%</b>	<b>5,723</b>

864 Ellis Street CHFA # 99-010-N

RENTAL INCOME	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Market Rent Increase	W/A	N/A	W/A	W/A	N/A	W/A	W/A	N/A	W/A	N/A
Market Rents	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Affordable Rent Increase	179,136	183,814	188,205	192,910	197,733	202,676	207,743	212,936	218,260	223,718
Affordable Rents	179,136	183,814	188,205	192,910	197,733	202,676	207,743	212,936	218,260	223,718
TOTAL RENTAL INCOME	179,136	183,814	188,205	192,910	197,733	202,676	207,743	212,936	218,260	223,718
OTHER INCOME										
Other Income Increase	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Laundry	1,440	1,478	1,513	1,551	1,589	1,629	1,670	1,712	1,755	1,798
Other Income	N/A	N/A	N/A	W/A	N/A	N/A	N/A	N/A	N/A	N/A
TOTAL OTHER	1,440	1,476	1,513	1,551	1,589	1,629	1,670	1,712	1,755	1,798
GROSS INCOME	180,576	185,090	189,718	194,461	199,322	204,305	209,413	214,648	220,014	225,515
Vacancy Rate : Market	W/A	W/A	N/A	W/A						
Vacancy Rate : Affordable	5 . m	5 . m	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Less: Vacancy Loss	9,029	9,255	9,486	9,723	9,966	10,215	10,471	10,722	11,001	11,278
EFFECTIVE GROSS INCOME	171,547	175,836	180,232	184,738	189,356	194,090	198,942	203,926	209,014	214,237
OPERATING EXPENSES										
Annual Expense Increase	4.00%	4.00%	4.00%	4 . m	4.00%	4.00%	4.00%	4 . m	4.00%	4.00%
Operating Reserve	130,514	135,735	141,164	146,811	152,683	158,791	165,142	171,748	178,618	185,763
Replacement Reserve	0	0	0	0	0	0	0	0	0	0
Annual Tax Increase	11,759	11,759	11,759	11,759	11,759	11,759	11,759	11,159	11,759	11,159
Taxes and Assessments	2.00%	2.00%	2.00%	2 . m	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
TOTAL EXPENSES	142,273	147,494	152,923	158,570	164,442	170,550	176,901	183,427	190,137	197,031
NET OPERATING INCOME	28,474	27,526	26,476	25,319	24,048	22,657	21,140	19,490	17,699	15,761
DEBT SERVICE										
CHFA - 1st	0	0	0	0	0	0	0	0	0	0
CHFA HAT Bridge	367,008	367,008	367,008	367,008	367,008	367,008	367,008	367,008	367,008	367,008
CASH FLOW after debt service	28,474	27,526	26,476	25,319	24,048	22,657	21,140	19,490	17,699	15,761
Cash Available for Distribution	28,474	27,526	26,476	25,319	24,048	22,657	21,140	19,490	17,699	15,761
UMB Seismic Safety Sinking Fund	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000	16,000
Partnership Fee	12,000	11,526	10,476	9,319	8,048	6,857	5,140	3,490	1,899	0

# Ellis Street Apts. - San Francisco(REGIONAL) 848



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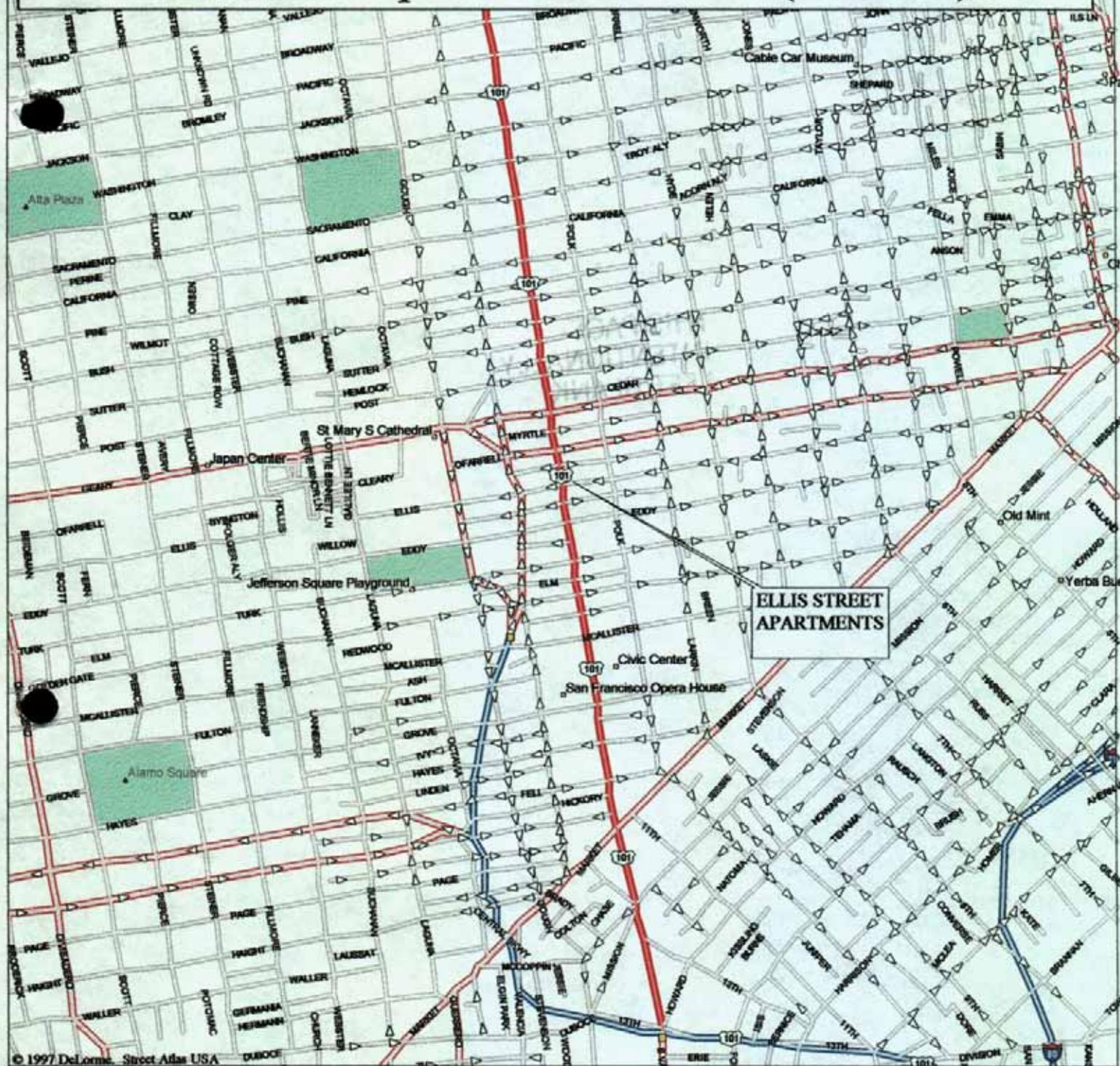
Mag 10.00  
Wed May 12 13:26 1999  
Scale 1:500,000 (at center)

10 Miles

10 KM

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|--|---------------------------|--|--------------------|
|  | Major Connector           |  | Point of Interest  |
|  | State Route               |  | County Seat        |
|  | Primary State Route       |  | Small Town         |
|  | Interstate/Limited Access |  | Large City         |
|  | Toll Highway              |  | Geographic Feature |
|  | US Highway                |  | Hospital           |
|  | Rest Area with facilities |  | Park/Reservation   |
|  | Exit                      |  | Exit/Gas           |

# Ellis Street Apts. - San Francisco(LOCAL) 850



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Mag 15.00

Wed May 12 13:55 1999

Scale 1:15,625 (at center)

1000 Feet

500 Meters

-  Local Road
-  Major Connector
-  Interstate/Limited Access
-  US Highway
-  Exit
-  Point of Interest
-  Summit
-  City Park
-  Park/Reservation

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RESOLUTION 99-19

RESOLUTION AUTHORIZING A **FINAL LOAN** COMMITMENT

WHEREAS, the California Housing **Finance** Agency (the "Agency") has received a **loan** application from the Tenderloin Neighborhood Development Corporation (the "Borrower"), seeking a **loan** commitment under the Agency's Taxable **Loan Program** in the mortgage amount described herein, the proceeds of which **are to be used** to provide a mortgage loan for a development **to be known as 864** Ellis Street (the "Development"); and

WHEREAS, the loan application has been reviewed by Agency staff which has prepared its **report dated May 7, 1999** (the "Staff Report") recommending **Board** approval subject to certain recommended **terms** and conditions; and

WHEREAS, based upon the recommendation of staff and due deliberation by the Board, the **Board** has determined that a **final** loan commitment **be** made for the Development.

NOW, **THEREFORE, BE IT RESOLVED** by the Board:

1. The Executive Director, or in his/her absence, either the Chief Deputy Director or the Director of **Programs** of the Agency is hereby authorized to execute and deliver a **final** commitment letter, subject to the recommended **terms and conditions** set forth in the CHFA Staff Report, in relation to the Development described above and as follows:

<u>PROJECT NO.</u>	<u>DEVELOPMENT NAME/ LOCALITY</u>	<u>NO. UNITS</u>	<u>MORTGAGE AMOUNT</u>
99-010-N	864 Ellis street San Francisco/San Francisco	25	1,781,250

2. The Executive Director, **or in his/her absence**, either the Chief Deputy Director or the Director of **Programs** of the Agency is hereby authorized **to** increase the mortgage amount **so stated** in **this** resolution by **an** amount not **to** exceed seven percent (7%) without **further** Board approval.

Resolution 99-19  
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3. All other material modifications to the final commitment, including increases in mortgage amount of more than seven percent (7%), must be submitted to the Board for approval. "Material modifications" as used herein means modifications which, in the discretion of the Executive Director, or in his/her absence, either the Chief Deputy Director or the Director of Programs of the Agency, change the legal, financial or public purpose aspects of the final commitment in a substantial way.

I hereby certify that this is a true and correct copy of Resolution 99-19 adopted at a duly constituted meeting of the Board of the Agency held on May 26, 1999, at Burbank, California.

ATTEST: \_\_\_\_\_  
Secretary

**Executive Summary**

**SPECIAL NEEDS**

Date: 7-May-99

**Project Profile:**

<b>Project :</b> Walter House	<b>Borrower:</b> The Cedars of Marin
<b>Location:</b> 1840 Novato Blvd.	
<b>City:</b> Novato	
<b>County:</b> Marin	<b>Program:</b> Special Needs Lending Program
<b>Type:</b> Special Needs Group Home	<b>CHFA# :</b> 99-006-N

**Financing Summary:**

	Final	Per Unit	Loan to Value
CHFA First Mortgage	\$350,000	\$50,000	99.1%
Other Loans	\$0	\$0	Loan to Cost 65.9%
Other Loans	\$0	\$0	
Other Loans	\$0	\$0	
Borrower Contribution	\$180,733	\$25,819	
Other Equity	\$0	\$0	
Other Equity	\$0	\$0	
CHFA Bridge	\$0	\$0	
CHFA HAT	\$0	\$0	

**Unit Mix:**

Type	Site	Number	AMI	Rent	Max Income
Group Home	Bd & Bath	1	Manager		
Group Home	Bedroom	6	50%	\$675	\$24,000

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**CALIFORNIA HOUSING FINANCE AGENCY**

Final Commitment  
 Special **Needs** Lending Program  
 Walter **House** Group Home  
 CHFA Ln. 99-006-N

**SUMMARY :**

This is a request for a CHFA HAT Loan for a group home for the following project

Marin Walter **House** Group Home  
 1840 Novato Blvd., **Rear** Lot  
 Novato, CA. 94945  
 Marin County

**LOAN TERMS:**

1 <sup>st</sup> Mortgage Amount:	\$ 350,000
Interest Rate:	1.00%
Term:	15
Financing:	<b>AGENCY HAT LOAN</b>

**SPECIAL NEEDS TERMS:**

**Interest Subsidy:**

The Agency anticipates utilizing available financial resources to reduce the interest rate from 7% to 1% for the First Mortgage loan. The reduced interest rate is required due to the extremely low income of the developmentally disabled tenants, and the high construction costs in the Marin County.

**LOCALITY INVOLVEMENT:**

There is no locality involvement.

**GAP FUNDING:**

The Borrower, The Cedars of Marin (The Cedars) will contribute \$180,733 in cash, of which \$100,000 is a bequest from the estate of Stephen Walter, and \$65,000 are donations made in his memory. The remainder of the funds will come from the Cedar's **Future** Fund; a fund set up to provide for replacement and remodeling of the Cedar's physical facilities.

**SPECIAL NEEDS POPULATION**

The residents of the Cedars will all **be** developmentally disabled adults. Their disabilities will **be** severe enough to require attended *care*. The ratio of care necessary is one **staff** person per six (**6**) residents. Staffing is **required** whenever a resident is physically present in the house. **A** trained house parent who will **perform** property management functions and will assist the residents with personal **grooming** functions will **be** present at all times residents are in the house. The house parent will have staffing relief on the weekends. During the remaining eight hours per day the residents will **be at** the Borrower's **Ross** campus, where the residents will attend the many training and support and social functions **organized** for them by the Borrower.

**SPECIAL NEEDS PROGRAM**

Through individually tailored programs, the **Cedars** provides training in independent living skills, work **opportunities**, and social and recreational activities. The **Cedars** operates six formal day activity programs, a transportation service, and numerous **special** events, activities, and trips for the residents. **Programs** include:

- The Textile **Art** Center: Begun in 1981, the Textile **Art** Center was the first hand-weaving program for developmentally disabled adults and **seniors** licensed in the State. It is now a prototype. **This** is a daytime work service program that includes weaving, animal husbandry, and gardening. It provides training in personal **growth**, independent living skills, self-advocacy, **recreational/leisure**, social development, pre-vocational **skills**, and utilization of community resources.
- The Community Challenges Program: Begun in 1990, **this** is an adult daytime development program which provides training in maintaining **self-care** and social **skills** that enhance participation in the community. Participants **are** offered concrete life experiences in relation to possible choices.

- o The Community Integration Program: Begun in 1994 this program provides individual tutorial assistance for individuals who need short-term safety assistance while in transition.
- Transportation: Begun in 1991, the Cedars provide transportation from to and from the day programs by pre-authorized individual contracts.
- o VOCE - Vision, Opportunity, Celebration, and Empowerment: Begun in 1996, The Cedars clients who are members of VOCE participate in a drama therapy company. They have acted in drama workshops in local elementary schools, high schools and nursing homes. The use of expressive arts stimulates positive growth, change and connection as well as enhances communication skills.

### Funding For the Residential Program and Support Services

All of the residents will receive \$703 in Social Security Income (SSI) monthly. Many of the residents will work up to 10 hours per week and have some earnings, which supplement their SSI income. Because the residents disabilities are severe enough to prevent them from handling their personal finances, the SSI income is typically paid to a family member or trustee, who in turn assigns the funds to The Cedars to pay for the residents room and board. The Cedars assigns thirty percent of the SSI income (\$211) to housing costs and the remaining seventy-percent to food and utilities (\$492).

In order to supplement the residential housing cost, The Cedars has received six (6) project-based Section 8 certificates from the Marin Housing, the Housing Authority of the County of Marin. There is currently no HUD Fair Market Rent (FMR's) for group homes, which gives Marin Housing the authority to set the rents. The only limitation on the FMR's is that it must be below \$713 per unit per month, the current HUD FMR for Studio Apartments, and that it must be based upon the actual operating cost of the group home. The Cedars has requested an FMR of \$675 per unit per month and the Agency has received a letter from Marin Housing saying that the FMR will be set between \$625 and \$675 per month. The housing portion of the SSI payment will be subtracted from the FMR rent payment received by The Cedars.

The Cedars will sign a HAP contract with Marin Housing. Marin Housing utilizes Section 8 certificates for this program, and requires that the project meet housing quality standards. The HAP contract has no termination date as long as 1) an income eligible tenant occupies the bedroom and 2) HUD continues to fund the certificate program. The Cedars have received Section 8 rental income from this program for 25 years. However there is no guarantee that HUD will continue to fund the certificate program.

The Agency's final commitment will be conditioned upon the HAP contract being subordinate to the Agency's permanent loan.

**Regional Center Support for the Residential Program.** In addition **SSI** income, and the Section **8** certificate income, the project has access to a residential support subsidy of \$1977 per resident per month from the Golden Gate Regional Center (GGRC). The *Cedars* typically uses these funds to pay for the salary of the house parent and for enrichment programs for the residents. However, they have the discretion to utilize part of these funds for residential costs as needed.

Operating costs for both the Residential **Program** and its Social Service **Program** are partially paid for through a system of reimbursements created California's Lanterman Act. The Lanterman Act provides entitlement for developmentally, disabled persons in California for "services and **supports** (which) approximate the pattern of everyday living available to people without disabilities of the same age." The reimbursements are appropriated annually by the state legislature and administered by the Golden Gate Regional Center (GGRC), one of **23** nonprofit centers organized to be intermediaries between the State and service provider agencies.

The GGRC has a long and successful relationship with the Cedar's. The GRCC's director has written the to Agency to indicated their strong support for the Walter House and their intention to provide continued funding for both the residential and training component of the Walter House on a continuing and permanent basis.

The year 2000 level of support for developmentally disabled adults who need attended care at a 1:6 ratio is \$1977. The \$703 **SSI** income of the resident is subtracted from the \$1977, but the Section **8** income is not. (The benefit of the Section **8** income is that it allows the **Cedars** to provide additional educational and **recreation** benefits for the residents). The GRCC **also** pays the **Cedars** for training programs for the residents on a vendorized basis.

The Federal **Government** through the Medicaid waiver program reimburses the State of California for the \$1977 per month residential support subsidy when the group home is a licensed facility like the Walter House.

## **PROJECT AND MARKET AREA:**

### **Market Overview:**

The Agency commissioned a single family appraisal **report**, which was prepared by **K. Kendall**, and **A.M. Crofts** dated April 6, 1999. Information on the market **area** was taken from that appraisal report.

The property is located in Novato California, a residential **town** of 50,000 people in Northern Marin County. Novato has strict **growth** controls. **No** new construction is **permitted** beyond the **town** limits. Additionally, a **local** conservancy group has preserved much of the green space within the town as open space. There is a very small inventory of available single family home listings, which has created a strong new home sale and

resale market. Most single family homes sell within 5% of their listing prices, and receive multiple offers. Concessions are very **limited**. The marketing period for single family homes is between **1-3** months.

The subject property is located on Novato Boulevard, in an older residential **area** of town near downtown Novato. Novato Boulevard is the main arterial from the freeway to the downtown **area**. The downtown area is residential in character with a mix of mostly single family properties, **some** multi-family properties, and some commercial properties. The downtown **area** is within walking distance of the subject property, and includes a shopping mall, the library and a pedestrian-scale-shopping district. The **area** is served by public transportation.

The property is in a single-family district that is characterized by very large lots. Six properties immediately **to** the north and east of the subject property have been split in the last several **years to** accommodate new single-family homes. Most of the houses in the **area are** older but well maintained. The adjacent **streets are** in superior condition to Novato Boulevard probably because they are not arterial **streets**. The subject lot is flat orchard area with a **good** view of the open-preserved hillside **areas**. The subject property is being split from a larger 17,000-foot lot. The subject parcel will be 9,449 **square** feet, and occupies the back half of the property. The remainder of the original lot is developed with a 7-bedroom group home that is owned by a wholly owned subsidiary of The **Cedars**. The adjacent group home was a single family home that purchased and remodeled into a group home in 1991. It was financed with HUD 202/8 **funds**. Between the **two** group homes will be a shared patio **area**. Both homes will share a **common** driveway.

Architecturally, the Walter House will blend into the surrounding community and will **be** handicapped accessible. It will be a 2,926 **square** foot single-family home with **8 bedrooms** (one of which will **be** an office) and four baths. Six **bedrooms** and **two** baths will be available to the residents. There will **be** a bedroom and bath for the house parent. There will **be** an office, which will double **as** a bedroom for the relief house parent, and there will be a guest bathroom. The kitchen, living room and dining room **are** large and designed **to** facilitate social interaction. The house will **be** furnished. The garage is designed **so** that the van that **transports** the residents **can** pull **directly** into the garage to load and **unload** residents. The **grounds** will be **well** landscaped.

In the appraiser's **opinion**, the **lack** of a traditional master bedroom creates a floor plan that is functionally **inferior** to other new single-family houses. The appraisal value was lowered by \$15,000 because of **this**. It is the appraiser's opinion that the Walter House **can** be converted into a more **traditional** single family floor-plate for \$15,000. In the event of a foreclosure, or if the Borrower elects to not operate the property **as** a group home, the property could be either converted into a single family home, or sold to another **group** home operator.

The Walter House appraised at a market value of between \$515,500 and \$548,000. Five comparable properties, all of which **were** slightly smaller, were valued ~~at~~ (and sold at) prices between \$539,000 and \$587,000.

### **OCCUPANCY RESTRICTIONS:**

**CHFA** 49% of the units will be restricted to **50%** or **less** of median income.

**HUD:** HUD, as a condition of approving the lot split, is requiring a deed restriction limiting the **future use** to affordable housing. The Agency will require ~~that~~ it be subordinate **to** the Agency's loan documents.

### **ARTICLE 34 AUTHORITY**

An appropriate Article **34** legal opinion will be required prior **to** closing.

### **DEVELOPMENT TEAM**

#### **A. The Borrower's Profile**

The **Cedars** of Marin (The Cedars) has been in existence for **80** years. The Cedars started **as a** boarding school for six developmentally disabled children on a rented farm in Marin County. It was originally a for-profit partnership of two students of Maria Montessori who believed they could apply the Montessori teaching methods to help the developmentally disabled lead productive lives. The **Cedars** has maintained the same mission of providing quality training and residential **care** for the developmentally disabled though several different ownership structures over the last **80** years. The **Cedars** became **a** non-profit corporation in 1965. The pioneered the concept of group homes, **both** legislatively and by opening the first such facility in California in the 1960's.

Today the **Cedars** serve 170 developmentally disabled persons, 130 of who reside in facilities owned and **operated** by the Cedars. The Cedars is licensed **to** operate group homes by the **State** of California, and vendorized **to** provide services by several state agencies.

The Cedars **houses** 90 developmentally disabled **adults** at its headquarters, the **Ross** Campus in **Ross**, California. They have been operating **this** facility since 1919. They were able **to** purchase it in 1991. They currently operate **6** group homes for 30 developmentally disabled **adults**. These **six** group homes have been in operation since 1964, 1968, 1972, 1991, 1991, and 1991 respectively. The group homes all have very small mortgages between \$1,000 and \$35,000. The **Ross** Campus **has** a **\$688,000** balloon mortgage held by the **Low** Income Housing Fund, which is due in 2001. Payment of that mortgage is guaranteed by a \$2,500,000 endowment held for The Cedars by the

Marin Foundation. A substantial rehabilitation of the Ross Campus is currently in the planning stages.

The Cedars is currently building three new group homes in Novato: the Walter House, and two new 811 projects. The three projects will house 18 developmentally disabled adults, many of whom will transfer from the Ross Campus.

The Cedars also operates a wide-variety of services. Day programs include the Cedars Textile Arts Works Service Program, Community Living Skills, Community Challenge Programs, Community Integration, Transportation and Drama Therapy.

The Cedars current operating budget is \$4,300,000. They employ 130 persons. Revenue comes from Supplemental Security Income, the Golden Gate Regional Center, the California Department of Rehabilitation, Tamalpais Adult Education, private placement fees, sales of hand loomed textiles, interest from their endowment and private contributions.

The Cedars will own this project. The Agency will not require that the project be owned by a single asset entity as a condition of the final commitment.

#### **B. Development Consultant.**

Katherine Crecelius is a self-employed multifamily residential developer and development consultant. She has been the development consultant for fourteen group homes in Marin and Napa including six build by the Borrower. Her clients include Ecumenical Association for Housing, Serra Residential Center, Innovative Housing, Tenants and Owners Development Council, and Burbank Housing Development Corporation. Ms. Crecelius was the Chief of Field Services (Asset Management) for the CHFA from 1978 until 1981.

#### **C. Architect.**

Kodama Diseno is an architectural design firm with 35 years of experience in community based affordable housing design, and public agency architecture and planning. The firm has been involved with over 80 non-profit housing organizations, community groups, and municipalities. The firm has designed six group homes for The Cedars.

#### **D. Management Agent.**

The Cedars will self manage the group home. They are a licensed vendor with the State of California and have all of the appropriate licenses, certifications, and staff capabilities to operate a 24-hour facility of this type. They also have the appropriate maintenance, and accounting staff to handle the management of the property, and the required reporting.

## **E. Contractor**

Joseph D. Giorgio and Sons, Inc. is a licensed general contractor based in San Rafael. They have been in business since 1971. They built single family homes, smaller commercial buildings and affordable multifamily projects. Their average job size is \$600,000 to \$800,000 but they have undertaken construction projects as small as a \$4,000 remodel, and as large as a \$3,400,000 retirement facility. Their clients include the Petaluma Hospital District, Ecumenical Association for Housing, and Innovative Housing. They are the contractors for all three-group homes the Cedars are currently building in Novato.

# Project Summary

Date: 7-May-99

## Project Profile:

**Project :** Walter House  
**Location:** 1840 Novato Blvd.  
 Novato  
**County/Zip:** Marin 94945  
**Borrower:** The Cedars of Marin  
**Program:** Special Needs Lending Program  
**CHFA # :** 99-006-N

**Appraiser:** K. Kendall  
 K. Kendall & A.M. Crofts  
**Appraisal:** FanniaMae 439 Appraisal  
**Market** \$ 525,000  
**Income:** NA  
**Final Value:** \$ 525,000

**LTC/LTV:**  
**Loan/Cost** 65.9%  
**Loan/Value** 66.7%

## Project Description:

**Bedrooms** 7  
**Handicap Units** 6  
**Blidge Type** New Const.  
**Buildings** 1 Group Home  
**Stories** 1  
**Gross Sq Ft** 3,402  
**Land Sq Ft** 9,449  
**Units/Acre** 32  
**Total Parking** 2  
**Covered Parking** 2

## Financing Summary:

	Amount	Per Unit	Rate	Term
CHFA First Mortgage	\$350,000	\$50,000	1.00%	15
Other Loans	\$0	\$0		
Borrower Contribution	\$180,733	\$25,819		
CHFA Bridge	\$0	\$0	0.00%	
CHFA HAT	\$0	\$0	0.00%	

## Unit Mix:

Type	Indiv. Space	Size	Number	AMI	Rent	Max Income
Group Home	Bd & Bath	400	1	Manager		
Group Home	Bedroom	144	6	50%	\$675	\$24,000

## Fees, Escrows and Reserves:

Escrows	Basis of Requirements	Amount	Security
Commitment Fee	1.00% of Loan Amount	\$3,500	Cash
Finance Fee	0.00% of Loan Amount	\$0	Cash
Bond Origination Guarantee	0.00% of Loan Amount	\$0	NA
Rent Up Account	0.00% of Gross Income	\$0	Cash
Operating Expense Reserve	10.00% of Gross Income	\$4,860	Cash
Marketing	0.00% of Gross Income	\$0	Cash
Annual Replacement Reserve Deposit	0.00% of Hard Costs	\$0	Operations

**Sources and Uses**

Walter House

**SOURCES:**

<i>Name of Lender / Source</i>	Amount	% of total	\$ per sq ft	\$ per unit
CHFA First Mortgage	350,000	65.95%	102.88	50,000
CHFA Bridge	0	0.00%	-	0
CHFA HAT	0	0.00%	-	0
<b>Total Institutional Financing</b>	<b>350,000</b>	<b>65.95%</b>	<b>102.88</b>	<b>50,000</b>
<b>Equity Financing</b>				
Borrower Contribution	180,733	94.05%	53.13	25,819
<b>Total Equity Financing</b>	<b>180,733</b>	<b>34.05%</b>	<b>53.13</b>	<b>25,819</b>
<b>TOTAL SOURCES</b>	<b>530,733</b>	<b>100.00%</b>	<b>166.01</b>	<b>75,819</b>

**USES:**

Acquisition	20,000	3.77%	5.88	2,857
Rehabilitation	0	0.00%	-	0
New Construction	393,786	74.20%	115.75	56,255
Architectural Fees	17,117	3.23%	5.03	2,445
Survey and Engineering	21,255	4.00%	6.25	3,036
Const. Loan Interest & Fees	4,400	0.83%	1.29	629
Permanent Financing	6,000	1.13%	1.76	857
<b>Legal Fees</b>	<b>0</b>	<b>0.00%</b>	<b>-</b>	<b>0</b>
Reserves	4,860	0.92%	1.43	694
contract costs	1,750	0.33%	0.51	250
Construction Contingency	15,140	2.85%	4.45	2,163
Local Fees	13,895	2.62%	4.08	1,985
Other Costs	22,530	4.25%	6.62	3,219
<b>PROJECT COSTS</b>	<b>520,733</b>	<b>98.12%</b>	<b>153.07</b>	<b>74,390</b>
Developer Overhead/Profit	0	0.00%	-	0
Consultant/Processing Agent	10,000	1.88%	2.94	1,429
<b>TOTAL USES</b>	<b>530,733</b>	<b>100.00%</b>	<b>156.01</b>	<b>75,819</b>

# Annual Operating Budget Walter House

% of total \$ per unit

## INCOME:

Total Rental Income	48,600	100.0%	6,943
Laundry	0	0.0%	-
Other Income	0	0.0%	-
Commercial/Retail	0	0.0%	-
<b>Gross Potential Income (GPI)</b>	<b>48,600</b>	<b>100.0%</b>	<b>6,943</b>

## Less:

Vacancy Loss	2,430	5.0%	347
<b>Total Net Revenue</b>	<b>46,170</b>	<b>95.0%</b>	<b>6,596</b>

## EXPENSES:

Payroll	4,530	10.1%	647
Administrative	6,950	15.4%	993
Utilities	1,800	4.0%	257
Operating and Maintenance	3,950	8.8%	564
Insurance and Business Taxes	2,267	5.0%	324
Taxes and Assessments	370	0.8%	54
Reserve for Replacement Deposits	0	0.0%	-
<b>Subtotal Operating Expenses</b>	<b>19,875</b>	<b>44.2%</b>	<b>2,839</b>
<b>Financial Expenses</b>			
Mortgage Payments (1st loan)	25,137	55.8%	3,591
<b>Total Financial</b>	<b>25,137</b>	<b>55.8%</b>	<b>3,591</b>
<b>Total Project Expenses</b>	<b>45,012</b>	<b>100.0%</b>	<b>6,430</b>

**Cash Flow** **Water House CHFA # 89-008-N**

	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10	Year 11	Year 12	Year 13	Year 14
<b>RENTAL INCOME</b>														
Mentel Rent Increase	N/A	N/A	N/A	N/A	N/A									
Mentel Rents	2,50%	2,50%	2,50%	2,50%	2,50%	2,50%	2,50%	2,50%	2,50%	2,50%	2,50%	2,50%	2,50%	2,50%
Affordable Rent Increase	48,800	49,815	51,060	52,337	53,645	54,968	56,361	57,770	59,214	60,685	62,212	63,767	65,362	66,998
Affordable Rents	48,800	49,815	51,060	52,337	53,645	54,968	56,361	57,770	59,214	60,685	62,212	63,767	65,362	66,998
<b>TOTAL RENTAL INCOME</b>														
<b>OTHER INCOME</b>														
Other Income Increase	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%
Laundry	N/A	N/A	N/A	N/A	N/A									
Other Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL OTHER INCOME</b>														
<b>GROSS INCOME</b>	48,800	49,815	51,060	52,337	53,645	54,968	56,361	57,770	59,214	60,685	62,212	63,767	65,362	66,998
Vacancy Rate : Mentel	N/A	N/A	N/A	N/A	N/A									
Vacancy Rate : Affordable	5,00%	5,00%	5,00%	5,00%	5,00%	5,00%	5,00%	5,00%	5,00%	5,00%	5,00%	5,00%	5,00%	5,00%
Annual Tax Increase	2,430	2,491	2,553	2,617	2,682	2,749	2,818	2,889	2,961	3,035	3,111	3,188	3,268	3,350
Less: Vacancy Loss	48,179	47,324	46,507	45,729	45,063	44,437	43,853	43,302	42,784	42,291	41,822	41,377	40,954	40,552
<b>EFFECTIVE GROSS INCOME</b>														
<b>OPERATING EXPENSES</b>														
Annual Expense Increase	4,00%	4,00%	4,00%	4,00%	4,00%	4,00%	4,00%	4,00%	4,00%	4,00%	4,00%	4,00%	4,00%	4,00%
Expenses	10,117	19,882	20,677	21,504	22,364	23,258	24,189	25,156	26,163	27,209	28,288	29,400	30,547	31,831
Replacement Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Annual Tax Increase	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%
Taxes and Assessments	359	365	372	380	388	395	403	411	419	428	436	445	454	463
<b>TOTAL EXPENSES</b>	19,473	20,247	21,049	21,884	22,752	23,653	24,592	25,569	26,582	27,637	28,724	29,875	31,061	32,294
<b>NET OPERATING INCOME</b>	29,695	27,078	27,459	27,836	28,212	28,593	28,951	29,314	29,672	30,023	30,369	30,704	31,033	31,352
<b>DEBT SERVICE</b>														
CHFA - 1st Mortgage	25,137	25,137	25,137	25,137	25,137	25,137	25,137	25,137	25,137	25,137	25,137	25,137	25,137	25,137
CHFA - Bridge Loan	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CHFA - HAT Loan	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CASH FLOW after debt service	1,558	1,941	2,321	2,700	3,075	3,447	3,814	4,177	4,538	4,898	5,251	5,608	5,968	6,319
<b>DEBT COVERAGE RATIO</b>	1.06	1.06	1.06	1.11	1.12	1.14	1.15	1.17	1.18	1.19	1.21	1.22	1.23	1.25

**CASH FLOW**

	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29
<b>RENTAL INCOME</b>															
Market Rent Increase	N/A														
Market Rents	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Affordable Rent Increase	68,671	70,387	72,147	73,951	75,799	77,694	79,637	81,628	83,668	85,760	87,904	90,102	92,354	94,663	97,030
Affordable Rents	64,671	70,387	72,147	73,951	75,799	77,694	79,637	81,628	83,668	85,760	87,904	90,102	92,354	94,663	97,030
<b>TOTAL RENTAL INCOME</b>															
Other Income Increase	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Laundry	N/A														
Other Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL OTHER INCOME</b>															
<b>GROSS INCOME</b>	68,671	76,387	72,147	73,951	75,799	77,694	79,637	81,628	83,668	85,760	87,904	90,102	92,354	94,663	97,030
Vacancy Rate : Market	N/A														
Vacancy Rate : Affordable	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Less: Vacancy Loss	3,434	3,519	3,607	3,698	3,790	3,885	3,982	4,081	4,183	4,288	4,395	4,505	4,618	4,733	4,851
<b>EFFECTIVE GROSS INCOME</b>	65,237	66,668	69,540	70,253	72,009	73,810	75,655	77,548	79,485	81,472	83,509	85,597	87,737	89,930	92,178
<b>Annual Expense Increase</b>	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Expenses	33,104	34,428	35,805	37,238	38,727	40,276	41,887	43,563	45,305	47,118	49,002	50,962	53,001	55,121	57,328
Replacement Reserve	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Annual Tax Increase	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Taxes and Assessments	472	482	491	501	511	522	532	543	553	565	578	597	611	632	653
<b>TOTAL EXPENSES</b>	33,577	34,910	36,297	37,739	39,239	40,798	42,419	44,105	45,859	47,682	49,578	51,550	53,600	55,732	57,949
<b>NET OPERATING INCOME</b>	31,660	31,958	32,243	32,514	32,771	33,012	33,238	33,441	33,628	33,790	33,931	34,047	34,137	34,198	34,229
<b>DEBT SERVICE</b>															
CHFA - 1st Mortgage	25,137	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CHFA - Bridge Loan	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CHFA - HAT Loan	6,824	31,958	32,343	32,514	32,771	33,012	33,238	33,441	33,628	33,790	33,931	34,047	34,137	34,198	34,229
<b>CASH FLOW after debt service</b>	1,26	N/A													
<b>DEBT COVERAGE RATIO</b>															

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# Walter House - Novato(REGIONAL)

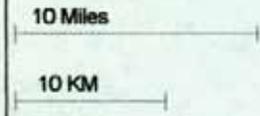
870



WALTER HOUSE

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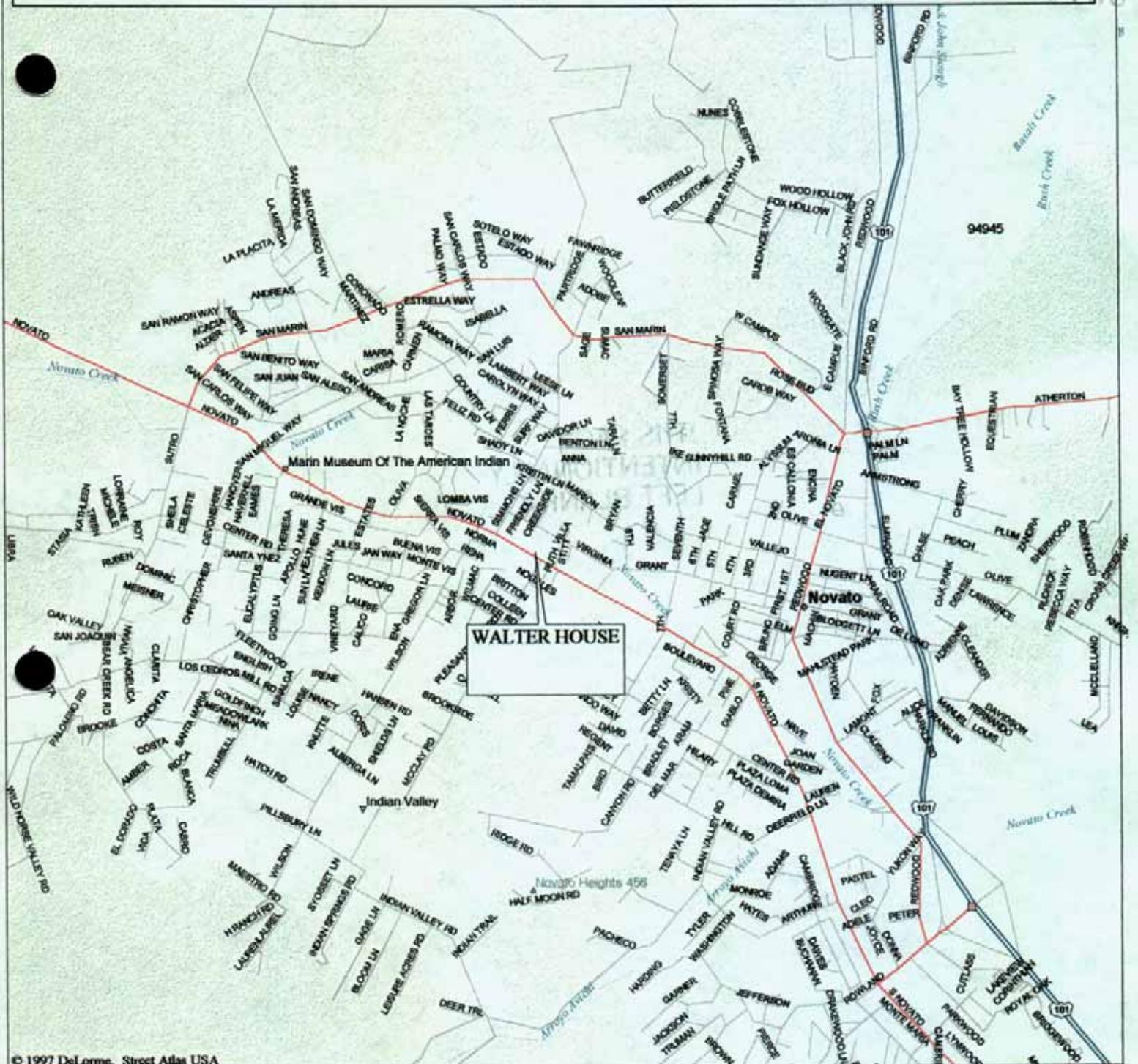
Mag 10.00  
 Wed May 12 12:39 1999  
 Scale 1:500,000 (at center)



- |                           |                    |
|---------------------------|--------------------|
| Major Connector           | Point of Interest  |
| State Route               | County Seat        |
| Primary State Route       | Small Town         |
| Interstate/Limited Access | Large City         |
| Toll Highway              | Geographic Feature |
| US Highway                | Hospital           |
| Rest Area with facilities | Park/Reservation   |
| Exit                      | Exit/Gas           |

# Walter House - Novato(LOCAL)

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Mag 14.00  
 Wed May 12 11:57 1999  
 Scale 1:31,250 (at center)  
 2000 Feet  
 1000 Meters

- |                           |                    |
|---------------------------|--------------------|
| Local Road                | Geographic Feature |
| Major Connector           | Woodland           |
| Interstate/Limited Access | River/Canal        |
| Exit                      |                    |
| Railroad                  |                    |
| Point of Interest         |                    |
| Small Town                |                    |
| Summit                    |                    |

## RESOLUTION 99-20

## RESOLUTION AUTHORIZING A FINAL LOAN COMMITMENT

WHEREAS, the California Housing Finance Agency (the "Agency") has received a loan application from The Cedars of Marin, a California nonprofit public benefit corporation, (the "Borrower"), seeking a loan commitment under the Agency's Tax-Exempt Loan Program in the mortgage amount described herein, the proceeds of which are to be used to provide a mortgage loan for a development to be known as Walter House (the "Development"); and

WHEREAS, the loan application has been reviewed by Agency staff which has prepared its report dated May 7, 1999 (the "Staff Report") recommending Board approval subject to certain recommended terms and conditions; and

WHEREAS, based upon the recommendation of staff and due deliberation by the Board, the Board has determined that a final loan commitment be made for the Development.

NOW, THEREFORE, BE IT RESOLVED by the Board:

1. The Executive Director, or in his/her absence, either the Chief Deputy Director or the Director of Programs of the Agency is hereby authorized to execute and deliver a final commitment letter, subject to the recommended terms and conditions set forth in the CHFA Staff Report, in relation to the Development described above and as follows:

<u>PROJECT NO.</u>	<u>DEVELOPMENT NAME/ LOCALITY</u>	<u>NO. UNITS</u>	<u>MORTGAGE AMOUNT</u>
99-006-N	Walter House Novato/Marin	7	\$350,000

2. The Executive Director, or in his/her absence, either the Chief Deputy Director or the Director of Programs of the Agency is hereby authorized to increase the mortgage amount so stated in this resolution by an amount not to exceed seven percent (7%) without further Board approval.

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3. All other material modifications to the **final** commitment, including **increases** in mortgage amount of more **than** seven percent (7%), **must be** submitted to the **Board** for approval. "Material modifications" **as used** herein means modifications which, in the discretion of the Executive Director, or in his/her absence, either the Chief Deputy Director or the Director of **Programs** of the Agency, change the legal, financial or public purpose **aspects** of the **final** commitment in a substantial way.

I hereby **certify** that **this** is a true and correct copy of Resolution **99-20** adopted at a duly constituted meeting of **the Board** of the Agency held on May **26, 1999**, at Burbank, California.

ATTEST: \_\_\_\_\_  
Secretary

**Executive Summary**

Citrus Tree

Date: 7-May99

**Project Profile:**

**Project :** citrus Tree  
**Location:** 11155 Citrus Tree  
**City:** Ventura  
**County:** Ventura  
**Type:** Family

**Borrower:** KDF Citrus Tree, L.P.  
**Member** Foundation for Social Resources  
**Member** KDF Holdings-Citrus Tree, LLC  
**Program:** Conduit  
**CHFA# :** 98-033-S

**Financing Summary:**

	Final	Per Unit	
CHFA Tax-Exempt	\$3,450,000	\$42,593	<b>Loan to Value</b> 65.8% 89.9%
CHFA Taxable	\$1,260,000	\$15,556	
Other Loans	\$0	\$0	<b>Loan to Cost</b> 54.2% 73.9%
Other Loans	\$0	\$0	
LIHTC (tax credits)	\$1,363,704	\$16,836	
Developer's Equity	\$0	\$0	
Deferred Developer's Fee	\$296,254	\$3,657	
CHFA Taxable	\$0	\$0	
CHFA HAT	\$0	\$0	

**Unit Mix:**

Type	Size	Number	AMI	Rent	Max Income
1-1	473	3	CHFA - 50%	\$595	\$26,100
1-1	732	6	CHFA - 50%	\$607	\$26,100
2-1	853	3	CHFA - 50%	\$694	\$29,400
3-1.5	1078	5	CHFA - 50%	\$770	\$32,650
1-1	473	3	ADJ - 60%	\$563	\$29,370
1-1	732	8	ADJ - 60%	\$630	\$29,370
2-1	853	5	ADJ - 60%	\$720	\$35,280
3-1.5	1078	7	ADJ - 60%	\$850	\$40,740
1-1	473	6	TCAC - 60%	\$625	\$29,370
1-1	732	15	TCAC - 60%	\$700	\$29,370
2-1	853	8	TCAC - 60%	\$800	\$35,280
3-1.5	1078	12	TCAC - 60%	\$945	\$40,740
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**Amended ~~Final~~ Commitment  
Conduit Financing  
Acquisition Rehabilitation**

**Citrus Tree Apartments  
11155 Citrus Drive  
Ventura, California 93004  
CHFA # 98-033-S**

**SUMMARY**

**This** is a final commitment request for an additional conduit loan in the amount of One Million Two Hundred Sixty Thousand Dollars (\$1,260,000), to fully amortize over thirty **(30)** years. The monies will **be** used, via a conduit mortgage, to fund a first mortgage loan for the Citrus Tree Apartments, **an** existing eighty-one unit apartment community in Ventura, Ventura County, CA. The **source** of the loan funds will initially **be** from the Agency's loan warehousing resources.

In April **1999** **the** Board of Directors of the California Housing Finance Agency approved a conduit first mortgage loan in the amount of Three Million Four Hundred Fifty Thousand Dollars **(\$3,450,000)** to partially fund **a Four** Million Seven Hundred Sixteen Thousand Dollar **(\$4,716,000)** first mortgage loan. The source of Agency loan funds will **be** proceeds **from** tax-exempt bonds issued by CHFA. **ARCS** Commercial Mortgage **Co., L.P. ("ARCS")**, was originally to have provided an additional One Million Two Hundred Sixty Six Thousand dollars **(\$1,266,000)**. Subsequent to Agency approval of the tax-exempt funding, the sponsor requested that CHFA fund the additional portion of the mortgage loan **as** well.

The taxexempt bond **proceeds** and warehousing resources **will be** exchanged for Fannie Mae ("FNMA" or "Fannie **Mae**") Mortgage-Backed Securities ("MBS") issued through the conduit mortgage lender, **ARCS** Commercial Mortgage Co., L.P, **a Fannie Mae** Delegated Underwriter and Servicer ("DUS"). The **MBS** will guarantee the timely payment of the mortgage loan principal and interest to CHFA. Fannie **Mae** will issue **a separate MBS** for both the tax-exempt **(\$3,450,000)** and warehouse **(\$1,260,000)** **portions** of the Agency loan.

The **ARCS** loan to Citrus **Tree** Apartments, **will be** in the amount of Four Million Seven **Hundred** Ten Thousand Dollars **(\$4,710,000)**. The loan will be evidenced by **a** note and secured by a deed of trust. **To** facilitate permanent loan funding, **ARCS** Commercial Mortgage **Co., L.P.** will fund **an interim** bridge loan in the **mount** of the warehouse **portion** of the Agency loan to **be** repaid **from** the proceeds of the Agency's warehousing line.

The warehousing **resources** used for the additional **funds** may be replaced with either recycled tax-exempt bridge loans or other Agency financial resources.

The sponsor will apply for a four percent (4%) allocation of low income housing tax credits.

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Tax credit equity will be funded in three stages. Fifty-five percent (55%) will be funded at permanent loan funding. Twenty-five percent (25%) will be paid upon completion of rehabilitation, with the remaining twenty percent (20%) payable at final conversion. Funds for project rehabilitation will be provided by a two- (2) year loan from either a commercial bank or the limited partner (tax credit equity syndicator). Security for the loan will be by way of an assignment of the operating general partner's beneficial interest in the partnership backed by a letter of credit from the borrower's bank. Rehabilitation funds will be drawn down, twice a month, on an as-needed basis. Interest on expended funds will be at Prime + 2%, and payable monthly from cash flow from operations. Principal repayment will be payable from the pay-in of the low income housing tax credit proceeds.

**TERMS - CHFA CONDUIT LOAN**

<b>CHFA - Tax Exempt</b>	<b>\$3,450,000</b>	
Interest Rate - 650%	Cost of Funds	5.550%
	Fannie Mae	0.475%
	<u>ARCS</u>	<u>0.475%</u>
	<u>Interest Rate</u>	<u>6.500%</u>
<b>Term</b>	Thirty (30) years, fully amortized	
DUS Conduit Lender	ARCS Commercial Mortgage Co., L.P.	
Security for Loan	Fannie Mae Mortgage-Backed Securities	
<b>CHFA - Warehouse Line</b>	<b>\$1,260,000</b>	
Interest Rate - 7.20%	Cost of Funds	6.250%
	Fannie Mae	0.475%
	<u>ARCS</u>	<u>0.475%</u>
	<u>Interest Rate</u>	<u>7.200%</u>
<b>Term</b>	Thirty (30) years, fully amortized	
DUS Conduit Lender	ARCS Commercial Mortgage Co., L.P.	
Security for Loan	Fannie Mae Mortgage-Backed Securities	

The combined tax-exempt / taxable blended interest rate will be approximately 6.69%

**Conduit / MBS Structure**



The California Housing Finance Agency will issue both tax-exempt and taxable bonds. **The** tax-exempt bonds will be issued pursuant to bond authority granted by the California Debt Limit Allocation Committee ("CDLAC"). The bonds for the project will **be** included in the standard Agency pooled bond issue with other projects where **CHFA** is acting **as** issuer and credit provider. **Proceeds** from the bond issue will **be** exchanged with the DUS conduit lender (ARCS Commercial Mortgage Co., **L.P.**) who in **turn** will issue to **CHFA**, Fannie Mae Mortgage-Backed Securities. The **MBS** will guarantee the timely payment of principal and interest to CHFA to maintain scheduled payments to the investors. **The** Mortgage-Backed Securities issued by Fannie Mae **will be** rated **AAA**. **This** will essentially place the Agency in an almost risk-free position in its obligation to maintain debt service to the bond investors.

In its role **as** conduit issuer of tax-exempt bonds, CHFA elected to require additional elements for **this** transaction that **are** consistent with the Agency's overall lending practices and guidelines. The additional requirements focused in the **areas** of affordability, use of bond allocation, health and safety, and specifically include:

- **Affordability.** In addition to CHFA's standard affordability requirements of **20%** of the units **± 50%** of median, the Agency will require that an additional **29%** of the **Units** have rents set **±** the lesser of 60% of median or **10%** below comparable market rents, **as** determined by CHFA.
- **Bond Allocation.** The Agency requested that the amount of the tax-exempt bond allocation **be** approximately equal to **80%** of the rehabilitated value of the project (**as** determined by CHFA). The balance of the debt will **be** in the form of taxable financing. The tax-exempt allocation **was** reduced by the California Debt Limit Allocation Committee ("CDLAC") to Three Million Four Hundred Fifty Thousand Dollars (\$3,450,000).
- **Health and Safety.** CHFA will require a level of seismic safety for the projects consistent with the Agency's **standards** for rehabilitated properties.
- **Regulatory Requirements.** CHFA will serve **as** regulator of the mortgage revenue bonds and Agency requirements, including but not limited to, bond law compliance, relocation, unit dispersion and fair housing.

**LOCALITY INVOLVEMENT**

None

**MARKET OVERVIEW**

The subject property is **located** in the city of Ventura, within the greater region of Ventura County. Ventura County continues to **be** one of the fastest growing markets in the United States. Bordering Santa Barbara County to the west, Kern County to the north, and Los Angeles County to the south and east, Ventura County covers **1,843** square miles and is home to approximately

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717,000 people. Once primarily driven by agricultural and the petroleum industry, Ventura County has emerged as an attractive destination for new businesses. There has been a dramatic increase in the number of high technology, light manufacturing and service companies seeking the skilled labor force, convenient transportation system and pleasant lifestyle and excellent location that Ventura County offers. Tourism plays a major roll in Ventura County's economy, drawing visitors to year round recreation activities which the mild coastal climate provides, filling over 190,000 hotel rooms annually.

The State Department of Finance estimated the population of Ventura County at 716,800 as of January 1997. This statistic represents an increase in population of 0.4% from January 1996. Ventura County is comprised of ten incorporated cities, with the City of Ventura as the county seat. Oxnard continues to be the largest city in the county with a population of approximately 152,500.

Growth in Ventura County has been substantial over the past 10 years. In the recent past, recessionary conditions as well as a downsizing or departure of Ventura County defense contractors has temporarily affected this growth. The former economic power structure composed of oil, defense, government, insurance, electronics and agriculture is giving way to a new order. This new order consists of consumer and service oriented companies led by retailers, services of all kinds and manufacturers of consumer oriented, health care and biogenetic products. Traditional manufacturing and distribution activities will decline to be replaced by more office intensive users. Growth in retail and service industries will bring more low paying clerical and administrative jobs to the county, continuing a continuing need for affordable housing. The county offers a very desirable community and is likely to experience substantial long-term pressure for expansion, countered by political forces promoting slow and no-growth mandates to preserve the high quality of life.

The city of Ventura is located within the western portion of the Oxnard Plain. The Oxnard Plain is composed of four communities; Camarillo, Port Hueneme, Oxnard and Ventura. The City of Ventura encompasses approximately 34.7 square miles and is located approximately 62 miles northwest of downtown Los Angeles, 35 miles southeast of Santa Barbara, and adjacent to the Pacific Ocean. Ventura was incorporated in 1966 and is the County Seat of Ventura County. The Ventura Freeway (101) passes through the city, and commuter airline service is provided via the Oxnard Airport, five miles to the south. As of January 1996 the population of Ventura was 100,300. Since 1990, population growth has averaged between 1.0 and 1.5 percent per year.

## PROJECT DESCRIPTION

### Project Location

The subject is located in East Ventura, near the juncture of Wells Road and Telegraph Road. The Santa Paula Freeway (US Hwy 126) is located approximately two blocks to the south. This area is gradually being developed with new single family residences, which are replacing agricultural and/or minimally improved residential land. The subject property is adjacent to, but not located in, the Ventura County community of Saticoy. Saticoy, a small residential, secondary commercial and light industrial district, is located south of the Santa Paula freeway on Wells Road.

The neighborhood caters primarily to moderate-income residents. Newly constructed home prices average between \$170,00 - \$185,000. There is an elementary school, churches, restaurants and other supportive facilities within one mile of the subject. A neighborhood convenience center is the nearest shopping facility in the immediate area. **This** center contains a post office, convenience food **mart**, **café**, **two** service stations and a donut shop. Two regional shopping centers **are** within nine (9) miles of the subject.

**Site**

11155 Citrus Drive, Ventura, **California**. The subject is situated on the northwest corner of Citrus Drive and Pajaro Avenue. To the immediate north **are** a small mobile home park and a 1960s single-family tract. To the **south**, **across** Citrus Drive, is a similar 128-unit apartment complex, and a vacant parcel. **To** the **east**, **across** Pajaro Avenue, is an apartment building; beyond which is agricultural land and a single family tract. Contiguous to the west is a vacant parcel, which may be developed **as** an expansion to a neighborhood convenience shopping center. The subject is accessible from Citrus Drive and **from** Pajam Avenue. Citrus Drive is assessable from Wells **Road**, and Pajam Avenue is assessable from Telegraph **Road**.

The site is rectangular having approximately 324 feet of **frontage** along the **north** side of Citrus Drive, and approximately 330 feet of frontage along the west side of Pajam Avenue. The site contains approximately 107,244 **square** feet or 2.46 acres.

**Improvements**

The eighty-one apartment **units** are contained in seven (7) **two** and three story wood frame and stucco buildings. The improvements were constructed in 1973 and **are** of average quality and condition. Common **area** amenities consist of a swimming pool, wading pool, a tot lot with play equipment, four barbecue **areas** with gas **grills**, one laundry room and average landscaping. On-site parking consists of 81 covered **carports** and 51 open spaces for a total of 132 spaces.

The project has a **gross** building area of 65,319 **square** feet; and a net rentable area of 64,129 square feet. The 81 **units are** comprised of:

<b>Unit Type</b>	<b># Units</b>	<b>Square Footage</b>
Plan A      1br - 1ba	12	473
Plan B      1br, Den - 1ba	29	732
Plan C      2br - 1ba	16	<b>853</b>
Plan D      3br - 1.5ba	24	1,078

## OCCUPANCY RESTRICTIONS

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California Housing Finance Agency

Twenty percent (**20%**) of the units will be restricted to households with incomes no greater **50%** of area median income.

California Housing Finance Agency

Twenty-nine percent (**29%**) of the units will be restricted to households with incomes no greater than **60%** of area median income; and to rents the lesser of **60%** of area median income rents, or market rate rent less **10%**, as determined by CHFA.

California Tax Credit Allocation Committee

One hundred percent (**100%**) of the units will be restricted to households with incomes no greater than **60%** of area median income.

### ARTICLE XXXIV

A satisfactory opinion letter will be required prior to loan close.

### CONDUIT LENDER – ARCS COMMERCIAL MORTGAGE CO., L.P.

**ARCS** Commercial Mortgage Co., L.P. (**'ARCS'**) was created in **1995** when a group of investors, headed by the founder and **CEO** of **ARCS** Mortgage, Inc. (**'AMI'**) purchased the commercial mortgage division from The **Bank** of New York. The company has expanded rapidly and now has a staff of over **100** people and twelve branches across the nation. The company is divided into three distinct divisions to serve the specialized needs of borrowers: multifamily and co-op buildings, affordable housing, and the full range of investments properties including office buildings, shopping centers, industrial parks and hotels.

**ARCS** Commercial Mortgage Co., L.P., currently services over \$3 billion in income producing properties (more than **700** loans) for Fannie Mae, Freddie **Mae** and other institutional investors in **34** states throughout the United States. These loans are conventional and tax exempt of both fixed and adjustable contract rates. **ARCS** is one of a small group of lenders designated a Fannie **Mae** Delegated Underwrite and Servicer (**"DUS"**).

### FANNIEMAE

The Federal National Mortgage Association (**"FNMA"** or **"Fannie Mae"**) is actively involved in multifamily affordable lending as both a direct portfolio investor and by supplying credit guarantees. The credit guarantees, in the form of Fannie Mae issued Mortgage-Backed Securities (**"MBS"**) provides a **100%** guarantee of timely payment of interest and principal to the purchasers of the **MBS**.

**Borrower's Profile**

KDF Citrus Tree, L.P., a California limited partnership

KDF Citrus Tree, L.P., a California limited partnership was organized to **acquire** and operate Citrus Tree Apartments. The general partners **are**:

Managing General Partner

The Foundation For Social Resources, Inc., a Delaware not-for-profit corporation

The Foundation For Social Resources, Inc. (“Foundation”) was formed in **1988**, and currently **owns** or has a beneficial interest in **35** apartment complexes comprising approximately **6,500 units**. **The** Foundation is located in Costa Mesa California. **Mr. William Hirsch** is President of the foundation

Operating General Partner

KDF Holdings – Citrus Tree LLC, a California **limited** liability company

KDF Holdings-Citrus Tree, LLC (“KDF-CT”) is comprised of the principals of Village Investments (“VI”) and Partners Realty Capital (“PRC”). PRC is a real estate investment firm, which was founded by its managing director, Paul Fruchbom. The principals of PRC formed KDF Holdings, which specializes in the acquisition and rehabilitation of **tax credit/bond** financed apartment projects. Since **1995**, PRC has participated, **as** either a mortgage banker or principal, in over **\$150,000,000** of tax credit and/or bond financed projects.

Paul Fruchbom, Managing Director, has been involved in commercial mortgage banking for over **19** years. Prior to forming PF Realty Finance in **1994**, (**PRC's** predecessor) Mr. Fruchbom served **as** Vice President of Mortgage Banking at Grubb & Ellis Financial Services. **Mr.** Fruchbom graduated from Bucknell University and Georgetown **Law** School. He is a licensed California real estate broker, **as well as** a member of various professional organizations including, the Mortgage Banker's Association of America, the Federal Bar, Commercial and Industrial Development Association and, the National Association of Industrial and Office Parks.

**Management Agent**

Village **Property** Management, Inc. (“VPM”) is a full service residential property management company. Philip H. McNamee established VPM in **1965** to manage **his** personal investments of single family homes. Between **1992** and **1979** **Mr.** McNamee, through limited partnerships, purchased over **900** single-family homes in Orange **County**. In **1978** **Mr.** McNamee expanded **his** operations to include fee management of multifamily apartment developments.

Mr. Scott J. Barker, President, **has been** associated with VPM since **1976**. He originally established all corporate, project and partnership accounting procedures. He remains active in the supervision of all aspects of asset and property management. Over the past **ten years**, Village Property Management, Inc. **has** renovated-over **2,000 units**, and will **oversee** the rehabilitation of Citrus Tree Apartments.

# Project Summary

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Date: 7-May-99

## Project Profile:

**Project:** Citrus Tree  
**Location:** 11155 Citrus Tree  
 Ventura  
**County/Zip:** Ventura 93004  
**Borrower:** KDF Citrus Tree, LP.  
 Member Foundation for Social Resource  
 Member KDF Holdings-Citrus Tree, LLC  
**Appraiser:** Michael B. Posner, MAI  
 Bristol Realty Counselors  
**Cap Rate:** 8.75%  
**Market:** \$ 5,240,000  
**Income:** \$  
**Final Value:** \$ 5,240,000  
**LTC/LTV:**  
**Loan / Cost** 54.2%  
**73.9%**  
**Loan / Value** 65.8%  
**89.9%**

## Project Description:

**Units** 81  
**Handicap Units** 0  
**Blidge Type** Rehabilitation  
**Buildings** 7  
**Stories** 2 & 3  
**Gross Sq Ft** 65,319  
**Land Sq Ft** 107,244  
**Units/Acre** 33  
**Total Parking** 132  
**Covered Parking** 81

## Financing Summary:

	Amount	Per Unit	Rate	Term
CHFA Tax-Exempt	,,	\$42,593	6.50%	30
CHFA	,,	\$15,556	7.20%	30
Other Loans	\$0	\$0	0.00%	30
Other (tax credits)	\$0	\$0		
Deferred Developer E	1	\$16,836		
Developer Equity	\$296,254	,,		
CHFA Taxable	\$0	\$0	0.00%	
CHFA HAT				

## Unit Mix:

Type	Size	Number	AMI	Rent	Max Income
1-1	473	3	CHFA - 50%	\$595	\$26,100
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2-1	853	8	TCAC - 60%	\$800	\$35,280
3-1.5	1,078	12	TCAC - 60%	\$945	\$40,740
		81			

## Fees, Escrows and Reserves:

Escrows	Basis of Requirements	Amount	Security
Commitment Fee Tax-Exempt	0.50% of Loan Amount	\$17,250	Cash
Finance Fee Tax-Exempt / Taxabl	1.00% of Loan Amount	\$47,100	Cash
Bond Origination Guarantee	1.00% of Loan Amount	\$47,100	Cash or LOC
Rent Up Account	0.00% of Gross Income	\$0	0
Operating Expense Reserve	0.00% of Gross Income	\$0	0
Marketing	0.00% of Gross Income	\$0	
Annual Replacement Reserve Deposit	0.00%		

**Sources and Uses****Citrus Tree****SOURCES:**

<i>Name of Lender / Source</i>	<i>Amount</i>	<i>% of total</i>	<i>\$ per sq ft</i>	<i>\$ per unit</i>
CHFA Tax-Exempt	5,450,000	54.16%	52.82	42,593
CHFA Taxable	1,260,000	19.78%	19.29	15,556
CHFA HAT	0	0.00%	-	0
ARCS	0	0.00%	-	0
Other Loans	0	0.00%	-	0
Other Loans	0	0.00%	-	0
<b>Total Institutional Financing</b>	<b>4,710,000</b>	<b>73.94%</b>	<b>72.11</b>	<b>58,148</b>
<b>Equity Financing</b>				
LIHTC (tax credits)	1,363,704			
Deferred Developer's Fee	296,254	4.65%	4.54	3,657
Developer's Equity	-	0.00%	-	0
<b>Total Equity Financing</b>	<b>1,669,958</b>	<b>26.06%</b>	<b>26.41</b>	<b>20,493</b>
<b>TOTAL SOURCES</b>	<b>6,369,958</b>	<b>100.00%</b>	<b>97.62</b>	<b>78,641</b>

**USES:**

Acquisition	4,575,000	71.82%	70.04	56,481
Rehabilitation	566,344	8.89%	8.67	6,992
New Construction	0	0.00%	-	0
Architectural Fees	0	0.00%	-	0
Survey and Engineering	6,000	0.09%	0.09	74
Const. Loan Interest & Fees	297,500	4.67%	4.55	3,673
Permanent Financing	150,910	2.37%	2.31	1,863
Legal Fees	15,000	0.24%	0.23	185
Reserves	120,000	1.88%	1.84	1,481
Contract Costs	26,000	0.41%	0.40	321
Construction Contingency	0	0.00%	-	0
Local Fees	0	0.00%	-	0
TCAC/Other Costs	282,360	4.43%	4.32	5,486
<b>PROJECT COSTS</b>	<b>6,039,114</b>	<b>94.81%</b>	<b>92.46</b>	<b>74,657</b>
Developer Overhead/ Profit	284,416	4.46%	4.35	3,511
Project Administration	46,428	0.73%	0.71	573
Other	0			
<b>TOTAL USES</b>	<b>6,369,958</b>	<b>100.00%</b>	<b>97.62</b>	<b>78,641</b>

## Annual Operating Budget Citrus Tree

% of total \$ per unit

### INCOME:

Total Rental Income	715,636	99.2%	8,834
Laundry	0	0.0%	-
Other Income	5,939	0.8%	73
Commercial/Retail	0	0.0%	-
<b>Gross Potential Income (GPI)</b>	<b>721,475</b>	<b>100.0%</b>	<b>8,907</b>
<b>Less:</b>			
Vacancy Loss	36,074	5.0%	445
<b>Total Net Revenue</b>	<b>685,401</b>	<b>95.0%</b>	<b>8,462</b>

### EXPENSES:

Payroll	31,802	5.4%	393
Administrative	43,506	7.3%	537
Utilities	63,900	10.8%	789
Operating and Maintenance	56,560	9.5%	698
Insurance and Business Taxes	16,700	2.8%	206
Taxes and Assessments	1,273	0.2%	16
Reserve for Replacement Deposits	16,200	2.7%	200
<b>Subtotal Operating Expenses</b>	<b>229,941</b>	<b>38.7%</b>	<b>2,839</b>
<b>Financial Expenses</b>			
Mortgage Payments (1st loan)	364,309	61.3%	4,498
<b>Total Financial</b>	<b>364,309</b>	<b>61.3%</b>	<b>4,498</b>
<b>Total Project Expenses</b>	<b>594,250</b>	<b>100.0%</b>	<b>7,336</b>

**Citrus Tree CHFA # 98-033-S**

RENTAL INCOME	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Market Rent Increase	N/A									
Market Rents	N/A									
Affordable Rent Increase	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Affordable Rents	715,536	737,002	769,112	781,886	805,342	829,502	854,387	880,019	906,420	933,612
<b>TOTAL RENTAL INCOME</b>	<b>715,536</b>	<b>737,002</b>	<b>769,112</b>	<b>781,886</b>	<b>805,342</b>	<b>829,502</b>	<b>854,387</b>	<b>880,019</b>	<b>906,420</b>	<b>933,612</b>
<b>OTHER INCOME</b>										
Other Income Increase	N/A									
Laundry	N/A									
Other Income	5,939	5,939	5,939	5,939	5,939	5,939	5,939	5,939	5,939	5,939
<b>TOTAL OTHER INCOME</b>	<b>5,939</b>									
<b>GROSS INCOME</b>	<b>721,475</b>	<b>742,941</b>	<b>765,051</b>	<b>787,825</b>	<b>811,281</b>	<b>835,441</b>	<b>860,326</b>	<b>885,958</b>	<b>912,359</b>	<b>939,551</b>
Vacancy Rate : Market	N/A									
Vacancy Rate : Affordable	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Less: Vacancy Loss	36,074	37,147	38,253	39,391	40,564	41,772	43,016	44,298	45,618	46,978
<b>EFFECTIVE GROSS INCOME</b>	<b>685,401</b>	<b>705,794</b>	<b>726,799</b>	<b>748,433</b>	<b>770,717</b>	<b>793,669</b>	<b>817,310</b>	<b>841,660</b>	<b>866,741</b>	<b>892,574</b>

**OPERATING EXPENSES**

Annual Expense Increase	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Expenses	212,468	220,967	229,905	238,998	248,558	258,500	268,840	279,593	290,777	302,408
Replacement Reserve	16,200	16,200	16,200	16,200	16,200	16,200	16,200	16,200	16,200	16,200
Taxes and Assessments	1,273	1,298	1,324	1,351	1,378	1,405	1,434	1,462	1,492	1,521
<b>TOTAL EXPENSES</b>	<b>229,941</b>	<b>238,465</b>	<b>247,330</b>	<b>256,549</b>	<b>266,135</b>	<b>276,105</b>	<b>286,473</b>	<b>297,256</b>	<b>308,469</b>	<b>320,130</b>

<b>NET OPERATING INCOME</b>	<b>455,460</b>	<b>467,329</b>	<b>479,469</b>	<b>491,885</b>	<b>504,582</b>	<b>517,564</b>	<b>530,837</b>	<b>544,404</b>	<b>558,272</b>	<b>572,444</b>
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**DEBT SERVICE**

First Mortgage (tax exempt & ti)	364,309	364,309	364,309	364,309	364,309	364,309	364,309	364,309	364,309	364,309
Rehabilitation Loan-Interest Or	29,154	48,487	0	0	0	0	0	0	0	0
CHFA - HAT Loan	0	0	0	0	0	0	0	0	0	0
<b>CASH FLOW after debt service</b>	<b>61,997</b>	<b>54,533</b>	<b>115,160</b>	<b>127,576</b>	<b>140,273</b>	<b>153,255</b>	<b>166,528</b>	<b>180,096</b>	<b>193,983</b>	<b>208,135</b>
<b>DEBT COVERAGE RATIO</b>	<b>1.16</b>	<b>1.13</b>	<b>1.32</b>	<b>1.35</b>	<b>1.39</b>	<b>1.42</b>	<b>1.46</b>	<b>1.49</b>	<b>1.53</b>	<b>1.57</b>

	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
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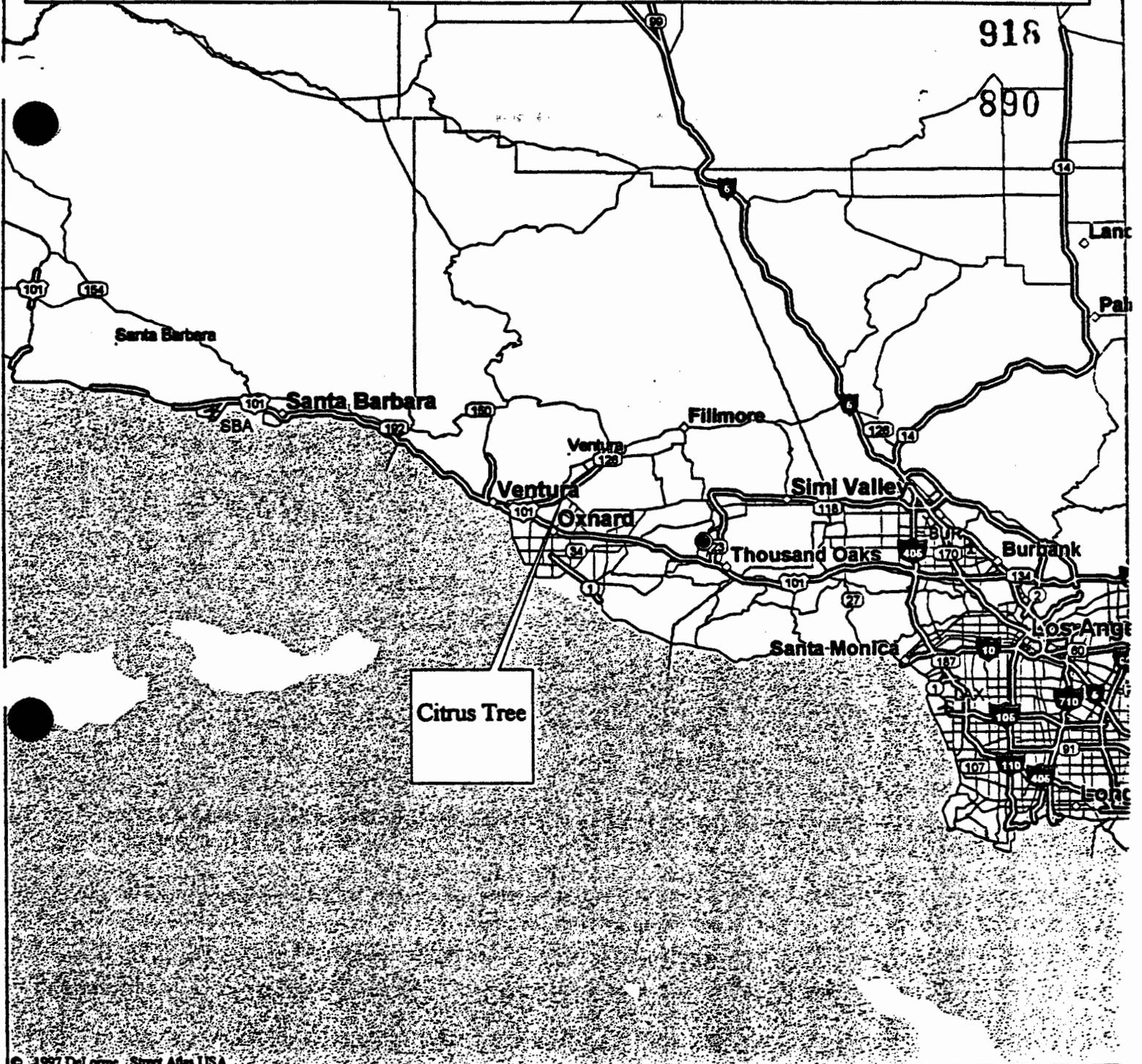
RENTAL INCOME										
Market Rent Increase	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Market Rents	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Affordable Rent Increase	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Affordable Rents	991,621	990,469	1,020,183	1,050,789	1,082,312	1,114,782	1,148,225	1,182,672	1,218,152	1,254,697
TOTAL RENTAL INCOME	981,621	990,469	1,020,183	1,050,789	1,082,312	1,114,782	1,148,225	1,182,672	1,218,152	1,254,697

OTHER INCOME										
Other Income Increase	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Laundry	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Other Income	5,939	5,939	5,939	5,939	5,939	5,939	5,939	5,939	5,939	5,939
TOTAL OTHER INCOME	5,939	5,939	5,939	5,939	5,939	5,939	5,939	5,939	5,939	5,939
GROSS INCOME	987,560	996,408	1,026,122	1,056,728	1,088,251	1,120,721	1,154,164	1,188,611	1,224,091	1,260,636
Vacancy Rate : Market	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Vacancy Rate : Affordable	6.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Leas. Vacancy Loss	48,378	49,820	51,306	52,836	54,413	56,036	57,708	59,431	61,205	63,032
EFFECTIVE GROSS INCOME	919,182	946,588	974,816	1,003,891	1,033,839	1,064,685	1,096,456	1,129,180	1,162,887	1,197,604

OPERATING EXPENSES										
Annual Expense Increase	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Expenses	314,505	327,085	340,168	353,775	367,926	382,643	397,949	413,867	430,421	447,638
Replacement Reserve	16,200	16,200	16,200	16,200	16,200	16,200	16,200	16,200	16,200	16,200
Taxes and Assessments	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%	2,00%
	1,552	1,583	1,614	1,647	1,680	1,713	1,748	1,783	1,818	1,855
TOTAL EXPENSES	332,256	344,868	357,983	371,622	385,806	400,556	415,896	431,849	448,439	465,693
NET OPERATING INCOME	586,925	601,720	616,834	632,270	648,033	664,129	680,560	697,331	714,447	731,911

DEBT SERVICE										
First Mortgage (tax exempt & ti)	364,309	364,309	364,309	364,309	364,309	364,309	364,309	364,309	364,309	364,309
Rehabilitation Loan-Interest Or	0	0	0	0	0	0	0	0	0	0
CHFA - HAT Loan	0	0	0	0	0	0	0	0	0	0
CASH FLOW after debt service	222,616	237,411	252,525	267,961	283,724	299,820	316,251	333,022	350,138	367,602
DEBT COVERAGE RATIO	1.61	1.65	1.69	1.74	1.78	1.82	1.87	1.91	1.96	2.01

# CITRUS TREE APARTMENTS - VENTURA (REGIONAL)



© 1997 DeLorme, Street Atlas USA

Mag 9.00  
 Wed Feb 24 09:50 1999  
 Scale 1:1,000,000 (at center)  
 20 Miles  
 20 KM

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|-----------------------------|---------------------|
| — Major Road                | — County Boundary   |
| — Major Highway             | ● Population Center |
| ▬ Interstate/Limited Access | ▨ Land              |
| ▬ Toll Highway              | ▧ Water             |
| ◇ Large City                | — River/Canal       |
| ◆ Mega City                 |                     |
| ◇ City                      |                     |
| ✈ Sched Service Airport     |                     |

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# CITRUS TREE APARTMENTS - VENTURA (LOCAL) 920

892



Mag 14.00  
 Wed Feb 24 09:31 1999  
 Scale 1:31,250 (at center)  
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|  Local Road                |  Water       |
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RESOLUTION 99-21

RESOLUTION AUTHORIZING AN **AMENDMENT** TO  
A FINAL LOAN COMMITMENT

**WHEREAS**, the California Housing **Finance** Agency (the "Agency") has reviewed a loan application from **KDF** Citrus Tree, **L.P.**, a California limited partnership, (the "Borrower"), under the Agency's Tax-Exempt Loan Program in the mortgage amount described herein, the proceeds of which are to be used to provide a mortgage loan for a development to be known as Citrus Tree (the "Development"); and

**WHEREAS**, the loan application has been reviewed by Agency staff which has prepared its report dated May 7, 1999 (the "Staff Report") recommending Board approval subject to certain recommended term and conditions; and

**WHEREAS**, Section 1.150-2 of the Treasury Regulations requires the Agency, as the issuer of tax-exempt bonds, to declare its reasonable official intent to reimburse prior expenditures for the Development with proceeds of a subsequent borrowing; and

**WHEREAS**, on August 17, 1998, the Executive Director exercised the authority delegated to her under Resolution 94-10 to declare the official intent of the Agency to reimburse such prior expenditures for the Development; and

**WHEREAS**, based upon the recommendation of staff and due deliberation by the Board, the Board has determined that a final loan commitment be made for the Development,

NOW, THEREFORE, **BE IT RESOLVED** by the Board:

1. The Executive Director, or in his/her absence, either the Chief Deputy Director or the Director of Programs of the Agency is hereby authorized to execute and deliver a final commitment letter, subject to the recommended term and conditions set forth in the CHFA Staff Report, in relation to the Development described above and as follows:

<u>PROJECT NO.</u>	<u>DEVELOPMENT NAME/ LOCALITY</u>	<u>NO. UNITS</u>	<u>MORTGAGE AMOUNT</u>
98-033-S	Citrus Tree Ventura/Ventura	81	\$1,260,000

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Resolution 99-21  
Page 2

2. The Executive Director, or in his/her absence, either the Chief Deputy Director or the Director of Programs of the Agency is hereby authorized to increase the mortgage amount so stated in this resolution by an amount not to exceed seven percent (7%) without further Board approval.

3. All other material modifications to the final commitment, including increases in aggregate mortgage amount of more than seven percent (7%), must be submitted to the Board for approval. "Material modifications" as used herein means modifications which, in the discretion of the Executive Director, or in his/her absence, either the Chief Deputy Director or the Director of Programs of the Agency, change the legal, financial or public purpose aspects of the final commitment in a substantial way.

I hereby certify that this is a true and correct copy of Resolution 99-21 adopted at a duly constituted meeting of the Board of the Agency held on May 26, 1999, at Burbank, California.

ATTEST: \_\_\_\_\_  
Secretary

# Executive Summary

Date: 7-May99

## Project Profile:

**Project :** North Hills  
**Location:** 670 E Imperial Highway  
**City:** Fullerton  
**County:** orange  
**Type:** Family

**Borrower:** KDF North Hills, L.P.  
**Member** Foundation for Social Resources  
**Member** KDF Holdings-North Hills, LLC  
**Program:** Conduit  
**CHFA# :** 98-027-S

## Financing Summary:

	Final	Per Unit
CHFA Tax-Exempt	\$9,850,000	\$48,284
CHFA Taxable	\$4,450,000	\$21,814
Other Loans	\$0	\$0
Other Loans	\$0	\$0
LIHTC (tax credits)	\$4,288,916	\$21,024
Developer's	\$0	\$0
Deferred Developer's Fee	\$745,164	\$3,659
CHFA Taxable	\$0	\$0
CHFAHAT	\$0	\$0

**Loan to Value**  
 60.7%  
 88.1%

**Loan to Cost**  
 50.9%  
 74.0%

## Unit Mix:

Type	Size	Number	AMI	Rent	Max Income
2-1.5	740	12	CHFA - 50%	\$709	\$30,750
2-2	804	4	CHFA - 50%	\$709	\$30,750
2-2	784	6	CHFA - 50%	\$709	\$30,750
2-2	838	16	CHFA - 50%	\$709	\$30,750
3-2	992	3	CHFA - 50%	\$781	\$34,150
2-1.5	740	17	ADJ - 60%	\$743	\$36,900
2-2	804	5	ADJ - 60%	\$765	\$36,900
2-2	784	9	ADJ - 60%	\$752	\$36,900
2-2	838	23	ADJ - 60%	\$765	\$36,900
3-2	992	5	ADJ - 60%	\$923	\$42,600
2-1.5	740	31	TCAC - 60%	\$840	\$36,900
2-2	804	7	TCAC - 60%	\$840	\$36,900
2-2	784	17	TCAC - 60%	\$840	\$36,900
2-2	838	41	TCAC - 60%	\$850	\$36,900
3-2	992	8	TCAC - 60%	\$992	\$42,600
		204			

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Unit Mix and Income	
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Location Maps (area and site)	13

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# CALIFORNIA HOUSING FINANCE AGENCY -

## Amended Final Commitment Conduit Financing Acquisition Rehabilitation

898

**North Hills Apartments**  
**570 East Imperial Highway**  
**Fullerton, California 92835-1118**  
**CHFA # 98-027-S**

### SUMMARY

**This** is a final commitment request for **an** additional conduit loan in the amount of Four Million Four Hundred Fifty Thousand Dollars (\$4,450,000), to fully amortize over **thirty (30)** years. The monies will **be used**, via a conduit lender, to fund a first mortgage loan for the **North Hills Apartments**, an existing **two** hundred four (**204**) unit apartment community in Fullerton, Orange County, CA. The source of the loan funds will initially **be** from the Agency's loan warehousing resources.

In April **1999** the Board of Directors of the California Housing Finance Agency approved a conduit first mortgage loan in **the** amount of Nine Million Eight Hundred Fifty Thousand Dollars (**\$9,850,000**) to partially fund a Fourteen Million Three Hundred Thousand Dollar (\$14,300,000) first mortgage loan. The **source** of the Agency loan **funds** will **be** proceeds from tax-exempt **bonds** issued by the California Housing Finance Agency. **ARCS Commercial Mortgage Co., L.P. ("ARCS")**, was originally **to** have provided **an** additional Four Million Four Hundred Fifty Thousand Dollars (\$4,450,000). Subsequent to Agency approval of the tax-exempt funding, the sponsor requested that CHFA fund the additional **portion** of the mortgage loan **as** well.

The tax-exempt bond proceeds and warehousing resources will **be** exchanged for Fannie Mae ("FNMA" or "Fannie Mae") Mortgage-Backed Securities ("MBS") issued through the conduit mortgage lender, ARCS Commercial Mortgage Co., L.P., a Fannie Mae Delegated Underwriter and Servicer ("DUS"). The **MBS** will guarantee the timely payment of the conduit loan's principal and interest **to** CHFA. Fannie Mae will issue a separate **MBS** for **both** the tax-exempt (**\$9,850,000**) and warehouse (\$4,450,000) **portions** of the Agency loan.

The **ARCS** loan **to North Hills Apartments** will **be** in the amount of Fourteen Million Three Hundred Thousand Dollars (\$14,300,000). The loan **will be** evidenced by a note and **secured** by a **deed** of trust. **To** facilitate permanent loan funding, **ARCS Commercial Mortgage Co., L.P.** will fund an **interim** bridge loan in the amount of the warehouse **portion** of the Agency loan; to **be** repaid from the proceeds of the Agency's warehousing line.

The warehousing **resources** used for the additional funds may **be** replaced with either recycled tax-exempt bridge loans **or** other Agency financial **resources**.

The sponsor will apply for a four percent (4%) allocation of low income housing tax credits.

Tax credit equity will be funded in three stages. Fifty-five percent (55%) will be funded at permanent loan funding. Twenty-five percent (25%) will be paid upon completion of rehabilitation, with the remaining twenty percent (20%) payable at final conversion. Funds for project rehabilitation will be provided by a two (2) year loan from either a commercial bank or the limited partner (tax credit equity syndicator). Security for the loan will be by way of an assignment of the operating general partner's beneficial interest in the partnership backed by a letter of credit from the borrower's bank. Rehabilitation funds will be drawn down, twice a month, on an as-needed basis. Interest on expended funds will be at Prime + 2%, payable monthly from cash flow from project operations. Principal repayment will be payable from the pay-in of low income housing tax credit proceeds.

**TERMS - CHFA CONDUIT LOANS**

<b>CHFA – Tax-Exempt</b>	<b>\$9,850,000</b>	
Interest Rate - 6.50%	Cost of Funds	5.550%
	FNMA	0.475%
	<u>ARCS</u>	<u>0.475%</u>
	<u>Interest Rate</u>	<u>6.500%</u>
 Term	 Thirty (30) years, fully amortized	
DUS Conduit Lender	ARCS Commercial Mortgage Co., L.P.	
security for Loan	Fannie Mae Mortgage-Backed Securities	
 <b>CHFA – Warehouse Line</b>	 <b>\$4,450,000</b>	
Interest Rate - 7.20%	Cost of Funds	6.250%
	FNMA	0.475%
	<u>ARCS</u>	<u>0.475%</u>
	<u>Interest Rate</u>	<u>7.200%</u>
 Term	 Thirty (30) years, fully amortized	
DUS Conduit Lender	ARCS Commercial Mortgage Co., L.P.	
Security for Loan	Fannie Mae Mortgage-Backed Securities	

The combined tax-exempt / taxable blended interest rate will be approximately 6.72%

**conduit / MBS Structure**

The California Housing Finance Agency will issue both tax-exempt and taxable bonds. The tax-exempt bonds will be issued pursuant to bond authority granted by the California Debt Limit Allocation Committee ("CDLAC"). The bonds for the project will be included in the standard Agency pooled bond issues with other projects where CHFA is acting as issuer and credit provider. Proceeds from the bond issues will be exchanged with the DUS conduit lender (ARCS Commercial Mortgage Co., L.P.) who in turn will issue to CHFA, Fannie Mae Mortgage-Backed Securities. The MBS will guarantee the timely payment of principal and interest to CHFA to maintain scheduled payments to the investors. The Mortgage-Backed Securities issued by Fannie Mae will be rated AAA. This will essentially place the Agency in an almost risk-free position in its obligation to maintain debt service to the bond investors.

In its role as conduit issuer of tax-exempt bonds, CHFA elected to require additional elements for this transaction that are consistent with the Agency's overall lending practices and guidelines. The additional requirements focused in the areas of affordability, use of bond allocation, health and safety, and specifically include:

- **Affordability.** In addition to CHFA's standard affordability requirements of 20% of the units at 50% of median, the Agency will require that an additional 29% of the units have rents set at the lesser of 60% of median or 10% below comparable market rents, as determined by CHFA.
- **Bond Allocation.** The Agency requested that the amount of the tax-exempt bond allocation be approximately equal to 80% of the rehabilitated value of the project (as determined by CHFA). The balance of the debt will be in the form of taxable financing. The tax-exempt allocation was reduced by the California Debt Limit Allocation Committee ("CDLAC") to Nine Million Eight Hundred Fifty Thousand Dollars (\$9,850,000).
- **Health and safety.** CHFA will require a level of seismic safety for the projects consistent with the Agency's standards for rehabilitated properties.
- **Regulatory Requirements.** CHFA will serve as regulator of the mortgage revenue bonds and Agency requirements, including but not limited to, bond law compliance, relocation, unit dispersion and fair housing.

**LOCALITY INVOLVEMENT**

In 1997, the project sponsors approached the City of Fullerton for project approval and tax-exempt financing. The City Council declined approval stating that the project was not offering sufficient affordability. CHFA has held discussions with the City regarding the North Hills Apartments project and have informed them of the Agency's affordability and other requirements. The Agency has attempted to address the concerns of the City of Fullerton in the areas of affordability, relocation, use of bond allocation and rehabilitation standards.

## MARKET OVERVIEW

The City of Fullerton is located in northern Orange County. Orange County lies along **42** miles of Southern California Coast between Los Angeles and San Diego Counties, and extends some **25** miles inland. The area covers **798** square miles. The eastern mountain region which includes the Cleveland National Forest is primarily uninhabitable, and the population is mostly contained within **38 square** miles of incorporated cities in **the** northwest corner of the county, and stretching south along the coast. There is a total of **31** individual cities and numerous unincorporated communities.

Orange County **has** evolved form a rural, agricultural dominated economy, into an urbanized commercial center. Prior to the **1960's**, the county was considered to be a bedroom community of Los Angeles County. During the **1950's** and **1960's**, improvements in the transportation network and economic growth of the region gave rise to the sub-urbanization of the area as the second largest county within the Los Angeles Basin. The population of Orange County was **2,659,300** as of January **1997**, which, according to the California Department of Finance, represents approximately **8%** of the entire population of the State of California. According to the Forecast and Analysis Center of Orange County, over the next thirty-year period (base year **1990** to horizon year **2020**) the county population is projected to increase by approximately **800,000 persons**. Most of this growth will occur during the current decade of the **1990's**.

The City of Fullerton was incorporated in 1904. **The** City encompasses an area of **22.2 square** miles and **has** a good land-use balance between residential, commercial and industrial **uses**. The Cities of La Habra, Anaheim, Placentia and Buena Park border Fullerton.

Based on information from the California Department of Finance the City of Fullerton had a population, as of January **1997**, of **122,100**, which is a **0.4%** increase from the previous year's (**1996**) figure. The City is anticipated to have a population of **124,997** (**2.37%** increase from the **1997** estimate) by the year **2000**; and a population of **127,031** (**4.04%** increase from the **1997** estimate) by the year **2005**.

The City of Fullerton median household income is approximately \$48,000. It **has** an estimated labor force of **39,050**, and an unemployment rate of **5.9%**. There are approximately **44,099** housing units and an average rent of **\$676**. The median home value is **\$231,000**. Housing vacancy is at **5%**.

## PROJECT DESCRIPTION

### Project Location

**The** subject's area is characterized by **mixed** development. Within the immediate area are single family and multifamily residential, **office**, light industrial and **retail** related uses. The single **family** homes in the subject area were constructed before **1990**, are generally one and two story wood frame and **stucco** structures. The apartment complexes were generally developed between **1960** and **1980** and are typically of wood frame and **stucco** construction.

Development along Imperial Highway is primarily **retail/commercial** and office buildings. Most of the shopping centers, retail buildings and office buildings were constructed after **1960** of

either wood frame and stucco or concrete block construction and are in average condition. The 902 strip shopping centers typically range in size from 7,500 to 30,000 square feet while the anchored centers tend to be a minimum of 50,000 square feet. The subject property is located in one of the few areas along Imperial Highway (between Harbor Boulevard) and the Orange 57 Freeway) which is developed with single and multifamily development.

**site**

The subject property is located at 570 East Imperial Highway. The site is generally rectangular in shape and contains approximately 395,525 square feet, or 9.08 acres. Ingress and egress is from Imperial Highway. The site is improved with a 204 unit, wood frame and stucco apartment project which was constructed in 1971. The project is of average construction quality and condition. Curb appeal is average to minimal.

**Improvements**

The subject property consists of a 204-unit apartment community with common area amenities, which will undergo rehabilitation after permanent loan funding

The apartment units are contained in twenty-three (23) two-story buildings with tuck-under parking. In addition there are freestanding carports which run along the site perimeter, directly across the driveway which separates the carports from the apartment structures. Common area amenities include a small exercise room, a freestanding recreation building, swimming pool, laundry facilities and landscaping. On-site parking consists of approximately 163 open, 79 tuck-under and 161 carport spaces. The landscaping is of average quality.

The recreation building is not available for use by project tenants because it is leased and occupied by a Montessori pre-school. The school does not serve the needs of the tenants very well because the majority of the tenants cannot afford to enroll their children. Management, however, feels that the school contributes to the overall well being of the community. The school is currently paying \$1,200 per month for the facilities, which is below the contract rent per the lease.

The project has a gross building area of 197,463 square feet; and a net rentable area of 165,264 square feet. The 204 units are comprised of 188 two-bedroom units and 16 three-bedroom units. There are four 2-bedroom floor plans, and one 3-bedroom floor plan.

Unit Type	# of units	Square Footage
Plan A 2br - 1.5ba	60	740
Plan B 2br - 2 ba	16	804
Plan C 2br - 2ba	32	784
Plan D 2br - 2ba	80	838
Plan E 3br - 2ba	16	992

**OCCUPANCY RESTRICTIONS**

California Housing Finance Agency

Twenty percent **(20%)** of the units will be restricted to households with incomes no greater than **50%** of area median income

California Housing Finance Agency

Twenty-nine **(29%)** of the units will be restricted to households with incomes no greater than **60%** of area median income; and to rents the lesser of **60%** of area median income rents, or market rate rent less **10%**, as determined by **CHFA**.

California Tax Credit Allocation Committee

One Hundred percent **(100%)** of the units will be restricted to households with incomes no greater than **60%** of area median income.

**ARTICLE XXXIV**

A satisfactory opinion letter will be required prior to loan close.

**CONDUIT LENDER - ARCS COMMERCIAL MORTGAGE CO., L.P.**

**ARCS Commercial Mortgage Co., L.P.** ("**ARCS**") was created in **1995** when a group of investors, headed by the founder and CEO of **ARCS Mortgage, Inc** ("**AMI**"), purchased the commercial mortgage division from The **Bank** of New York. The company has expanded rapidly and now has a staff of over **100** people and twelve branches across the nation. The company is divided into three distinct divisions to serve the specialized needs of borrowers: multifamily and co-op buildings, affordable housing, and the full range of investment properties including office buildings, shopping centers, industrial parks and hotels.

**ARCS Commercial Mortgage Co., L.P.**, currently services over \$3 billion in income producing properties (more than **700** loans) for Fannie Mae, Freddie Mac and other institutional investors in **34** states throughout the **United** States. These loans are conventional and tax-exempt of both fixed and adjustable contract rates. **ARCS** is one of a small group of lenders designated a Fannie Mae Delegated Underwriter and Servicer ("**DUS**").

**FANNIE MAE**

The Federal National Mortgage Association ("**FNMA**" or "**Fannie Mae**") is actively involved in multifamily affordable lending as both a direct portfolio investor and by supplying credit guarantees. The credit guarantees, in the form of Fannie Mae issued Mortgage-Backed Securities ("**MBS**") provides a **100%** guarantee of timely payment of interest and principal to the purchasers of the **MBS**.

**Borrower's Profile****KDF North Hills, L.P., a California limited partnership**

**KDF North Hills, L.P.**, a California limited partnership was organized to acquire and operate North Hills Apartments. The general partners are:

**Managing General Partner**

The Foundation For Social Resources, Inc., a Delaware not-for-profit corporation

The Foundation For Social Resources, Inc. ("Foundation") was formed in 1988, and currently owns or has a beneficial interest in 35 apartment complexes comprising approximately 6,000 units. The Foundation is located in Costa Mesa California. Mr. William Hirsch is President of the foundation.

**Operating General Partner**

**KDF Holdings - North Hills LLC**, a California limited liability company

**KDF Holdings -North Hills LLC** ("KDF-NH") is comprised of the principals of Village Investments ("VI") and Partners Realty Capital ("PRC"). PRC is a real estate investment firm which was founded by its managing director, Paul Fruchbom. The principals of PRC formed **KDF Holdings**, which specializes in the acquisition and rehabilitation of tax credit/bond financed apartment projects. Since 1995, PRC has participated, as either a mortgage banker or principal, in over \$150,000,000 of tax credit and/or bond financed projects.

Paul Fruchbom, Managing Director, has been involved in commercial mortgage banking for over 19 years. Prior to forming PF Realty Finance in 1994, (PRC's predecessor) Mr. Fruchbom served as Vice President of Mortgage Banking at Grubb & Ellis Financial Services. Mr. Fruchbom graduated from Bucknell University and Georgetown Law School. He is a licensed California real estate broker, as well as a member of various professional organizations including, the Mortgage Banker's Association of America, the Federal Bar, Commercial and Industrial Development Association and, the National Association of Industrial and Office Parks.

**Management Agent**

Village Property Management, Inc. (**VPI**) is a full service residential property management company. VPI was established by Philip H. Mc Namee in 1965 to manage his personal investments of single family homes. Between 1992 and 1979, Mr. McNamee, through limited partnerships, purchased over 900 single family homes in Orange County. In 1978 Mr. McNamee expanded his operations to include fee management of multifamily apartment developments.

Mr. Scott J. Barker, President, has been associated with VPI since 1976. He originally established all corporate, project, and partnership accounting procedures. He remains active in the supervision of all aspects of asset and property management. Over the past ten years, Village Property Management, Inc. has renovated over 2,000 units, and will oversee the rehabilitation of North Hills Apartments.

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# Project Summary

Date: 7-May-99

## Project Profile:

**Project :** North Hills  
**Location:** 670 E Imperial Highway  
 Fullerton  
**County/Zip:** Orange 92835-1118  
**Borrower:** KDF North Hills, L.P.  
**Member:** Foundation for Social Resource  
**Member:** KDF Holdings-North Hills, LLC  
**Appraiser:** M. Abergel / T Pollard  
 Abergel & Associates  
**Cap Rate:** 8.25%  
**Market:** \$ 16,225,000  
**Income:** \$  
**Final Value:** \$ 16,225,000  
**LTC/LTV:**  
**Loan / Cost** 50.9%  
**74.0%**  
**Loan / Value** 60.7%  
**88.1%**

## Project Description:

**Units** 204  
**Handicap Units** 0  
**Bldge Type** Rehabilitation  
**Buildings** 25  
**Stories** 2  
**Gross Sq Ft** 197,463  
**Land Sq Ft** 895,525  
**Units / Acre** 22  
**Total Parking** 403  
**Covered Parking** 240

## Financing Summary:

	Amount	Per Unit	Rate	Term
CHFA Tax-Exempt	\$9,850,000	\$48,284	6.50%	30
CHFA Taxable	\$4,450,000	\$21,814	7.20%	30
Other Loans	\$0	\$0	0.00%	30
Other Loans	\$0	\$0		
LIHTC (tax credits)	\$4,288,916	\$21,024		
Deferred Developer Fee	\$745,164	\$3,653		
Developer Equity	\$0	\$0		
CHFA Taxable				
CHFA HAT				

## Unit Mix:

Type	Size	Number	AMI	Rent	Max Income
2-1.5	740	12	CHFA - 50%	\$709	\$30,750
2-2	804	4	CHFA - 50%	\$709	\$30,750
2-2	784	6	CHFA - 50%	\$709	\$30,750
2-2	838	16	CHFA - 50%	\$709	\$30,750
3-2	992	3	CHFA - 50%	\$781	\$34,150
2-1.5	740	17	ADJ - 60%	\$743	\$36,900
2-2	804	5	ADJ - 60%	\$765	\$36,900
2-2	784	9	ADJ - 60%	\$752	\$36,900
2-2	838	23	ADJ - 60%	\$765	\$36,900
3-2	992	5	ADJ - 60%	\$923	\$42,600
2-1.5	740	31	TCAC - 60%	\$840	\$36,900
2-2	804	7	TCAC - 60%	\$840	\$36,900
2-2	784	17	TCAC - 60%	\$840	\$36,900
2-2	838	41	TCAC - 60%	\$850	\$36,900
3-2	992	8	TCAC - 60%	\$992	\$42,600
		204			

## Fees, Escrows and Reserves:

Escrows	Basis of Requirements	Amount	Security
Commitment Fee Tax-Exempt	0.50% of Loan Amount	\$49,250	Cash
Finance Fee Tax-Exempt/Taxabl	1.00% of Loan Amount	\$143,000	Cash
Bond Origination Guarantee	1.00% of Loan Amount	\$143,000	Cash or LOC
Kent Up Account	0.00% of Gross Income	\$0	0
Operating Expense Reserve	0.00% of Gross Income	\$0	0
Marketing	0.00% of Gross Income	\$0	
Annual Replacement Reserve Deposit	0.00%		

**Sources and Uses****North Hills****SOURCES:**

<i>Name of Lender / Source</i>	<i>Amount</i>	<i>% of total</i>	<i>\$ per sq ft</i>	<i>\$ per unit</i>
CHFA Tax-Exempt	9,850,000	50.95%	49.88	48,284
CHFA Taxable	4,450,000	23.02%	22.54	21,814
CHFAHAT	0	0.00%	-	0
ARCS	0	0.00%	-	0
<b>other Loans</b>	0	0.00%	-	0
Other Loans	0	0.00%	-	0
<b>Total Institutional Financing</b>	<b>14,300,000</b>	<b>73.96%</b>	<b>72.42</b>	<b>70,098</b>
<b>Equity Financing</b>				
LIHTC (tax credits)	4,288,916			
Deferred Developer's Fee	745,164	3.85%	3.77	3,653
Developer's Equity	-	0.00%	-	0
<b>Total Equity Financing</b>	<b>5,034,080</b>	<b>26.04%</b>	<b>26.49</b>	<b>24,677</b>
<b>TOTAL SOURCES</b>	<b>19,334,080</b>	<b>100.00%</b>	<b>97.91</b>	<b>94,775</b>

**USES:**

Acquisition	15,400,000	79.65%	77.99	75,490
Rehabilitation	1,620,665	8.38%	8.21	7,944
New Construction	0	0.00%	-	0
Architectural Fees	0	0.00%	-	0
Survey and Engineering	6,000	0.03%	0.03	29
Const. Loan Interest & Fees	0	0.00%	-	0
Permanent Financing	279,375	1.44%	1.41	1,369
Legal Fees	15,000	0.08%	0.08	74
Reserves	809,580	4.19%	4.10	3,969
Contract Costs	29,000	0.15%	0.15	142
Construction Contingency	0	0.00%	-	0
Local Fees	0	0.00%	-	0
<b>TCAC/Other Costs</b>	<b>66,875</b>	<b>0.29%</b>	<b>0.29</b>	<b>279</b>
<b>PROJECT COSTS</b>	<b>18,216,495</b>	<b>94.22%</b>	<b>92.25</b>	<b>89,297</b>
Developer Overhead/Profit	090,427	4.61%	4.51	4,365
Project Administration	227,158	1.17%	1.15	1,114
Other	0			
<b>TOTAL USES</b>	<b>19,334,080</b>	<b>100.00%</b>	<b>97.91</b>	<b>94,775</b>

## Annual Operating Budget North Hills

		% of total 8 per unit	
<b>INCOME:</b>			
Total Rental Income	1,964,460	98.0%	9,630
Laundry	23,640	1.2%	116
Other Income	16,020	0.8%	79
Commercial/Retail	0	0.0%	-
<b>Gross Potential Income (GPI)</b>	<b>2,004,120</b>	<b>100.0%</b>	<b>9,824</b>
<b>Less:</b>			
Vacancy Loss	100,206	5.0%	491
<b>Total Net Revenue</b>	<b>1,903,914</b>	<b>95.0%</b>	<b>9,333</b>
<b>EXPENSES:</b>			
Payroll	108,012	6.6%	529
Administrative	129,501	7.9%	635
Utilities	50,000	3.1%	245
Operating and Maintenance	162,050	9.9%	794
Insurance and Business Taxes	20,400	1.3%	100
Taxes and Assessments	0	0.0%	-
Reserve for Replacement Deposits	51,000	3.1%	250
<b>Subtotal Operating Expenses</b>	<b>520,963</b>	<b>32.0%</b>	<b>2,554</b>
<b>Financial Expenses</b>			
Mortgage Payments (1st loan)	1,109,580	68.0%	6,439
<b>Total Financial</b>	<b>1,109,580</b>	<b>68.0%</b>	<b>5,439</b>
<b>Total Project Expenses</b>	<b>1,630,543</b>	<b>100.0%</b>	<b>7,993</b>

**North Hills CHFA # 98-027-S**

RENTAL INCOME	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Year 7	Year 8	Year 9	Year 10
Market Rent Increase	N/A									
Market Rents	N/A									
Affordable Rent Increase	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Affordable Rents	1,964,460	2,013,572	2,063,911	2,115,509	2,168,396	2,222,606	2,278,171	2,335,126	2,393,504	2,453,341
<b>TOTAL RENTAL INCOME</b>	<b>1,964,460</b>	<b>2,013,572</b>	<b>2,063,911</b>	<b>2,115,509</b>	<b>2,168,396</b>	<b>2,222,606</b>	<b>2,278,171</b>	<b>2,335,126</b>	<b>2,393,504</b>	<b>2,453,341</b>
<b>OTHER INCOME</b>										
Other Income Increase	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Laundry	23,640	24,231	24,837	25,458	26,094	26,746	27,416	28,101	28,803	29,523
Other Income	16,020	16,421	16,831	17,252	17,683	18,125	18,570	19,043	19,519	20,007
<b>TOTAL OTHER INCOME</b>	<b>39,660</b>	<b>40,652</b>	<b>41,668</b>	<b>42,709</b>	<b>43,777</b>	<b>44,872</b>	<b>45,983</b>	<b>47,143</b>	<b>48,322</b>	<b>49,530</b>
<b>GROSS INCOME</b>	<b>2,004,120</b>	<b>2,054,223</b>	<b>2,105,579</b>	<b>2,158,218</b>	<b>2,212,174</b>	<b>2,267,478</b>	<b>2,324,155</b>	<b>2,382,269</b>	<b>2,441,826</b>	<b>2,502,871</b>
Vacancy Rate : Market	N/A									
Vacancy Rate : Affordable	5.00%	5.00%	5.00%	6.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Less: Vacancy Loss	100,206	102,711	105,279	107,911	110,609	113,374	116,208	119,113	122,091	125,144
<b>EFFECTIVE GROSS INCOME</b>	<b>1,903,914</b>	<b>1,951,512</b>	<b>2,000,300</b>	<b>2,050,307</b>	<b>2,101,565</b>	<b>2,154,104</b>	<b>2,207,957</b>	<b>2,263,155</b>	<b>2,319,734</b>	<b>2,377,728</b>
<b>OPERATING EXPENSES</b>										
Annual Expense Increase	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Expenses	469,963	488,762	508,312	528,644	549,790	571,782	594,653	618,439	643,177	668,904
Replacement Reserve	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000
Taxes and Assessments	0	0	0	0	0	0	0	0	0	0
<b>TOTAL EXPENSES</b>	<b>520,963</b>	<b>539,762</b>	<b>559,312</b>	<b>579,644</b>	<b>600,790</b>	<b>622,782</b>	<b>645,653</b>	<b>669,439</b>	<b>694,177</b>	<b>719,904</b>
<b>NET OPERATING INCOME</b>	<b>1,382,951</b>	<b>1,411,750</b>	<b>1,440,988</b>	<b>1,470,663</b>	<b>1,500,775</b>	<b>1,531,322</b>	<b>1,562,303</b>	<b>1,593,716</b>	<b>1,625,558</b>	<b>1,657,824</b>
<b>DEBT SERVICE</b>										
First Mortgage (tax exempt & ty	1,109,580	1,109,580	1,109,580	1,109,580	1,109,580	1,109,580	1,109,580	1,109,580	1,109,580	1,109,580
Rehabilitation loan-Interest Or	70,610	132,632	0	0	0	0	0	0	0	0
CHFA - HAT Loan	0	0	0	0	0	0	0	0	0	0
CASH FLOW after debt service	202,761	169,538	331,408	361,083	391,195	421,742	452,723	484,136	515,978	548,244
DEBT COVERAGE RATIO	1.17	1.14	1.33	1.33	1.35	1.38	1.41	1.44	1.47	1.49

RENTAL INCOME	Year 11	Year 12	Year 13	Year 14	Year 15	Year 16	Year 17	Year 18	Year 19	Year 20
Market Rent Increase	N/A									
Market Rents	N/A									
Affordable Rent Increase	2,514,675	2,577,542	2,641,980	2,708,030	2,775,731	2,845,124	2,916,252	2,989,158	3,063,887	3,140,484
Affordable Rents	2,514,675	2,577,542	2,641,980	2,708,030	2,775,731	2,845,124	2,916,252	2,989,158	3,063,887	3,140,484
<b>TOTAL RENTAL INCOME</b>	<b>2,514,675</b>	<b>2,577,542</b>	<b>2,641,980</b>	<b>2,708,030</b>	<b>2,775,731</b>	<b>2,845,124</b>	<b>2,916,252</b>	<b>2,989,158</b>	<b>3,063,887</b>	<b>3,140,484</b>
<b>OTHER INCOME</b>										
Other Income Increase	2,50%	2,50%	2,50%	2,50%	2,50%	2,50%	2,50%	2,50%	2,50%	2,50%
Laundry	30,261	31,018	31,793	32,588	33,403	34,238	35,094	35,971	36,870	37,792
Other Income	20,507	21,020	21,545	22,084	22,636	23,202	23,782	24,376	24,986	25,610
<b>TOTAL OTHER INCOME</b>	<b>50,768</b>	<b>52,037</b>	<b>53,338</b>	<b>54,672</b>	<b>56,039</b>	<b>57,440</b>	<b>58,875</b>	<b>60,347</b>	<b>61,856</b>	<b>63,402</b>
<b>GROSS INCOME</b>	<b>2,565,443</b>	<b>2,629,579</b>	<b>2,695,319</b>	<b>2,762,702</b>	<b>2,831,769</b>	<b>2,902,563</b>	<b>2,975,127</b>	<b>3,049,506</b>	<b>3,125,743</b>	<b>3,203,887</b>
Vacancy Rate : Market	N/A									
Vacancy Rate : Affordable	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Less: Vacancy Loss	128,272	131,479	134,766	138,135	141,588	145,128	148,756	152,475	156,287	160,194
<b>EFFECTIVE GROSS INCOME</b>	<b>2,437,171</b>	<b>2,498,100</b>	<b>2,560,553</b>	<b>2,624,567</b>	<b>2,690,181</b>	<b>2,757,435</b>	<b>2,826,371</b>	<b>2,897,030</b>	<b>2,969,456</b>	<b>3,043,692</b>
<b>OPERATING EXPENSES</b>										
Annual Expense Increase	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%
Expenses	695,660	723,486	752,426	782,523	813,824	846,377	880,232	915,441	952,059	990,141
Replacement Reserve	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000
Taxes and Assessments	0	0	0	0	0	0	0	0	0	0
<b>TOTAL EXPENSES</b>	<b>746,660</b>	<b>774,486</b>	<b>803,426</b>	<b>833,523</b>	<b>864,824</b>	<b>897,377</b>	<b>931,232</b>	<b>966,441</b>	<b>1,003,059</b>	<b>1,041,141</b>
<b>NET OPERATING INCOME</b>	<b>1,690,511</b>	<b>1,723,614</b>	<b>1,757,127</b>	<b>1,791,044</b>	<b>1,825,357</b>	<b>1,860,058</b>	<b>1,895,139</b>	<b>1,930,589</b>	<b>1,966,397</b>	<b>2,002,551</b>
<b>DEBT SERVICE</b>										
First Mortgage (tax exempt & ti)	1,109,580	1,109,580	1,109,580	1,109,580	1,109,580	1,109,580	1,109,580	1,109,580	1,109,580	1,109,580
Rehabilitation Loan-Interest Or	0	0	0	0	0	0	0	0	0	0
CHFA - HAT Loan	0	0	0	0	0	0	0	0	0	0
<b>CASH FLOW after debt service</b>	<b>590,931</b>	<b>614,034</b>	<b>647,547</b>	<b>681,464</b>	<b>715,777</b>	<b>750,478</b>	<b>785,559</b>	<b>821,009</b>	<b>856,817</b>	<b>892,971</b>
<b>DEBT COVERAGE RATIO</b>	<b>1.52</b>	<b>1.55</b>	<b>1.58</b>	<b>1.61</b>	<b>1.65</b>	<b>1.68</b>	<b>1.71</b>	<b>1.74</b>	<b>1.77</b>	<b>1.80</b>

	Year 21	Year 22	Year 23	Year 24	Year 25	Year 26	Year 27	Year 28	Year 29	Year 30
<b>RENTAL INCOME</b>										
Market Rent Increase	N/A									
Market Rents	N/A									
Affordable Rent Increase	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Affordable Rents	3,218,996	3,299,471	3,381,958	3,466,607	3,553,170	3,641,999	3,733,049	3,826,375	3,922,035	4,020,085
<b>TOTAL RENTAL INCOME</b>	3,218,996	3,299,471	3,381,958	3,466,507	3,553,170	3,641,999	3,733,049	3,826,375	3,922,035	4,020,085
<b>OTHER INCOME</b>										
Other Income Increase	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Laundry	38,737	39,705	40,698	41,716	42,768	43,827	44,923	46,046	47,197	48,377
Other Income	26,251	26,907	27,580	28,269	28,976	29,700	30,443	31,204	31,984	32,783
<b>TOTAL OTHER INCOME</b>	64,988	66,612	68,278	69,984	71,734	73,527	75,366	77,250	79,181	81,161
<b>GROSS INCOME</b>	3,283,984	3,366,084	3,450,236	3,536,492	3,624,904	3,715,526	3,808,415	3,903,625	4,001,216	4,101,246
Vacancy Rate - Market	N/A									
Vacancy Rate : Affordable	5.00%	5.00%	5.00%	5.00%	5.00%	5 . m	5 . m	5 . m	5.00%	5.00%
Less: Vacancy Loss	164,199	168,304	172,612	176,825	181,246	185,776	190,421	195,181	200,061	205,062
<b>EFFECTIVE GROSS INCOME</b>	3,119,788	3,197,779	3,277,624	3,359,667	3,443,659	3,529,750	3,617,994	3,708,444	3,801,155	3,896,184
<b>OPERATING EXPENSES</b>										
Annual Expense Increase	4.00%	4.00%	4.00%	4.00%	4 . m	4.00%	4.00%	4.00%	4.00%	4.00%
Expenses	1,029,747	1,070,937	1,113,774	1,158,325	1,204,658	1,252,844	1,302,958	1,355,077	1,409,280	1,466,661
Replacement Reserve	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000	51,000
Taxes and Assessments	0	0	0	0	0	0	0	0	0	0
<b>TOTAL EXPENSES</b>	1,080,747	1,121,937	1,164,774	1,209,325	1,255,658	1,303,844	1,353,958	1,406,077	1,460,280	1,516,661
<b>NET OPERATING INCOME</b>	2,039,038	2,075,843	2,112,850	2,150,342	2,188,001	2,225,906	2,264,036	2,302,367	2,340,875	2,379,523
<b>DEBT SERVICE</b>										
First Mortgage (tax exempt & ti)	1,109,580	1,109,580	1,109,660	1,109,580	1,109,580	1,109,580	1,109,580	1,109,580	1,109,580	1,109,580
Rehabilitation Loan-Interest Or	0	0	0	0	0	0	0	0	0	0
CHFA - HAT Loan	0	0	0	0	0	0	0	0	0	0
<b>CASH FLOW after debt service</b>	929,458	966,263	1,003,190	1,040,762	1,078,421	1,116,326	1,154,456	1,192,787	1,231,295	1,269,943
<b>DEBT COVERAGE RATIO</b>	1.84	1.87	1.90	1.94	1.97	2.01	2.04	2.07	2.11	2.14

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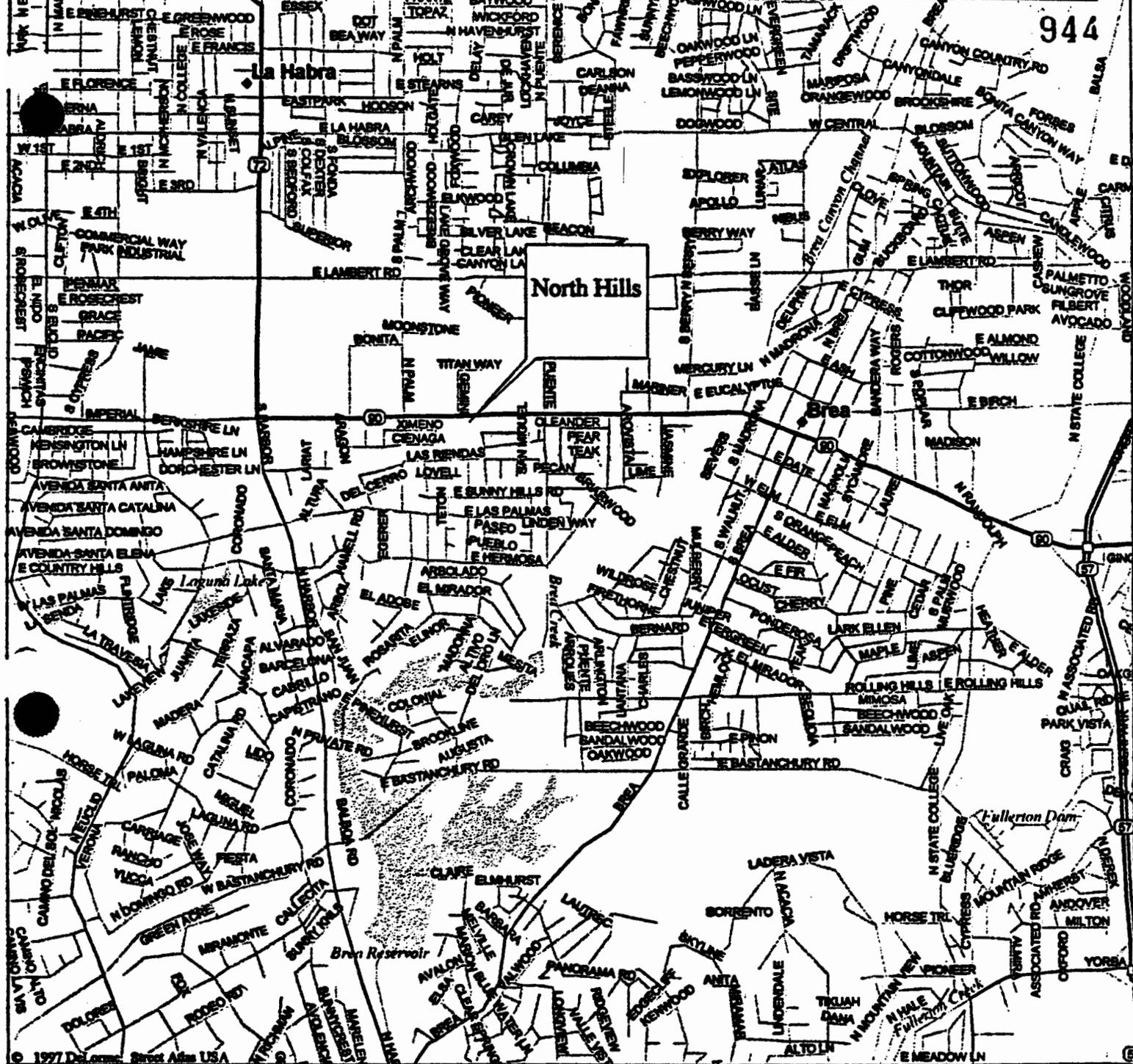
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# NORTH HILLS APARTMENTS - FULLERTON (LOCAL) 916

944



© 1977 DeLorme Street Atlas USA

Mag 14.00  
 Wed Feb 24 10:09 1989  
 Scale 1:31,250 (at center)  
 2000 Feet

- Local Road
- Major Connector
- State Route
- Walkway/Stairway
- Trail
- Interstate/Limited Access
- Railroad
- Small Town
- Water
- River/Canal

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RESOLUTION 99-22

RESOLUTION AUTHORIZING AN AMENDMENT TO A FINAL LOAN COMMITMENT

WHEREAS, the California Housing Finance Agency (the "Agency") has reviewed a loan application from KDF North Hills, L.P., a California limited partnership, (the "Borrower"), seeking a loan commitment under the Agency's Tax-Exempt Loan Program in the mortgage amount described herein, the proceeds of which are to be used to provide a mortgage loan for a development to be known as North Hills Apartments (the "Development"); and

WHEREAS, the loan application has been reviewed by Agency staff which has prepared its report dated May 7, 1999 (the "Staff Report") recommending Board approval subject to certain recommended terms and conditions; and

WHEREAS, Section 1.150-2 of the Treasury Regulations requires the Agency, as the issuer of tax-exempt bonds, to declare its reasonable official intent to reimburse prior expenditures for the Development with proceeds of a subsequent borrowing; and

WHEREAS, on August 17, 1998, the Executive Director exercised the authority delegated to her under Resolution 94-10 to declare the official intent of the Agency to reimburse such prior expenditures for the Development; and

WHEREAS, based upon the recommendation of staff and due deliberation by the Board, the Board has determined that a final loan commitment be made for the Development,

NOW, THEREFORE, BE IT RESOLVED by the Board:

1. The Executive Director, or in his/her absence, either the Chief Deputy Director or the Director of Programs of the Agency is hereby authorized to execute and deliver a final commitment letter, subject to the recommended terms and conditions set forth in the CHFA Staff Report, in relation to the Development described above and as follows:

PROJECT NO.	DEVELOPMENT NAME/ LOCALITY	NO. UNITS	MORTGAGE AMOUNT
98-027-S	North Hills Apartments Fullerton/Orange	204	\$4,450,000

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2. The Executive Director, or in his/her absence, either the Chief Deputy Director or the Director of Programs of the Agency is hereby authorized to increase the mortgage amount so stated in this resolution by an amount not to exceed seven percent (7%) without further Board approval.

3. All other material modifications to the final commitment, including increases in aggregate mortgage amount of more than seven percent (7%), must be submitted to the Board for approval. "Material modifications" as used herein means modifications which, in the discretion of the Executive Director, or in his/her absence, either the Chief Deputy Director or the Director of Programs of the Agency, change the legal, financial or public purpose aspects of the final commitment in a substantial way.

I hereby certify that this is a true and correct copy of Resolution 99-22 adopted at a duly constituted meeting of the Board of the Agency held on May 26, 1999, at Burbank, California.

ATTEST: \_\_\_\_\_  
Secretary

## M E M O R A N D U M

To: Board of ~~Directors~~

Date: May 12, 1999

From: Theresa A. Parker, Executive Director ~~AP~~  
CALIFORNIA HOUSING FINANCE AGENCY

Subject: WDATE TO THE CHFA FIVE-YEAR BUSINESS PLAN  
Resolution 99-23

I am very pleased to submit for your consideration the seventh **annual** CHFA Five Year Business Plan **and** a resolution for its adoption. **Similar** to the previous **annual updates**, the new plan is intended to be a **road** map for the Agency to follow in order to carry out the Agency's **core** mission *to finance below market rate loans to create safe, decent, and affordable rental housing and to assist first-time homebuyers in achieving the dream of home ownership.*

In brief, **the updated** plan proposes a total of **\$7.2** billion of housing related economic activity over the next five years. This level of activity includes **\$5** billion of new single family first mortgages, over **\$600** million of new multifamily first mortgages, just under **\$1.2** billion of **insurance** activity to be **initiated** by **CaHLIF**, and over **\$400** million of other lending designed to complement **our** mainline activities. New construction to be stimulated over the five year **period** of the plan is estimated to support the creation of **82,000** jobs.

In order to **realize these** very ambitious plans, the Agency will **continue to maximize** the leveraging of its financial **resources** and of the private activity **bond** allocation it receives. In addition, we will **strive to reach** our customer **base** of very low to moderate income families by promoting greater affordability. We will **also continue to provide them** with **the** highest levels of customer service that the Agency *can* offer.

Development of this **year's** plan **has been** another ongoing effort over the last year **as** we tested the previous **year's ideas and** strived to improve ways of meeting **our** goals. Towards **this end**, we again held discussions, both **internal at CHFA and external** with **our** client **base**, which were very **fruitful and** have **resulted in many** of the changes **discussed** in the text.

The *staff* of the **Agency** looks **forward** to the **opportunity to work with the Board** of Directors to implement **the goals of the proposed new Business Plan.**

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**CALIFORNIA HOUSING FINANCE AGENCY**

**FIVE-YEAR BUSINESS PLAN  
FISCAL YEARS  
1999/2000 TO 2003/2004**

**FOR PRESENTATION TO THE  
BOARD OF DIRECTORS  
MAY 26, 1999**

**CLARK WALLACE, CHAIRPERSON**

**PHIL ANGELIDES  
MARIA CONTRERAS-SWEET  
EDWARD M. CZUKER  
ANGELA L. EASTON  
TIM GAGE  
CARRIE A. HAWKINS**

**KEN S. HOBBS  
ROBERT N. KLEIN II  
LORETTA LYNCH  
ANGELO R. MOZILO  
JUDY NEVIS**

**THERESA A. PARKER, EXECUTIVE DIRECTOR**

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**CALIFORNIA HOUSING FINANCE AGENCY**  
**FIVE-YEAR BUSINESS PLAN**  
**Fiscal Years 1999/00 - 2003/04**  
**EXECUTIVE SUMMARY**

### **1999 Business Plan Overview**

CHFAs 1999 Business Plan proposes \$6.0 billion for lending programs and \$1.2 billion in loan insurance activity for a total of \$7.2 billion for the 1999/00 to 2003/04 five-year period. This compares with \$7.5 billion proposed for the five-year period of the previous Plan. This slight reduction in proposed activity stems from market constraints affecting multifamily lending and mortgage insurance.

The planned level of single family mortgage lending is increased from \$900 to \$1.0 billion per year for 1999/00 and for the remainder of the five-year plan period, thus increasing the five-year target from \$4.5 billion to \$5.0 billion. Through the use of recycling, taxable bonds, and other leveraging techniques, the \$1.0 billion goal should be attainable in the coming fiscal year with a Private Activity Bond allocation in the \$250 million range. Beyond 1999 additional annual allocation will be required as recycling opportunities decline. The addition of the State-funded School Facility Fees Down Payment Assistance Program increases the total goal for the five years by \$95 million.

For multifamily lending the 1999/00 goal is \$190 million, with a total target of \$930 million for the five-year period. This latter figure is \$520 million below the previous five-year goal. The downsizing of the proposed funding for the Preservation Loan Program from \$750 million to \$100 million accounts for the reduction from the previous Plan goals.

Total CaHLIF activity in the 1999 Plan is proposed at \$387 million for the 1999/00 fiscal year and \$1.19 billion for the five-year period. This compares to 1998 Plan goals of \$382.5 million in fiscal 1998/99 and \$1.37 billion for the Plan period. The principal reduction is the elimination of the goal of \$400 million of PMI-insured loans in the redevelopment agency partnership program. This reduction is due to a production delay as the program will evolve with more newly created features.

### **Housing Activity to be Stimulated**

It is estimated that the new construction activity (\$2.5 billion in newly-constructed single family homes and \$350 million in new affordable multifamily rental units) financed under this plan will support the creation of 82,000 jobs (Source for multiplier: Construction Industry Research Board). In addition, there will be a significant economic impact resulting from CHFA's financing of single family resale homes and multifamily acquisition/rehabilitation projects and from CaHLIF's mortgage insurance.

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INTRODUCTION

**Plan Purpose**

The purpose of this document is to provide the Board of Directors of the California Housing Finance Agency (CHFA) with a proposed business plan (the "Plan") for the next five fiscal years. This Plan provides a comprehensive framework for Board decision-making, guidance to staff, and performance objectives by which to measure the success of programs and the effective use of operating resources in meeting the affordable housing needs in California. As such, the particular housing finance and loan insurance programs recommended in the Plan were formulated in an effort to increase the single and multifamily affordable housing stock, focus CHFA's resources on Californians at the lowest economic level, maximize CHFA's restricted resources and stimulate the housing-related economy of California.

**Background**

CHFA was created in 1975 as the State's affordable housing bank. The federal tax exemption available on State-issued debt enabled housing finance capital to be provided at below-market interest rates without adding to the debt burden of State taxpayers. CHFA is empowered to issue debt obligations for a wide variety of housing-related programs, and is also authorized through the California Housing Loan Insurance Fund (CaHLIF) to provide both mortgage and bond insurance.

CHFA's primary purpose and its mission, according to State law, is to meet the housing needs of persons and families of low or moderate income.

CHFA's programs can be divided into three major areas: single family home loan programs (for home ownership), multifamily loan programs (for rental properties) and mortgage loan insurance programs (for single family home loans).

**Assumptions Underlying Plan Goals**

It must be recognized that the levels of activity projected for each program are based on assumptions regarding key factors over which CHFA does not, in many cases, exercise control. The following are some of the key assumptions on which the projections depend: receipt of State allocation of private activity bond issuance authority, continued authorization of the federal tax exemption for housing bonds, continued authorization of the federal multifamily tax credit program, the continued availability of credit enhancement support such as the FHA Risk Sharing Program, ongoing demand from first-time home buyers and rental housing sponsors, continued low and stable rates of interest, and local agency financial participation.

The Agency's programs and its organization are flexible enough to allow CHFA to respond to changing circumstances in revenue projections, programs, and economic conditions and to accommodate unanticipated adjustment of CHFA's priorities.

## 929 1998 Business Plan - Progress to Date as of May 1999

Total Housing Programs currently projected for ~~fiscal 1998/99~~ total **\$1.1** billion, just under the \$1.2 billion proposed in the 1998 Plan. The 1998 Plan goals included \$900 million of single family mortgage loans and **\$262** million in new multifamily loan commitments.

Single family loans will amount to **\$960** million for the year, almost 7% above the goal. Lower interest rates, full employment and generally favorable economic conditions contributed to the achievement of the high level of single family loans originated.

Multifamily lending is projected to total **\$133** million for fiscal **1998/99**, substantially below the goal of **\$262** million for the year. The primary reason for not achieving the goal was the lack of success with the Preservation Loan Program. Project owners either made the decision to opt-out and take advantage of more favorable and shorter term conventional market financing and avoid any further government affordable unit regulation, or decided to renew their existing contracts in hopes that HUD would make program adjustments. In either case, there was no interest in our long-term fixed-rate product.

Insurance activity is projected at **\$215** million in fiscal **1998-99**, also well below the goal of **\$382.5** million in the 1998 Plan. There were favorable results in the program for insuring CHFA Single Family loans. However, there were shortfalls in the conventional mortgage 97% CaHLIF insurance Program, the Reinsured/RDA Program and in the 100% Loan/FHLMC Program.

### Organization of Plan

This introduction is followed by the sections described below:

Table I - Planned and Actual Summary, displaying the goals and actual results for for fiscal **1997/98** and the goals and current projections for fiscal **1998/99**.

Table II - The 1999 Plan, showing goals by program for each of the years in the Plan period 1999/00 to 2003/04.

Table III - HAT Programs, providing a compilation of the fiveyear lending goals for the Housing Assistance Trust.

Divisional Summaries Following the three tables are descriptions of how the Plan will be carried out by the CHFA Programs Division and the CHFA Insurance Division (CaHLIF). These are followed by short descriptions of how each of the support divisions of CHFA will assist the Programs Division and CaHLIF in meeting the objectives of the plan.

Financial Summary This final section discusses in detail the restrictions on the Agency's equity, the Agency's equity position as of December **31, 1998**, and the projected effect of the Plan on the Agency's equity over the five-year Plan period.

CALIFORNIA HOUSING FINANCE AGENCY  
1999/00 to 2003/04 BUSINESS PLAN  
TABLE i - PLANNED AND ACTUAL SUMMARY  
(In millions of dollars)

HOUSING PROGRAMS

	FY 1997/98		FY 1998/99		
	Planned	Actual	Planned	Act to 3/31	Projected
<b>SINGLE FAMILY PROGRAMS<sup>(a)</sup></b>					
Single Family Mortgage Loans	\$700.0	\$700.3	\$900.0	\$783.8	\$960.0
SF HAT Programs:					
-Self Help Builder Assistance Program	2.0	0.6	2.0	0.6	0.6
-Single Family Mortgage Assistance	5.0	0.0	5.0	3.4	4.9
<b>TOTAL SINGLE FAMILY PROGRAMS</b>	<b>\$707.0</b>	<b>\$700.9</b>	<b>\$907.0</b>	<b>\$787.8</b>	<b>\$965.5</b>
<b>MULTIFAMILY<sup>(b)</sup></b>					
Tax-Exempt Program					
-New Construction	\$140.0	\$46.4	\$70.0	\$52.6	\$64.2
-Acquisition/Rehab	30.0	29.0	30.0	14.4	39.9
-Special Needs	0.0	2.5	0.0	1.6	1.6
Taxable Program:					
-New Construction	10.0	0.0	0.0	0.0	0.0
-Special Needs	0.0	0.8	6.0	0.0	2.1
-Housing Preservation	0.0	0.0	100.0	0.0	0.0
<b>Sub-total</b>	<b>\$180.0</b>	<b>\$78.7</b>	<b>\$206.0</b>	<b>\$68.6</b>	<b>\$107.8</b>
MF HAT Programs:					
-LIHTC Bridge Loan Program	\$20.0	\$3.4	\$5.0	\$2.7	\$2.7
-State Local MF Affordable	5.0	0.0	5.0	0.0	0.5
-Preservation Subsidy Loan Program	0.0	0.0	15.0	0.5	1.0
-Pre-development Loan Program	2.5	0.0	2.5	0.0	0.3
-Special Needs	20.0	1.3	1.5	0.0	1.3
-HELP	0.0	0.0	20.0	10.0	20.0
-Small Business Development	2.0	0.0	2.0	0.0	0.0
<b>Subtotal</b>	<b>\$49.5</b>	<b>\$4.7</b>	<b>\$51.0</b>	<b>\$13.2</b>	<b>\$25.8</b>
<b>TOTAL MULTIFAMILY PROGRAMS</b>	<b>\$229.5</b>	<b>\$83.4</b>	<b>\$257.0</b>	<b>\$81.8</b>	<b>\$133.6</b>
<b>TOTAL HOUSING PROGRAMS</b>	<b>\$936.5</b>	<b>\$784.3</b>	<b>\$1,164.0</b>	<b>\$869.6</b>	<b>\$1,099.1</b>

(a) Single Family loans purchased

(b) Multifamily loans committed.

CALIFORNIA HOUSING FINANCE AGENCY  
1999/00 to 2003/04 BUSINESS PLAN  
TABLE I- PLANNED AND ACTUAL SUMMARY  
(In millions of dollars)

INSURANCE PROGRAMS

CaHUF Programs	FY 1997/98		FY 1998/99		
	Planned	Actual	Planned	Act to 3/31	Projected
CHFA Mortgages	\$130.0	\$48.9	\$65.0	\$66.5	\$75.0
FHA/CaHLIF Co-Insured	10.0		0.0		
97% CaHLIF Insured Conv.	70.0		50.0		5.0
Reinsured/RDA Loans		15.8	150.0	43.4	75.0
Freddie Mac Affordable Gold 100	200.0		100.0	19.6	60.0
Subtotal, CaHLIF Ins.	<u>\$410.0</u>	<u>\$64.7</u>	<u>\$365.0</u>	<u>\$129.5</u>	<u>\$215.0</u>
Re-Insured/RDA Loans					
CaHLIF 3% Silent Seconds (WIN)	N/A	N/A	\$7.5	\$0.0	\$0.0
CaHLIF HAT Programs					
-CaHLIF Insured-97% Pledge Pool	\$3.0	\$4.7	\$1.5	\$4.7	4.9
-97% Conventional Loans					
RDA/HAT 2% Pool	6.0	0.5	6.0	1.3	1.5
CaHLIF 3% Silent Seconds	N/A	N/A	2.5	0.1	0.3
Subtotal CaHLIF HAT Programs	<u>\$9.0</u>	<u>\$5.2</u>	<u>\$10.0</u>	<u>\$6.1</u>	<u>\$6.7</u>
TOTAL INSURANCE PROGRAMS	<u>\$419.0</u>	<u>\$69.9</u>	<u>\$382.5</u>	<u>\$135.6</u>	<u>\$221.7</u>

CALIFORNIA HOUSING FINANCE AGENCY  
 RVE-YEAR BUSINESS PLAN  
 Fiscal Years 1999/00 to 2003/04  
 TABLE II • PLAN SUMMARY  
 (In millions of dollars)

**932**

HOUSING PROGRAMS

	<u>1999/00</u>	<u>2000/01</u>	<u>2001/02</u>	<u>2002/03</u>	<u>2003/04</u>	<u>5 Yr Total</u>
<b>SINGLE FAMILY PROGRAMS<sup>(a)</sup></b>						
Single Family Bond Funded Programs						
Single Family Mortgage Program	\$1,000.0	\$1,000.0	\$1,000.0	\$1,000.0	\$1,000.0	\$5,000.0
Single Family HAT Programs						
-Self Help Builder Assistance	2.0	2.0	2.0	2.0	2.0	10.0
-Single Family Mortgage Assistance	5.0	5.0	5.0	5.0	5.0	25.0
Total Single Family HAT Programs	\$7.0	\$7.0	\$7.0	\$7.0	\$7.0	\$35.0
Other Programs Administered by Agency						
School Facility Fees <b>Down</b> Payment Assistance Program	\$27.0	\$27.0	\$27.0	\$13.5	\$0.0	\$94.5
<b>Total Single Family Programs</b>	<b>\$1,034.0</b>	<b>\$1,034.0</b>	<b>\$1,034.0</b>	<b>\$1,020.5</b>	<b>\$1,007.0</b>	<b>\$5,129.5</b>
<b>MULTIFAMILY PROGRAMS<sup>(b)</sup></b>						
Bond Financed Programs						
-New Construction	\$70.0	\$70.0	\$70.0	\$70.0	\$70.0	\$350.0
-Acquisition/Rehab	30.0	30.0	30.0	30.0	30.0	150.0
-Special Needs Program	6.0	6.0	6.0	6.0	6.0	30.0
-Housing Presentation	20.0	20.0	20.0	20.0	20.0	100.0
Total Bond Financed Programs	\$126.0	\$126.0	\$126.0	\$126.0	\$126.0	\$630.0
Multifamily HAT Programs						
-LIHTC Bridge Loan Program	\$5.0	\$5.0	\$5.0	\$5.0	\$5.0	\$25.0
state Local MF Affordability Program	5.0	5.0	5.0	5.0	5.0	25.0
-Preservation Subsidy Loan Program	15.0	15.0	15.0	15.0	15.0	75.0
-Pre-Development Loan Program	2.5	2.5	2.5	2.5	2.5	12.5
-Special Needs Program Subsidy	1.5	1.5	1.5	1.5	1.5	7.5
-HELP Program	20.0	20.0	20.0	20.0	20.0	100.0
Small Business Development	2.0	2.0	2.0	2.0	2.0	10.0
<b>Total</b>	<b>\$51.0</b>	<b>\$51.0</b>	<b>\$51.0</b>	<b>\$51.0</b>	<b>\$51.0</b>	<b>\$255.0</b>
Other Programs Administered by the Agency						
-School Facility Fees Rental Assistance Program	\$13.0	\$13.0	\$13.0	\$6.5	\$0.0	\$45.5
<b>Total Multifamily Programs</b>	<b>\$190.0</b>	<b>\$190.0</b>	<b>\$190.0</b>	<b>\$183.5</b>	<b>\$177.0</b>	<b>\$930.5</b>
<b>TOTAL HOUSING PROGRAMS</b>	<b>\$1,224.0</b>	<b>\$1,224.0</b>	<b>\$1,224.0</b>	<b>\$1,204.0</b>	<b>\$1,184.0</b>	<b>\$6,060.0</b>

(a) Site family loans purchased

(b) Multifamily final commitments

CALIFORNIA HOUSING FINANCE AGENCY  
 FIVE-YEAR BUSINESS PLAN  
 Fiscal Years 1999/00 to 2003/04  
 TABLE II - SUMMARY  
 (In millions of dollars)

INSURANCE PROGRAMS

	<u>1999/00</u>	<u>2000/01</u>	<u>2001/02</u>	<u>2002/03</u>	<u>2003/04</u>	<u>5 Yr Total</u>
<b>CaHLIF insurance Programs</b>						
-CHFA Mortgages	\$70.0	\$70.0	\$70.0	\$70.0	\$70.0	\$350.0
-Reinsured/RDA Loans <sup>(a)</sup>	150.0	200.0	0.0	0.0	0.0	350.0
-100% Loan/FHLMC	100.0	50.0	50.0	0.0	0.0	200.0
-97% CaHLIF Insured	50.0	50.0	50.0	50.0	50.0	250.0
<b>Subtotal, CaHUF Ins.</b>	<b>\$370.0</b>	<b>\$370.0</b>	<b>\$170.0</b>	<b>\$120.0</b>	<b>\$120.0</b>	<b>\$1,150.0</b>
<b>Re-Insured/RDA Loans</b>						
-CaHLIF 3% Silent Seconds (COIN) <sup>(b)</sup>	4.5	5.5	0.0	0.0	0.0	10.0
<b>Subtotal</b>	<b>\$4.5</b>	<b>\$5.5</b>	<b>\$0.0</b>	<b>\$0.0</b>	<b>\$0.0</b>	<b>\$10.0</b>
<b>CaHUF HAT Programs</b>						
-CaHLIF Insured-97% Pledge Pool <sup>(c)</sup>	\$4.4	\$5.6	\$0.0	\$0.0	\$0.0	\$10.0
-97% PMI-Insured Loans RDA/HAT 2% Pool <sup>(d)</sup>	2.5	6.5	0.0	0.0	0.0	9.0
<b>Subtotal</b>	<b>\$6.9</b>	<b>\$12.1</b>	<b>\$0.0</b>	<b>\$0.0</b>	<b>\$0.0</b>	<b>\$19.0</b>
<b>Local Agency Pledges</b>						
-97% PMI Insured Loans/2% Pool <sup>(d)</sup>	\$1.2	\$0.0	\$0.0	\$0.0	\$0.0	\$1.2
<b>TOTAL INSURANCE PROGRAMS</b>	<b>\$382.6</b>	<b>\$387.6</b>	<b>\$170.0</b>	<b>\$120.0</b>	<b>\$120.0</b>	<b>\$1,180.2</b>

(a) This \$350 million will be insured by CaHLIF and, in turn, reinsured by a private insurer. This assumes that a secondary market is available.

(b) \$2.5 million approved by CHFA Board (3/98) and \$7.5 million to be borrowed from insurance companies through COIN.

(c) \$10 million was previously reserved as a 2% pledge pool from HAT, of which \$4.4 million was pledged as of 12/31/98.

The \$5.6 million balance, combined with recycled funds will comprise \$7.5 million of reserves for 97% loans.

(d) The \$350 million in RDA 97% loans will be backed by a \$10 million CHFA pledge pool. The CHFA pledge assumes 3% of \$200 million in high-cost areas and 1% for \$400 million in other areas. The balance of the 3% pledges (\$20 million) is assumed to come from RDA's, banks and other participants. CHFA has pledged \$3.5 million as of 12/31/98.

**CALIFORNIA HOUSING FINANCE AGENCY**  
**Five Year Business Plan - 1999/00 to 2003/04**  
(In millions of dollars)

**TABLE III - SUMMARY OF HAT PROGRAMS**

	<u>1999/00</u>	<u>2000/01</u>	<u>2001/02</u>	<u>2002/03</u>	<u>2003/04</u>	<u>5 Yr Total</u>	<u>HAT Recycling</u>	<u>Net HAT Investment</u>
<b>Housing HAT Programs</b>								
Single Family HAT Programs								
Self-Help Builder Assistance Program	\$2.0	\$2.0	\$2.0	\$2.0	\$2.0	\$10.0		\$10.0
-Single Family Mortgage Assistance	5.0	5.0	5.0	5.0	5.0	25.0		25.0
Total Single Family Programs	\$7.0	\$7.0	\$7.0	\$7.0	\$7.0	\$35.0		\$35.0
<b>Multifamily Hat Programs</b>								
-LIHTC Bridge Loan Program	\$5.0	\$5.0	\$5.0	\$5.0	\$5.0	\$25.0	\$10.0	\$15.0
-State Local/IF Affordability Program	5.0	5.0	5.0	5.0	5.0	25.0		25.0
-Preservation Subsidy Loan Program	15.0	15.0	15.0	15.0	15.0	75.0		75.0
-Pre-Development Loan Program	2.5	2.5	2.5	2.5	2.5	12.5	7.5	5.0
-Special Needs Program Subsidy	1.5	1.5	1.5	1.5	1.5	7.5		7.5
Total Multifamily HAT Programs	\$29.0	\$29.0	\$29.0	\$29.0	\$29.0	\$145.0	\$17.5	\$127.5
<b>Other HAT Programs</b>								
-Housing Enabled by Local Partnerships	\$20.0	\$20.0	\$20.0	\$20.0	\$20.0	\$100.0		\$100.0
-Small Business Development	2.0	2.0	2.0	2.0	2.0	10.0	6.0	4.0
Total Other HAT Programs	\$22.0	\$22.0	\$22.0	\$22.0	\$22.0	110.0		110.0
Total Housing HAT Programs	<b>\$58.0</b>	<b>\$58.0</b>	<b>\$58.0</b>	<b>\$58.0</b>	<b>\$58.0</b>	<b>\$290.0</b>	<b>\$23.5</b>	<b>\$266.5</b>
<b>CaHUF HAT Programs</b>								
-CaHLIF Insured-97% Pledge Pool	\$4.4	\$5.8	\$0.0	\$0.0	\$0.0	\$10.0		\$10.0
<b>RD/HAT 2% Pool</b>	2.5	6.5	0.0	0.0	0.0	9.0		9.0
-CaHLIF 3% Silent Seconds	4.5	0.0	0.0	0.0	0.0	4.5		4.5
Total CaHLIF HAT Programs	\$11.4	\$12.1	\$0.0	\$0.0	\$0.0	\$23.5		\$23.5
Total HAT Programs	<b>\$69.4</b>	<b>\$70.1</b>	<b>\$58.0</b>	<b>\$58.0</b>	<b>\$58.0</b>	<b>\$313.5</b>	<b>\$23.5</b>	<b>\$290.0</b>

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**SINGLE FAMILY PROGRAMS  
FISCAL YEARS 1999/00 - 2003/04  
FIVE-YEAR BUSINESS PLAN**

**Mission**

The mission of Single Family Programs is to provide affordable housing opportunities by offering below-market interest rate mortgage loans to very low-to-moderate income first-time homebuyers. The Program strives to achieve availability of mortgage funds 365 days a year, an equitable geographic distribution of its loans throughout the state, and equal balance between newly constructed and resale homes.

**Strategies**

In 1999/00 and beyond CHFA will continue the following activities designed to further the mission objectives of serving persons and families of very low to moderate income and achieving an equitable statewide distribution of resources:

Income Distribution

- Maintain the Affordable Housing Partnership Program (AHPP), the 100% Loan Program, the Self-Help Builder Assistance Program, the Nonprofit Housing Program, and the Rural Development Leveraged Participation program, all of which primarily serve lower-income borrowers.
- Use income limit restrictions as a means of controlling demand in order to maintain our "open window" year-round lending program.

These strategies should help us increase our service to very low and low income borrowers.

Equitable Distribution of \_\_\_\_\_

- Continue targeting designated high-cost areas by means of interest rate differentials and by offering the 100% Loan Program.
- Maintain the statewide network of lending institutions.
- Continue to provide flexible service to the construction, resale and nonprofit and self-help industries through the over-the-counter Single Loan and BLOCK forward commitment process.
- Maintain statewide availability of mortgage monies 365 days a year.

## Program Performance and Strategy Implementation

Following is a list of the major Single Family programs, with the applicable **1998/99** fiscal year and five year goals. Also provided is a brief performance history against the current fiscal year goals for the listed programs.

### Bond Funded Programs

#### Single Family Lending

**7998199** Plan Goal: **\$900** million  
Projected: **\$960** million

**1999100** Plan Goal: **\$1** billion  
Five year Goal: **\$5** billion

The current year's business plan set a goal for loan purchase volume of **\$900** million with a 50-50 split between newly constructed and existing resale homes while distributing the available resource on an equitable geographic basis. As of March 31, **1999**, the Agency had purchased **6,928** loans for **\$783.8** million in the current **fiscal** year, of which **62%** were resale loans and **38%** new construction. (See table at the end of this summary for mortgage originations by year.) We are projecting a total loan purchase volume of \$960 million for the year.

The new Plan goal of \$1 billion in loan purchases represents an increase of \$100 million, or 11% above the annual goal of the **1998199** Plan. We anticipate an increase in demand for loans as a result of a combination of below market rate interest rates, favorable economic conditions, and the attraction of the special programs (100% Loan Program, Affordable Housing Partnership Program (AHPP), etc.). The achievement of \$1 billion annual loan volume assumes the availability of approximately **\$250** million of Private Activity Bond allocation in calendar **1999** and increased amounts (rising to \$400 million) by the fifth year.

The need for these additional amounts will be caused by a decline in recycling opportunities over this time period. Recycling of prior tax-exempt **authority** will begin to decline sharply over the next several years as we begin to experience the full effect of certain federal tax law restrictions first imposed in **1089**. Simply put, loan principal received more than ten years after the issuance of bonds sold in **1989** or later cannot be recycled into new loans.

### Housing Assistance Trust (HAT) Programs

#### Self Help Builders' Assistance Program (**SHBAP**) Development Loans

**1998/99** Plan Goal: **\$2.0** million  
Projected: **\$0.6** million

**1999100** Plan Goal: **\$ 2** million  
Five year Goal: **\$10** million

In the current year, CHFA will have committed to ~~close~~ and fund two SHBAP development loans totalling **\$0.6** million with another application in process with a likely closing in the early part of **fiscal** year **1999/00**. Under SHBAP, homes are built using the mutual self-help approach with families contributing their labor in lieu of a cash downpayment. Development loans are made with HAT funds to non-profit self-help developers for development **costs** and are repaid through first mortgage loans that are made to participating families from Single Family program funds.

From inception of CHFAs self-help program activities in **1985** through March **31, 1999**, CHFA had purchased a total of **1,093** first loans for **\$66.9** million.

Under the new Plan we will continue to offer the SHBAP Development Loans at the \$2 million level annually to assist non-profit developers with maximum **\$300,000** loans for development **costs** of qualified self-help projects. In addition, CHFA will continue to provide forward commitments to the non-profits for self-help homebuyers. Some of the projects also provide opportunities to partner with local housing programs.

Single Family Mortgage Assistance Program	<b>1998/99</b> Plan Goal:	<b>\$5</b> million
	Projected:	<b>\$4.9</b> million
	<b>1999/00</b> Plan Goal:	<b>\$ 5</b> million
	Five year Goal:	<b>\$25</b> million

In the current year the amount of \$5 million was provided as a source of mortgage assistance funds for **underserved** areas of the state. The loan program, known as the **100%** Loan Program, was intended to provide first and second mortgages in a number of high-cost area counties as well as many of the rural counties. As of March **31, 1999**, **838** second mortgages had been purchased for a total of **\$3.4** million with an accompanying **\$97.6** million of CHFA first mortgages purchased. **With** the existing pipeline of **reserved** loans, CHFA expects to purchase another **417** second mortgages for **\$1.5** million by the end of the current **fiscal** year.

This year's Plan has continued at \$5 million per year for **1999/00**. The program, initiated in **1997/98**, provides funds for the second mortgage portion of the Agency's 100% Loan Program. The deferred payment second mortgage reduces borrower down payment requirements without increasing monthly loan payments.

#### **New Program Administered by the Agency**

School Facility Fees <b>Down</b> Payment Assistance Program	<b>1999/00</b> Plan Goal:	<b>\$ 27</b> million
	Five Year Goal:	<b>\$94.5</b> million

The **School** Facility Fee Affordable Housing Assistance Program was part of Senate Bill 50, approved by the Legislature and Governor on August **27, 1998** by the voters as

Proposition 1A on the November 3, 1998 ballot and by the CHFA Board of Directors in January 1999. The assistance programs are funded annually by the Department of General Services. Three of the programs in Proposition 1A are designated for down payment assistance for homebuyers of newly constructed single family residences. These down payment assistance programs assist homebuyers throughout California in three categories: (1) economically distressed areas; (2) affordable homes with a maximum sales price of \$110,000; and (3) first-time, low-income homebuyers. The amount of the down payment assistance is calculated using all or part of the school facility fees paid by the builder depending upon the details of each of the three programs. The assistance amount is sent by CHFA to escrow for disbursement on behalf of the homebuyer.

The single family allocation for the remainder of 1998/99 is \$13.5 million; for 1999/2000 through 2001/2002, \$27 million per year, and \$13.5 million for 2002/2003. Any unused residual allocation at the end of each fiscal year will roll over to the following fiscal year until the funds are fully expended. (See also the Multifamily Programs Section for the School Facility Fee Affordable Housing Assistance Rental Program.)

#### **Other Accomplishments - 3998199 Business Plan**

**Income Distribution - The average household income of all CHFA borrowers in 1998/99 was \$35,267 compared to the statewide average of \$39,600.**

**Activities** during the year designed to further CHFAs mission of targeting very low to low income persons and families included the following:

- **Affordable Housing Partnership Program** This program combines the resources of State and local entities to provide both a locality down payment assistance deferred loan and a significantly lower CHFA first mortgage rate. Local government agencies can target their deferred payment second loans, and therefore the CHFA first loans, to their local revitalization and redevelopment neighborhoods.

As of March 31, 1999, 3,244 CHFA first loans for \$270.6 million had been approved or purchased through this program since inception in March 1995. A total of 98 local government agencies are participating in the Program as of March 31, 1999.

- **Rural Development's Leveraged Participation Program** In addition to making first mortgages to homebuyers in rural areas through the Section 502 loan program, the federal Rural Development Agency (formerly the Farmers Home Administration) makes amortizing second mortgages for home purchase. Since the inception of the Program in March, 1997, through March 31, 1999, 44 CHFA first loans totaling \$1,892,063 had been purchased and were accompanied by Rural Development second mortgages which totalled \$2,770,916.

- **Nonprofit Housing Program** CHFA assists nonprofit housing developers in providing housing to lower-income homebuyers through the issuance of forward commitments with favorable fees and interest rates. Some of these developments have also involved partnerships with local governments. From inception of the program in **1985** through **March 31, 1999**, CHFA had purchased a total of 706 loans for \$49.9 million.

**Equitable Statewide Distribution of Available Resources** Activities during the year designed to achieve this mission objective included the following:

- **increased the penetration in CHFA-designated high-cost areas during this FY through March 31, 1999 to 61.2% from 15% six years ago.** Interest rate differentials and the special program initiatives have proven successful in achieving progress to date.
- Maintained the capability to originate loans statewide through a network of some **38** participating lending institutions. The **38** lenders have approximately 500 branch offices. Participating lenders also have the authority to process loans for purchase by the Agency that were originated by correspondent mortgage companies and/or mortgage brokers, thereby extending the Agency's statewide coverage.
- Completed implementation of the over-the-counter forward commitment process, referred to as the Builder-Lock Program (BLOCK), in October, **1998**, to provide more flexible service to the new construction market. The BLOCK process mirrors the existing Single Loan reservation system. It replaced the semi-annual forward commitment process.
- Maintained statewide availability of mortgage funds 365 days a year. CHFA continues to manage the mortgage resources through a combination of interest rate and income limit adjustments so that mortgage monies are available daily anywhere within California for qualified borrowers.

**Diversity of Borrowers** The following ethnic mix of borrowers has been achieved, based on loans originated during the **1998-99** fiscal year:

	<u>Percent of Borrowers</u>
Hispanic	<b>50%</b>
White	<b>33%</b>
African American	<b>7%</b>
Asian American	<b>5%</b>
Other	<b>5%</b>

**TOTAL SINGLE FAMILY MORTGAGES**  
**Mortgage Originations**  
**(Fiscal Years)**

	Annual Totals		Cumulative Totals	
	Amount	loans	Amount	Loans
1976/1987	--	--	\$1,300,784,854	22,531
1987/1988	\$530,428,439	6,291	1,831,213,293	28,822
1988/1989	523,465,338	6,735	2,354,678,631	35,557
1989/1990	426,951,898	5,407	2,781,630,529	40,964
1990/1991	518,292,197	5,946	3,299,922,726	46,910
1991/1992	310,858,475	3,473	3,610,781,201	50,383
1992/1993	126,734,850	1,369	3,737,516,051	51,752
1993/1994	167,021,486	1,647	3,904,537,537	53,399
1994/1995	923,883,551	8,401	4,828,421,088	61,800
1995/1996	656,978,131	6,166	5,485,399,219	67,966
1996/1997	813,388,000	7,797	6,301,378,000	75,763
1997/1998	700,313,933	6,522	7,001,691,933	82,285
1998/3-31-99	783,035,801	6,928	7,785,527,814	89,213
 Mortgages currently in portfolio (March 31, 1999)			 \$4,613,669,440	 47,480

**CAHLIF PROGRAMS**  
**FISCAL YEARS 1999/00 - 2003/04**  
**FIVE-YEAR BUSINESS PLAN**

**Mission**

CaHLIF's mission and goal is to insure first-time homebuyer mortgage loans in the California market and to stimulate housing opportunities for the benefit of homeowners. This is accomplished by providing various mortgage insurance products. Consistent with this goal, CaHLIF also **seeks** to make prudent financial decisions in order to maintain the Agency's fiscal integrity.

CaHLIF is a self-supporting public enterprise fund which operates under CHFA, rather than the California Department of Insurance.

**Strategies**

In 1999/00 and beyond CaHLIF will continue to focus on high-cost areas, creating new product enhancements for those areas, and focus on the promotion of programs for targeted public employees such as teachers, police and fire fighters.

**Program Performance and Strategy Implementation**

Following is a list of major CaHLIF programs, with the appropriate 1998/99 fiscal year and five year goals. *Also* is a brief performance history against the current fiscal year goals for the listed programs.

**CHFA Mortgages**

Single Family CHFA Loans	1998/99 Plan Goal:	\$65 million
	Projected:	\$75 million
	1999/00 Plan Goal:	\$70 million
	Five year Goal:	\$350 million

The current year Plan set an insurance goal of \$65 million, emphasizing high-cost areas and high loan-to-value ratios. Eighty-eight percent of the loans were originated in high-cost areas and sixty percent were 97% loans, seventy percent of which were used with a CHFA 3% silent second. Seventy-five percent of the loans were below 80% of county or state-wide median incomes. Most of the production occurred in the first half of the year, and we expect a total of \$75 million by the end of the fiscal year.

This year's Plan goal of \$70 million is a reasonable annual projection based on the previous fiscal year's production. The production level is dependent on CHFA's program size and allocation. Because credit scores are not used in underwriting, acceptable and not unreasonable evaluations can be made for approving CHFA loans.

### Conventional Mortgages

Reinsured/RDA Loans	1998/99 Plan Goal:	\$150 million
	Projected:	\$ 75 million
	1999/00 Plan Goal:	\$150 million
	Five year Goal:	\$350 million

In the current year we are projecting a total loan volume of \$75 million as production continues to grow. Under this program, local redevelopment agencies pledge funds for 5 years to pay losses on 97% loans originated in their jurisdictions. This year twelve redevelopment agencies participated in conjunction with Fannie Mae and Freddie Mac. CHFA has pledged \$10 million of HAT funds for those areas not yet participating. Usually, the loans are combined with a CaHLIF 3% silent second loans for 100% financing. Again, high-cost areas are emphasized.

Under the new Plan production is expected to reach \$150 million in 1999/00. For a portion of this program, California-based insurance companies are expected to purchase, at a premium, Fannie Mae or Freddie Mac securities backed by CaHLIF-insured loans. The purchase premium paid by the insurance companies, as investors, is used to offset the borrowers' mortgage insurance premium. In last year's fiveyear plan the private mortgage insurers were forecast to have \$400 million production in this program. That production is expected to be delayed as the program evolves with more newly created features.

Freddie Mac Affordable Gold 100	1998/99 Plan Goal:	\$100 million
	Projected:	\$ 60 million
	1999/00 Plan Goal:	\$100 million
	Five year Goal:	\$200 million

In the current year lenders' production has improved, and we expect \$60 million of insurance for the year. This program provides a 100% loan but requires borrowers to have better credit scores than borrowers who make down payments. Forty-one percent of the borrowers have incomes below 80% of median, and fifty-eight percent of the homes being purchased have been in high-cost areas.

Under the new Plan the program is expected to reach the \$100 million level as lenders gain experience and become more familiar with 100% lending. The program may extend beyond the current year as indicated by competitive demand at that time.

97% CaHLIF Insured Loans

<b>1998/99</b> Plan Goal:	<b>\$50</b> million
Projected:	\$ 5 million

<b>1999/00</b> Plan Goal:	<b>\$50</b> million
Five year Goal:	\$250 million

As this program is just underway, implementation this spring will result in production in the new fiscal year. This **97%** program has been approved for members of the California Public Employees' Retirement System (**CalPERS**). Several new initiatives are being explored, especially programs for teachers as well as other employers.

#### Other Accomplishments

- e Sixty-two percent of CaHLIF insured loans were for families below 80% of median income. Fifty-two percent of the loans were made to minorities. Eighty-five percent of the loans were in high-cost counties.
- e Closed loan agreement with Allstate Insurance Company to fund silent seconds for \$250 million of first mortgage loans.
- e Completed agreements with five new redevelopment agencies with an additional five more expected by the end of this fiscal year.
- e Closed first security transaction through the California Organized Investor Network (COIN) initiative for \$5 million with State Farm Insurance Company. This included a 1% premium price to be returned to borrowers through lower-priced mortgage insurance.
- e Local promotion of special adaptations of CaHLIF programs has occurred in three communities with two more expected by the end of the fiscal year. All are efforts in conjunction with Fannie Mae and Freddie Mac.
- Certain below-market-rate loans for homes in San Francisco were ineligible for purchase by Fannie Mae. CaHLIF created a special claims procedure to solve this problem. By partnering with the Mayor's Office of Housing and Fannie Mae, CaHLIF was able to create a secondary market for these loans.
- e Sacramento City has created a pledge pool with CaHLIF as a part of Freddie Mac's Alliance Agreement to assist housing in the city with emphasis on employer groups such as the UC Davis Medical Center and the Sacramento Unified School District. The program may be expanded to the housing to be constructed on the Mather Air Force Base property.
- e Los Angeles has announced a housing program targeted to police and fire fighters who will purchase homes in the city. CaHLIF's 100% Freddie Mac loans will be featured along with Freddie Mac's "credit repair **97%** loans.

Fiscal Integrity. Activities during the year designed to achieve this mission objective included the following:

- CaHLIF's loss ratio was 55% for the calendar year, down from 87% in 1997 and 75% in 1996. The highest private mortgage insurance company loss ratio was 50% in 1998. CaHLIF's higher loss ratio is related to the higher risk of its portfolio, where 73% of its loans have LTV's of 95% or greater and 17% of its loans are for condominiums.
- CaHLIF's Moody's rating was upgraded to "Aa3" stable.
- CaHLIF's S&P rating was confirmed at "A+" strong.
- GAAP net income for 1998 was \$2.3 million.

Table 1 presents summary information, by program, on CHFAs assumptions regarding program volume (i.e., number of policies and gross insurance) during the next five fiscal years 1999/00 to 2003/04.

**TABLE 1**  
**Projected Fiscal Years 1999/00 to 2003/04**  
**Business Plan Volume**

	Number of Policies	Gross Insurance Written (\$ millions)
<b><u>CaHLIF:</u></b>		
CHFA/LOCAL PROGRAM	2,800	\$ 350
97% Loan	2,000	250
Reinsured/RDA 97%	2,800	350
100% Loan/Freddie Mac	1,600	200
TOTALS	<u>9,200</u>	<u>\$1,150</u>
<b><u>PRIVATELY INSURED:</u></b>		
CaHLIF 3% Silent Seconds	-	10
<b><u>HAT and Local Pledges <sup>(1)</sup></u></b>	-	38
TOTALS	<u>9,200</u>	<u>\$1,198</u>

<sup>(1)</sup> Comprised of CHFA HAT pledges of \$10 million for the CaHLIF insured 97% CHFA and conventional loan programs, \$10 million for the RDA 97% loans and a \$2.5 million from HAT in support of the 100% Loan program in partnership with FNMA. Balance of pools comprised of recycled HAT funds, local RDA funds and other funding participants.

Table 2 summarizes CaHLIF production data and reflects CaHLIF's reported net income per its financial statements since 1988.

**TABLE 2**

**PRODUCTION DATA  
1988 - 1998**

	<u>Net Income</u>	<u>Total Insured Policies</u>	<u>Total Amount Insured</u>
1988	\$ 450,565	207	\$17,365,928
1989	1,126,352	2,999	190,706,112
1990	1,284,214	3,787	240,059,162
1991	940,157	3,836	265,899,826
1992	825,180	3,656	272,096,741
1993	394,799	3,188	238,324,464
1994	869,857	4,517	416,726,849
1995	2,051,742	5,788	575,462,372
1996	1,567,126	6,660	680,729,151
1997	207,776	6,907	711,561,505
1998	2,361,603	6,761	709,981,432

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MULTIFAMILY PROGRAMS  
FISCAL YEARS 1999/00 • 2003/04  
FIVE-YEAR BUSINESS PLAN

## Mission

The mission of Multifamily Programs is to provide long-term permanent financing with below-market interest rates to high quality rental projects offering significant affordability. The division also pursues the goals of addressing the needs of special housing populations, providing increased affordability and facilitating the general development and preservation of affordable rental projects.

## Strategies

In the upcoming fiscal year Multifamily Programs will continue its strategies of increasing rental affordability, providing competitive loan rates and terms, leveraging scarce financial resources, and preserving and/or increasing the affordable housing stock.

### Affordability

- Require restricted rents to be set below prevailing market rents and increase affordability for those large projects utilizing significant amounts of public resources.
- Commit Agency resources through specific loan programs as outlined above to achieve increased affordability where practicable.

### Competitive Financing and Leveraging

- Offer below-market rates and terms for bond-financed projects to facilitate high levels of affordability and ensure project viability.
- Continue the efficient delivery of tax-exempt bonds through the Agency's pooled bond issues in conjunction with the Agency's solid credit ratings.
- Utilize tax-exempt bridge loan financing to qualify projects for 4% tax credits, ensure project viability, and offer extended-term bridge loans to obtain increased tax credits
- Recycle bridge loan repayments and leverage private activity bond allocation whenever practicable.

Preservation

- Continue to facilitate the preservation of at-risk housing through the use of 501(c)(3) bonds for qualified non-profit sponsors and a taxable financing program for the acquisition or refinancing of assisted projects. Agency funds will also be employed on a loan-by-loan basis to supplement first mortgage debt for various project and sponsor needs.

Marketing

- Direct Agency resources to actively present rental programs to localities and affordable housing sponsors.
- Utilize **focus** groups to more effectively direct Agency resources to specific housing needs on the local and state levels.

**Program Performance and Strategy Implementation**

Following is a list of the major **Multifamily** programs, with applicable 1998/199 fiscal year and five year goals. Also provided is a brief performance history against the current fiscal year goals for the listed programs.

Bond Proarams

New Construction	1998/199 Plan Goal:	\$70 million
	Projected:	\$64.2 million
	1999/100 Plan Goal:	\$70 million
	Five Year Goal:	\$350 million

**Last** year's Business Plan **called** for loan commitment volume of \$70 million for new construction projects. The projected current year total of \$64.2 million represents 11 projects **with** all **units** being restricted to 60% or below of median income. Family projects accounted for 217 units, with the remaining 646 **units** dedicated to housing seniors.

In this year's Plan bond-funded projects should continue at \$70 million per year and will almost exclusively **include** 4% tax credits as the primary source of equity for new construction loan activity. This program will also employ tax-exempt bridge loans to **qualify** the **projects** for the credits and increase the pay-in of tax credit equity by extending the bridge for a term of up to five years. The ability to meet or exceed this goal will be dependent on the **availability** of private activity bond (PAB) allocation.

## Acquisition / Rehabilitation

**1998/99** Plan Goal:      **\$30 million**  
 Projected:                      **\$39.9 million**

**1999/00** Plan Goal:      **\$30 million**  
 Five Year Goal:              **\$150 Million**

The current year's loan commitment volume for **acquisition/rehabilitation** projects is expected to exceed the Plan goal by approximately **\$9.9 million**. The loan commitment volume includes two projects with expiring Section 8 contracts representing **214** units. Additionally, five projects in the loan commitment total that were previously market rate are now added to the affordable housing stock. In total, nine projects are projected to receive commitments with **495** units, of which 100% will be restricted to 60% of median income or lower.

In this year's Plan the **acquisition/rehabilitation** portion of the bond-funded programs is expected to continue at **\$30 million** per year. Localities and sponsors are pursuing projects that are either currently market rate or with expiring assistance that require various degrees of rehabilitation. As with the new construction program, these projects will utilize the 4% credits in most transactions. Wherever possible, **501(c)(3)** bonds will be employed for acquisition financing and to preserve **PAB** where **tax** credits are not required.

## Special Needs

**1998/99** Plan Goal:      **\$ 6 million**  
 Projected:                      **\$ 3.7 million**

**1999/00** Plan Goal:      **\$6 million**  
 Five Year Goal:              **\$30 million**

In the current year due to the highly-subsidized nature of special needs housing and the long development period required, additional commitments to achieve the program's goal did not materialize. The Special Needs Housing Program is designed to provide long-term permanent financing for projects with populations that are "at-risk" and requiring supportive services. The program utilizes Agency funds to subsidize the interest rate as low as **1%**. Generally, the tenants of these projects have incomes of less than 50% of median, necessitating the subsidized interest rate. Three projects are projected to receive final commitments this year.

It is anticipated that projects processed through the system in the current year will result in loans for next year. These projects require significant local, state and federal financial contribution in addition to separate funding sources for the services component of the projects. The permanent loans on these projects will continue to require very low interest rates to ensure project feasibility. The interest rates on these loans will be subsidized by various Agency financial resources. The annual production goal will continue at the \$6 million level.

## Preservation

1998199 Plan Goal: \$100 million  
 Projected: No Program Activity

1999100 Plan Goal: \$20 million  
 Five Year Goal: \$100 million

The current year's Taxable Preservation Program **was** intended to provide non-bond funds to facilitate the acquisition or refinancing of at-risk housing which were not expected to be subject to HUD's "Mark-to-Market" program. The lack of loan activity was caused by very active housing markets producing significant **competition** to the Agency's program to retain the assisted housing. For-profit purchasers actively pursued assisted projects, with plans to terminate the affordable nature of these projects and convert them to market rentals. Many long-term owners of these assisted projects have taken advantage of recent high prices and sold their assets.

In this year's Plan the program will address the need to facilitate the acquisition or refinancing of \$20 million of existing assisted projects and, in particular, those with project-based Section 8 contracts. Qualified non-profits may wish to utilize 501(c)(3) bond financing **for** the acquisition and refinancing of existing assisted projects. These bonds could also be used for the initial acquisition of existing market-rate projects that would ultimately be sold to a tax credit partnership utilizing tax-exempt bonds and 4% tax credits. Loan terms could range from **two** to three years to **30** years depending on the sponsor's ownership and financing strategy.

### Housing Assistance Trust (HAT) Programs

## LIHTC Bridge Loan

1998199 Plan Goal: \$5 million  
 Projected: \$2.7 million

1999100 Plan Goal: \$ 5 million  
 Five Year Goal: \$25 million

In the current fiscal year, \$2.7 million in HAT funded loans were committed under the program. The Tax Credit Bridge Loan Program provides HAT funds to **leverage** tax credit payments up to a five-year period. The additional funds generated by this bridge financing directly benefit the project's financial viability. **As** discussed above, a significant component of bridge financing is tax-exempt in nature to qualify projects for 4% tax credits.

**State/Local MF Affordability**

**1998/99** Plan Goal: \$5 million  
 Projected: \$0.5 million

**1999/00** Plan Goal: \$ 5 million  
 Five Year Goal: \$25 million

In the current year \$500,000 is intended to be utilized in balancing development budgets by providing second loans at below-market interest rates in conjunction with the CHFA first mortgages. The **State/Local** Program was designed to provide financing to attain additional affordabilitii and assist with high project development **costs**.

This year's plan will continue at \$5 million per year. This program is designed to provide support to projects in two critical areas by providing second mortgage financing. This financing will deepen the existing affordability on projects where local financing is present and provide financial support to meet project costs and make projects viable.

**Preservation Subsidy Program**

**1998/99** Plan Goal: \$15 million  
 Projected: \$1 million

**1999100** Plan Goal: \$15 million  
 Five Year Goal: \$75 million

In the current year the lack of demand for the preservation financing directly impacted the subsidy program. The Preservation Subsidy Program was intended to supplement the preservation activity. The projected amount of \$1.0 million was utilized in conjunction with two tax-exempt loans where the monies will be used to support tenant rents during transition from Section 8 subsidies to tax credit rents.

In this year's **Plan** the Preservation Subsidy Program **is** designed to provide support for the refinancing or acquisition of at-risk affordable housing projects. The program would provide monies to bridge the gap during a transition period by maintaining Section 8 contract rents created by a refinancing or acquisition.

**Pre-Development Loans**

**1998/99** Plan Goal: \$2.5 million  
 Projected: \$.3 million

**1999/00** Plan Goal: \$2.5 million  
 Five Year Goal: \$12.5 million

In the current year \$300,000 was loaned out under this program. The **Pre-Development** Loan Program was available to qualified non-profit sponsors to assist with acquisition and **pre-development costs** for rental projects to **be** financed by the Agency.

This year's Plan will continue to be available at the same levels to **qualified non-profit**

sponsors to assist with the acquisition and predevelopment costs for rental projects to be financed by the Agency. These loans are made available for qualified activities with a maximum single loan amount of \$250,000. It is proposed in the Plan to reserve \$2.5 million in HAT funds annually.

Special Needs Subsidy	1998/99 Plan Goal:	\$1.5 million
	Projected:	\$1.3 million
	1999/00 Plan Goal:	\$1.5 million
	Five Year Goal:	\$7.5 million

The Special Needs Subsidy consists of HAT funds necessary to subsidize the interest rate of special needs loans. The projected \$1.3 million in the current year represents the amount of subsidy for the ARC project in San Francisco.

It is proposed in the Plan to continue to reserve \$1.5 million in HAT funds annually.

Other HAT Programs

Housing Enabled by Local Partnerships (HELP) Program	1998/99 Plan Goal:	\$20 million
	Projected:	\$20 million
	1999/00 Plan Goal:	\$20 million
	Five Year Goal:	\$100 million

The HELP Program was introduced in FY 1998/99 and referred to as the **Locality** Initiatives Program in the prior Business Plan. The program objective is to provide affordable housing opportunities through program partnerships with local government entities consistent with their affordable housing priorities. It represents both an investment in additional affordable housing units throughout California as well as an investment in new and different working relationships with localities. The initial round of funding has resulted in \$10 million of loans to eight localities for affordable housing programs. The second round of \$10 million has been announced with applications due by June 11, 1999.

**Other Accomplishments - 1998/99 Business Plan**

The following tables summarize the multi-family accomplishments for the current fiscal year.

**SENIOR AND FAMILY PROJECTS  
PROJECTED LOAN COMMITMENTS 1998/99**

	<b><u>Senior</u></b>	<b><u>Family</u></b>	<b><u>Total</u></b>
Number of Units	852	985	1,837
Number of Projects	9	13	22
Dollar Amount of Loans	\$51	\$56.8	\$107.8

**PROJECTED LOAN CLOSINGS 1998/99**

	<b><u>Senior</u></b>	<b><u>Family</u></b>	<b><u>Total</u></b>
Number of Units	271	1,855	2,126
Number of Projects	3	15	18
Dollar Amount of Loans	\$12	\$110.2	\$122.2

**Affordability**

The Agency's multifamily programs continue to provide significant affordability for tenants throughout the state. The table shown below reflects this year's projected activity and its related affordability.

**Percent of Committed Units Targeted to Tenants  
at Various Percentages of Median Income**

Percent of Median Income	0 to 40%	41% to 50%	51% to 80%	81% +
Percent of Units	2.6%	28.3%	67.5%	0

## Preservation of Assisted Units

The preservation of assisted units presents numerous challenges to the Agency in light of the increasing demand for projects by market-rate owners. In the current fiscal year Multifamily Programs is projected to issue loan commitments on two projects with existing Section 8 rental subsidies. The two projects, representing 214 units, are located in the more active rental markets in the state where many of the assisted developments are converting to market rate. The financial underwriting of the projects allows existing tenants to remain in place during a transition period while rent vouchers or alternative housing can be found. Agency funds, in addition to excess monies derived from the remaining Section 8 rent subsidies, will fund this transition period.

## FNMA Conduit Transaction

CHFA and FNMA entered into a transaction that linked the respective strengths of the two organizations to add 285 units of previously unregulated units to the affordable housing stock. The two projects, which will be 100% affordable, are located in Ventura and Orange counties where rents are experiencing significant upward pressure.

The two loans are underwritten, originated, and serviced by a mortgage company designated by FNMA. CHFA is including the resulting FNMA mortgage-backed securities in a larger issue that **also** includes CHFA-underwritten whole loans. Thus the projects will benefit from CHFAs economies of scale, reduced costs of issuance, and willingness to provide interest rate locks. The sponsor in the two projects also increased the **affordability** while utilizing only the necessary amount of California's scarce bond authority.

## School Facility Fee - Rental Assistance

Multifamily Programs successfully implemented its responsibilities under the Proposition 1A mandates for program administration assigned to CHFA. The program has been allocated a total of \$52 million over **four years!**<sup>(1)</sup> including \$6.5 million this year, to cover eligible school **fee** reimbursements and **costs** of administering this program. The Agency completed the following components for the rental program after receiving input from industry focus groups.

- Designed an in-house database to **track** the refunding applications for school facility fees and to monitor long-term compliance.
- Developed a set of program guidelines with a simple application package to aid project developers in applying for the refunds.
- Trained existing Agency staff and allocated available resources to develop and implement the program.

(1)

**State legislation has been introduced to adjust the \$52 million in allocations over a five fiscal year period.**

## V. SUPPORT DIVISIONS

### A. MARKETING DIVISION FISCAL YEARS 1999/00 - 2003/04 FIVE-YEAR BUSINESS PLAN

#### Mission

The mission of the Marketing Division is to assist in meeting the Agency's production goals by disseminating information about the Agency so as to achieve instant recognition with the general public, Realtors and real estate brokers and salespeople, the building industry, the providers of affordable multifamily housing and the lending **community**, that the Agency is THE source for mortgage funding for all those Californians seeking affordable housing.

#### Strategies

The marketing goals for the Agency are as follows: to assist in achieving the maximum mortgage loan output in both single and multifamily relative to bond allocation limits and its Business Plan goals; to make CHFA a household word throughout the state for those in the affordable housing market; to reach out into the high-cost and under-served areas of the state, as well as the economically depressed areas; to promote our multifamily products and streamlined the multifamily **underwriting** process to nonprofit and for-profit developers and to local governmental agencies; and to expand affordable housing opportunities throughout the state wherever possible.

#### Program Performance and Strategy Implementation

There were several noteworthy accomplishments this past year. We celebrated the 1,000th CHFA Self-Help Builder Assistance Loan by recognizing the ten families in Clovis who achieved this benchmark in the Agency history. We submitted eleven entries in the National Council of State Housing Agency's Annual Awards for Program Excellence, receiving awards in three categories out of 14, something no other state did. We effectively rolled out **CHFA's** new Down Payment Assistance Program, which provided 100% loans to first-time homebuyers in selected markets. We developed a marketing program to make builders and prospective homebuyers aware of the School Facility Fees Downpayment Assistance Program.

This year CHFA has also participated in three major trade shows thus far with one more the Pacific Coast **Builders' Conference** that has been scheduled before the end of the fiscal year. All of these trade shows are targeted to increase loan volume in the high-cost under-served areas of the state. With the upcoming PCBC, we will embark, for the first time, on the use of electronic attendee card readers, and rather than hand out these materials at the show site, we will be mailing the materials out after the show. This way we are assured that our materials will find their way to the recipients place of business, and it will also expand our mailing list for on-going marketing efforts.

Other tools used in creating a distribution system for our marketing materials include the mail, the CHFA 800 number; direct phone calls and correspondence; lenders, and from our newest marketing conduit, in operation for about **two** years, the CHFA internet website.

For the new Business Plan, the Agency will continue to **utilize** every cost-effective marketing tool available to carry out its marketing program, including:

- Taking our marketing message directly to **Realtors®** with **one-on-one** meetings with individual listing agents of property in the CHFA affordable range, and in sales meetings at their **offices** in targeted/ selected areas;
- "CONNECTIONS, a CHFA multifamily affordable housing newsletter, now published three times a year;
- Single Family and Multifamily consumer information "800 numbers;
- Trade shows, which target Realtors®, and the Building Industry Association, Redevelopment Agencies and other associations of **lenders**, developers, and public agencies;
- One-on-one personal contact wherever possible with **developer/sponsor** prospects;
- The Annual Report, as a marketing piece, continues to be a very effective tool in getting our message out.

Some new marketing initiatives which will be underway as this plan goes into effect:

- Emerging Technology – Increasingly, the Internet (with over 75% of the households in the country now on-line) will play a significant role in the Agency's future Marketing efforts, not only as a conduit for disseminating marketing information about the Agency via CHFAs Website ([www.chfa.ca.gov](http://www.chfa.ca.gov)), but perhaps more importantly **as** a resource to gather market data to assist in targeting our marketing **activity**:
  - Statewide Multiple Listing **Service** Access
  - Website Links with CHFA lenders, **Realtors®**, Builders, and **Localities**

Everything **cited** above is really on a continuum. To the extent things work well we will use them, and we will continue to be open to the opportunities that technology, outreach, and partnerships open up for **us** to "broadcast" our message to our targeted audience • **those** who need affordable housing – and those who assist them in finding it.

**B. ADMINISTRATION DIVISION  
FISCAL YEARS 1999/00 - 2003/04  
FIVE YEAR BUSINESS PLAN**

### **Mission**

The Administration Division's primary mission is to facilitate the successful operation of the Agency by providing timely human resources, business services, operating budget administration, facilities and equipment, and effective and innovative information technology support to implement and maintain the Agency's programs.

### **Strategies**

Human Resources will continue to try innovative approaches to attracting and retaining competent staff. The Information Systems Unit (ISU) will focus on non-computer aspects of the Y2K, specifically, the "embedded chip" problem. This involves fax machines, copiers, desk calculators, etc. Additionally, they will be upgrading our Internet "backbone" to increase its speed and efficiency for optimum performance. System refinements will be made to Prop 1A programs. The Lender Access System (LAS) will be enhanced to provide users with the ability to directly update loan reservation information.

### **Program Performance and Strategy Implementation**

Despite market conditions which created challenges for the Human Resources Unit, program objectives were met through the recruitment and selection of well qualified staff. The Culver City field office was moved into newer, more spacious quarters in June 1998. The ISU was able to certify Y2K compliance, after testing was performed on all systems. LAS has been enhanced during the year and, in fact, won an NCSHA Award for Management Innovation. Databases and tracking systems for the new Single Family and Multifamily School Facility Fee Affordable Housing Assistance Programs (Prop 1A) have been completed. Internal use of the internet has been expanded, and CHFAs website ([www.chfa.ca.gov](http://www.chfa.ca.gov)) has been improved and expanded. An intranet was established to disseminate to staff the Employee Handbook, Health and Safety information and other items of significance to our employees.

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**C. MULTIFAMILY ASSET MANAGEMENT**  
**FISCAL YEARS 1999/00 - 2003/04**  
**FIVE-YEAR BUSINESS P U N**

### **Mission**

The mission of the multifamily Asset Management Division is to preserve CHFA's affordable housing portfolio by protecting our loans through financial monitoring, workouts, and physical inspections: protecting subsidy funds through occupancy and financial compliance monitoring on behalf of HUD; and protecting CHFA's rights, the owner/agent's rights and tenants' rights through the interpretation of the Regulatory Agreement, the HUD Manual 4350.3, other HUD directives and State Laws. In addition, the Division will lend helpful, professional, prompt, and timely asset management expertise to CHFA departments, sponsors and property management companies in order to achieve the maximum benefit for the tenants of CHFA developments.

### **Strategies**

- o Division is organized in "teams" in both northern and southern California.
- e Asset Managers review project operating budgets, audited financial reports, and ongoing project expenditures, including review of funding for capital improvement projects.
- o Occupancy Specialists administer the monthly rent subsidy for our Section 8 portfolio and conduct yearly tenant file compliance audits for each project.
- o Inspectors perform annual physical inspection of each project's building components, grounds, and individual units. Periodic inspections occur an additional 1-3 times per year as needed.
- o Division assists Programs Division during underwriting process by reviewing proposed operating budgets, participating in concept meetings, and assisting during the loan closing process.
- o Division participates with HCD and TCAC as part of the Affordable Housing Task Force to coordinate and share ongoing monitoring and compliance responsibilities with other involved State and local agencies.

### **Program Performance and Strategy Implementation**

- Current portfolio of **164** Section 8 projects, **141** non-Section 8 projects
- **160** projects in northern region
- **145** projects in southern region

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**D. LEGAL DIVISION**  
**FISCAL YEARS 1999/00 - 2003/04**  
**FIVE-YEAR BUSINESS PLAN**

### Mission

The primary mission of the Legal Division is to manage the legal affairs of **CHFA** as favorably, economically and expeditiously as possible. The legal affairs of **CHFA** include, but are not limited to, providing legal advice to the Board of Directors, Executive Director and staff in connection with **CHFA** operations; organizing and conducting meetings of the Board of Directors; providing Single Family and Multifamily program support; preparing documents for and closing multifamily program loans; assisting with bond issuances and coordinating with bond counsel; conducting TEFRA hearings; managing litigation including supervising and assisting special litigation counsel; providing advice on legislation affecting **CHFA**; assisting in drafting legislation; preparing contracts; coordinating Statement of Economic Interests/FPPC filings; drafting regulations; and assisting with **CHFAs** reporting requirements. In carrying out these responsibilities the Legal Division guides **CHFA** through a maze of federal, state and local laws which govern its operations.

### Strategies

The operations of **CHFA**, as contemplated by this Business Plan, are extensive and increasingly complex and will raise many complex legal issues to be managed by the Legal Division. It is the goal of the Legal Division to continue to respond to requests for legal services by the other Divisions and to continue to obtain favorable, expeditious and economical results. It is also the goal of the Legal Division to proactively seek opportunities to avoid legal problems through anticipation and avoidance techniques.

### Program Performance and Strategy Implementation

The Legal Division continues to perform an important supporting role to the other Divisions of **CHFA**. In a real sense, the dramatic successes of the other Divisions, and the fact that those successes have been achieved without significant legal problems, are attributable, to some extent, to the efforts of the Legal Division.

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## Mission

The primary focus of the Legislative Division is to ensure that legislation which fosters CHFAs primary purpose, that of providing financing to meet the housing needs of low-to-moderate income families in California, is monitored, tracked, analyzed and enacted into law.

## Strategies

The Legislative Division will continue to review, track and analyze legislation affecting affordable housing and housing finance. We will continue to monitor state and federal legislative matters which impact CHFA programs and operations, develop the Agency's policy positions on legislation, and promote the Agency before Congress, the State Legislature and the Governor.

Specifically, the federal division will continue to focus on accelerating the enactment of the increase in the federal Private Activity Bond cap for mortgage revenue bonds and increasing the Low Income Housing Tax Credit cap. In addition, the Division will continue to monitor the effect of legislation and the budget on housing and, in particular, on funding for HUD and FHA programs. The state division will work toward increasing the limit on the maximum amount of debt CHFA may have outstanding, as well as tracking and analyzing legislation concerning the presentation of federally subsidized affordable rental housing. Both divisions will continue to provide Congressional, Senate and Assembly staff with information on CHFA programs and other data and information on affordable housing issues to ensure that the Legislature and Congress are well-informed of the housing needs in California.

## Program Performance and Strategy Implementation

The responsibilities of the Legislative Division are divided between two Legislative Directors who focus respectively on state and federal matters.

Last year, the federal division successfully lobbied for a Private Activity Bond cap increase, phased in over five years, beginning with \$55 per capita in 2003 and ending with \$75 in 2007. While we were unable to secure final passage of a measure to increase the Low Income Housing Tax Credit because of limited resource availability, we were able to secure 67 co-sponsors in the Senate (including both Senators from California) and 283 co-sponsors in the House, including 37 from California. This will increase our chances for securing approval this year.

At the State level, we successfully lobbied for an increase in the State Tax Credit allocation from \$35 to \$45 per capita; assisted in drafting language for the School Facilities Bond Act of 1998; and sponsored a Joint Resolution of the State Legislature calling for Congress to pass an increase in the Private Activity Bond cap. The School Facilities Bond Act included \$160 million in General Fund monies (appropriated over a four-year period) to provide school fee impact relief for housing developers by providing financial assistance for affordable housing. CHFA will administer this program.

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**F. FISCAL SERVICES DIVISION  
FISCAL YEARS 1999/00 - 2003/04  
FIVE-YEAR BUSINESS PLAN**

### **Mission**

The primary mission of the Fiscal Services Division is to support Agency activities through the receipt and disbursement of financial resources, the safeguarding of Agency assets, the servicing of Agency loans and by recording and reporting on financial matters of the Agency's funds in accordance with professional standards in meeting all federal, state and indenture requirements.

### **Strategies**

The Division will continue to meet the Agency's financial management and reporting needs. Systems and procedures are in place to accommodate the growth in single family and multifamily loan portfolios, the increase in debt issuance and the increase in loan insurance underwriting activity called for in this business plan. The Division continues to provide financial assistance and support to the Agency's lending, insurance and financing activities and is prepared to assume additional loan servicing responsibilities as needed. Emphasis will be placed on integrating automated accounting activities with financial and management reporting systems.

### **Program Performance and Strategy Implementation**

The Division currently accounts for a portfolio of \$5.0 billion of loans receivable and \$5.8 billion of bonds payable in 166 series under 14 active indentures. In addition, 8,000 loan insurance policies are accounted for with a total loan value of \$747 million and there are 5,840 single family first mortgages and 350 multifamily mortgages being serviced.

During the past year, the Division coordinated the annual financial audits of the Housing Finance Fund and the Housing Loan Insurance Fund. In both instances, reports containing unqualified opinions were issued by our independent auditors. Reviews of the Agency's administration of federal housing assistance payments and our single family in-house loan servicing operation were conducted during the year. No significant findings resulted from these reviews. A biennial performance evaluation of the loan insurance programs administered by CaHLIF was also completed and submitted to the Governor and other elected state officials as required by state statute.

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G. Financing Division  
Fiscal Years **1999/00 - 2003/04**  
Five Year Business Plan

### Mission

The Financing Division's primary mission is to provide borrowed capital at the lowest cost to finance CHFA programs. The Division is also charged with managing CHFA's outstanding obligations and non-mortgage investments, and making recommendations concerning general financial matters. In carrying out these responsibilities, the Division acts to comply with bond indenture covenants, federal tax law restrictions, and State statutes in addition to satisfying credit rating agency requirements.

### Strategies

Over the next five years the Division will need to issue bonds and identify other sources of capital to support a planned \$6 billion of single family and multifamily loan production. According to Plan goals, CHFA expects to originate \$5 billion of single family mortgages over the five-year plan period. In order to meet this volume goal, the Division will be recommending strategies for the further leveraging of the limited amount of Private Activity Bond allocation. In this regard, the Division will continue to maximize the recycling of previous years' allocations, to invest reserves in Agency loans, and to further take advantage of economic refunding opportunities. In addition, the Division plans to continue lowering the cost of the Agency's debt through the selective issuance of variable rate bonds. It is anticipated that a portion of this variable rate debt will be swapped to a fixed rate or otherwise hedged in the swap market.

In the multifamily arena, CHFA expects to commit over **\$630** million of bond-funded multifamily loans over the next five years. To achieve economies of scale, maximize flexibility, and keep its cost of funds low, the Division intends to rely on pooled financings, to pledge the Agency's general obligation, to utilize variable rate financing techniques where appropriate, and to take advantage of opportunities to invest the Agency's reserves in loans.

### Program Performance and Strategy Implementation

During fiscal year **1998/99** to date CHFA has sold or remarketed **\$995.6** million of bonds, including **\$982** million for single family and \$13.6 million for the multifamily program. Interest rates for our **30-year** tax-exempt bonds ranged from a high of 5.48% to a low of 5.20%. We are continuing to use Private Activity Bond allocation in our single family program more efficiently each year by financing increasing percentages of our loans with taxable bonds. For our five **single-family** transactions in **1998-99** we have achieved a leveraging ratio of 4.1 to 1. In other words, \$1 million of PAB allocation will produce \$4.1 million of loans.

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**FINANCIAL SUMMARY**  
**FISCAL YEARS 1999/00 - 2003/04**  
**FIVE-YEAR BUSINESS PLAN**

**OVERVIEW**

The purpose of the financial summary is threefold: to present the Agency's equity position as of December 31, **1998**, to describe the projected effect on the Agency's equity of the assumptions made in the Agency's five-year Business Plan, and to provide a detailed description of the factors influencing restriction of the Agency's equity.

**DISCUSSION OF EQUITY**

"Equity" is synonymous with 'net assets'. It is arrived at by applying ~~the~~ the Agency's assets against its liabilities at any given point in time. As of December 31, **1998**, the Agency had total assets of **\$6.9** billion (comprised primarily of mortgage loans receivable) and total ~~liabilities~~ liabilities against those assets of **\$6.3** billion (comprised primarily of bond indebtedness). The residual restricted assets of **\$635.6** million (Housing Finance Fund) and **\$23** million (Housing Loan Insurance Fund) represent the Agency's equity position at December 31, **1998**.

Although the amount of the Agency's total equity is readily identifiable, its liquidity is not. The majorii of the assets underlying the equity are in the form of mortgage loans receivable, and as the following discussion will illustrate, most of the Agency's equity is allocated, or restricted in the form of reserves, for various purposes.

Since the term "reserve" ~~has different~~ meanings in different financial settings, the term may be a misnomer as it relates to the Agency's funds if there is an assumption that the reserves are in excess of the Agency's needs. The Agency's restricted reserves are not surplus moneys as used in the context of State agency fund designations. The Agency's reserves are, instead, designations of funds as required of any private financial institution.

**As described** in the Agency's **1997198** Annual Report, in the notes to the audited Financial Statements,

All ~~of~~ the Agency's ~~equity~~ equity is either restricted, held in trust ~~or~~ designated to meet operating expenses.

Both Restricted by Indenture and Bond Security Reserve reflect the Agency's restricted equity. Pursuant to state statutes, resolutions and indentures, specified amounts of **cash**, investments and equity must be restricted and reserved. The ~~equity~~ equity categorized as Restricted by

Indenture represents the indenture restrictions of specific bonds, whereas the Bond Security Reserve category represents equity that is further restricted to fund deficiencies in other bonds, programs or accounts. The Fund maintained all required balances in the loan and bond reserve accounts as of June **30, 1998** and **1997**.

Generally, there are indenture covenants requiring that equity be retained under the lien of each indenture until certain asset coverage tests, as well as cashflow tests, have been met. Other restricted reserves are pledged to meet the Agency's bond and insurance general obligations, continuing program maintenance and ongoing administrative costs.

### **ALLOCATION of CHFA EQUITY**

The Agency's equity balance is contained within a series of funds and accounts, including bond funds and other types of restricted funds and accounts. Within these funds and accounts, equity has been classified according to the purpose it is intended to serve. These purposes include providing security for current and future bond issues, providing for emergency needs, leveraging restricted reserves for non-bond housing assistance programs, and providing for future operating expenses and financing costs.

### **CATEGORIZATION OF EQUITY**

The Agency's equity is allocated into five main restricted reserve categories: Restricted by Indenture, Bond Security Reserves, Insurance Security Reserves, Funds Held in Trust, and Operating Requirements. They are described as follows:

#### **Restricted by Indenture**

The amount classified as Restricted by Indenture (\$370.5 million) includes amounts required to be retained in the various bond indenture funds plus the entire amount of the Supplementary Bond Security Account. This total provides security for the specific bonds to which they are assigned.

#### **Bond Security Reserves and Insurance Security Reserves**

To comply with State law, rating agency requirements, credit enhancement agreements, and investor guarantees, the Agency is also required to maintain Bond Security Reserves and Insurance Security Reserves in addition to the **above-described** Indenture Restricted Reserves.

In addition, as further described in the notes to the financial statements, the Insurance Security Reserve represents a pledge of a portion of the Agency's equity to support the insurance program of **CaHLIF**.

The amount classified as Bond Security Reserve (**\$145.3** million), consisting of amounts from the bond indenture funds, the Emergency Reserve Account and the Housing Assistance Trust, provides general support for all bonds of the Agency, including general obligation bonds.

The Agency has no taxing power, and bonds issued by the Agency are not obligations of the State of California. Some Agency bonds are issued as general obligations of the Agency, however, and are payable out of any assets, revenues, or moneys of the Agency, subject only to agreements with the holders of any other obligations of the Agency. This pledge is in addition to that of the specific revenues and assets pledged under the indenture. The Agency has received a Standard & Poor's rating of **AA-** on its general obligation pledge and a Moody's Investor Service rating of **Aa3**.

The Agency has issued **\$988** million of general obligation bonds as of May 20, **1999**, of which **\$682** million was outstanding on that date. The Agency has also extended its general obligation pledge to the Federal Housing Administration to reimburse them for 50% of any losses incurred in connection with our loans under the multifamily FHA Risk Share program. In addition, as the Agency moves forward to take advantage of opportunities in the interest rate swap market, it will be pledging its general obligation to its swap counterparties.

The Insurance Security Reserve (\$64.5 million) has been established to support the program of the California Housing Loan Insurance Fund. The major portion of this reserve, **\$48.5** million, related to CaHLIF-insured Agency loans, is allocated to the bond program for those loans.

While most of the Agency's reserves are contractually restricted as security behind the **\$6.3** billion in Agency liabilities and the **\$711** million in single family mortgages insured by CaHLIF, other bond and insurance security reserves serve a "dual purpose." These reserves provide the Agency with the resources to meet its capital adequacy requirements, general obligation pledge risk reserves, and operating funds. At the same time, prudent management of these accounts has allowed the CHFA Board to carefully apply them to necessary uses under the Operating Account, Emergency Reserve Account, and the Housing Assistance Trust.

To maintain the necessary security reserves, it is important that these accounts be invested in uses that will preserve principal and generate revenues to the Agency. This is necessary because fee revenues will decline as the bond issues mature, but the administrative and monitoring responsibilities will continue for the **up-to-40-year** life of the bonds and loans. It is planned that during these later years scheduled draws from the Emergency Reserve Account, Housing Assistance Trust, Operating Reserves and others will be used to support the ongoing bond and loan administrative costs. Accordingly, when these funds are deposited or "invested" in various Agency programs,

they are carefully managed to maintain low levels of risk and ultimate liquidity for long-term bond and loan management purposes.

### Funds Held in **Trust**

Funds Held In Trust (\$36.2 million) includes the equity of the Rental Housing Construction Program which is administered by the Agency but is a State general fund program. The equity is therefore not available for allocation to Agency purposes. Amounts in this classification also include certain funds related to the federal Section 8 rent subsidy program. These funds are set aside for specific purposes associated with that program.

### Operating Requirments

Within the Operating Account the Agency maintains a \$16 million operating reserve, equivalent to one year's operating budget, including a \$3 million revolving fund for bond financing expenses. The revolving fund serves to provide short-term advances to pay the initial **costs** of bond issuance, pay for interest rate hedges, and pay other costs of developing bond programs. Such allocations of equity ensure the continued administration of the Agency's programs and also serve to meet rating agency liquidity and capital adequacy requirements.

## **LOSS PROTECTION**

### Rating Agency Requirements

The credit rating services (Moody's Investors Service and Standard & Poor's) provide certain quantitative guidance regarding the need for reserves to protect against certain quantifiable risks of loss.

For example, **both** rating agencies require the Agency to establish reserves for each bond issue, intended to protect the bondholders and the Agency in the event that the actual cashflows associated with a bond issue differ from the cashflows projected at the time of issuance of the bonds. In order to determine the size of the reserves to be established for each issue, the rating agencies analyze the performance of the projected cashflows and assets at the time of bond issuance under a "worst case scenario". The Agency is required to set aside and maintain reserves in an amount necessary to cover any projected cashflow shortfalls under these worst case scenarios. Such reserves represent a direct allocation and restriction of **the** Agency's equity.

In addition, Standard & Poor's provides certain formulas for determining capital adequacy for its "Top **Tier**" designation and **its** issuer, or general obligation, **credit** rating.

The guidelines Standard & Poor's uses to evaluate housing finance agencies include: number of years issuing bonds, administrative capabilities, investment policy, internal

controls, loan portfolio quality, and maintenance of "unrestricted fund balances" (per S&P's definition) equal to 4% of non-AAA bonds outstanding, 2% of which must be liquid.

In order to calculate the Agency's "unrestricted equity" at any point in time, S&P analyzes the Agency's finances to determine the amount of "unrestricted equity" remaining after restricting additional equity to offset any potential risks which have not been addressed to S&P's satisfaction. For example, the Agency's general obligation pledge currently stands behind \$682 million of single family and multifamily debt, as well as behind CaHLIF's insurance exposure on its \$711 million portfolio. It is anticipated that, during the term of the Plan, the Agency's general obligation ratings will be used to back in excess of \$1 billion of additional single family and multifamily debt. In order to maintain S&P's capital adequacy requirement and related Top Tier status, the Agency must reseed equity against these pledges.

These rating agency calculations are very similar to capital adequacy requirements imposed on financial institutions and are necessary for the financial well-being of CHFA as the State's affordable housing bank. In addition other benefits of meeting S&P's requirements include: 1) a higher bond rating than a bond structure alone would allow, resulting in a lower cost of funds, 2) reduced interest expense to the home buyer, 3) establishment of a mortgage insurance program (CaHLIF), 4) elimination of special hazard insurance as a requirement for single family bond issuance, and 5) a reduction or suspension of other credit enhancements on Agency bond issues. The costs of not meeting these requirements include: 1) an increase in the Agency's cost of funds, 2) jeopardizing CaHLIF's Aa3/A+ claims paying ability ratings, 3) jeopardizing ratings on the Agency's currently outstanding single family debt, 4) increased cost of credit enhancement from bond insurers or letter of credit providers, and 5) less favorable terms for new financial agreements.

Financial projections for the five-year period of this business plan indicate that Plan implementation will result in capital adequacy ratios that meet or exceed rating agency requirements in each of the five years. This achievement will continue to support our Top Tier ranking for the plan period.

### **Loss Protection: Other Prudent Reserves**

A portion of the Agency's equity is restricted to protect the Agency's assets from potential losses due to interest rate risk, natural catastrophes such as earthquakes and floods, risk associated with multifamily administration issues, negative arbitrage, and uncollateralizable investment agreements.

### ***Interest Rate Risk***

In the case of Single Family Programs, the shortage of private activity bond allocation will require the Agency to rely increasingly on the issuance of taxable bonds to support

the desired loan volume. The use of variable rate bonds, whether tax-exempt or taxable, constitutes an opportunity to reduce the Agency's cost of funds, thus reducing the amount of subsidy needed to support taxable bonds or, alternatively, expanding the volume of taxable bonds that can be issued. Currently the Agency has over \$300 million of variable rate bonds outstanding, and it is possible that another \$300 million may be issued in the 1999/2000 fiscal year.

If the Agency chooses to sell more variable rate bonds, it should set aside reserves to cover the risk of rising rates, the costs of acquiring interest rate hedges, and certain risks related to such hedges. For example, hedges we might enter into to reduce our tax-exempt interest rate risk are likely to leave us exposed to the risk of tax law changes to reduce or eliminate the personal income tax. Another risk would be counterparty failure in connection with an interest rate swap or cap.

Because interest rates could rise, either because the Federal Reserve raises short-term rates or because changes in tax law could reduce the value of the tax exemption, the Agency would need to set aside a substantial reserve against this risk. The Agency may also purchase interest rate caps or swap some or all of our exposure to a fixed rate.

### ***Natural Catastrophes***

In order to provide more financing for affordable housing in high-cost areas of the state, the Agency petitioned the rating agencies to allow a higher percentage of single family loans to be made to purchasers of existing condominiums. The rating agencies agreed, but only if the Agency would establish a reserve in an amount equal to 1% of the unpaid principal balance of such loans to effectively insure the loan portfolio against losses in the event of an earthquake. The Agency currently has in its portfolio a total of \$616 million of loans for condominiums.

A portion of the Agency's multifamily loan portfolio is insured under an \$80 million multifamily earthquake and flood insurance policy which has a 5% deductible and does not provide for loss of income. The Agency has restricted equity to supplement the coverage not provided by the policy.

### ***Project Maintenance***

Equity is restricted to protect the Agency from possible losses on multifamily project loans. It should be recognized that the Agency could be called upon at any time to meet certain deficits as a result of maintenance and debt service shortfalls on project loans. Given the size of the Agency's \$747 million multifamily loan portfolio, a reserve of \$3.0 million is a reasonable protection from late payments, emergency maintenance needs or short-term cashflow shortfalls.

### ***Negative Arbitrage***

The Agency expects to be unable to invest the proceeds of taxable bonds at rates equal to its cost of funds. Equity has been reserved to protect the Agency against such negative arbitrage and to ensure the Agency's ability to pay debt service on its bonds outstanding.

### ***Investment Risks***

A portion of the Agency's earlier investment agreements do not contain collateralization requirements. During the term of these agreements, the Agency's principal and interest are potentially at risk. The Agency has allocated equity to provide liquidity to meet debt service obligations in the event one or more of these investment agreement providers experiences financial difficulty.

### **EQUITY ANALYSIS BY FUND AND**

The equity at December 31, 1998 was \$635.6 million (Housing Finance Fund) and \$23 million (Housing Assistance Trust Insurance Fund). All of this equity is restricted per the requirements described previously and as detailed below.

### **Bond Indenture Equity**

As approved by the Board and within rating agency standards, the Agency reinvests and leverages a portion of its restricted equity to support Housing Assistance Trust programs not funded through the use of bond proceeds.

As of December 31, \$370.5 million of the Agency's total equity is restricted within the bond indentures. All of the bond indenture equity is subject to the indenture and rating agency requirements described above, and a portion of the bond indenture equity supports the Agency's operating budget.

Although bond indenture equity is subject to indenture, rating agency, operating and bond credit enhancement requirements, portions of such equity may be invested to support other Agency programs. For example, \$48.5 million of the restricted equity in the Agency's largest single family program is designated as an "insurance reserve" for the benefit of CaHLIF. This use of restricted equity is appropriately designated because the loans insured by CaHLIF are Agency loans which are assets of this program.

### **Rental Housing Construction Program**

The Rental Housing Construction Program, administered by the Agency, accounts for \$7.4 million of the Agency's equity at December 31. This equity is in the form of second mortgages and, as an administered program, is unavailable for Agency reallocation.

### Housing Assistance Trust

As of December 31, HAT accounts for \$78.8 million of the Agency's total equity. All of the equity in HAT is required to meet general obligation pledges and capital adequacy requirements. While meeting these financial means requirements, the Agency may also invest these funds in support of Agency programs which are not otherwise funded by bond proceeds.

CHFA invests, through HAT, in a number of special lending programs which are targeted to special affordable housing needs in support of the primary Single Family and Multifamily lending programs and in support of the CaHLIF programs. Prudent management consistent with rating agency standards allow CHFA to invest some of its restricted reserves in Agency programs through the Trust and still meet its capital adequacy and reserve requirements. These special HAT programs are discussed in the Single Family and Multifamily Programs sections.

Because some of the new HAT program activities involve recycling of short-term loans, we estimate that approximately \$290 million of equity will be needed to support the \$313.5 million of identified HAT programs. In some cases, the liquidity for the actual program activity may come from borrowed funds, especially where there are opportunities to borrow in the tax-exempt market to fund HAT lending programs.

The concept of using HAT as a means for making program-related investments of restricted reserves makes HAT ideal as a revolving loan fund for a variety of purposes and programs. Moneys in HAT will be utilized for short- and intermediate-term loan warehousing purposes in support of the Agency's main line lending programs. Examples of these kinds of investments include: (1) warehousing of single family and multifamily loans that await assignment to bond issues; (2) warehousing of permanent multifamily loans; and (3) warehousing of multifamily loan participations that cannot be financed with federally tax-exempt bonds. In the case of examples (2) and (3), the Agency's strategy would be to invest HAT moneys in these loans with the intention of selling them off or securitizing them in the taxable market to make new moneys available for HAT programs as the need arises.

### Supplementary Bond Security Account

The statutorily established Supplementary Bond Security Account ("SBSA") accounts for \$45.9 million of the Agency's equity at December 31. This equity is subject to many influencing factors such as rating agency requirements, loss protection against interest rate risks, natural catastrophes, and negative arbitrage.

Based on the bonds outstanding to date and estimates of the bonds to be issued and loans to be originated, the Supplementary Bond Security Account will be fully pledged for the duration of the five-year Business Plan.

## Emergency Reserve Account

The Emergency Reserve Account (ERA) accounted for **\$54.2** million of the Agency's equity at December **31**. The equity within the ERA enables the Agency to meet its rating agency requirements for its general obligation pledges and the maintenance of its capital adequacy requirements. It provides the primary source of loss protection for the Agency's assets and has been reinvested in support of the Agency's insurance programs.

All of the ERA equity and the equity of other accounts backs the Agency's general obligation bond and insurance pledges of **\$1.4** billion. The Agency's general obligation will continue to be pledged to provide security for bonds issued to finance single family and multifamily loans and is anticipated to be pledged to interest rate swap counterparties. Liquidity in the ERA is also used for warehousing of both single family and multifamily loans.

All of the equity in the ERA supports the maintenance of the Agency's Top Tier rating agency status and capital adequacy position. The maintenance of these reserve requirements at the levels prescribed by Standard & Poor's is as critical to the Agency's ability to achieve its mission as are the regulatory capital requirements of any other lending institution.

The account has multiple obligations which approximate the account balance of **\$54.2** million as of December **31, 1998**. The account was established by Board resolution at a minimum of **1%** of mortgages outstanding. As of December **31**, the account balance of **\$54.2** million equaled **1.08%** of the unpaid principal balance of loans and **0.93%** of bonds payable.

The following describes how the amounts on deposit in the ERA are provisionally allocated to particular contingencies. These allocations are indicated for administrative purposes only and do not represent limitations on the use of the ERA for each contingency category.

### ***California Housing Loan Insurance Fund***

**\$16.0** million

CaHLIF has restricted reserves of **\$23** million. The Agency's Five-Year Business Plan has a goal of insuring **\$1.2** billion in mortgages. The CHFA Board has currently set aside an existing capital reserve of **\$7.5** million and pledged its support from "reserves otherwise available for such purpose" (Resolution 87-29) for an unspecified level of CaHLIF-insured loan volume. Of the **\$7.5** million, **\$2.85** million has been escrowed to date to meet reinsurer indemnification and escrow requirements. Adoption of previous CaHLIF Business Plans required that reserves be increased to a total of **\$64.5** million. To the extent that CaHLIF insures Agency loans, this reserve can instead be charged in part to the restricted equity of the corresponding Agency's financing program. Of the total pledged, **\$48.5** million is charged against the restricted equity in the single family

bond programs. The balance, \$16.0 million, which includes the **\$7.5** million pledged as described above, is allocated to non-Agency loans and charged to the Emergency Reserve Account.

This combination of restricted equity and ERA reserves is necessary to meet rating agency requirements and to indemnify CaHLIF's reinsurer (Hannover Ruck) against losses. There is also a potential risk that a catastrophic event could result in a call on CHFA financial resources in excess of the \$64.5 million pledge, thereby requiring further Board action to resolve.

***General Obligation and Investment Reserves***

**\$27.4 million**

CHFA has **\$682** million in outstanding bonds that are backed by CHFA's general obligation (not the State's) in addition to credit enhancement (bond insurance or letters of credit). The rating agencies use the shortfall resulting from the worst case cashflows on our general obligation bonds as a charge against equity. CHFA maintains a liquidity reserve for part of this requirement in the ERA. The balance of the reserves is applied from other sources such as HAT loans and various bond issues. The reserve is available in the event that the Agency is called upon to make advances to general obligation bond programs to pay debt service or to reimburse the bond insurer or LOC provider for losses. The reserve is also available for protection against potential losses from interest rate fluctuations and from counterparty failure related to interest rate **swaps** or other hedge instruments. One use of the Emergency Reserve in this regard is the provision of an interest rate cap to **\$30** million of CHFA floating-rate single family bonds issued this fiscal year. Under this internal agreement, the Emergency Reserve Account **will** be drawn on to pay any interest costs in excess of 7 percent. Use of this technique of transferring interest rate risk from our bond programs to the Emergency Reserve Account may be expanded in the future.

CHFA's bond issues create capital in the form of proceeds for the purchase of mortgages. These proceeds are, for the most part, invested with high quality financial institutions with whom we enter into **fixed-rate** investment agreements. During the term of these agreements, principal and interest are at risk, especially from certain early investment agreements which do not contain collateralization requirements. A portion of the ERA is allocated to provide liquidity to meet debt service obligations in the event of financial difficulties with an investment agreement until such time as the funds can be withdrawn from the investment accounts. The total amount invested under the terms of early investment agreements that do not contain collateralization requirements was **\$108** million as of June **30, 1998**.

***Self-Insured Earthquake Coverage***

**\$7.8 million**

To provide affordable single family housing in **high-cost** regions of the State, CHFA petitioned the rating agencies to allow a higher percentage of loans to be made for

purchasers of existing condos. The rating agencies agreed, but only if the Agency established a non-bond reserve of 1% of the loan amount for all existing condo loans made in earthquake zone areas. The Agency has a total of \$616 million of loans on condos in its portfolio. In addition, many newly-constructed condominiums are financed by CHFA even though they are unable to obtain earthquake coverage. The Agency also reserves 1% of each resale condo's loan amount in the Supplementary Reserve Account for \$2.4 million.

The Agency has also obtained earthquake and flood insurance for its multifamily portfolio with a 5% deductible. If called upon, the deductible of \$4 million (calculated on the probable maximum loss of \$80 million) is available in this account.

***Asset Management Project Administration*** **\$3.0 million**

Various multifamily properties may have maintenance and debt service shortfalls due to a variety of factors. The Agency has been called upon at any time to meet certain funding needs (i.e., property taxes, utilities, workouts, etc.). A reserve of \$3.0 million is a reasonable liquidity amount given the size of the Agency's growing multifamily loan portfolio, now totaling \$747 million of unpaid principal balance.

**Operating Account**

The Operating Account accounts for \$19.1 million of the Agency's equity at December 31. This equity is restricted for meeting the Agency's capital adequacy and general obligation requirements, as well as funding the Agency's operating budget and financing reserves.

**EFFEC OF FIVE- BUSINESS PLAN ON AGENCY EQUITY**

**Introduction**

Cashflow analyses of the Agency's bond programs are independently prepared by an investment bank for the purpose of determining the financial strength of these programs. While these cashflow analyses are prepared primarily for review by the credit rating agencies, they are also used by the Agency to analyze the current equity position of any program and to forecast future net revenues. Applying the factors influencing restrictions of the Agency's equity, the resulting analysis quantified the amount of restricted equity which could be reinvested in support of new or expanded programs as described in the Business Plan and projected the timing of such reinvestment opportunities.

**Major Assumptions Underlying the Five-Year Business Plan**

Implementation of the five-year Business Plan as presented in this summary is dependent upon realization of the underlying assumptions. The plan is intended,

however, to remain flexible in the event that actual events differ from these assumptions.

The major assumptions underlying the plan are as follows: receipt of State allocation of private activity bond issuance authority, continued authorization of the federal tax exemption for single family bonds, continued low and stable interest rates, continued authorization of the federal multifamily tax credit program, ongoing demand from first-time home buyers, receptiveness in the marketplace to CaHLIF's program innovations, and local agency financial participation.

Major programmatic assumptions underlying the Plan include the following:

1. Origination of \$5 billion of new single family mortgages to be financed with a combination of tax-exempt and taxable bonds in approximately equal proportions.
2. Commitments of \$630 million of multifamily loans to be financed with tax-exempt or taxable bonds. None of these new loans will be FHA-insured.
3. Insurance of approximately \$1.2 billion of mortgages through CaHLIF.
4. More Private Activity Bond (PAB) allocation will be required as our opportunity declines to recycle prior single family allocation by means of replacement refundings. These opportunities are declining primarily because of the delayed offset of certain prior changes to federal tax law.

### Summary of Assumptions

Several programmatic and financial assumptions were made to arrive at the projections comprising the Agency's Five-Year Business Plan. The following is a summary of such assumptions:

1. Single family portfolio maintains its current delinquency ratio and REO experience.
2. S&P will assign a capital requirement of 12.5% to the FHA Risk-Share multiimily loans and 25% to uninsured multifamily loans.
3. Single Family prepayments to be received according to the following table:

Mortgage Rates	PSA
<i>3.00%</i>	75%
5.875% to 7.60%	100% - 199%
7.61% to 9.00%	200% - 350%

If prepayments arrive slower than forecasted, then the amount of bonds outstanding will be greater, diluting the capital ratio.

4. Average investment rate in the absence of investment agreements to equal 5%.
5. Financial strength of the entire multifamily portfolio to remain at the current level.
6. Interest rates remain sufficiently low during the life of the Plan so that significant economic savings can be generated by means of bond refundings.
7. Operating budget is assumed to increase an average of 5% per year.
8. No unexpected insurance losses in the CaHLIF portfolio.
9. No principal losses from investments.
10. No failures of swap counterparties.
11. No loss in the value of the federal tax exemption.

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RESOLUTION 99-23

**WHEREAS**, pursuant to the Zenovich-Moscone-Chacon Housing and Home Finance Act ("Act"), the California Housing Finance Agency ("Agency") has the authority to engage in activities to reduce the cost of mortgage financing for home purchase and rental housing development, including the issuance of bonds and the insuring of mortgage loans;

WHEREAS, the Agency's statutory objectives include, among others, increasing the range of housing choices for California residents, meeting the housing needs of persons and families of low or moderate income, maximizing the impact of financing activities on employment and local economic activity, and implementing the objectives of the California Statewide Housing Plan;

**WHEREAS**, the Agency desires to amend Resolution 98-23 adopted on May 14, 1998, which committed the Agency to a business plan for the years 1998/99 through 2002/2003; and

**WHEREAS**, the Agency has presented to the Board of Directors a fiscal year 1999/2000 through 2003/2004 annual update of the business plan, in order to adjust to the ever changing economic, fiscal and legal environment, which updated business plan is designated to assist the Agency to meet its statutory objectives, to address the housing needs of the people of the State of California and to provide the Agency with the necessary road map to continue its bond, mortgage financing, and mortgage insurance activities well into the future.

**NOW, THEREFORE, BE IT RESOLVED** by the Board of Directors of the Agency as follows:

1. **The** updated business plan, a copy of which is attached hereto and made a part hereof, is hereby fully endorsed and adopted.

2. In implementing the updated business plan, the Agency shall, as appropriate, satisfy all the capital adequacy, reserve, and any other requirements necessary to maintain the Agency's top-tier designation by Standard & Poor's Corporation, to maintain its general obligation credit ratings and the current credit ratings on its debt obligations, to comply with the requirements of the Agency's providers of credit enhancement, and to satisfy any other requirements of the Agency's bond and insurance programs.

3. **Because** the updated business plan is necessarily based on various economic, fiscal and legal assumptions, in order for the Agency to respond to changing

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Resolution 99-23  
Page 2

circumstances, the Executive Director shall have the authority to adjust the Agency's day-to-day activities to reflect actual economic, fiscal and legal circumstances in order to attain goals and objectives consistent with the intent of the updated business plan.

I hereby certify that this is a true and correct copy of Resolution 99-23 adopted at a duly constituted meeting of the Board of Directors of the Agency held on May 26, 1999, at Burbank, California.

ATTEST: \_\_\_\_\_  
Secretary

Attachment

## MEMORANDUM

To CHFA Board of Directors

Date: May 12, 1999

From: Theresa A. Parker, Executive Director  
CALIFORNIA HOUSING FINANCE AGENCY

Subject: RESOLUTION 99-24: 1999-2000 OPERATING BUDGET

Once again, as part of our annual business planning cycle, we have reviewed all of our programs, reevaluated our processes, and analyzed our personnel needs to determine our resource requirements in the forthcoming fiscal year.

Towards that end, the following is a summary of changes to our operating needs that are required to fully implement the new Business Plan, as well as manage our on-going portfolio:

#### Personnel Services:

To administer the voter approved School Facilities Down Payment Assistance Program, two existing positions were redirected and three positions were added to the Single Family Program.

Three other positions have been added: a Finance Chief for the Multifamily Preservation Mark-@Market Program, one support staff for workload in the Single Family Program, and one support staff for workload in the Housing Enabled by Local Partnerships (HELP) Program. In addition, recently authorized pay increases for staff are funded within the Personnel Services category.

#### Operating Expenses and Equipment:

Facilities Operations - Creation of the School Facilities Fee Program, HELP, and Preservation Mark To Market Program have increased our space needs and related costs in Sacramento. This category also contains funds for scheduled lease adjustments in Culver City and Sacramento.

consulting and Professional Services - This category has increased slightly to reflect an upgrade to CHFA's computerized Loan Servicing system, as well as Information Technology Unit development costs.

Most of the cost increases in the Operating Expense category of the budget will be funded by redirections from other categories. As a result, the 1999/00 fiscal year Operating Expense category has risen only two percent from the current year.

Overall, the proposed budget for next year, including all new programs, staff increases, authorized salary adjustments, and operating expense changes, results in only a five percent increase over the current year.

As is our practice, we have looked at every avenue to *streamline* our operations while maintaining a high level of service to our affordable housing customers. I am confident that the attached budget will provide the resources to carry out the Agency's 1999-2000 Business Plan.

The Board's approval of Resolution 99-24, 1999-2000 Agency Operating Budget, is recommended.

CALIFORNIA HOUSING FINANCE AGENCY  
HOUSING AND INSURANCE OPERATING FUNDS  
DETAILS OF EXPENDITURES

(DOLLARS IN THOUSANDS)

<u>EXPENDITURE ITEM</u>	<u>Actual 97/98</u>	<u>Budgeted 98/99</u>	<u>Proposed for 99/00</u>
<b>PERSONAL SERVICES</b>			
Authorized Salaries	\$8,380	\$10,111	\$10,765
Estimated Salary Savings		(476)	(503)
Staff Benefits	<u>2,154</u>	<u>2,409</u>	<u>2,566</u>
TOTALS, Personal Services	<b>\$10,534</b>	<b>\$12,043</b>	<b>\$12,828</b>
<b>OPERATING EXPENSES AND EQUIPMENT</b>			
General Expense	382	500	450
Communications	272	345	345
Travel	350	380	355
Training	77	72	70
Facilities Operation	887	990	1,121
Consulting & Professional Services	669	1,135	1,300
Central Admin. Sew.	540	647	624
Data Processing	559	450	355
Equipment	<u>185</u>	<u>116</u>	<u>116</u>
Operating Expenses and Equipment	<u>\$3,923</u>	<u>\$4,635</u>	<u>\$4,736</u>
<b>TOTALS, EXPENDITURES</b>	<b><u>\$14,457</u></b>	<b><u>\$16,678</u></b>	<b><u>\$17,564</u></b>

• **Central Administrative Services:** These are service costs (e.g., Finance, Controller, Personnel Board, Treasurer, Legislature, etc.) incurred by the Agency. These charges are calculated by the Department of Finance using a formula that takes three budget years into consideration.

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## CALIFORNIA HOUSING FINANCE AGENCY

CHFA FUND OPERATING BUDGET 1999/00  
DETAILS OF EXPENDITURES

(DOLLARS IN THOUSANDS)

<u>EXPENDITURE ITEM</u>	<u>Actual 07/98</u>	<u>Budgeted 08/09</u>	<u>Proposed for 99/00</u>
<b>PERSONAL SERVICES</b>			
Authorized Salaries	\$7,957	<b>\$9,534</b>	\$10,178
Estimated Salary Savings		(453)	(479)
Staff Benefits	<u>2,050</u>	<u>2,270</u>	<u>2,425</u>
TOTALS, Personal Services	\$10,007	\$11,351	<b>\$12,124</b>
<b>OPERATING EXPENSES AND EQUIPMENT</b>			
General Expense	369	450	400
Communications	258	<b>330</b>	330
Travel	340	365	340
Training	67	62	60
Facilities Operation	<b>844</b>	<b>940</b>	1,071
Consulting & Professional Services	350	885	1,011
Central Admin. Serv.	407	507	568
Data Processing	495	400	305
Equipment	<u>105</u>	<u>100</u>	<u>100</u>
Operating Expenses and Equipment	<u>\$3,395</u>	<u>\$4,119</u>	<u>\$4,185</u>
Distributed Administration	(\$366)	(\$350)	(\$367)
TOTALS, EXPENDITURES	<u>\$13,036</u>	<u>\$15,120</u>	<u>\$15,042</u>

• Central Administrative Services: These are service costs (e.g., Finance, Controller, Personnel Board, Treasurer, Legislature, etc.) incurred by the Agency. These charges are calculated by the Department of Finance using a formula that takes three budget years into consideration.

## CALIFORNIA HOUSING FINANCE AGENCY

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CaHLIF FUND OPERATING BUDGET 1999/00  
DETAILS OF EXPENDITURES

(DOLLARS IN THOUSANDS)

<u>EXPENDITURE ITEM</u>	<u>Actual 97/98</u>	<u>Budgeted 98/99</u>	<u>Proposed for 99/00</u>
<b>PERSONAL SERVICES</b>			
Authorized Salaries	\$423	\$577	\$587
Estimated Salary Savings		(23)	(23)
Staff Benefits	<u>104</u>	<u>138</u>	<u>141</u>
TOTALS, Personal Services	\$527	\$692	\$705
<b>OPERATING EXPENSES AND EQUIPMENT</b>			
General Expense	13	50	50
Communications	14	15	15
Travel	10	15	15
Training	10	10	10
Facilities Operation	43	50	50
Consulting & Professional Services	319	250	289
Central Admin. Serv.	53	60	56
Data Processing	64	50	50
Equipment	<u>0</u>	<u>16</u>	<u>16</u>
Operating Expenses and Equipment	<u>\$528</u>	<u>\$516</u>	<u>\$551</u>
Distributed Administration	\$366	\$350	\$367
TOTALS, EXPENDITURES	<u>\$1,421</u>	<u>\$1,558</u>	<u>\$1,623</u>

• Central Administrative Services: These are service costs (e.g., Finance, Controller, Personnel Board, Treasurer, Legislature, etc.) incurred by the Agency. These charges are calculated by the Department of Finance using a formula that takes three budget years into consideration.

## CHFA/CaHLIF BUDGET 1999-00 PROPOSED

**991**SUMMARY  
PERSONNEL YEARS AND SAURIES

DIVISION	PERSONNEL YEARS			AMOUNT	
	ACTUAL 97-98	AUTHORIZED BUDGET 98-99	PROPOSED 99-00	FINAL BUDGET 1998-99	PROPOSED BUDGET 1999-00
EXECUTIVE OFFICE	6.0	6.0	<b>6.0</b>	<b>\$449,760</b>	\$461,604
ADMINISTRATION	18.2	23.0	23.0	1,095,876	1,145,676
FINANCING	8.0	8.0	8.0	473,328	500,520
FISCAL SERVICES	43.3	<b>44.0</b>	45.0	<b>1,954,824</b>	2,124,924
GENERAL COUNSEL	8.1	9.0	9.0	<b>554,436</b>	580,320
MARKETING	4.4	5.0	5.0	289,728	329,244
PROGRAMS	43.6	59.0	65.0	3,083,184	<del>3,368,700</del>
ASSET MANAGEMENT	24.3	27.0	27.0	1,304,040	1,360,200
CaHLIF	8.0	11.0	11.0	576,764	587,100
Temporary Help	10.5	7.0	6.0	298,000	267,000
Overtime				31,000	40,000
TOTAL SALARIES	174.4	199.0	205.0	\$10,110,940	\$10,765,288
Less Salary Savings*		(0.9)	<b>(10.2)</b>	(476,438)	(481,612)
NET SALARIES	174.4	189.1	194.8	\$9,634,502	\$10,283,676

This figure represents a normal rate of vacancies and lag time in refilling positions in accordance with State budget practices.

FY 1999/00  
 PERSONNEL YEARS  
 AND SALARIES  
 SCHEDULE 7A

ORGANIZATIONAL UNIT Classification	Authorized			Actual 97-98	Authorized	
	Actual 1997-98	Budget 98-99	Proposed 99-00		Budget 98-99	Proposed 99-00
California Housing Finance Agency #0501						
Executive Office:						
Exec Director	1.0	1.0	1.0	8,861 - 9,583	111,648	114,996
Chief Dep Director	1.0	1.0	1.0	7,830 - 8,469	98,664	101,628
Director of Legislation-Federal	1.0	1.0	1.0	5,828 - 6,303	73,308	75,636
Director of Legislation-State	1.0	1.0	1.0	5,695 - 6,159	66,804	70,008
Admin Asst II	2.0	2.0	2.0	3,619 - 4,367	99,336	99,336
Totals, Executive Office	6.0	6.0	6.0	\$444,884	\$449,760	\$461,604
Administration:						
Director's Office:						
SEA I	1.0	1.0	1.0	4,955 - 6,292	73,128	75,504
Ofc Techn	1.0	1.0	1.0	2,150 - 2,613	26,964	29,724
Administrative Services:						
Assoc Personnel Analyst	1.0	1.0	1.0	3,619 - 4,367	49,668	49,668
Assoc Management Analyst	0.0	1.0	1.0	3,619 - 4,367	45,384	47,712
Staff Services Analyst	2.0	3.0	3.0	3,010 - 3,619	123,480	123,480
Bus Services Offr	1.0	1.0	1.0	3,010 - 3,619	41,160	41,160
Bus Services Assistant	0.1	0.0	1.0	2,510 - 3,010	0	35,952
Personnel Techn I	1.0	0.0	0.0	2,317 - 2,755	0	0
Mgt Services Techn	0.9	1.0	0.0	2,318 - 2,755	31,332	0
Ofc Asst	0.4	1.0	1.0	1,857 - 2,256	23,280	23,280
Data Processing:						
DP Mgr III	0.1	1.0	1.0	5,441 - 5,999	66,072	71,988
DP Mgr II	0.9	0.0	0.0	4,585 - 5,532	0	0
Systems Software Spec II	0.0	0.0	1.0	4,576 - 5,530	0	63,036
Systems Software Spec I	1.0	1.0	0.0	4,166 - 5,027	57,180	0
Staff Programmer Analyst	1.0	1.0	1.0	3,977 - 4,797	54,564	57,564
(a) Assoc Programmer Analyst	6.2	8.0	8.0	3,800 - 4,585	417,216	440,160
Programmer II	0.6	2.0	2.0	3,161 - 3,800	86,448	86,448
Totals, Administration	18.2	23.0	23.0	\$945,528	\$1,095,876	\$1,145,676
Financing:						
Director	1.0	1.0	1.0	7,398 - 8,001	93,216	96,012
Financing Off	2.0	2.0	2.0	4,908 - 5,933	138,240	142,392
Financing Spec	1.5	3.0	3.0	3,977 - 4,797	163,692	172,692
Financing Assoc	1.5	0.0	1.0	3,619 - 4,367	0	52,404
Housing Finance Asst	1.0	1.0	0.0	3,010 - 3,619	41,160	0
Exec Assistant	0.4	1.0	1.0	2,678 - 3,255	37,020	37,020
Exec Secty I	0.6	0.0	0.0	2,461 - 2,991	0	0
Totals, Financing	8.0	8.0	8.0	\$453,048	\$473,328	\$500,520

## Fiscal Services:

Comptroller, CEA II	1.0	1.0	1.0	6,273 - 6,916	80,388	82,992
(a) Mortgage Loan Acctg Admin	3.0	3.0	3.0	4,476 - 5,401	188,784	194,436
Acctg Admin I (Supervisor)	1.8	2.0	2.0	4,077 - 4,918	114,600	118,032
Acctg Admin I (Specialist)	0.9	1.0	3.0	3,977 - 4,797	57,300	172,692
Mortgage Loan Acctg Supvr	0.2	0.0	0.0	3,800 - 4,585	0	0
(a) Assoc Acctg Analyst	3.0	3.0	4.0	3,800 - 4,585	156,456	220,080
Sr Acctg Off (Supervisor)	1.0	1.0	1.0	3,710 - 4,476	50,040	53,712
Sr Acctg Off (Specialist)	3.4	3.0	6.0	3,619 - 4,367	150,120	314,424
Mortgage Loan Acctg Off	9.4	13.0	7.0	3,161 - 3,800	561,912	319,200
(a) Mortgage Loan Accountant	5.8	3.0	5.0	2,362 - 2,811	95,904	159,840
Mgt Services Techn	0.7	1.0	0.0	2,318 - 2,755	31,332	0
Acctg Techn	1.6	2.0	1.0	2,150 - 2,613	59,448	31,356
Ofc Techn	0.8	1.0	2.0	2,150 - 2,613	29,724	59,448
Ofc Asst	0.1	0.0	0.0	1,857 - 2,256	0	0
Loan Servicing:						
Staff Services Mgr II (Supvr)	0.0	1.0	1.0	4,476 - 5,401	62,928	63,480
Loan Servicing Manager	1.0	0.0	0.0	4,176 - 5,038	0	0
Housing Finance Spec	0.0	0.0	1.0	3,977 - 4,797	0	54,564
Housing Finance Assoc	1.0	1.0	0.0	3,619 - 4,367	49,668	0
Mortgage Loan Acctg Off	0.8	0.0	0.0	3,161 - 3,800	0	0
Housing Finance Asst	1.0	1.0	1.0	3,010 - 3,619	41,160	43,428
Collections Agent	1.9	2.0	2.0	2,620 - 3,148	71,616	75,552
Housing Finance Trainee	0.1	0.0	1.0	2,510 - 3,010	0	36,120
Mgt Services Techn	2.8	3.0	2.0	2,318 - 2,755	93,996	66,120
Ofc Tech	1.0	2.0	2.0	2,150 - 2,613	59,448	59,448
Ofc Asst	1.0	0.0	0.0	1,857 - 2,256	0	0
Totals, Fiscal Services	43.3	44.0	45.0	\$1,612,357	\$1,954,824	\$2,124,924

## Legal:

Gen Counsel	1.0	1.0	1.0	7,398 - 8,001	93,216	96,012
Staff Counsel III	1.5	2.0	2.0	6,077 - 7,352	167,256	176,448
Staff Counsel	2.0	2.0	2.0	5,273 - 6,375	145,032	153,000
Housing Finance Asst	1.0	1.0	1.0	3,010 - 3,619	41,160	43,428
Staff Services Analyst	0.6	1.0	1.0	3,010 - 3,619	41,160	41,160
Exec Secty I	1.0	1.0	1.0	2,461 - 2,991	34,020	35,892
Typist Legal	1.0	1.0	1.0	2,357 - 2,865	32,592	34,380
Totals, Legal	8.1	9.0	9.0	\$496,057	\$554,436	\$580,320

## Marketing:

Director	1.0	1.0	1.0	6,719 - 7,267	84,660	87,204
Special Asst for Marketing	0.0	0.0	1.0	6,570 - 7,244	0	86,928
Asst for Marketing	1.0	1.0	1.0	5,302 - 5,735	66,816	66,816
Housing Finance Spec	0.4	1.0	0.0	3,977 - 4,797	54,564	0
Assoc Govtl Prog Analyst	1.0	1.0	1.0	3,619 - 4,367	49,668	52,404
Exec Secty I	1.0	1.0	1.0	2,461 - 2,991	34,020	35,892
Totals, Marketing	4.4	5.0	5.0	\$253,712	\$289,728	\$329,244

Programs:

Division Management:

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Director	1.0	1.0	1.0	7,398 - 8,001	93,216	96,012
Deputy Director	0.0	1.0	1.0	6,570 - 7,244	84,396	86,928
Spec Asst to Dir	1.0	1.0	1.0	6,273 - 6,916	80,580	82,992
Exec Asst	0.7	0.0	0.0	2,678 - 3,255	0	0
Ofc Techn	0.0	1.0	1.0	2,150 - 2,613	27,216	31,356
Mark to Market:						
Housing Finance Chief	0.0	0.0	1.0	5,982 - 6,596	0	79,152
HELP:						
Housing Finance Off	0.0	0.0	1.0	4,908 - 5,933	0	71,196
Housing Finance Spec	0.0	0.0	1.0	3,977 - 4,797	0	57,564
Ofc Techn	0.0	0.0	1.0	2,150 - 2,613	0	27,216
Small Business Dev:						
Housing Finance Off	0.0	0.0	1.0	4,908 - 5,933	0	71,196
Housing Finance Spec	0.0	0.0	1.0	3,977 - 4,797	0	57,564
Ofc Techn	0.0	0.0	1.0	2,150 - 2,613	0	31,356
Tech Support:						
Supvng Design <del>Off</del>	0.0	0.0	1.0	5,029 - 6,113	0	73,356
Housing Const Insp	0.0	0.0	1.0	4,482 - 5,446	0	65,352
Sr Design Off	0.0	0.0	1.0	4,344 - 5,278	0	63,336
Assoc Design Off	0.0	0.0	1.0	3,887 - 4,723	0	53,724
Ofc Techn	0.0	0.0	1.0	2,150 - 2,613	0	29,724
Single Family Programs:						
Housing Finance Chief	1.0	1.0	1.0	5,982 - 6,596	76,848	79,152
Housing Finance Off	4.0	4.0	3.0	4,908 - 5,933	276,480	213,588
Housing Finance Spec	1.0	3.0	3.0	3,977 - 4,797	163,692	172,692
Housing Finance Assoc	5.0	5.0	6.0	3,619 - 4,367	238,320	285,984
Housing Finance Asst	6.2	7.0	7.0	3,010 - 3,619	288,120	288,120
Housing Finance Trainee	2.0	5.0	6.0	2,510 - 3,010	171,180	205,416
Mgt Services Techn	1.4	1.0	0.0	2,318 - 2,755	31,332	0
Support Staff - Sacramento:						
Ofc Asst	2.0	2.0	3.0	1,857 - 2,256	48,888	81,216
Prop 1A:						
Housing Finance Spec	0.0	0.0	1.0	3,977 - 4,797	0	54,564
Housing Finance Assoc	0.0	0.0	1.0	3,619 - 4,367	0	49,668
Housing Finance Trainee	0.0	0.0	2.0	2,510 - 3,010	0	68,472
Ofc Asst	0.0	0.0	1.0	1,857 - 2,256	0	24,444
Multifamily Programs:						
Housing Finance Chief	1.0	1.0	1.0	5,982 - 6,596	76,848	79,152
Supvng Design Off	1.0	1.0	0.0	5,029 - 6,113	71,220	0
Housing Finance Officer	4.0	6.0	5.0	4,908 - 5,933	414,720	355,980
Housing Const Insp	1.0	1.0	0.0	4,482 - 5,446	61,944	0
Sr Design Off	0.9	1.0	0.0	4,344 - 5,278	51,888	0
Housing Finance Spec	2.5	6.0	4.0	3,977 - 4,797	327,384	230,256
Assoc Design Off	0.1	2.0	0.0	3,087 - 4,723	107,448	0
Housing Finance Assoc	2.0	2.0	1.0	3,619 - 4,367	99,336	52,404
Housing Finance Asst	2.0	2.0	2.0	3,010 - 3,619	79,272	86,856
Small Business Dev:						
Housing Finance Off	1.0	1.0	0.0	4,908 - 5,933	69,120	0
Housing Finance Spec	1.0	1.0	0.0	3,977 - 4,797	54,564	0
Ofc Techn	0.0	0.0	0.0	2,150 - 2,613	0	0
Support Staff:						
Ofc Techn	1.3	3.0	2.0	2,150 - 2,613	89,172	62,712
Ofc Asst	0.5	0.0	0.0	1,857 - 2,256	0	0
Totals, Programs	43.6	59.0	65.0	\$2,256,331	\$3,083,184	\$3,368,700

Asset Management:							
Housing Finance Chief		1.0	1.0	1.0	5,982 - 6,596	76,848	79,152
Admin Asst I	995	1.0	1.0	1.0	3,010 - 3,619	41,160	43,428
Asset Management - North:							
Housing Finance Off		1.0	1.0	1.0	4,908 - 5,933	69,120	71,196
Housing Maint Insp		2.0	3.0	3.0	4,082 - 4,959	169,200	169,200
Housing Finance Spec		1.9	4.0	4.0	3,977 - 4,797	218,256	218,256
Housing Finance Assoc		3.0	1.0	1.0	3,619 - 4,367	45,384	52,404
Assoc Gov Prog Analyst		0.3	0.0	0.0	3,619 - 4,367	0	0
Housing Finance Asst		3.9	4.0	4.0	3,010 - 3,619	164,640	173,712
Housing Finance Trainee		0.1	0.0	0.0	2,510 - 3,010	0	0
Mgt Services Techn		0.3	1.0	1.0	2,318 - 2,755	31,332	31,332
Support Staff - North:							
Ofc Techn		1.7	1.0	1.0	2,150 - 2,613	29,724	31,356
Asset Management - South:							
Housing Finance Off		1.0	1.0	1.0	4,008 - 5,933	60,156	71,196
Housing Maint Insp		2.0	2.0	2.0	4,082 - 4,959	112,800	119,016
Housing Finance Spec		2.0	3.0	3.0	3,977 - 4,797	163,692	172,692
Housing Finance Asst		1.3	1.0	1.0	3,010 - 3,619	41,160	43,428
Support Staff - South							
Ofc Techn		1.8	2.0	2.0	2,150 - 2,613	59,448	62,712
Ofc Asst		0.0	1.0	1.0	1,857 - 2,256	\$1,324,020	\$1,320,220
Totals, Asset Mngmnt		24.3	27.0	27.0	\$1,201,488		
Temporary Help							
Overtime		10.5	7.0	6.0	266,143	298,000	267,000
					23,927	31,000	40,000
TOTALS, CHFA		166.4	188.0	194.0	\$7,953,475	\$9,534,176	\$10,178,188
Ca Housing Loan Insurance Fund #0916							
Director's Office:							
Director		1.0	1.0	1.0	7,558 - 8,174	95,232	98,088
Delinquency & Claims							
(b) Mortgage Insurance Off		1.0	1.0	1.0	4,674 - 5,153	61,704	61,836
(b) Mortgage Insurance Rep I		1.0	1.0	1.0	2,510 - 3,619	41,160	43,428
Marketing							
(b) Mortgage Ins. Marketing Rep		1.0	1.0	1.0	2,957 - 3,260	60,000	60,000
Mortgage Insurance Spec		0.0	1.0	1.0	3,977 - 4,797	45,240	47,724
Risk Management:							
(b) Mortgage Insurance Off		1.0	1.0	1.0	4,674 - 5,153	61,704	61,836
Mortgage Insurance Spec		1.0	1.0	1.0	3,977 - 4,797	54,564	57,564
Mortgage Insurance Rep II		1.0	1.0	1.0	3,619 - 4,367	49,668	52,404
Mortgage Insurance Rep I		0.0	1.0	1.0	3,010 - 3,619	41,160	41,160
Mgt Services Techn		1.0	1.0	1.0	2,318 - 2,755	31,332	33,060
Temporary Help							
		0.0	1.0	1.0	\$0	35,000	30,000
TOTALS, CaHLIF		8.0	11.0	11.0	\$426,179	\$576,764	\$587,100
TOTALS, AUTHORIZED POSITIONS							
CHFA AND CaHLIF		174.4	199.0	205.0	\$8,379,654	\$10,110,940	\$10,765,288
Regular/Ongoing Positions		163.9	191.0	198.0		\$9,746,940	\$10,428,288
Temporary Help		10.5	8.0	7.0		\$333,000	\$297,000
Overtime						\$31,000	\$40,000

(a) Positions subject to cost recovery from CaHLIF

(b) Positions entitled to additional compensation package

**CALIFORNIA HOUSING FINANCE AGENCY  
ACTUAL AND PROJECTED REVENUES AND EXPENSES**

**996**

**OPERATING ACCOUNT**

(In millions)

	<u>1997/98</u> <u>(Actual)</u>	<u>1998/99</u> <u>(Projected)</u>	<u>1999/2000</u> <u>(Projected)</u>
Beginning Balance	\$13.9	\$15.2	\$15.9
<b>HOUSING REVENUES</b>			
Administrative Fees:			
Single Family	10.7	10.6	10.2
HUD/Multifamily	1.0	1.0	1.1
SMIF Int. on Impounds	0.8	0.8	0.9
Commitment Fees/Misc. Inc.	1.0	0.8	1.0
SMIF Interest on Balance	0.7	1.0	1.0
Net Servicing Fee Income	1.5	0.8	1.5
Operating Transfers	<u>(1.5)</u>	<u>0.9</u>	<u>0.5</u>
Total, Housing	<u>\$14.2</u>	<u>\$15.9</u>	<u>\$16.2</u>
<b>CaHLIF REVENUES</b>			
Investments and Premiums	<u>1.4</u>	<u>1.6</u>	<u>1.6</u>
<b>HOUSING AND CaHLIF</b>			
<b>TOTAL OPERATING REVENUES</b>	<b>\$15.6</b>	<b>\$17.5</b>	<b>\$17.8</b>
<b>EXPENSES</b>			
Housing - Operating Budget	12.8	15.1	15.9
CaHLIF - Operating Budget	<u>1.4</u>	<u>1.6</u>	<u>1.6</u>
<b>HOUSING AND CaHLIF FUNDS</b>			
<b>TOTAL OPERATING EXPENSES</b>	<b>\$14.2</b>	<b>\$16.7</b>	<b>\$17.5</b>
Non-Operating Expenses (Depreciation)	<u>0.1</u>	<u>0.1</u>	<u>0.1</u>
<b>Ending Balance</b>	<b><u>\$15.2</u></b>	<b><u>\$15.9</u></b>	<b><u>\$16.1</u></b>

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## RESOLUTION 99-24

## CHFA OPERATING BUDGET

FISCAL YEAR 1999/2000

WHEREAS, the Board of Directors of the California Housing Finance Agency has reviewed its proposed operating budget for the 1999/2000 fiscal year;

NOW, THEREFORE, BE IT RESOLVED as follows:

1. The operating budget attached hereto is hereby approved for operations of the California Housing Finance Agency Fund and California Housing Loan Insurance Fund for fiscal year 1999/2000.

I hereby certify that this is a true and correct copy of Resolution 99-24 adopted at a duly constituted meeting of the Board of the Agency held on May 26, 1999, at Burbank, California.

ATTEST: \_\_\_\_\_  
Secretary

Attachment

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