



# BOARD OF DIRECTORS

## *California Housing Finance Agency Board of Directors*

Wednesday, March 19, 2008

Clarion Hotel Sacramento  
700 16<sup>th</sup> Street  
Sacramento, California  
(916) 444-8000

9:30 a.m.

1. Roll Call.
2. Approval of the minutes of the January 17, 2008 and February 6, 2008 Board of Directors meetings.
3. Chairman/Executive Director comments.
4. Discussion, recommendation and possible action relative to final loan commitment for the following projects: (Bob Deaner/Edwin Gipson/Ruth Vakili/Roger Kollias)

<u>NUMBER</u>	<u>DEVELOPMENT</u>	<u>LOCALITY</u>	<u>UNITS</u>	
07-028-C	Tahoe Senior Plaza II	South Lake Tahoe/ El Dorado	33	
<b>Resolution 08-06</b> .....				353
08-002-C/N	Bay Avenue Senior Apartments	Capitola/ Santa Cruz	109	
<b>Resolution 08-07</b> .....				371
5. Discussion, recommendation and possible action regarding the adoption of a resolution amending existing Board Resolution 08-04, to permit the use of additional forms of bond indentures to finance multifamily housing projects. (Bruce Gilbertson)				
<b>Resolution 08-08</b> .....				393

6. Update on Bay Area Housing Plan. (Bruce Gilbertson)

7. Report of the Chairman of the Audit Committee regarding status of Committee review of issues relating to the dissolution of Compensation Committee; the development of compensation policies and procedures; changes to compensation process, and the contracting authority of the Executive Director; together with possible recommendations to the Board, and discussion and possible action by Board. (Jack Shine)..... 455
8. Progress report on development of the CalHFA five year business plan (2008-09 to 2012-13). (Senior Staff)..... 523
9. Public hearing pursuant to Health and Safety Code section 51657 (a) regarding revisions to the Agency's schedule of mortgage insurance premium rates. (Chuck McManus)..... 535
10. Reports..... 549
11. Discussion of other Board matters.
12. Public testimony: Discussion only of other matters to be brought to the Board's attention.

**\*\*NOTES\*\***

**HOTEL PARKING:** Attendees will need to pick up free parking permit (available at front desk) upon arrival.

**FUTURE MEETING DATE:** Next CalHFA Board of Directors Meeting will be May 14, 2008, at the Burbank Airport Marriott, Burbank, California.

**STATE OF CALIFORNIA**  
**CALIFORNIA HOUSING FINANCE AGENCY**

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**BOARD OF DIRECTORS**  
**PUBLIC MEETING**

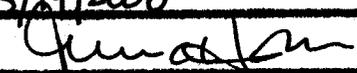
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**The Westin Bayshore Ballroom**  
**1 Old Bayshore Road**  
**Millbrae, California**

**Thursday, January 17, 2008**  
**9:31 a.m. to 1:27 p.m.**

**Minutes approved by the Board  
of Directors at its meeting held:**

03/19/2008  
**Attest:** 

--oOo--

**Reported By: YVONNE K. FENNER, CSR #10909, RPR**

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**STATE OF CALIFORNIA  
CALIFORNIA HOUSING FINANCE AGENCY**

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**BOARD OF DIRECTORS  
PUBLIC MEETING**

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**The Westin Bayshore Ballroom  
1 Old Bayshore Road  
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**Thursday, January 17, 2008  
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yfennercsr@aol.com**

A P P E A R A N C E SDirectors Present:

JOHN A. COURSON, Chairperson  
President  
Central Pacific Mortgage

PETER N. CAREY  
President/CEO  
Self-Help Enterprises

JEFF DAVI  
for Dale E. Bonner  
Secretary  
Business, Transportation and Housing Agency

CAROL GALANTE  
President  
BRIDGE Housing Corporation

LYNN L. JACOBS  
Director  
Housing and Community Development

CARLA I. JAVITS  
President  
REDF  
(formerly Roberts Enterprise Development Fund)

THERESA A. PARKER  
Executive Director  
California Housing Finance Agency

WILLIAM J. PAVAO  
for Bill Lockyer  
State Treasurer

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**CalHFA Staff Present:**

MARGARET ALVAREZ  
Director  
Asset Management

BRUCE D. GILBERTSON  
Director of Financing  
Fiscal Services

THOMAS C. HUGHES  
General Counsel

JIM LISKA  
Loan Officer  
Asset Management

CHARLES K. McManus  
Director  
Mortgage Insurance

JOJO OJIMA  
Office of the General Counsel

JACKIE RILEY  
Director  
Administration

GERALD F. SMART  
Chief  
Homeownership Programs

KATHY WEREMIUK  
Multifamily Loan Officer

LAURA WHITTALL-SCHERFEE  
Chief  
Multifamily Programs

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Board of Directors Meeting - January 17, 2008

**Speakers from the Public:**

ALAN FISHER  
Executive Director  
California Reinvestment Coalition

STANLEY KEASLING  
Chief Executive Officer  
Rural Community Assistance Corporation

HEATHER PETERS  
Deputy Secretary for Business Regulations  
Business, Transportation and Housing Agency

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Table of Contents

<u>Item</u>	<u>Page</u>
1. Roll Call . . . . .	7
2. Approval of the minutes of the November 15, 2007 Board of Directors meeting . . . . .	8
Motion . . . . .	8
Vote . . . . .	9
3. Chairman/Executive Director Comments . . . . .	9
4. Discussion, recommendation and possible action relative to final loan commitment for the following projects:	
07-014-A/S Grand Plaza Los Angeles/Los Angeles Resolution 08-01 . . . . .	18
Motion . . . . .	31
Vote . . . . .	32
07-015-A/N Villa Springs Hayward/Alameda Resolution 08-02 . . . . .	32
Motion . . . . .	44
Vote . . . . .	45
5. Discussion, recommendation and possible action relative to the adoption of a resolution authorizing the Agency's single family bond indentures, the issuance of single family bonds, short term credit facilities for homeownership purposes, and related financial agreements and contracts for services Resolution 08-03 . . . . .	45
Motion . . . . .	52
Vote . . . . .	53
6. Discussion, recommendation and possible action relative to the adoption of a resolution authorizing the Agency's multifamily bond indentures, the issuance of multifamily bonds, short term credit facilities for multifamily purposes and related financial agreements and contracts for services Resolution 08-04 . . . . .	53
Motion . . . . .	55
Vote . . . . .	56

**Table of Contents, continued**

<u>Item</u>	<u>Page</u>
7. Discussion, recommendation and possible action relative to adoption of a resolution authorizing applications to the California Debt Limit Allocation Committee for private activity bond allocations for the Agency's Homeownership and Multifamily programs	
Resolution 08-05 . . . . .	56
Motion . . . . .	58
Vote . . . . .	59
8. Update on Bay Area Housing Plan Financing . .	60
9. Update on Mental Health Services Act Housing Program . . . . .	63
10. Business plan and budget mid-year review . .	128
11. Discussion and possible action regarding potential CalHFA involvement in programs related to the subprime lending crises . . .	76
12. Discussion and possible action regarding contributions of CalHFA for homeowner counseling programs . . . . .	96
13. Report of the Chairman of the Audit Committee regarding Audit Committee review of practices, procedures and contracting authority of the Executive Director; as well as issues relating to salary survey, compensation process, and Compensation Committee, and possible recommendations to and action by Board . . . . .	130
14. Update on Board Retreat Planning . . . . .	12
15. Reports . . . . .	--
16. Discussion of other Board matters . . . . .	164
17. Public testimony . . . . .	165
Reporter's Certification . . . . .	166

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## Board of Directors Meeting - January 17, 2008

1 BE IT REMEMBERED that on Thursday, January 17,  
2 2008, commencing at the hour of 9:31 a.m., at The Westin,  
3 Bayshore Ballroom, 1 Old Bayshore Road, Millbrae,  
4 California, before me, YVONNE K. FENNER, CSR #10909, RPR,  
5 the following proceedings were held:

6 --o0o--

7 **Item 1. Roll Call**

8 CHAIRPERSON COURSON: We will call the Board  
9 meeting to order and ask to call the roll.

10 MS. OJIMA: Thank you.

11 Mr. Davi for Mr. Bonner.

12 MR. DAVI: Here.

13 MS. OJIMA: Mr. Carey.

14 MR. CAREY: Here.

15 MS. OJIMA: Ms. Galante.

16 MS. GALANTE: Here.

17 MS. OJIMA: Ms. Jacobs.

18 MS. JACOBS: Here.

19 MS. OJIMA: Ms. Javits.

20 MS. JAVITS: Here.

21 MS. OJIMA: Mr. Pavao for Mr. Lockyer.

22 MR. PAVAO: Here.

23 MS. OJIMA: Mr. Morris.

24 (No audible response.)

25 MS. OJIMA: Mr. Shine.

1 (No audible response.)  
2 MS. OJIMA: Ms. Bryant.  
3 (No audible response.)  
4 MS. OJIMA: Mr. Genest.  
5 (No audible response.)  
6 MS. OJIMA: Ms. Parker.  
7 MS. PARKER: Here.  
8 MS. OJIMA: Mr. Courson.  
9 CHAIRPERSON COURSON: Here.  
10 MS. OJIMA: Thank you. We have a quorum.

11 --o0o--

12 **Item 2. Approval of the minutes of the November 15, 2007**  
13 **Board of Directors meeting**

14 CHAIRPERSON COURSON: The first order of business  
15 for us this morning is the approval of the Board minutes  
16 from the Thursday, November 15th Board meeting. If  
17 you've had a chance to look at those in your Board book,  
18 a motion is in order to approve them.

19 MR. PAVAO: I move approval.

20 CHAIRPERSON COURSON: Mr. Pavao moves.

21 MS. JACOBS: Second.

22 CHAIRPERSON COURSON: Ms. Jacobs seconds.

23 Any discussion on the minutes?

24 Seeing none, let's call the roll.

25 MS. OJIMA: Thank you.

1 Mr. Davi.

2 MR. DAVI: Yes.

3 MS. OJIMA: Mr. Carey.

4 MR. CAREY: Yes.

5 MS. OJIMA: Ms. Galante.

6 MS. GALANTE: Yes.

7 MS. OJIMA: Ms. Jacobs.

8 MS. JACOBS: Yes.

9 MS. OJIMA: Ms. Javits.

10 MS. JAVITS: Yes.

11 MS. OJIMA: Ms. Pavao.

12 MR. PAVAO: Yes.

13 MS. OJIMA: Mr. Courson.

14 CHAIRPERSON COURSON: Yes.

15 MS. OJIMA: The minutes have been approved.

16 CHAIRPERSON COURSON: Thank you.

17 --o0o--

18 **Item 3. Chairman/Executive Director Comments**

19 CHAIRPERSON COURSON: I have a few things I'd  
20 like to share and some comments this morning. One is  
21 that I know -- I have not talked to him, but I plan on  
22 it -- Mr. Shine is having some very difficult back  
23 problems, and so he is not able to travel. We wish him  
24 well. And I'll follow up after the meeting.

25 I'd like to mention a couple of things. One is

1 a very good piece of good news for all of us. Ms.  
2 Galante has been reappointed by the Assembly --

3 MS. GALANTE: Senate.

4 CHAIRPERSON COURSON: -- or Senate, rather, to  
5 represent them on the Board, so she has another full  
6 term coming.

7 And Carol, we always appreciate your  
8 contributions and welcome back.

9 MS. GALANTE: Thank you.

10 CHAIRPERSON COURSON: I'd like to make a couple  
11 of comments, and some of this we will talk about later  
12 when we talk about subprime and what's going on, but I  
13 think it's important. Terri and Bruce and I traveled to  
14 a -- were invited to attend a Citimortgage Citibank  
15 function for HFAs to talk about the market, subprime and  
16 so on. And there was a group, I would judge maybe 20  
17 different HFAs that were in attendance, all the senior  
18 people. It was a really good session.

19 And I came away from that and at the end I had  
20 the chance of giving the last, sort of, talk or  
21 presentation. And one of the things that struck me  
22 sitting there and listening to that all day was the  
23 challenge -- the time I spent in Washington, the time I  
24 spent in the capital -- what's going to be role of HFAs  
25 after all of this smoke settles.

1           And when you think about it and you look at  
2           where our source of business is, particularly not so  
3           much on the multifamily side, but on the residential  
4           side, single-family side, is who is our customer going  
5           to be? Because our customers are either out of the  
6           business or going to exit the business during 2008. Our  
7           base of servicers, which tend to be some of the more  
8           median and small to median originators that use HFA  
9           single-family first-time products are the ones that  
10          getting squeezed out of the business.

11           And I said to that group, and as I listened to  
12          that group talking during the day, that I think one of  
13          the challenges for HFAs -- and Terri and I've talked  
14          about it -- is what is our role? Who's going to be our  
15          customer? Who is going to originate the product? What  
16          is the market? Are the origination channels going to be  
17          the same as they have been? And what is our mission?  
18          Certainly the first-time homebuyer is the mission, but  
19          coming out of this is there a different set of products?  
20          Is there a different set way of doing business?

21           And as we know, and I'm not certainly  
22          disparaging because we do a five-year plan, but that  
23          five-year plan makes a lot of assumptions over five  
24          years that things are going to stay pretty much the same  
25          in terms of the way we operate, and I'm not so sure

1 that's true anymore.

2 And so one of the things that I think we're going  
3 to be challenged with is doing more than some goals and  
4 objectives and long-range planning is to really think  
5 through and do some strategic planning so that not now  
6 and not in the six months and not in the 12 months, but  
7 we're looking ahead, you know, two to five years about  
8 what our base and what our business is going to look like  
9 after the smoke settles on the market we're in now.

10 --oOo--

11 **Item 14. Update on Board Retreat Planning**

12 CHAIRPERSON COURSON: And that's one of the  
13 reasons why, and certainly not whole reason because we  
14 talked about it at the last Board meeting, that I think  
15 it's important that we set the stage for that. And as  
16 you know we talked at the last Board meeting about the  
17 potential of having a one-day retreat, and you have in  
18 front of you a proposed agenda for that that I'm pleased  
19 to say that we got no "I cannot attends," no no-shows  
20 from anybody on the Board, and there was one "I'll be  
21 there if I can."

22 So we've picked the 6th of February in  
23 Sacramento, as you can see. And the idea of the day is  
24 to break it into two pieces. One is to talk about --  
25 and there's a fellow that I've heard speak twice, John

1 Wagner. He's published some information, and he is --  
2 and has done a substantial amount of work in board  
3 training. I've heard him at two events. He's very  
4 good.

5 And the idea is to come in and share with us  
6 what he sees in other HFAs, how they conduct their  
7 business, the types of policy decisions they get  
8 involved in, the types of activities, the way the board  
9 interreacts. And I think it will be a very good session  
10 for us. Terri and I talked to John last Thursday and  
11 sort of briefed him on some of the areas we want to  
12 emphasize, and we'll do that again before he arrives.

13 And then we want to take that opportunity while  
14 everybody was there -- and he'll talk for a couple of  
15 hours -- take the opportunity while everybody is  
16 there -- and I think Bruce and Terri and I were very  
17 impressed with the presentations done by the senior  
18 folks at Citi. And they published and put out and gave  
19 to us a very extensive document and documents, really,  
20 dealing with the subprime, not so much just the  
21 subprime, but the financial markets, the impact on the  
22 financial markets both historically and looking forward.

23 And I thought it was fascinating, certainly instructive  
24 to me.

25 And so the two senior people at Citi who made

1 that presentation to us at their meeting have agreed to  
2 travel to California and present that same presentation  
3 in the afternoon. So we'll spend the rest of the -- a  
4 couple hours in the afternoon with them. It's really  
5 very, very interesting and good material.

6 And I think that sets -- both of those set the  
7 stage as I want to think through as chair and working  
8 with the staff and the Board is how do we -- how do we  
9 move down this path of thinking more strategically and  
10 using our staff and our Board resources to try to craft  
11 a more strategic plan as we try to think through how our  
12 business is going to look over the next two to five  
13 years.

14 So having said that, that's our plan. I know  
15 it's on the agenda later to talk about the retreat, but  
16 I thought I would do it now so if there are any  
17 questions. You can see our start time and the location,  
18 and we'll move through, take a 30-minute break around  
19 12:30, and then move into the Citi part. So I think it  
20 will be a good day, and we'll try to be cognizant of  
21 getting a -- starting late enough so the folks from the  
22 southern part of the state can travel in that morning  
23 and we'll finish up early enough that they can get back  
24 that night.

25 So are there any questions from any of my fellow

1 Board members?

2 Okay. Seeing that, then I will -- seeing none,  
3 I will turn to our Executive Director.

4 MS. PARKER: JoJo, would you pass these out.

5 Good morning, everyone. Just kind of a couple  
6 newsy notes.

7 We'll talk more about this when we go through  
8 our presentation, but I do want to make sure that  
9 everybody is aware, if they were not, the decisions that  
10 Fannie Mae has made recently in the marketplace with the  
11 imposition of a change in their loan to values to 95  
12 percent in what they are calling distressed markets,  
13 which California is sort of a poster child, and also an  
14 adverse market fee precipitated us to make a decision  
15 last week to announce that we were discontinuing the  
16 delivery platform of NVS for our 35-year IOP program and  
17 going back to using that as a home loan program.

18 And what I've passed out, and JoJo can add this  
19 for the public, is I thought it was worth to share with  
20 the Board we've gotten our first letter from a broker,  
21 Civic Center Home Loans and Realty, essentially  
22 commending the Agency for our decision to enforce the  
23 continuation of a hundred percent loan to value in this  
24 marketplace and the fact that we had lowered interest  
25 rates at the same time and the fact that this would

1 benefit hundreds of low and moderate income families and  
2 that, you know, this is really a courageous thing on the  
3 Agency's part. And this particular entity wrote a real  
4 nice note to the staff about the fact that they really  
5 thank us for our leadership.

6 So I want to just tell you that -- we're going  
7 to talk more about this, that it's interesting that the  
8 market is changing, but we -- and we'll talk about this,  
9 obviously the importance for this group's continuation  
10 of reflecting from the risk standpoint where we should  
11 be and what our role is in the overall marketplace.

12 Following the theme about Fannie Mae, and I also  
13 wanted to say as you're well aware, we instigated over  
14 two years ago an FHA Fannie Mae partnership, affinity  
15 agreement, and it was to be almost a four-year affinity  
16 agreement that had two opportunities during that time  
17 for resets for pricing and terms. That first reset  
18 comes up at the end of March, and we are currently in  
19 negotiations with them seriously about those terms and  
20 fees.

21 Obviously, I think it's pretty transparent in  
22 the marketplace that we have benefited significantly,  
23 and HFAs across the country have benefited and our  
24 customers, from the agreement that was negotiated by  
25 having fees that were really only in the amounts for a

1 very large lender, and for the HFAs it was a great thing  
2 that they had accomplished. So we're hoping that we can  
3 continue, it may be different sort of agreements, but to  
4 continue to do something that allows us to have some  
5 exclusivity in the marketplace to benefit our customers.

6  
7 I just wanted to announce today that we all wish  
8 her -- that this is Kathy Weremiuk's birthday, so happy  
9 birthday Kathy Weremiuk.

10 And to tell you based on last Board meeting's  
11 action by the Board and discussion with the staff,  
12 action on the staff's part asking for the Board to  
13 approve a lengthened time frame for our salary  
14 increases, that the final pay letters have been  
15 processed by the Department of Personnel Administration  
16 and the Comptroller and so we would like to report that  
17 we believe with one minor problem, which we hope to get  
18 fixed, but other than that that issue has been resolved,  
19 and we can move into 2008, I believe, in a fresh start.

20 The last thing just to talk to you about,  
21 renewed my commitment about being very proactive in  
22 getting a Director of Homeownership, get that position  
23 filled. Clearly what's happened with the market, we  
24 need to get a person in here. We've done some -- we got  
25 several résumés. We're doing some interviews this week.

1 And so I hope to be really pushing along in helping us  
2 get quality candidates that we've been able to hire in  
3 the past year.

4 So with that, Mr. Chairman, that concludes my  
5 remarks.

6 CHAIRPERSON COURSON: Okay. Any questions or  
7 comments on Terri's remarks?

8 Seeing none, then let's move into our first  
9 agenda -- or our fourth agenda item, which is the project  
10 Grand Plaza.

11 --oOo--

12 **Item 4. Resolution 08-01, Grand Plaza**

13 MR. DEANER: Good morning. We've got two deals  
14 to present today. I'm going to leave it to the experts  
15 here, our chief and our loan officer, for the details,  
16 but I'll be up here to ask -- answer any questions that  
17 the Board might have.

18 MS. WHITTALL-SCHERFEE: Good morning. The two  
19 deals that we're going to present today, Grand Plaza and  
20 Villa Springs, are both portfolio loans, so they are  
21 currently within the portfolio of the Agency.

22 We are requesting approval on Grand Plaza for  
23 acquisition and permanent financing. Grand Plaza is a  
24 302-unit senior project located in Los Angeles. It was  
25 part of an original -- the original low income housing

## Board of Directors Meeting - January 17, 2008

1 tax credit program, and it is no longer restricted by  
2 those tax credit requirements as of December 31st, 2006.

3 The loans that we are requesting include an  
4 acquisition loan in the amount 16,400,000. There is a  
5 typo on page 1 of the Board write-up. It's at an  
6 interest rate of 5-percent variable, not 5.1-percent  
7 variable, and it would be for 12 months interest only.  
8 At the same time we would be financing \$3.5 million in  
9 tax exempt bonds at 6.25 percent.

10 It's a 30-year loan. The first 15 years are  
11 interest only, and then it's amortized, and Jim is going  
12 to talk to you a little bit more about what this bond  
13 structure involves. Both these loans can be prepaid  
14 with 120 days -- I'm sorry. The first is an acquisition  
15 loan. The second loan can be prepaid with 120 days'  
16 written notice, as can the permanent loan, which is  
17 going to be in the amount of 16,400,000 like the  
18 acquisition loan. It's at an interest rate that's fixed  
19 for 5 percent, and it can be prepaid after year 15 or  
20 the qualified project period with 120 days' notice.

21 The borrower -- the current owner is 601 North  
22 Grand Avenue Partners whose general partner is Care  
23 Housing Services Corp., and the new ownership entity  
24 will be Grand Plaza Preservation LP. We anticipate that  
25 the ownership structure is going to include Las Palmas

1 Foundation. They are a nonprofit well known to the  
2 Agency, and we're very comfortable with their  
3 involvement in this project.

4 This is an unrelated parties transaction,  
5 similar to what you saw at the last Board in November.  
6 AIMCO and the Richmond Group are involved in the current  
7 ownership structure, and AIMCO will also -- or its  
8 affiliates will be involved in the new ownership  
9 structure, but it is an unrelated parties transaction.

10 And with that, I'm going to pass it over to Jim,  
11 and he's going to take you through the slides and just  
12 explain a little bit more about the rehab and the  
13 structure of the project.

14 MR. LISKA: Good morning, Mr. Chairman, Board  
15 members.

16 The project circled with the red is our project.  
17 This is Highway 101. The project is located in central  
18 downtown, in the Chinatown area. It's close to sports,  
19 entertainment district of L.A. As you can see, it's  
20 convenient access to public transportation and the  
21 freeway system. And it's less than one mile from the  
22 Grand Avenue urban renovation.

23 And, next slide. Here's a little bit closer up  
24 of the project. Diagonally across the street is the --  
25 it's under construction. It's the Central Los

1 Angeles -- it's a high school.

2 Across the street to the other direction is  
3 Orsini Apartments. I hope I'm pronouncing it right.  
4 It's a market-rate project, luxury rents, high-end  
5 scale. And our project is basically -- to be a little  
6 bit more specific, it's located in the Chinatown  
7 redevelopment area.

8 Here's a close up, looking across the subject  
9 from Cesar Chavez Avenue. This project was built in  
10 1990, along Cesar Chavez Avenue, it's two floors of  
11 retail, and the retail is not included in our purchase  
12 price.

13 As you go around the corner from Cesar Chavez,  
14 you're on Grand Avenue now. This is the main access to  
15 the subject and to its entrance and the lobby area. And  
16 if you go right around the corner here, this will lead  
17 you down into the subterranean parking garage. There's  
18 302 elderly units, and we have 147 parking spaces  
19 specifically for the elderly.

20 This is an interior courtyard. Nice area. It's  
21 sheltered, you know, environmentally very nice.

22 It's a very spacious lobby, a ballroom,  
23 community room. On one end you can go out into the  
24 balcony area that overlooks Cesar Chavez, and then it  
25 also opens up back into the open courtyard which you

1 just previously saw.

2 Typical one-bedroom unit. Again we have  
3 seniors. Average age is around 78 years. And as far as  
4 turnover, a lot of the original people from when this  
5 project opened are still in the units, and they really  
6 only -- you know, when they go on to the next stage, as  
7 far as maybe going into assisted living, what have you,  
8 is when you see turnover.

9 I think this is the slide that I really want  
10 everybody to pay attention to. As Laura explained, the  
11 tax credit, the expiration has expired on this. The  
12 restrictions are off. What we've done as part of this  
13 sales transaction is you see the rents for the studios  
14 and the one bedrooms and two bedrooms, and really the  
15 one bedroom is it's 459 through 494.

16 What I tried to do is take the most recent rent  
17 roll and basically underwrite to those in place rents,  
18 and then we reached an agreement with the borrower that  
19 those rents will not increase more than 6 percent a year  
20 until they reach the maximum rent levels for 50-percent  
21 AMI and 60-percent AMI. Thirty percent of the units are  
22 at 50 percent, 20 percent are CalHFA's AMI, and 10  
23 percent at tax credit, and then the remainder is at 80  
24 percent at 60 percent.

25 I think you can see the dramatic effect if this

1 project went to market the way it would affect our  
2 elderly because they would be looking at a spiked  
3 increase anywhere from four to five hundred dollars a  
4 month just in a rent increase, which obviously they  
5 couldn't afford. So our whole objective here is to  
6 maintain that deep affordability so that they can live  
7 there.

8 As Laura explained, this is our first project  
9 where we're doing a private placement. AIMCO will be  
10 buying the tax-exempt second mortgage at 3 and a  
11 half million dollars. We have a 6.25-percent rate. A  
12 quarter of that will be an administrative fee for CalHFA  
13 as well as the trustee. The trustee that -- for this,  
14 handling the private placement, will be U.S. Bank.

15 As far as preparation of documents, we have  
16 spent extensive time with Orrick, our bond counsel, as  
17 well as our legal department and our staff here. We are  
18 charging one point up-front on the 3 and a half million  
19 dollars.

20 You'll also see on the interest only for the 15  
21 years, we have to have at least a minimum one-to-one  
22 coverage. And if you look at our cash flow on our  
23 chart, if we were just looking at the rents for the  
24 restricted rents, we start out at about a 1.21 just on  
25 rental income. When you couple that with the

1 interest-only payment from the second mortgage, we're at  
2 about a 1.01, which meets the minimum. And we have to  
3 average about a 1.10 over the life span. And you can  
4 see in subsequent years that the interest rate has been  
5 increasing.

6 As far as the rehabilitation of the project,  
7 we're -- just on hard costs, we're looking at  
8 \$3,165,835, which is about \$10,483 a unit. This is a  
9 newer project. It's one of the most recent projects that  
10 we've done in our portfolio that needs minimum  
11 rehabilitation, but we are doing new roofs. We're doing  
12 dual paned windows. We're looking at drainage, exterior  
13 painting, repairing of balcony decks.

14 On the interior, we're looking at cabinetry.  
15 The cabinetry, even though it's elderly, the cabinetry  
16 is in fair condition. New appliances. Looking at the  
17 baseboard, electric heating, air-conditioning units.  
18 The interior hallways, painting and new carpeting. And  
19 then just embellishing the community center to give it a  
20 little bit more furnishings and sprucing it up. As you  
21 can see, it was pretty sparsely furnished in the  
22 pictures that you saw.

23 Relocation, we're not going to be really doing  
24 any interior intrusive rehabilitation. We have a budget  
25 of \$75,000, which is adequate.

1           The project right now for -- even though it's an  
2   80 percent, what we call an 80/20 project where 20  
3   percent of the units are at 80 percent AMI, there's  
4   pretty much a spectrum or a range of rents. And even  
5   though this is not a Section 8 project, we did allocate  
6   a \$570,000 transition operating reserve for this project  
7   for as needed in the event of as we get turnover or  
8   assistance that we need for the elderly. And it's just  
9   a contingency fund. That's the way I've looked at it.

10           With that, I'm open for questions.

11           CHAIRPERSON COURSON: Any questions on the -- on  
12   this project?

13           Ms. Galante.

14           MS. GALANTE: You know I think it's a very  
15   creative structure, and I don't have any problem with  
16   the actual deal. I guess I'm just curious as to why the  
17   original general partner is selling at all. I mean  
18   why -- you know, this was a tax credit deal. It doesn't  
19   look like it really needs a lot of rehab. Did they not  
20   have a right of first refusal or something to buy their  
21   tax credit investor out and continue to own this  
22   property?

23           MR. LISKA: As far as I know, no. They were  
24   looking to -- this has been placed on the market for the  
25   past couple years. It's been on and off the market.

1 And basically Care Housing, their managing general  
2 nonprofit, I think just wants out of the deal. And they  
3 turned it down, and they just put it on the open market.

4  
5 And we still have an unrelated party, but AIMCO  
6 is still going to be part of the new structure. And we  
7 have -- again as was previously mentioned, we have Las  
8 Palmas, a nonprofit which we've done past deals with.  
9 And I mean they're very excited to get in on this  
10 project and add their expertise and the array of social  
11 services that they can provide to the elderly.  
12 Basically the original sellers want out.

13 MS. GALANTE: Right. And are they getting a lot  
14 of money to get out?

15 MR. LISKA: Yes. Our -- our outstanding -- our  
16 outstanding current mortgage is \$7,539,616 as of  
17 December 2007. It was at a 9.25-percent interest rate,  
18 40-year term. And I'm glad you raised that issue  
19 because there is a \$1.2 million yield maintenance or  
20 prepayment penalty which the sellers are paying to our  
21 agency as part of the exit strategy for this deal.

22 If you look at it, yeah, it is a lot of money,  
23 \$23 million, but, you know, if you look it at on a  
24 per-unit basis, it's \$77,000 as is, and that's  
25 reasonable in today's market in downtown L.A. It's --

1 you know, it's a revitalization area. It's an active  
2 area. It's a prime real estate location, even in  
3 today's economy where we have sagging real estate  
4 prices.

5 MS. GALANTE: I don't disagree with any of that,  
6 I just, you know, as a matter of thinking about this at  
7 a bigger picture level, we are, as the Agency, financing  
8 an acquisition that has some risk. We're increasing  
9 the -- you know, the purchase price is higher, and I  
10 just -- you know, you wonder. You know, ideally the  
11 current owner would maintain the property, would have  
12 bought out the tax credit investor, you know, and  
13 refinanced it themselves.

14 So I just, you know -- I don't have any problem  
15 with the transaction. I just -- I think we're going to  
16 see a lot more of this, and I just think we need to,  
17 maybe as a matter of public policy, not as the Agency,  
18 but overall, be thinking about that. I guess it could  
19 be because this was an early deal, there's the  
20 regulatory agreement expired so quickly that, you know,  
21 there's a lot of value there that we won't see much as  
22 of in the future because the regulatory agreements are  
23 longer term.

24 MR. LISKA: Well, I mean, the whole what we're  
25 trying to do, this is a preservation effort.

1 MS. GALANTE: Yes.

2 MR. LISKA: I mean the way the composition of  
3 this project has turned out, it's a -- it's an  
4 affordable project. The tenants again, as you can see  
5 by those rent levels, they're at bare minimum. And, you  
6 know, this whole project can exit from the tax credit  
7 and go. And that's the overriding concern I think we've  
8 had.

9 And you're right. We've had a lot of internal  
10 discussion on this. Like you, we had our doubts in the  
11 beginning on whether -- how we were going to handle this  
12 project, whether we wanted to participate in it as a  
13 sale or what have you. And we decided in the best  
14 interests of the current tenants there and the  
15 affordability levels, that this is something that we  
16 want to see occur and that we want to see how we can  
17 extend it and make sure that their lives aren't  
18 disrupted, they don't have to relocate at this stage of  
19 their life, and that we're still giving them a unit, you  
20 know, where they have dignity and where they can enjoy  
21 the remainder of their lives.

22 MS. PARKER: Just to echo on that for the Board,  
23 we've spent a lot of time, the staff, meeting and  
24 talking this through. And my concern, as always, by  
25 doing any of these situations, is what precedence are we

1 setting for the future. And we -- I think, you know, in  
2 some respects we would have preferred not have to done  
3 this, but when we looked at it relative to the impact on  
4 the tenants and talked about, you know, what is our role  
5 and our responsibility, we felt we really needed to work  
6 through and come up with something that was a workable  
7 solution, and not just say, you know, we're not  
8 interested.

9 So we -- we really spent a lot of time, and I  
10 think we negotiated in some respects as hard as we could  
11 for the public benefit side of this.

12 CHAIRPERSON COURSON: Ms. Javits.

13 MS. JAVITS: I guess I just wondered is there --  
14 just thinking from the larger perspective of our role  
15 going forward, how many of these deals are we going to  
16 see, I just wonder if there's any information down the  
17 road on the portfolio of groups that have tax credits  
18 now that are nearing expiration that might just tell us  
19 kind of the size and scope of the potential market out  
20 there.

21 I don't know if at some point -- I'm not sure  
22 what you guys are doing around that, but at some point  
23 if there was some information, it might at least give us  
24 some sense of what might come at us.

25 CHAIRPERSON COURSON: Mr. Pavao.

1 MR. PAVAO: Yeah. We've been looking at our  
2 portfolio, and a number of projects have already exited  
3 our portfolio. That is those deals that were -- that  
4 received the credits in '87, '88, '89. Those generally  
5 were under 15-year regulatory agreements.

6 Since that time, that is, those projects where  
7 we awarded credits in 1990 forward, they generally were  
8 captured under 30-year agreements or more recently  
9 55-year agreements, but --

10 AUDIENCE: Can't hear.

11 MR. PAVAO: Thank you. What I was saying was  
12 that our portfolio does have a number of deals, and I  
13 want to say the number is something like 150 deals that  
14 were originated in those first three years that have now  
15 exceeded their initial regulatory agreement, which at  
16 that time was just 15 years.

17 From 1990 forward, we captured them under  
18 30-year regulatory agreements or more recently 55-year  
19 regulatory agreements. But there is a sizable pool of  
20 deals that are in this very same circumstance, unless  
21 there is some other public funding source that's  
22 regulating them for a longer period. This is a case  
23 where apparently there isn't.

24 The other reason for them wanting to have a  
25 sales transaction here, I'm sure, is to beef up that

1 acquisition basis for building those tax credits into  
2 the deal, so I'm sure that's a big motivation.

3 One note is that over in the tax credit side of  
4 this picture, we are tightening down a bit on how much  
5 developer fee one can build into these kinds of  
6 transactions unless there's more significant rehab  
7 taking place. So in this case, I think, was it about  
8 \$10,000 per unit worth of rehab, so they're going to be  
9 coming in at the slightly lower developer fee end basis  
10 as a result.

11 So we're also cognizant of trying to make sure  
12 that we're helping preserve affordable units without  
13 facilitating, you know, huge, huge exits of equity from  
14 these properties as the sale transaction takes place.  
15 It's a dilemma.

16 CHAIRPERSON COURSON: Other questions or  
17 comments?

18 Seeing none, is there a motion to -- there's a  
19 resolution on page 191 for someone to approve --

20 MS. JACOBS: Move approval of the resolution.

21 CHAIRPERSON COURSON: Ms. Jacobs moves.

22 Is there a second?

23 MS. GALANTE: I'll second.

24 CHAIRPERSON COURSON: Ms. Galante seconds.

25 Any further discussion from the Board?

## Board of Directors Meeting - January 17, 2008

1 Is there any discussion or comment from the  
2 public?

3 Seeing none --

4 MS. PARKER: Mr. Chairman, can I just ask one  
5 question?

6 CHAIRPERSON COURSON: Yes. Ms. Parker.

7 MS. PARKER: I've looked through here. I just  
8 want to confirm since the narrative had a typo, there's  
9 no reference in the resolution to the rate of 5 percent.  
10 I just want to make sure --

11 MS. WHITTALL-SCHERFEE: The resolution does  
12 not --

13 MS. PARKER: I -- I just want to make sure the  
14 Board all understands what the terms are.

15 CHAIRPERSON COURSON: Let's call the roll.

16 MS. OJIMA: Thank you.

17 Mr. Davi.

18 MR. DAVI: Yes.

19 MS. OJIMA: Mr. Carey.

20 MR. CAREY: Yes.

21 MS. OJIMA: Ms. Galante.

22 MS. GALANTE: Yes.

23 MS. OJIMA: Ms. Jacobs.

24 MS. JACOBS: Yes.

25 MS. OJIMA: Ms. Javits.

1 MS. JAVITS: Yes.

2 MS. OJIMA: Mr. Pavao.

3 MR. PAVAO: Yes.

4 MS. OJIMA: Mr. Courson.

5 CHAIRPERSON COURSON: Yes.

6 MS. OJIMA: Resolution 08-01 has been approved.

7 CHAIRPERSON COURSON: Okay. And our second  
8 project of the morning is the Villa Springs Apartments.

9 --o0o--

10 **Item 4. Resolution 08-02, Villa Springs**

11 MS. WHITTALL-SCHERFEE: Right. Villa Springs  
12 Apartments -- Villa Springs Apartments is also a  
13 portfolio loan. All the Board members should have been  
14 sent a copy of a revised Villa Springs write-up, and  
15 that's the write-up that we will be speaking from. The  
16 change that we sent to you was really a more elaborate  
17 explanation of existing financing and of other financing  
18 on the project.

19 Villa Springs is a family project. It's a  
20 66-unit project in Hayward, which is in Alameda County.

21 It's currently owned by Eden Housing, Inc., a  
22 California nonprofit public benefit corporation, and it  
23 is being purchased by Villa Springs Apartments, a  
24 limited partnership with the managing general partner  
25 being Villa Springs LLC, another unrelated transaction

1 involving Eden Housing in the limited liability  
2 corporation.

3 This is a request for acquisition, rehab and  
4 permanent financing. The acquisition and rehabilitation  
5 loan that would be made is in the amount of \$5.7 million  
6 at a 5-percent variable interest rate for 12 months  
7 interest only. At the time of the acquisition rehab, we  
8 would be financing a second mortgage which is a HAT  
9 loan, Housing Assistance Trust money, from the asset  
10 management area. And that would be at a 3-percent  
11 interest rate for 30 years. It would be a residual  
12 receipt loan, which is what we have typically done with  
13 our HAT money. HAT money is the Agency money that we  
14 have at our disposal.

15 The permanent loan would be in the amount of  
16 \$3.1 million. It would be a 5-percent fixed interest  
17 rate. It would be a 30-year amortization prepayable  
18 after year 15 or the qualified project period, and it  
19 would be tax-exempt financing.

20 And Jim's going to explain the structure because  
21 this is a deal that really needs a lot of rehabilitation  
22 and a lot of the other income sources on this project  
23 are making substantial contributions, as are we.

24 MR. LISKA: This project is located on the west  
25 side. This is Interstate 880. It's in an established

1 neighborhood surrounded by similar apartments.

2 This, right through here -- oops. Right through  
3 here there's a -- traverses a -- the Alameda County  
4 flood channel. It's concrete, and it's a chain-link  
5 fence, and it is maintained supposedly by the County,  
6 even though our project does do a -- some maintenance  
7 work on it.

8 It's a gated entry.

9 A picture of the tot center.

10 Typical interior.

11 The exterior, which we're going to be -- T11  
12 siding. All of this wood siding is going to be stripped  
13 off. I mean this is a project that Asset Management,  
14 which I give a lot of credit to, has spent a long time  
15 on this trying to work as far as doing this refinancing,  
16 working on extending regulatory agreements and just  
17 trying to take care of the project.

18 I think we would term this a troubled project.  
19 It desperately needs our refinancing, our help as far as  
20 for the rehabilitation and maintaining the habitability  
21 and livability of this project.

22 Next slide. As far as rent levels, again is  
23 this is a non-Section 8 project. It's got three  
24 regulatory agreements on it. It has our regulatory  
25 agreement. It has the County of Alameda regulatory

1 agreement. It has HED. It's a CHRP regulatory  
2 agreement. And the last, we're in the city of Hayward,  
3 and the City of Hayward has a rent ordinance agreement.  
4

5 Fifty of the 66 units are rent restricted. The  
6 other 15 units are market rate. And they're subject to  
7 rent restriction in which rents can't be increased more  
8 than 5 percent a year. And then we have one  
9 two-bedroom, which is the manager's unit, which is  
10 non-revenue-producing.

11 And given the rent levels of this project, this  
12 is part of the -- what we're trying to work out as to be  
13 able to provide the income necessary in order to debt  
14 service the project as well as do the necessary  
15 rehabilitation.

16 The existing mortgage on the project is  
17 \$1.8 million plus at an 8.14-percent interest rate. One  
18 of the things, as you notice on page 2 of the new  
19 package, there is a swap determination. I'm asking the  
20 Board to waive the \$206,000 swap determination fee  
21 because the project just can't afford it. In addition,  
22 the County has waived \$1-million worth of their  
23 interest, and you're only looking at a County principal  
24 balance of \$927,000, I believe.

25 We are going to be paying off our original HAT

1 loan of \$298,000. I'm also asking the Board to waive  
2 the accrued interest on that HAT loan of approximately a  
3 hundred thousand dollars. So there's a -- two waivers  
4 that I'm requesting in addition to our refinancing,  
5 \$206,000 on the swap termination, a hundred thousand  
6 dollars on the HAT accrued interest.

7 We're also looking at in the financing where,  
8 since the new borrower is a -- there's a modification,  
9 an assumption of the previous loans. And the previous  
10 loans being the CHRP loan and the county loan. And the  
11 modification of these loans are that they're being  
12 assumed, and they're being extended to the end of the  
13 term of the new tax credit regulatory agreement, which  
14 takes that out another 55 years.

15 The regulatory agreements on these started back  
16 in 1988. And when we look at forward another 55 years,  
17 we're looking to the year 2063, I believe. And what  
18 we've done is to do a net present value of these loans  
19 in order to accommodate where we can allow a seller  
20 takeback of \$1,682,332.

21 And this was basically -- how did we arrive at  
22 that number? We have a value, as-is value, on this  
23 property of \$4,180,000, and we're paying off our first  
24 mortgage of one million, 800-some odd thousand dollars.

25 We're paying off the HAT mortgage of \$298,000. We're

1 looking at the present value for the CHRP loan. We're  
2 looking at the present value of the county loan.

3 And that residual amount is 1,682,000, which is  
4 a seller takeback long term. It will paid out of resid  
5 receipts at 3 percent. And part of the tax credits  
6 scenario is that you have to look to see that these  
7 loans can be hypothetically repaid over the term of the  
8 regulatory period out to 2063. And that's the way we  
9 derived it.

10 As far as relocation, since we have a budget --  
11 we have a budget of \$150,000 allocated here. We have a  
12 professional relocation group, Overland, Pacific &  
13 Cutler, Inc., that is doing the oversight of the  
14 relocation. Five families we know are overqualified and  
15 will have to be relocated when we go to low income  
16 housing tax credits structure.

17 Originally we were estimating about \$30,000 per  
18 family. Right now the total looks like it's going --  
19 based upon Overland, Pacific & Cutler's preliminary  
20 analysis is \$82,500. So we have that to take care of  
21 the overqualified families as far as relocation, plus  
22 the residual money will be used for temporary  
23 relocation.

24 This project will be subject to prevailing wage  
25 as far as the rehabilitation costs, and we will be doing

1 the construction loan.

2 The rehab budget is \$2,573,830 or \$38,997 per  
3 unit. This does not include -- we have required in  
4 addition -- the \$2,500,000 basically takes into  
5 consideration doing the exterior work for the siding,  
6 balconies, decks, what have you. We have also allocated  
7 an additional \$250,000 for the interior, which will be  
8 done by Eden Mark Maintenance staff.

9 And this is one reason why we were pretty  
10 adamant that we wanted to see all the work done at this  
11 stage because of the project's condition. This is one  
12 reason why we're doing the HAT loan at 3-percent  
13 residual receipts so that we can have the work done  
14 properly.

15 It should also be noted that Eden Housing is  
16 located in the city of Hayward. They're one of our  
17 major nonprofits in the Bay Area. They're making a  
18 contribution of \$380,792 of their funds towards this  
19 project.

20 As far as the recording, again, our regulatory  
21 agreement will be in first position. Our first deed of  
22 trust will be in first position, and then our HAT will  
23 be in second position, and then we'll still have, as we  
24 do previous right now in the existing financing scheme,  
25 the soft-money financing by the County of Alameda, CHRP

1 and the City of Hayward.

2 The City of Hayward loan was a recent addition  
3 to this project out of necessity. The roofs were  
4 leaking, and Eden went to the City of Hayward this past  
5 year and got a loan for \$250,000 to redo the roofs.  
6 That is part of our eligibility basis as far as figuring  
7 tax credits.

8 With that, I'll entertain questions.

9 CHAIRPERSON COURSON: Questions on the project?

10 MS. PARKER: Mr. Chairman, can I just add one  
11 other thing?

12 We've tried to make a little bit of a  
13 modification in the document that we submit to you to  
14 try to provide as much information as we can in  
15 articulating how a particular proposal to the Board  
16 affects our bottom-line numbers so you can take into  
17 consideration when we are asking for something that, you  
18 know, is, as Jim said, a waiver of dollars.

19 In this particular case, I just also want to  
20 make -- draw to your attention the -- as part of our  
21 business plan, we had by the Board adopted essentially a  
22 corpus of funds, our Housing Assistance Trust funds,  
23 that could be used in these particular cases. And so  
24 from the standpoint when we ask for these waivers, we  
25 really are covering those costs. Bruce, correct me if

1 I'm wrong, but we're tracking them relative to the item  
2 in our business plan where you have essentially  
3 allocated funds for us to go in when we do a project.

4 So for all of your -- you know, think about line  
5 item budgets. We are -- we have -- we're counting  
6 against that pot of money that you have essentially  
7 approved for these kinds of purposes. So it's not just  
8 asking you for a waiver and these dollars are going to  
9 come out of the ether somewhere.

10 CHAIRPERSON COURSON: Is it -- but is it, as it  
11 says in here, a fact that the \$206,000 waiver, if you  
12 would, it's noted that that would be really basically  
13 neutral to the -- to the Agency just because of the  
14 effect of the reduction in the -- with the --

15 MS. WHITTALL-SCHERFEE: Yes, that's what's --

16 MS. PARKER: Federal trading.

17 CHAIRPERSON COURSON: -- federal trading. So  
18 it's a waiver on that budget, but we get it back on the  
19 other side.

20 MS. PARKER: But there's two waivers; right?

21 CHAIRPERSON COURSON: The other is the hundred  
22 thousand dollars of accrued interest, are the two  
23 waivers being asked for. That one would not be offset.

24 MR. LISKA: Right.

25 CHAIRPERSON COURSON: Ms. Javits.

1 MS. JAVITS: I'm just trying to -- I think  
2 reading between the lines it looks like, did Eden buy  
3 this in 1992? I mean that's when all these agreements  
4 are recorded with various public agencies.

5 MR. LISKA: Yes. Yes, Eden is the -- Eden  
6 Housing, Inc., is the original owner.

7 MS. JAVITS: It was built in '70. They didn't  
8 build it? Or they did build it? Have they owned it  
9 from the beginning?

10 MR. LISKA: No, they have not.

11 MS. JAVITS: No. So they bought it in  
12 the nineties -- is that --

13 MR. LISKA: Yes.

14 MS. JAVITS: I was just asking because you said  
15 it's in a pretty deteriorated state and it's one of the  
16 best affordable nonprofits we have.

17 MR. LISKA: They are one --

18 MS. JAVITS: What's been happening?

19 MR. LISKA: They are one of the best -- one of  
20 our best nonprofits that we have, you are correct. And,  
21 again, you know, given the income restrictions, what  
22 have you, and then not getting the increases, this is a  
23 project -- and not being able to -- with the CHRP loan  
24 as far as rent levels and what you can do for increases,  
25 what have you, there are certain restrictions based on

## Board of Directors Meeting - January 17, 2008

1 that affordability component where you can't derive the  
2 cash flow that you need from the project in order to do  
3 the necessary repairs that's required over a period of  
4 time.

5 MS. JAVITS: But shouldn't -- were there  
6 replacement reserves?

7 MR. LISKA: Yes, there were replacement reserves  
8 and --

9 MS. JAVITS: They were inadequate?

10 MR. LISKA: They were inadequate, and we have  
11 used them. However, given the age of the project and  
12 the condition, we still need to do quite a bit. As you  
13 can see, our budget for bringing this back up to a more  
14 competitive status is one of our more expensive  
15 projects.

16 MS. JAVITS: Yeah. It just doesn't speak,  
17 obviously, too well to the way these were underwritten  
18 since they were underwritten already by so many public  
19 agencies, you know, to end up with a product in this  
20 kind of state.

21 CHAIRPERSON COURSON: Mr. Pavao.

22 MR. PAVAO: Yeah. To that point, it's probably  
23 the person who underwrote this thing for HCD back then.

24 MS. JAVITS: I withdraw my comments.

25 MR. PAVAO: I think part of this is -- I think

1 part of this is the legacy of the CHRP-R program, which,  
2 you know, with the best of intentions was trying to  
3 stretch a modest sum of money among a lot of projects.  
4 We are finding in our tax credit portfolio the CHRP-R  
5 deals need significant reinvestment at Year 15.

6 So I'm aware of a number of properties that sort  
7 of fit this description. And again, I think it was, you  
8 know, sound public policy at the time, but over -- over  
9 the years, we've realized, gosh, you know, those dollars  
10 saved at the front end are coming back to bite us later.  
11 So I'm an advocate of, you know, when in doubt, let's be  
12 very aggressive with the rehabs on these deals and let's  
13 square it away and get good sound properties going  
14 forward.

15 MS. GALANTE: I would just like to -- I totally  
16 concur with that. And Bill knows, I think, of BRIDGE's  
17 entire portfolio the only property we have that  
18 struggles is an old CHRP project.

19 CHAIRPERSON COURSON: Other questions or  
20 comments from the Board?

21 Mr. Davi.

22 MR. DAVI: Just kind of following, I'm a little  
23 concerned about whenever you take off T11 siding, you  
24 don't know what you'll find underneath. Do we have  
25 adequate contingency in the 2.5 budget --

## Board of Directors Meeting - January 17, 2008

1 MR. LISKA: Yes, we have --

2 MR. DAVI: -- for other surprises?

3 MR. LISKA: Yes, we have a contingency reserve.

4 We have been out on site with the general contractor.  
5 We've had a structural. Yes, we are taking off the T111  
6 siding and we will also be doing reinforcement bracing,  
7 even though it's a two-story structure, to make sure  
8 that it's sound and adequate. And you'll probably be  
9 seeing like a Hardie board, which is what we've been  
10 using.

11 CHAIRPERSON COURSON: Other questions from the  
12 Board?

13 On page 215 is resolution 08-02. Is there a  
14 motion?

15 MS. GALANTE: So moved.

16 CHAIRPERSON COURSON: Ms. Galante moves.

17 Is there a second?

18 MR. DAVI: Second.

19 CHAIRPERSON COURSON: Mr. Davi seconds.

20 Any further discussion from the Board?

21 Any discussion or comment from the public?

22 Seeing none, we'll call the roll.

23 MS. OJIMA: Thank you.

24 Mr. Davi.

25 MR. DAVI: Yes.

## Board of Directors Meeting - January 17, 2008

1 MS. OJIMA: Mr. Carey.  
2 MR. CAREY: Yes.  
3 MS. OJIMA: Ms. Galante.  
4 MS. GALANTE: Yes.  
5 MS. OJIMA: Ms. Jacobs.  
6 MS. JACOBS: Yes.  
7 MS. OJIMA: Ms. Javits.  
8 MS. JAVITS: Yes.  
9 MS. OJIMA: Mr. Pavao.  
10 MR. PAVAO: Yes.  
11 MS. OJIMA: Mr. Courson.  
12 CHAIRPERSON COURSON: Yes.  
13 MS. OJIMA: Resolution 08-02 has been approved.  
14 CHAIRPERSON COURSON: Okay. Thank you.

15 --o0o--

16 **Item 5. Resolution 08-03, discussion, recommendation and**  
17 **possible action relative to the adoption of a**  
18 **resolution authorizing the Agency's single family**  
19 **bond indentures, the issuance of single family**  
20 **bonds, short term credit facilities for**  
21 **homeownership purposes, and related financial**  
22 **agreements and contracts for services**

23 CHAIRPERSON COURSON: The next item on the agenda  
24 is we'll take items 5, 6 and 7. And those of you who  
25 have been on the Board for more than a year know that

1 this is the time of the year where we discuss and review  
2 resolutions on our activity, issuance of securities. And  
3 so Bruce Gilbertson is going to take us through that.  
4 You have starting at page 217 the documents and the  
5 actual resolutions.

6 Mr. Davi.

7 MR. DAVI: Can I just interrupt you for just one  
8 second, Mr. Chairman.

9 I just want to take a second to introduce  
10 Heather Peters who's here today. She's the deputy  
11 secretary of regulation. This is regulation of housing,  
12 that BTH, and she too may be representing Secretary  
13 Bonner in my absence.

14 So thank you, Heather, for being here.

15 CHAIRPERSON COURSON: Heather, it's nice to have  
16 you here. We've talked by phone and by e-mail and it's  
17 nice to see you in person. Thank you for joining us.

18 MS. PETERS: And please excuse me, I'll need to  
19 leave early to head back to Sacramento to brief the  
20 cabinet on some of the issues on subprime you'll be  
21 discussing here today.

22 CHAIRPERSON COURSON: Okay. I'm sure there's a  
23 lot of that discussion going on in Sacramento these  
24 days.

25 MS. PETERS: Quite a bit.

## Board of Directors Meeting - January 17, 2008

1           CHAIRPERSON COURSON: There were hearings, I was  
2 in hearings the first three days of the week on the same  
3 topic.

4           Okay. Bruce.

5           MR. GILBERTSON: Great. Thank you, Mr.  
6 Chairman, and good morning, Members of the Board of  
7 Directors.

8           As the chairman mentioned, each January we  
9 present for the Board's consideration a series of  
10 resolutions to provide the continuing authority for us  
11 to issue bonds and enter into the full range of  
12 financial agreements that we use as part of managing our  
13 debt obligations.

14           This morning I have three resolutions that I'll  
15 discuss and present to the Board: One to reauthorize  
16 the issuance of single-family bonds to fund our loan  
17 programs, the second to authorize the issuance of  
18 multifamily bonds for the multifamily program and then  
19 thirdly an authorization for us to apply to the  
20 California Debt Limit Allocation Committee for purposes  
21 of securing private activity bond volume cap.

22           Resolution 08-03 is reauthorization for us to  
23 issue single-family bonds in the following amounts under  
24 any of the previously approved forms of indentures.  
25 Specifically, this resolution would authorize the

1 issuance of bonds in the amount of bond principal being  
2 retired and eligible to be refunded pursuant to federal  
3 tax law, the amount of new project activity volume cap  
4 awarded to us by the California Debt Limit Allocation  
5 Committee and up to \$900 million of federally taxable  
6 bonds.

7           New to this year's resolution is a modification  
8 to the homeownership lending programs to include the  
9 refinancing of existing loans of low and moderate income  
10 borrowers. This action would create Board authority  
11 consistent with statutory authority and would be limited  
12 to refinancing loans on moderately valued properties of  
13 low and moderate income individuals and families.

14           Of course any refinancing program would only be  
15 proposed where the economic conditions would allow a  
16 program to be viable. There are several obstacles that  
17 we're aware of in creating a viable program including a  
18 low cost source of capital to provide the financing as  
19 well as appropriate alignment of property values and  
20 loan amounts to deal with the deterioration in home  
21 values that we've experienced in the state.

22           Back to kind of the core purposes of the  
23 single-family resolution which you've heard me speak  
24 about before, but this resolution would authorize the  
25 full range of related financial agreements, allow for

1 the investment of bond proceeds, hedge interest rate  
2 exposures in the derivatives market, to hire consultants  
3 as advisers as needed to help us manage our swap  
4 portfolio and do quantitative analysis.

5 The resolution would also reauthorize the use of  
6 short-term credit facilities not to exceed \$500 million  
7 for all of our programmatic purposes. And lastly this  
8 resolution is a form of a continuing authorization,  
9 meaning that the authority provided here would not  
10 expire until 30 days after this Board met in early  
11 January of 2009, at which time, if there was a quorum so  
12 they could take action on a reauthorization.

13 In 2008, just briefly, you know, our plan is to  
14 continue to do use our double-A rated home mortgage  
15 revenue bond indenture to finance both whole loans and  
16 any and all remaining mortgage backed securities. As  
17 Terri mentioned in her opening comments, we've at this  
18 point converted back to a whole loan program for our  
19 interest-only product due in the disruptions in the  
20 marketplace and Fannie's reassessing of some fees and  
21 this whole repricing negotiation that's ongoing.

22 We will continue to use short-term credit  
23 facilities to temporarily warehouse loans in advance of  
24 the signing, then for a particular bond series through  
25 the use of in this case the borrowing that we have from

1 the State's surplus money investment fund.

2 With that, I'll stop talking, and I'll open it  
3 up to any questions and be happy to respond.

4 CHAIRPERSON COURSON: Questions on the -- on the  
5 bond resolution for -- this is the single family, just  
6 the single family.

7 MR. GILBERTSON: Just the single family.

8 MS. JACOBS: Could I?

9 CHAIRPERSON COURSON: Yes. Ms. Jacobs.

10 MS. JACOBS: This is not so much a question as a  
11 comment. I'm very pleased to see that we are renewing  
12 the authorization at this point to do a refinance  
13 program. In case there is some authorization at the  
14 federal level during this year, we will be prepared to  
15 do that. I believe that is the intent here. The intent  
16 isn't to go ahead and just --

17 CHAIRPERSON COURSON: Right. That is --

18 MS. JACOBS: -- do a program, but I think it's  
19 very, very wise for us to be prepared so that if, in  
20 fact, there is some federal authorization to do this  
21 kind of program for CalHFA -- for HFAs, sorry, that  
22 we'll be -- we'll have the authority for our staff to  
23 work on a program.

24 CHAIRPERSON COURSON: That is the intent. And  
25 when we talk about the subprime agenda item, we'll be

1 talking about the status of that potential federal  
2 legislation allowing that, so we're just trying to be  
3 prepared in case the authority comes forward.

4 MS. PARKER: Just other piece of that, though,  
5 and a part of it is I think that's an offshoot of it,  
6 and what happened was when we started getting all these  
7 questions about our ability to do these kinds of  
8 programs, Tom went back and did the old legal eye over  
9 it and realized that, in fact, it was worded this  
10 particular way in our statutes. And so really what we  
11 are trying to do, first of all, is to update our  
12 resolution to match what our statute says so -- and  
13 that's all we want to be doing at this point in time.  
14 Anything beyond that we would certainly be coming back  
15 as part of it, but we thought we should make sense to  
16 have the resolution match what the statute says.

17 CHAIRPERSON COURSON: Other questions?

18 Ms. Javits.

19 MS. JAVITS: I just wanted to clarify. So right  
20 now we can only make loans to first-time homebuyers.

21 CHAIRPERSON COURSON: Right.

22 MS. JAVITS: But our statute allows us in theory  
23 to do refinancing and then if they lifted that  
24 restriction, we could go ahead. Is that sort of the  
25 point?

1 MR. HUGHES: Yes, that's correct. There are a  
2 number of statutes that relate to refinancing, but  
3 essentially the definition of a mortgage loan in our  
4 statutes includes either a loan or refinancing. We  
5 realize that it had never been dealt with in the Board  
6 resolution simply because it was never possible  
7 economically to do a viable program. And again, as was  
8 said, we're simply trying to have the Board resolution  
9 match what we are legally able to do at a state law  
10 level apart from the issue of whether federal law  
11 will --

12 MS. PARKER: See, this doesn't change --

13 MR. HUGHES: -- ultimately authorize this.

14 MS. PARKER: This doesn't change federal tax law  
15 for us to use exempt financing. And so I think this is  
16 what we've been saying kind of in the past, well, you  
17 know, there is no economics that we have been able to  
18 identify to do a taxable -- which is what we had to do,  
19 a taxable bond relative to other programs out in the  
20 marketplace to help anybody in that situation, so.

21 CHAIRPERSON COURSON: Other questions? The  
22 resolution that we are considering is on page 219. It's  
23 resolution No. 08-03. Is there a motion to approve?

24 MS. JAVITS: So moved.

25 CHAIRPERSON COURSON: Ms. Javits approves.

## Board of Directors Meeting - January 17, 2008

1 Is there a second?

2 MS. JACOBS: Second.

3 CHAIRPERSON COURSON: Ms. Jacobs seconds.

4 Is there any comment?

5 Any comment, questions from the public?

6 Let's call the roll.

7 MS. OJIMA: Thank you.

8 Mr. Davi.

9 MR. DAVI: Yes.

10 MS. OJIMA: Mr. Carey.

11 MR. CAREY: Yes.

12 MS. OJIMA: Ms. Galante.

13 MS. GALANTE: Yes.

14 MS. OJIMA: Ms. Jacobs.

15 MS. JACOBS: Yes.

16 MS. OJIMA: Ms. Javits.

17 MS. JAVITS: Yes.

18 MS. OJIMA: Mr. Pavao.

19 MR. PAVAO: Yes.

20 MS. OJIMA: Mr. Courson.

21 CHAIRPERSON COURSON: Yes.

22 MS. OJIMA: Resolution 08-03 has been approved.

23 --o0o--

24 **Item 6. Resolution 08-04, discussion, recommendation and**

25 **possible action relative to adoption of a**

1           **resolution authorizing the Agency's multifamily**  
2           **bond indentures, the issuance of multifamily**  
3           **bonds, short term credit facilities for**  
4           **multifamily purposes, and related financial**  
5           **agreements and contracts for services**

6           CHAIRPERSON COURSON: Okay. The next item starts  
7           at page 231 and that is a multifamily bond resolution.

8           MR. GILBERTSON: Yes, correct. Resolution 08-04  
9           is again reauthorization to issue multifamily bonds  
10          under any of our formerly approved forms of indenture in  
11          the following amounts including an amount equal to bond  
12          principal that's being retired, any amounts that are  
13          awarded to us as private activity bond cap by the  
14          California Debt Limit Allocation Committee and up to  
15          \$800 million of qualified 501(c)(3) bonds and/or  
16          federally taxable bonds.

17          This resolution also authorizes if the  
18          opportunity presented itself the authority for us to  
19          issue up to \$300 million to acquire an existing  
20          portfolio of rental housing loans.

21          Just, you know, quickly, again, a lot of these  
22          mirror one another, the single-family resolution and the  
23          multifamily resolution, but this includes authorization,  
24          again, for the full range of financial products allowing  
25          us to invest the bond proceeds, hiring consultants and

1 other advisers as necessary, entering into the  
2 derivatives market to hedge variable rate bond exposure.

3 It would allow us, again, to have up to  
4 \$500 million in the aggregate of short-term credit  
5 borrowings to use as a warehouse facility for purposes  
6 of warehousing loans in advance of either issuing bonds  
7 or assigning the loans to a bond financing. Just as the  
8 single-family resolution provides for continuing  
9 authorization and will not expire until 30 days after  
10 the Board first meets in calendar year 2009.

11 Quick look at our financing plan. Oops.  
12 Getting ahead of myself. For 2008, we plan to continue  
13 to use the multifamily Housing Revenue Bonds III  
14 indenture. That's the indenture that we opened a number  
15 of years ago backed by the Agency's general obligation  
16 ratings. As I mentioned earlier, we plan to use  
17 short-term credit facilities to warehouse loans. And in  
18 this case we typically use a credit line that we have  
19 from a commercial bank for purposes of warehousing the  
20 multifamily loans.

21 With that, I'd be happy to answer any questions.

22 CHAIRPERSON COURSON: Questions on the  
23 multifamily bond?

24 There is a resolution on page 233, which is  
25 Resolution 08-04, and a motion then would be in order.

## Board of Directors Meeting - January 17, 2008

1 MS. JACOBS: Move approval.  
2 CHAIRPERSON COURSON: Ms. Jacobs moves.  
3 MR. DAVI: Second.  
4 CHAIRPERSON COURSON: Mr. Davi seconds.  
5 Any further discussion?  
6 Any discussion or comments from the public?  
7 Seeing none, we'll call the roll.  
8 MS. OJIMA: Thank you.  
9 Mr. Davi.  
10 MR. DAVI: Yes.  
11 MS. OJIMA: Mr. Carey.  
12 MR. CAREY: Yes.  
13 MS. OJIMA: Ms. Galante.  
14 MS. GALANTE: Yes.  
15 MS. OJIMA: Ms. Jacobs.  
16 MS. JACOBS: Yes.  
17 MS. OJIMA: Ms. Javits.  
18 MS. JAVITS: Yes.  
19 MS. OJIMA: Mr. Pavao.  
20 MR. PAVAO: Yes.  
21 MS. OJIMA: Mr. Courson.  
22 CHAIRPERSON COURSON: Yes.  
23 MS. OJIMA: Resolution 08-04 has been approved.  
24 --o0o--  
25

1     **Item 7. Resolution 08-05, discussion, recommendation and**  
2     **possible action relative to the adoption of a**  
3     **resolution authorizing applications to the**  
4     **California Debt Limit Allocation Committee for**  
5     **private activity bond allocations for the**  
6     **Agency's homeownership and multifamily programs**

7           CHAIRPERSON COURSON: And our final resolution is  
8     on page 2 -- the description is on page 243, which is a  
9     resolution regarding our CDLAC allocation.

10           MR. GILBERTSON: Yes. Resolution 08-05 would  
11     authorize our application to CDLAC for an award of  
12     private activity bond volume cap for both our  
13     single-family programs and our multifamily programs.  
14     The resolution would authorize application of a maximum  
15     amount of \$900 million for our single-family program and  
16     \$400 million for our multifamily program.

17           The authorization requested by this resolution,  
18     and historically resolutions in this regard, you know,  
19     would be in effect to cover the 08-03 resolution and  
20     08-04 resolution for both the single-family and  
21     multifamily family programs.

22           But I would point out that this resolution is  
23     perhaps greater than we would expect to apply for and  
24     receive from CDLAC for either of these programs, but our  
25     presumption has always been that the Board would rather

1 us have the authority to apply to CDLAC for additional  
2 volume cap if it were to, in fact, become available.

3 The -- I think specifically in that regard  
4 because of what's going on with the subprime market and  
5 what not, the single-family authorization is in an  
6 amount that we believe is sized sufficiently to allow  
7 for the application of additional volume cap that could  
8 be used to finance qualified first-time homebuyers'  
9 purchase of REO properties resulting from the subprime  
10 collapse. This is a concept that's currently being  
11 discussed. I know Terri's been heavily involved with  
12 this. And I think our notion is that it would include a  
13 special additional allocation of volume cap that we  
14 would use exclusively for this program.

15 We believe the benefits of this concept or  
16 proposal are twofold and would provide economic stimulus  
17 in targeted areas by putting REOs back into  
18 homeownership and also increasing housing affordability  
19 for first-time homebuyers.

20 With that, I'll open it up to any questions and  
21 be happy to respond.

22 CHAIRPERSON COURSON: Questions on the CDLAC  
23 resolution?

24 The -- page 247 is the resolution 08-05. Is  
25 there a motion?

## Board of Directors Meeting - January 17, 2008

1 MR. DAVI: So moved.

2 CHAIRPERSON COURSON: Mr. Davi moves.

3 MS. JACOBS: Second.

4 CHAIRPERSON COURSON: Ms. Jacobs seconds.

5 Any discussion or comments from the Board?

6 Any comments from the public?

7 Seeing none, we'll call -- oh, I'm sorry.

8 Ms. Parker has a comment.

9 MS. PARKER: I do have a comment because -- and  
10 I think it's important to make it since Mr. Pavao as our  
11 colleague at the Board and from that standpoint a member  
12 of the Treasurer's Office, I just would want to say to  
13 the extent that the staff are able to come up with a  
14 creative proposal, that we would be working with the  
15 Treasurer's Office to make such a proposal. And, you  
16 know, we would be very transparent in wanting him to be  
17 aware of anything that we would be proposing, for the  
18 benefit of the State.

19 CHAIRPERSON COURSON: Let's call the roll.

20 MS. OJIMA: Thank you.

21 Mr. Davi.

22 MR. DAVI: Yes.

23 MS. OJIMA: Mr. Carey.

24 MR. CAREY: Yes.

25 MS. OJIMA: Ms. Galante.

1 MS. GALANTE: Yes.

2 MS. OJIMA: Ms. Jacobs.

3 MS. JACOBS: Yes.

4 MS. OJIMA: Ms. Javits.

5 MS. JAVITS: Yes.

6 MS. OJIMA: Mr. Pavao.

7 MR. PAVAO: Yes.

8 MS. OJIMA: Mr. Courson.

9 CHAIRPERSON COURSON: Yes.

10 MS. OJIMA: Resolution 08-05 has been approved.

11 CHAIRPERSON COURSON: Thank you, Bruce.

12 Just for the logistics, we're going to take a  
13 break around 11:00 o'clock in consideration of our  
14 reporter.

15 --o0o--

16 **Item 8. Update on the Bay Area Housing Plan**

17 CHAIRPERSON COURSON: So let's move ahead and  
18 move through at least the Bay Area Housing Plan first.

19 Kathy, happy birthday.

20 MS. WEREMIUK: Thank you.

21 CHAIRPERSON COURSON: We have people looking  
22 longingly for the cake, but it hasn't been rolled in  
23 yet.

24 MS. WEREMIUK: Chairman Courson, Members of the  
25 Board, its a pleasure to come before you again.

1           This time the Bay Area Housing Plan has been  
2 moving forward so rapidly that it overwhelmed my ability  
3 to produce the spreadsheets that I usually provide to  
4 you. But the report is good, and the news is good. In  
5 the last two months, the Agency purchased two loans from  
6 Bank of America and issued two commitments. As each  
7 commit -- as we purchase each loan, there's -- it freed  
8 up in the line for additional commitments.

9           Hallmark Community Services completed  
10 construction on 15 of the 31 units that are currently on  
11 the Bank of America line, and they have overcome all of  
12 their construction difficulties. They have been moving  
13 forward so rapidly that we anticipate that all 31 of  
14 those units will be completed by the end of May. That  
15 means that the Agency will be both purchasing those  
16 loans over the next four months and also we anticipate  
17 issuing commitments on the remaining 21 units that  
18 Hallmark currently owns but has not yet put on the Bank  
19 of America line.

20           The goal of completing all 62 units by the end  
21 of June is in sight and possible. It may happen, or it  
22 may extend a few months over that time period.

23           On the credit side of the picture, we have been  
24 asked by Bank of America and the syndicate to extend the  
25 loan purchase agreement as a condition of their

1 extending their construction loan agreement. That  
2 agreement expires on the 1st of April, and the loan  
3 purchase agreement expires six months later, giving us  
4 time for purchase. They have asked for a six-month  
5 extension until March of '09, which we anticipate --  
6 that's going to senior staff next week, and we  
7 anticipate that that will go through.

8 As a condition for that extension, Bank of  
9 America has agreed to loosen some of their credit  
10 standards, allowing more -- more volume on their line  
11 and a fuller use of their line so that all of the  
12 remaining 21 properties that they haven't yet purchased  
13 will be able to get on the line and start construction.

14  
15 The other issues that we're looking at, we  
16 anticipate a request for an extension of the use of the  
17 Bank of America line of credit. We offer to extend that  
18 through the end of February. We anticipate that we will  
19 be asked to continue to purchase loans on a one-by-one  
20 basis prior to bond purchase.

21 We think that somewhere around the end of April  
22 we will have purchased a sufficient number of loans,  
23 50 million is what we're looking at, to allow for the  
24 first bond purchase or the first bond issuance. And  
25 currently Bruce's office and Tom's office and our office

1 are looking at the remaining questions that we're  
2 getting from the rating agencies and trying to complete  
3 the due diligence that we started, I believe, last June,  
4 but there was a hiatus where the rating agencies had  
5 other issues that they were dealing with and not  
6 necessarily this -- this loan. But they have come back  
7 to us with a series of questions, and we'll be working  
8 on that and anticipate that -- I'm not sure on the  
9 timing of the rating, but hope to be able to report to  
10 you on that at the next meeting.

11 CHAIRPERSON COURSON: Okay. Are there questions  
12 on the project? We're moving them forward. The finish  
13 line is in sight out there.

14 MS. WEREMIUK: It's in sight. The only thing  
15 else that I would say is that as residents move in, some  
16 of the parents of the residents of Agnews had fears  
17 about the transition of their children who had lived in  
18 Agnews for 30 to 40 years. And what they have found is  
19 as soon as the residents -- the parents have seen the  
20 residence, they've been excited about it, and as the  
21 clients have moved in, their condition has improved in  
22 the new living situation, and they have been seeing  
23 marked improvements in their ability to function. So  
24 that part of it is also very exciting.

25 MR. CAREY: It's nice to swap houses for

1 spreadsheets.

2 MS. WEREMIUK: Thank you.

3 --oOo--

4 **Item 9. Update on Mental Health Services Act Housing**  
5 **Program**

6 CHAIRPERSON COURSON: Kathy, while we have you,  
7 let's -- why don't we just go right ahead and talk about  
8 the Mental Health Services Project.

9 MS. WEREMIUK: On the Mental Health Services  
10 Project, the two -- we're waiting for two events to  
11 happen. One is the Department of Mental Health has  
12 submitted regulations for the program that we think will  
13 become effective in mid-March. And the other event is  
14 that the Department of Mental Health has given contracts  
15 to the counties which authorize the use of their funds  
16 and the transition of dollars to the Agency. We  
17 anticipate at least the largest ten counties will have  
18 completed those resolutions by the end -- by the end of  
19 this fiscal year in June and have transferred funds to  
20 us, allowing us to actually expend funds for the  
21 program.

22 While we've been waiting on that, we've been  
23 working very hard to make sure that the program is  
24 successful. And on -- we've been accepting and  
25 processing applications. We have been working --

1 meeting with the senior staff at executive level with  
2 Department of Mental Health and also with the County  
3 Mental Health Directors Association to deal with issues  
4 that have come up regarding the finance -- the transfer  
5 of funds, how that's going to happen, what funds to  
6 allow us to get to agreements that will allow us to  
7 execute the interagency agreement on the program.

8 We have also internally been pushing forward  
9 with developing loan documentation and policies,  
10 training, so that our staff would be able to process the  
11 loans as they come in.

12 And the other thing is that we've reconvened or  
13 Terri's reconvened the mental health working group,  
14 bringing back to the table at this point the Department  
15 of Mental Health, the mental -- the county mental health  
16 directors and their housing committee and Housing  
17 California representatives to make sure that any changes  
18 in the program allow the kind of predictability that  
19 developers need to rely on the funds.

20 On the real positives, I just wanted to say that  
21 we've received our first application. It's been noticed  
22 by a county. It's in hand. We expect the next full  
23 application to come next month, which means counties  
24 have set up policies. They have chosen developers, and  
25 they've done their 30-day noticing. Our staff also has

1 an additional 21 preapplications from 12 county mental  
2 health departments and from 12 different developers for  
3 projects. They total right now 44 -- a request for  
4 \$44 million of the first \$400 million of funds.

5 And the counties that -- as we anticipated, the  
6 largest counties are coming in first, but there are also  
7 a few smaller counties. It includes Alameda, Los  
8 Angeles, Marin, Monterey, Sacramento, San Diego, Santa  
9 Clara, San Francisco, Sonoma, Ventura, Orange, and the  
10 City of Berkeley which somehow has its own mental health  
11 department.

12 And I think that's my report.

13 MS. PARKER: Mr. Chairman, just to add to that,  
14 we -- we're having a little bit of a hiccup in this in  
15 that when we announced this program, we thought we had  
16 an agreement with the counties that it was going to be  
17 \$75 million a year for bricks and mortars, another  
18 \$40 million for operating subsidies, with a commitment  
19 for five years and a commitment to reup for another five  
20 years.

21 People were uncomfortable with going 20 years,  
22 and we said, "We understand that. That's fine." And  
23 this was the agreement that counties, the director of  
24 the Department of Mental Health and CalHFA were involved  
25 in in May that led into the release of the program

1 description and the report to the Legislature, et  
2 cetera, et cetera.

3           However, during the fall and there's been  
4 numerous discussions about why, whatever, we're now at a  
5 point in time where the counties have told us that they  
6 are committing \$400 million of this money -- of money  
7 and it's -- we're trying to go through and understand  
8 not so much why or whatever because they're past that,  
9 but what it means from the standpoint of a commitment to  
10 this program for the future so that the developers can  
11 have some predictability.

12           We've done a couple of calls where we've  
13 actually gotten the county mental health directors and  
14 developers together, because developers were not aware  
15 of this change, certainly allowing them to express their  
16 grave concerns about if this is the only amount of money  
17 available for this, what it means. The counties think  
18 about these in terms that \$400 million is a lot of  
19 money, and the developers have tried to explain to them  
20 because of them having to put money in first, that \$400  
21 million does not give them the confidence to do the kind  
22 of program that they were anticipating given a five --  
23 at least ten year revenue stream.

24           We're trying to facilitate a discussion to work  
25 through this to find a way for the counties to give

1 predictability and their commitment to this program on  
2 an ongoing basis, but I have to tell you right now that  
3 if we can't resolve this, my sense is the kind of  
4 program that we all talked about would be very, very  
5 different.

6 CHAIRPERSON COURSON: Mr. Pavao.

7 MR. PAVAO: I'm sorry, just to make sure I'm  
8 following you, the 400 million we're talking about, is  
9 this the operating subsidy money or the bricks and  
10 mortar money or all of --

11 MS. PARKER: It's both.

12 MR. PAVAO: -- the above?

13 MS. PARKER: Both. It's \$400 million that would  
14 be -- that -- assuming we would have the same sort of  
15 distribution, you know, figure about 280 for bricks and  
16 mortar and 120 for -- did I make that add right? No, I  
17 didn't make that add right. Yeah, I did. Come on.

18 That would be -- so we have said one thing very  
19 clearly. When we started this process out, the  
20 discussion was that the \$75 million would all be bricks  
21 and mortar and we weren't going to back off on that.  
22 But people essentially in the working group discussed  
23 that it really was important to have operating subsidies  
24 so that these projects wouldn't work. Counties had  
25 said, "It's so important, we're going to kick in \$40

1 million of money from our community services operating  
2 appropriation." Everybody cheered, said California,  
3 major leadership in that.

4 What happened during the discussions to some  
5 extent was that the thought was that they could take  
6 some money off the top. In that sense the counties  
7 wouldn't have to then fight about what pot, it goes to  
8 them, it would come out of. It would be easier to start  
9 and get this program going.

10 Then there was further legal discussion which  
11 the conclusion was they couldn't do that. And so the  
12 counties at the moment have sort of a surplus of these  
13 dollars in their community service budgets, and so the  
14 discussion with the Department of Mental Health was that  
15 they would earmark this \$400 million really from past  
16 tax years, and that would be available.

17 And to some extent there's been discussion back  
18 and forth saying is that a three-and-a-half year  
19 commitment now? Where is your five-year commitment?  
20 Where is your commitment, period? And it's not real  
21 clear.

22 So we're trying to work through that. Part of  
23 it is that they're saying they cannot commit to --  
24 because the money comes to them on a cash basis, they  
25 cannot commit to future years. And those of us who have

1 been around the state for a long time know that, you  
2 know, there's always that problem, not being able to  
3 commit future appropriations.

4           However, there are certain ways to essentially  
5 commit to partners that you are interested in making the  
6 financial commitment. So we need to work this through,  
7 because I think it changes. \$400 million, what the  
8 developers have said to the counties is -- \$400 million  
9 really is more for them a program where when they find,  
10 if they find those kinds of properties, they'll tuck  
11 them in with their other business as opposed to if it's  
12 a stream of money, they will be proactive.

13           And one of things the counties have kind of said  
14 is they want to have us look at this, do the first  
15 400 million and then assess how -- how it works. And I  
16 think we've been trying to explain to them if you do it  
17 that way, it will be a self-fulfilling prophecy.

18           And I've also said, you know, we -- to the  
19 Board, we, CalHFA, came in and proposed a number of  
20 things that we thought would be helpful to the counties.

21           We said irrespective of just the -- looking, making  
22 them not be housers, we would for one thing take their  
23 moneys as they came into this and do an investment, a  
24 longer term investment, so the interest earned would be  
25 greater rate than the pool would give them, in that

1 sense helping us contribute to the greater units being  
2 developed.

3 Secondly, that we would also if there were more  
4 applications for any given year where the stream of  
5 money is coming in at cash flow, we would try to figure  
6 out a way to bridge that so that projects could continue  
7 and not have to wait around, which might add to costs.  
8 But I told them if we're now in a \$400-million  
9 situation, you know, I have to go back and look at  
10 what -- what's CalHFA -- I just can't see developing  
11 investment policies, developing cash flow things, any of  
12 those other kinds of things.

13 So I just will tell you we're pushing very hard  
14 to see if we can bring these groups together. We have  
15 not said publicly that the counties have reneged on  
16 their agreement, but that certainly filters through the  
17 discussion.

18 CHAIRPERSON COURSON: Mr. Pavao.

19 MR. PAVAO: Just a couple of other things. Over  
20 on the tax credit side of this business, we have pending  
21 and we're taking to committee next week some regulatory  
22 changes in our program design, one of which specifically  
23 incorporates the Mental Health Services Act program  
24 effort into our homeless assistance funding priority.

25 And we specifically establish three priorities,

1 that is deals that have either McKinney Act or Mental  
2 Health Services Act or HCD supportive housing dollars in  
3 the deal. Those will be our top priority among the  
4 projects that propose housing homeless populations.

5 Kathy alerted me to the fact that we also have a  
6 requirement in our regulations that all subsidy funding  
7 be tied down at the time of application, but we do have  
8 a provision where we have granted some exceptions for  
9 certain funding sources, so we are also proposing to add  
10 the Mental Health Services Act dollars to that  
11 exception, understanding the timing might not be exact  
12 and that we might be in a position where we would commit  
13 credits before completely tying down the commitment to  
14 the Mental Health Services Act dollars. So all of which  
15 is to say that we're trying to act in a way that's  
16 complementary.

17 And which leads me to a question, which is if  
18 you were to crystal ball this for calendar year 2008, if  
19 you were to estimate the number of applications that  
20 might actually be ready to come in for 9-percent  
21 credits, is the --

22 MS. WEREMIUK: The first application will  
23 probably come in to your first round. The one that we  
24 have in hand, it is going for 9-percent credits. I  
25 could -- what I can do is go back through the other 22

1 and see which are 9-percent credits. I think those will  
2 be coming second round.

3 What's a real characteristic of what we're  
4 seeing right now are developments that have been --  
5 developers have had on the books for two years, two to  
6 three years in development, they're not new ones they've  
7 just developed, and this funding stream has bridged a  
8 gap that they had and allowed them to do deeper  
9 affordability, better targeting.

10 To follow up on what Terri said, the goal would  
11 be to in a downstream way help developers plan the  
12 projects they're looking at developing this year for  
13 three years out, to target those as well, so -- but  
14 we -- I can get you that information, and we've actually  
15 been compiling a list so we can do some predictions both  
16 for ourselves and also to help the counties make sure  
17 that the counties that have projects in, schedule their  
18 board of supervisors meetings in a timely way so that  
19 there's funding for that, but I'll try and answer that.

20 The other thing is we've also been meeting with  
21 HCD staff. We've had several meetings trying to  
22 work and successfully working through issues that might  
23 be conflicts between the two programs. It's been very,  
24 very positive.

25 MS. PARKER: To add to that, I think when we've

1     been having these discussions, the Department of Mental  
2     Health and the counties, we -- it's not just, you know,  
3     sort of -- it is a situation put your money where your  
4     mouth is. We've demonstrated that CalHFA has come  
5     through with changes in our architectural guidelines  
6     that raises concerns, has come through with essentially  
7     HCD and TCAC with changing to make these programs align  
8     more efficiently. So we can demonstrate the things that  
9     we have continued to do and are looking for our partner  
10    to essentially step up.

11             So I think that serves us well in positioning  
12    and hopefully, again, we'll get this back on a track and  
13    be able to start fast-tracking it.

14             CHAIRPERSON COURSON: Other questions?  
15    Comments?

16             Ms. Javits.

17             MS. JAVITS: Well, I'd note with appreciation  
18    the department's leadership in trying to ensure that as  
19    a state we make good on a publicly announced commitment  
20    by the Governor to a 20-year program. And if there's  
21    anything that we can do as a Board, I guess I'd be  
22    interested in knowing what those things might be and not  
23    today, but at any point, and then if at any point -- I  
24    know we're trying to do this in as diplomatic a way as  
25    possible, but I'm sure the Legislature would also take

1 an interest in the issue, and perhaps the Governor's  
2 Office will also.

3 CHAIRPERSON COURSON: I think as a Board we  
4 certainly committed ourselves to this project with  
5 enthusiasm and to do -- anything we can do to break  
6 through some of the -- any roadblocks, or any morass out  
7 there, we certainly would be willing to consider what  
8 action we can take as members of the Board or as a Board  
9 in total.

10 Other comments?

11 We will take a break and come back.

12 Tom, we should break for 15 minutes? Am I  
13 correct? So we'll take a 15-minute break. We'll be  
14 back at 11:20. To accommodate some schedules, we're  
15 going to -- first of all, let me say I have parking  
16 coupons for those who drove who need credit on their  
17 parking charge. You can pick those up up here as you  
18 leave.

19 To accommodate some schedules, we're going to  
20 rearrange the agenda a little bit. The next item we're  
21 going to talk about is, we're going to take item 11 and  
22 then item 12 subprime and counseling, and then we'll  
23 come back and move into discussion of the business plan.

24 So the next item on the agenda is going to be item 11,  
25 which is the -- oh, and item 13, since Mr. Shine is not

1 here, will not be on the agenda, unless there's anything  
2 else somebody has. He had some things he wanted to  
3 bring to our attention.

4 MS. JAVITS: Is there -- will there be a point  
5 later when we can comment on that item?

6 CHAIRPERSON COURSON: Of course. Sure. It's  
7 there, it's just Mr. Shine won't be making a report.  
8 You bet.

9 So let's do -- we're going to do item 11, 12, 10  
10 and 13, in that order.

11 Ms. Parker.

12 --o0o--

13 **Item 11. Discussion and possible action regarding**  
14 **potential CalHFA involvement in programs related**  
15 **to the subprime lending crisis**

16 MS. PARKER: It does say -- I'll sit here. Thank  
17 you, Mr. Chairman.

18 We put this item on the agenda because of the  
19 Board's continued interest in the discussion about  
20 subprime and different ways that the Housing Financing  
21 Agency might be able to play a role. And so we've been  
22 trying to, one, put this as an agenda item to make sure  
23 that we are continuing to give you as much information,  
24 almost minute by minute, by what we're finding out.

25 Let me step back for one minute and say to you

1 all as Board members, the staff has made a commitment to  
2 all of you to really discipline ourselves that when we  
3 send out the Board books and agenda materials, that we  
4 get as much of the materials out in that Board book as  
5 we possibly can. In the past we have sometimes kept  
6 presentations and whatnot and used -- up to the last  
7 minute to make sure that we had the most current data to  
8 do that, but you have not had some of those materials  
9 with enough time to perhaps look at them ahead of time  
10 or brief some of your principals. And so we really are  
11 trying to discipline ourselves to get as much of every  
12 piece of material out to you.

13 The disadvantage may be in some circumstances  
14 that it might not be as fresh as we would like it to be,  
15 but if something changes during that period of time,  
16 that we would then send you updates but try to have you  
17 have those at least 24, 48 hours before that time comes  
18 so you're not coming to a Board meeting and getting  
19 something handed to you fresh. So I just want to alert  
20 you all that that's the commitment the staff is making  
21 to deal with the need for timely information.

22 What John and I thought we would do at this time  
23 is to give you an update on what is happening at the  
24 federal level. Di included in her comments some of the  
25 legislation that introduced before the end of the

1 Congressional session, but in some respects what we knew  
2 about that is now out of date. And I think John  
3 probably has as current an understanding about what is  
4 happening as anybody back in Washington and how that  
5 might then ripple through CalHFA if -- or opportunities  
6 in the state and certainly would lead us into the  
7 discussion under item No. 12.

8 So, Mr. Chairman.

9 CHAIRPERSON COURSON: Oh. Well, let me -- we've  
10 talked a little bit previously about this, the  
11 refinancing through HFAs. Let me sort of give everybody  
12 a brief background and then tell you of where we're at  
13 actually as of this minute.

14 As you know, there was a proposal developed  
15 earlier this year that would say that to part -- to play  
16 a part in helping these borrowers who are facing he  
17 interest rate resets that would there be an opportunity  
18 to provide additional bond cap to allow housing finance  
19 agencies to issue tax-exempt securities which would take  
20 obviously an increase in the cap and at the same time  
21 change the tax code for a limited period of time that  
22 would allow housing finance agencies to refinance  
23 borrowers for a period of time that would sunset at the  
24 end of 2010.

25 If you look at a bar chart of the interest rate

1 resets that are coming forward primarily in these 228s  
2 and 327s, there's a very sharp growing bar graph up  
3 through the end of the third quarter of 2008, and then a  
4 slow diminution of that until you get into 2009. By the  
5 middle of 2009, they're there, but certainly in much  
6 smaller amounts.

7           And so the idea was that the authorization would  
8 be sought on a federal level and then each housing  
9 finance agency, their board or however they operate,  
10 staff, would make their own decisions as to what kind of  
11 loan programs they would offer, what kind of pricing,  
12 what kind of criteria and loan products, because it  
13 would be issued -- they would be issuing their own  
14 tax -- and they could make their own decision state by  
15 state, whether they wanted to take the authority given  
16 to them through the bond cap and issue those tax exempts  
17 and then they'd develop their own program, so leaving  
18 the authority and the responsibility with the states but  
19 opening it up at the federal level. And the federal  
20 level would identify in pretty broad terms the borrowers  
21 or the criteria of borrowers that could be put into  
22 these loans, facing imminent default and resets.

23           That percolated around and about two, maybe  
24 three, months ago an interest was expressed by the  
25 Treasury Department. Meetings were held at Treasury.

1 They were interested, thought it was an idea that was  
2 worthy of consideration. And about 30 days ago,  
3 Secretary Paulson held a -- gave a speech and a press  
4 conference on a Monday and announced the  
5 administration's support of this proposal.

6 And that gave it certainly new life. That  
7 was -- that was -- a press conference was held about  
8 three days before the following press conference where  
9 it was announced that the large major servicers and the  
10 American Securitization Forum had reached an agreement  
11 to do these resets too, so the Treasury was pushing both  
12 of those initiatives. Subsequent discussions have been  
13 held with Treasury, a number of meetings. And it now  
14 is -- basically a meeting was held a week ago. It is --  
15 appears as though there may be a move to put this  
16 proposal into an economic -- the economic stimulus  
17 packages that they're talking.

18 Now, at the same time this proposal is  
19 percolating around, there was a bill introduced by  
20 Senator Kerry of Massachusetts and Senator Smith from  
21 Oregon that would -- the provisions of which would call  
22 for increasing the bond cap by \$10 billion, and that  
23 provision, however -- and also opening up to allow  
24 housing finance agencies to refinance. That bill,  
25 however, would allow that the \$10 billion in additional

1 cap would not have to be used for refinancing.

2 So in effect it's -- and there have been  
3 discussions by some as to whether that was inadvertent  
4 or very, very crafty drafting. It would allow just  
5 opening the bond cap for the period of time in that bill  
6 without restricting it to refinancing. So that bill has  
7 been introduced.

8 I will tell you based on conversations I've had  
9 and people taking credit for it, I think it's more than  
10 just an oversight. I think it's crafty drafting. So  
11 that bill is out there, but I don't -- I don't know if  
12 it's got any legs or muscle. I don't hear -- it's been  
13 introduced. There's that.

14 There's rumors abounding and conversations that  
15 Senator Schumer will issue a bill. There's all sorts of  
16 numbers moving around, whether it's five billion for so  
17 many years and ten billion for so many years, but the  
18 bill still has not seen the light of day.

19 Having said that, I will tell you that there are  
20 intense discussions over the last two or three days and  
21 as late as about five minutes ago this morning, and both  
22 the Democrats and the Republicans are looking at  
23 economic stimulus packages. And both sides, Republicans  
24 and Democrats, are interested in this proposal,  
25 restricted to refinances of inclusion into the economic

1 stimulus package. So those are both being formed.

2 I am told that Speaker Pelosi would like to come  
3 out with a Democratic economic stimulus proposal prior  
4 to the State of the Union and that the president would  
5 like to announce one in his State of the Union, so stay  
6 tuned as to whether this happens. If it's going to  
7 happen, any discussion with Treasury, clearly something  
8 needs to happen quickly because these resets now are  
9 really taking off.

10 If, in fact CalHFA or any HFA decides to get  
11 involved, it does take time to design and ramp up and  
12 roll out a program. The plus with the stimulus package  
13 is if it goes, it too is going to need to go quickly.  
14 And the other plus with getting into the stimulus  
15 package is that as a proposal by itself, just as would  
16 the Kerry-Smith bill, has to get scored by the CBO. And  
17 there's this pay-go rule that if you -- if there's a  
18 cost to a program, then there has to be offsetting  
19 revenues. In the economic stimulus package, you avoid  
20 some of that. The pay-go rules seemed to get loosened  
21 and much more generously interpreted, so there will be  
22 an opportunity to get this in without the scoring.

23 So that's where it stands. I think we'll know  
24 rather quickly whether it's in the package or out,  
25 clearly by next week. And if it's in and if it's in

1 both packages, it probably has a likely chance of seeing  
2 the light of day. If it doesn't, it probably falls of  
3 its own weight and falls out and gets left by the  
4 wayside.

5 But then the question, and what we've talked  
6 about, is, of course, then we have to figure out how do  
7 we -- do we, in fact, participate, what do we use. The  
8 numbers out there in the stimulus package are anywhere  
9 under discussion from low of \$10 billion in new  
10 tax-exempt authority between now and the end of 2010 to  
11 a high of 20 billion. So the number is somewhere  
12 in-between there.

13 And from the standpoint of utilization  
14 probably -- and Terri and I have talked to a number of  
15 people -- likely there's probably, I don't know, Terri,  
16 ten to 12, maybe as many as 15, states that might take  
17 advantage of this, clearly the states where the issue is  
18 larger. And so probably the entire bond cap allocation  
19 wouldn't be used because there would not be a  
20 reallocation since it does sunset in 2010.

21 So that's the up to the date.

22 MS. PARKER: I want to swing around here just  
23 so -- if I could talk a little bit about this to some  
24 extent as a precursor to our next discussion, but also  
25 as a precursor to the education meeting next month and

1 then the fact that we're going to be coming in to you in  
2 March with our business plan.

3 And, you know, obviously we're having -- we're  
4 going to do a staff off-site in a couple weeks to really  
5 have some internal discussions about where do we feel we  
6 can be most relevant. We, you know, need to look at  
7 where we have been with our -- the word is not  
8 profitability, but basically you understand what I'm  
9 saying relative to how much we have committed in Housing  
10 Assistance Trust funds for particular activities. And  
11 while we've certainly done better looking at our -- our  
12 audited financials than we did a couple years ago, it's  
13 going to be a situation where we need to continue to  
14 discipline ourselves relative to what we can do with  
15 Housing Assistance Trust funds, what we can do with  
16 staff resources, staff expectations, et cetera, et  
17 cetera, et cetera.

18 One of the things that was talked about when  
19 John and I went back to New York last week and we've  
20 been talking internally about is the whole timing of the  
21 issue of subprime and specifically in California. We  
22 have our colleagues in Ohio that were the first ones  
23 really hit by this, and their numbers will continue to  
24 increase with respect to foreclosures, but they're also  
25 seeing some leveling out of that.

1           We, in California, don't think that we have hit  
2 the mother lode yet, and that will be continuing. And  
3 so we have to ask ourselves since we can't be all things  
4 to all people what -- what's the most important role for  
5 us?

6           We -- we had some discussions and this is what I  
7 pose to you and obviously as the brain trust of the  
8 Board or if we get to a situation and Congress doesn't  
9 act or frankly Congress doesn't act in any timely manner  
10 for us to really -- because if we did do a program, it  
11 would take us 60, 90 days to get out there. And there's  
12 still a lot of unknowns about that with respect to  
13 what's going to happen to the value of the property that  
14 no longer exists and loan to values. A lot of questions  
15 have to be taken into consideration.

16           So what the staff have talked about is two  
17 things that we think irrespective of that that would  
18 have -- we think today we should be, you know, pursuing.  
19 And one of them is to be as proactive as we can about  
20 counseling and counsel plans. We're going to talk about  
21 that in a few minutes, so let me set that aside.

22           And this again was raised even before  
23 Congress -- as I sent you a note, I'll send out -- give  
24 you -- pass out the note that I sent to you all a couple  
25 days ago. Before Congress acted on December 26th to

1 create this appropriation of \$180 million for  
2 counseling, Carla had asked us what we could be doing in  
3 this regards, and I think at the last meeting I  
4 mentioned to you all that we had committed as part of  
5 other colleagues from BTH agency to create a pot of a  
6 million dollars for outreach activities that the  
7 administration wanted to be doing, not so much on the  
8 counseling side, but outreach so maybe perhaps  
9 counseling could be more effective.

10 But as some of these opportunities just in the  
11 last several days have been materializing, we're trying  
12 to perfect the kind of an approach that we can stick to  
13 it and see our way through it, through the spring,  
14 through this year, et cetera.

15 So we want to try to see if we can't take  
16 advantage of really helping people through counseling in  
17 the state so that those people who are currently in  
18 these houses have access to good counseling that would  
19 either help them by the programs that some of our  
20 colleagues have out there with the banks figure out how  
21 to stay in their house or with the standpoint of  
22 foreclosure, how to walk them through a foreclosure  
23 without totally ruining their credit for the rest of  
24 their lives so they can have a chance to get back in.  
25 So we see that as being at the moment something from our

1 perspective as the best way to approach and handle it.

2 The second, then, thought that we've had is  
3 we're really concerned from an economic standpoint of  
4 these properties and as you remember we talked about  
5 this last month that Mr. Czucker -- at the last meeting  
6 Mr. Czucker had suggested challenging us to look and see  
7 if there was a way that we could, you know, buy these  
8 properties and portfolios, et cetera. We've looked at  
9 that. There just -- that isn't a possibility.

10 But we all know that housing inventories are  
11 growing. The prices, the values of these houses is  
12 declining. In some respects, and I told this to Fannie  
13 Mae when I talked to them on the phone the other day,  
14 there's probably maybe more affordability of housing for  
15 low and moderate income people in California than there  
16 has been for a long, long time. We need to position  
17 ourselves to see that as a challenge and an opportunity.  
18 Seize the day. How would we go about that?

19 So we are looking through this, and that was  
20 part of what Bruce was saying in our application to  
21 CDLAC of whether or not we could put together some kind  
22 of a program. This is very much in the conceptual  
23 program -- concept. Nobody has done anything about this  
24 anywhere.

25 But if we could do something around what -- some

1 amount of bond cap that wouldn't be our traditional  
2 programs, but done in a way that could be financed at  
3 such interest rates, 50, a hundred or greater basis  
4 points below our regular, to really try to see if we can  
5 get first-time homebuyers, match them up with these  
6 properties so that we have one great public benefit for  
7 first-time homebuyers but at the same time the  
8 opportunity to get people in these houses. Property  
9 taxes will continue to be paid, communities may not  
10 disintegrate, blight may not be happening, vagrancy and  
11 violence, you know, crime may be happening and so look  
12 at that as some way to play a role to take advantage of  
13 this particular situation.

14 So I -- I'm sort of bringing this to your  
15 attention as a concept, you know, staff are continuing  
16 to work through. But from the staff saying to the Board  
17 we think at least at this point in time until something  
18 changes and we need to be coming back to you from a  
19 planning standpoint, that we'd like to proceed kind of  
20 along the lines that I've just talked with you about in  
21 this counseling, because we think at least it positions  
22 us to try to be as responsible as we can be in  
23 California.

24 Still there is a lot of unknowns. A lot of  
25 things have to happen, but at least it does something

1 while we see whether or not there's going to be action  
2 at the federal level and if and when it ever comes.

3 So I think all of the staff would appreciate if  
4 you have comments, you know, things that you --  
5 reactions to what I've said, it would be very, very  
6 helpful.

7 CHAIRPERSON COURSON: I'll make a comment. One  
8 thing that struck me and having lived through and been  
9 in the mortgage business in what was then called the  
10 cold states -- California, Oklahoma, Louisiana and  
11 Texas -- during the energy crisis, a substantial amount  
12 of foreclosures, a lot of REO inventory, depressed  
13 prices and through that, obviously, trying to find  
14 opportunities for people to take advantage of  
15 unfortunately of the difficult situation.

16 And Fannie Mae at the time, who will end up this  
17 time being a holder of a substantial amount of REO,  
18 ultimately a lot these loans are going to come back to  
19 them through their role as a guarantor and holder of the  
20 paper. And in that particular case, they were looking  
21 for opportunities of ways to move these properties and  
22 ways to move them that would be also advantageous to  
23 their public -- semi-public purpose as a GSE.

24 So it just struck me when you were saying that,  
25 Terri, that that may be -- and I know we have a relation

1 with Fannie Mae -- may be an opportunity also. Because  
2 they're certainly going to have the inventory. And if  
3 there's a financing vehicle out there working  
4 cooperative between the two of us with them, there may  
5 be an opportunity there.

6 MS. PARKER: And, John, that's, you know, very  
7 helpful from the standpoint that you reminded me of the  
8 conversations that I've had with Fannie just in the last  
9 couple days, one on the renegotiations of our P and A.

10 Someone mentioned to me that Fannie was  
11 considering selling one of its portfolios to one of the  
12 HFAs, so I think there is some opportunity, whether we  
13 push it for a partnership, that direction, or we push it  
14 for a partnership from the standpoint of giving, you  
15 know -- being willing to have some kind of loan  
16 mechanism that does go back to in California the  
17 situation of buying loans that are a hundred percent  
18 LTV, because that's going to make the difference.

19 We told them if you do that in California,  
20 that's -- you know, that's just -- that's a loan killer.  
21 That just kills our ability to help first-time  
22 homebuyers, recognizing that we obviously want to be  
23 responsible of our own risk. And we're going to talk  
24 about that. We want to make sure the Board is very  
25 aware of what's happening with the risk of our portfolio

1 on the mortgage side, but also on the mortgage insurance  
2 side. And both those sides of CalHFA are monitoring  
3 daily, and it's very important that we're all cognizant  
4 of what sort of risk the situation we're involved in.

5 But we want to try to be positioned. And some  
6 of that means every day it can't be the flavor of the  
7 month. It can't be all things every day. We've got to  
8 pick a course and try to stick to it. So I'm just  
9 suggesting. Clearly we will be monitoring what happens  
10 at the federal level, but at the moment I think we're  
11 going to be coming back and trying to pursue these kinds  
12 of concepts, developing them to a greater extent and  
13 working through with our colleagues and other state  
14 agencies that would be impacted to see if we can  
15 generate these kinds of resources, and we'll be bringing  
16 it back to the Board.

17 CHAIRPERSON COURSON: When we have -- during our  
18 February retreat, when you hear the presentation by  
19 Citi, it will stimulate a lot of thoughts in a lot of  
20 areas of potential opportunities. And that was one of  
21 the things that -- that was the reason they had this,  
22 was what's the HFAs' potential role in all of this  
23 marketplace that we're going to be facing over the next  
24 24 months or longer.

25 MS. GALANTE: Can I just add? I really thank

1 and commend the staff for the concept of looking beyond  
2 the current borrowers with the current foreclosure  
3 issues and looking at the REO inventory, because I do  
4 think this is a multiheaded monster and it needs to be  
5 attacked at all of those levels. There's going to be a  
6 certain amount of this that is just going to, you know,  
7 end up bank REO.

8 And trying to find ways to -- particularly in  
9 communities where there's a lot of that, so that it does  
10 have the, you know -- a problem impact on the  
11 neighborhood in particular, so looking at, you know,  
12 target areas where if you could pick up these homes and  
13 reposition them, and, you know, I would certainly like  
14 to see them repositioned as a long-term affordable  
15 housing opportunity of having some of those  
16 conversations with people across the country.

17 If you look at all the REO inventory, there's  
18 going to be, we can't build that much affordable housing  
19 with all the resources that we have, so if it's down in  
20 value, let's -- let's get it and try to keep it  
21 affordable over the -- over the longer term.

22 And, you know, I'm not sure exactly what loan  
23 product can help do that, but I -- I really think that's  
24 an important place for CalHFA to help play a role.

25 CHAIRPERSON COURSON: Mr. Davi.

1 MR. DAVI: I just want to agree. I completely  
2 agree. I want to say I think it's incumbent upon us to  
3 do exactly what staff is striving to do and anything we  
4 can do to try to make any headway in advance of this is  
5 going to be helpful.

6 Just to put things in perspective, I know you're  
7 all familiar with the stats on foreclosures but from  
8 August to October in the state there were 27,376  
9 foreclosures. Practically every one of those becomes an  
10 REO for some period of time, and I venture to say most  
11 them are still REOs even today. And that is continuing  
12 and going to continue throughout this year. And so  
13 looking at that issue is probably a very good step. And  
14 I just applaud and encourage us to do everything we can  
15 to try to help.

16 CHAIRPERSON COURSON: I was privy to see some  
17 information that hasn't been released yet, and if you  
18 look at a bar chart, the numbers that Mr. Davi just  
19 talked about, the bar chart in the first quarter of the  
20 first six months of next year goes straight up. I mean  
21 we have not -- we have not touched the peak of this yet.

22 Mr. Carey.

23 MR. CAREY: I echo that. In my own mind there  
24 are really three classes of concern. First, as a Board,  
25 I think it's the fiscal stability and security of CalHFA

1 has got to be the primary responsibility for us. But  
2 beyond that, I'm concerned about the individuals.  
3 Obviously we all are concerned because every one of  
4 these stories is a pretty miserable story. There are  
5 certainly miserable stories out there.

6 The other thing is that in the exuberance of the  
7 real estate market in the past few years, people have  
8 taken a lot for granted, and in many ways we've moved  
9 forward in the affordable housing world. Experience in  
10 the past tells me that when -- when insecurity enters  
11 the homeownership world for the middle income folks,  
12 that the antipathy to those efforts meant to address  
13 lower income housing affordability increases and the  
14 opposition increases because when -- when people who  
15 perceive themselves as mainstream middle income  
16 homeowners feel threatened, they have no interest  
17 whatsoever in seeing the kinds of efforts that I think  
18 many of us have put our lives into.

19 So I think that we have that broader  
20 responsibility to the homeownership market in  
21 California. To the extent we can help mitigate some of  
22 the concern, it will -- it will further the mission in a  
23 rather not very direct way, but I think we'll all  
24 understand that we're making some improvement.

25 MS. PARKER: One last note -- and I'm stalling

1 just a little bit because I'm hoping that the people  
2 that were invited to have this discussion around this  
3 counseling will come.

4 But we did -- as John said, there were a number  
5 of the HFAs that were there in New York last week, and  
6 they went around in the afternoon and talked about their  
7 programs. And just in case anybody is -- continued to  
8 be in any doubt about whether those programs are working  
9 or not, Ohio talked, Connecticut is just starting a  
10 program. They went through -- Pennsylvania talked. The  
11 states talked.

12 And essentially although the desire was very  
13 much to have this be able to impact 20, 30, 40 percent  
14 of those people that were in a -- in the situation, the  
15 statistics about who they're being able to help is, you  
16 know -- some states have -- I think there's been two  
17 loans in New York, for example. Very few if any in  
18 Massachusetts. And it's just -- it's a huge, huge, huge  
19 amount of work to have done this, and unfortunately it  
20 just breaks your heart from the standpoint of the  
21 results that have happened.

22 So I do want to just continue to alert you that  
23 what other states have done hasn't helped. And I think  
24 from ourselves of how we've positioned ourselves by  
25 trying to perhaps put our efforts and give you as much

1 data and be pushing to these solutions, need more  
2 assistance, has been a good thing at least for the  
3 California marketplace at the moment.

4 CHAIRPERSON COURSON: Ms. Javits.

5 MS. JAVITS: I would certainly affirm the  
6 previous comments, especially what Peter said and the  
7 direction around getting involved in counseling and then  
8 securing some of these REOs for low income homebuyers.

9 And just wanted to mention in that context too,  
10 I think an element of our work that's also part of this  
11 honestly is the multifamily work, because the sad  
12 reality is a lot of people are going to be pushed out of  
13 their homes, and they're going to need a place to rent,  
14 so it's critical, I think, also as part of this, as part  
15 of addressing this, that we continue to be really  
16 aggressive on the multifamily side.

17 MR. CAREY: One of the things that was pointed  
18 out to me is that the folks who have been foreclosed upon  
19 are unlikely to be accepted by most landlords as renters.  
20 There needs to be some talk about -- we're certainly  
21 talking about that in our organization about how to deal  
22 with that.

23 --o0o--

24 **Item 12. Discussion and possible action regarding**  
25 **contributions of CalHFA for homeowner counseling**

1                   **programs**

2                   MS. PARKER: Mr. Chairman, unless there's any  
3 other comments, what I'd like to do is now move to item  
4 12 because I know Ms. Galante needs to leave and I -- and  
5 our guest has appeared. And in that sense I can make  
6 this conversation be substantially more viable and move  
7 on to the discussion about counseling.

8                   I'm going invite Stan Keasling to come up with  
9 us. Stan is the newly appointed executive director of  
10 the Rural Community Assistance Corporation.

11                   And I sent you all a -- which for those of you  
12 who either didn't get it or didn't bring it, a copy of  
13 the memo that I sent a couple days ago. And Lynn and I  
14 have been involved in this for about a week now. We've  
15 had probably a call a day, including over the weekend.  
16 And so, you know, it's a little bit rough, but, as I  
17 said to you early on, I'm hoping that you guys will all  
18 be okay with the fact that we didn't have as much  
19 information when the books were sent out, but we're  
20 trying to violate a little bit our commitment to have  
21 things not be brought to you at the meeting because of  
22 the fluidity of this particular item.

23                   CHAIRPERSON COURSON: Terri, these handouts now  
24 replace those that were sent?

25                   MS. PARKER: This is the same letter, for

1 anybody who didn't get it.

2 CHAIRPERSON COURSON: Is the chart the same?

3 MS. PARKER: The chart is not the same.

4 CHAIRPERSON COURSON: Okay.

5 MS. PARKER: The chart is hot off the press as  
6 of about 4:00 o'clock yesterday afternoon.

7 CHAIRPERSON COURSON: Okay.

8 MS. PARKER: But I will tell you --

9 MS. JACOBS: It will change again.

10 MS. PARKER: -- from e-mails that I've seen this  
11 morning, I don't believe that even the chart is probably  
12 possible.

13 But let me just -- I'm going to give a brief  
14 overview to you and start out by essentially saying I  
15 got an e-mail just before Christmas announcing these  
16 funds. And CalHFA has really not been involved in  
17 counseling funds in the past. Mostly the applications  
18 particularly for HUD dollars have gone through locals  
19 who have been doing this for years, very good groups.

20 And even though CalHFA looked at counseling  
21 about five years ago, we figured that there really  
22 wasn't any value added. So when I saw the note about  
23 these funds being appropriated and that HFAs were  
24 designated as one of the approved entities that could  
25 apply based on qualifications, I didn't really pay too

1 much attention to it because I presumed that those  
2 people who knew about this business would be stepping up  
3 and applying and could certainly do a substantially  
4 better job than we at CalHFA could who barely can spell  
5 counseling.

6           However, over the last couple weeks, Lynn and I  
7 have been involved in some conversations because there's  
8 been a concern expressed that if the State doesn't  
9 involve itself in the application process, the State may  
10 be disadvantaged. And so some of this has been brought  
11 up by some of our colleagues on the Board, Mr. Carey,  
12 Carla Javits in some e-mails that we've gotten.

13           So we, Lynn and I, started having some calls  
14 with people from NeighborWorks, Mary Clark, who's in  
15 California. And I think many of you may or may not have  
16 seen an announcement in the paper of counseling  
17 activities the California Reinvestment Coalition is  
18 doing and how all these things may fit together.

19           And that's why I essentially wrote you this  
20 note, that we wanted to talk about this. We're not a  
21 hundred percent sure. We would certainly want to do  
22 something to make sure the State is not disadvantaged,  
23 but on the other hand we don't want to be in a situation  
24 where we would commit the Agency and/or the State in a  
25 role of which we do not have the fiduciary ability to

1 carry off what would be expected of us as an  
2 organization.

3 So that has led to these discussions. And I'm  
4 going to ask Stan because we've now all decided after  
5 being part of a call yesterday, the bidders call for  
6 these funds, since we've not really had a role in  
7 applying for federal grant funds that we now have great  
8 respect for anybody who lives and dies by grant  
9 applications, especially through this particular world.

10 So I want to ask Stan if maybe he could explain this  
11 and the situation we find ourselves in today that we're  
12 trying to find a solution to.

13 Stan.

14 MR. KEASLING: Well, I'm not sure that there's  
15 any clear explanation why the Congress would appropriate  
16 a \$180 million for housing counseling to be spent by the  
17 end of this calendar year when in the past five years  
18 they haven't appropriated that much money for housing  
19 counseling, including preoccupancy as well as  
20 delinquency counseling. This is all for delinquency  
21 counseling.

22 But NeighborWorks America decided to step up and  
23 to take on the task of trying to put out that money and  
24 trying to really play a major role in trying to address  
25 the crisis that exists in terms of homeownership and the

1 delinquency and default rates that are arising  
2 dramatically. NeighborWorks was constrained, however,  
3 by the law to say that they could only keep 15 percent  
4 of the money that was appropriated and the balance that  
5 they had to put out through two groups, the existing HUD  
6 intermediaries that are a group of about 17  
7 organizations nationally who provide basically  
8 passthrough of HUD counseling money and housing finance  
9 agencies.

10 So Rural Community Assistance Corporation is one  
11 of those HUD intermediaries, and essentially we -- just  
12 to give you some background, we became an intermediary  
13 because we were trying to encourage the self-help  
14 housing groups, the rural self-help housing groups, with  
15 whom we work to expand their services and to provide  
16 preoccupancy counseling frankly. And most of them,  
17 that's all they do is preoccupancy counseling in the  
18 rural areas that they serve across 13 states in the  
19 Western United States.

20 So -- so as we started talking with  
21 NeighborWorks and as we started walking with Alan about  
22 his program, the scale of this -- of the potential --  
23 well, the scale of the problem in California and the  
24 size of the application that NeighborWorks was saying  
25 that they wanted to see from California because

1 essentially they have a commitment that they have to put  
2 \$50 million by the end of March into the areas with the  
3 greatest and most severe need, of which California  
4 represents about a quarter, maybe a little more than a  
5 quarter. So they're talking about trying to get that  
6 much money into California.

7 Well, we started -- you know, when I started  
8 talking about this and started talking about the  
9 increase, we -- it just seemed like this was dwarfing  
10 our regular program by an order of magnitude that, as  
11 somebody who's been on the job for 14 days, I was not  
12 totally comfortable with our ability to absorb and to  
13 administer, frankly -- not that we couldn't provide the  
14 technical support.

15 And that's what we started talking about is is  
16 there a partnership here between the housing finance  
17 agency playing a fiduciary role with Alan's group  
18 playing both a match role, because this money all comes  
19 with a caveat that you have to provide matching funds,  
20 and Alan has raised significant matching funds for  
21 California. And then we would provide that  
22 administration and that oversight of the program working  
23 with those counseling agencies to make sure that they  
24 understood that, you know -- some of them have not dealt  
25 with the HUD process before and they're going to have to

1 start, and so we would provide that training and that  
2 support and that administrative guidance to help them  
3 get into the system in a way that they could get paid  
4 and reimbursed through this program.

5 So I think that that at least hits the high  
6 points.

7 MS. PARKER: Just I want to introduce Alan  
8 Fisher, who's the executive director of the California  
9 Reinvestment Coalition.

10 As Stan said, it's very interesting because  
11 first of all, you need to -- in order to be an applicant  
12 even if you're named in the legislation, you are  
13 required to have certain experience that you can point  
14 to that you know how to do counseling and you have a  
15 proven track record, which again has been the concern  
16 that both Lynn and I have as a state agency, we're  
17 pretty unique in that we don't have that. That role  
18 hasn't been played by the State in the state of  
19 California.

20 But -- and then the second part of that is that,  
21 you know, this money for the first 500,000 that an  
22 entity gets requires a 20-percent match and then beyond  
23 that it is a 10-percent match. If -- one, if there's  
24 going to be a match from the State, the State would have  
25 to be the applicant. Given the \$14-billion problem, the

1 ability to, you know, have Legislature be responsive is  
2 not an ideal time looking -- you know, that there is  
3 going to be some money around for matching, certainly in  
4 the short time frame.

5 And again, I think one of the -- just the  
6 incredible obstacles of this is the expectation that  
7 these dollars literally be awarded and planned, pretty  
8 detailed plans of what individual counseling nonprofits  
9 would do by the end of the year. And at the moment,  
10 it's not anticipated that these funds would be available  
11 to do activities beyond the end of this -- this calendar  
12 year. So that is a very, very short time frame.

13 What we had talked about yesterday -- and as I  
14 said, we've had conversations about this every day.  
15 When we first started talking about this, and both Lynn  
16 and I said we don't have this experience, and if we were  
17 going to do it, what -- what value added could we have  
18 besides our name? And the feeling on folks' part was  
19 that CalHFA has a highly regarded name and in that sense  
20 would give a lot of cachet to an application for  
21 California.

22 I would say I'm not too sure how much is needed  
23 because it seems to me that NeighborWorks ought to be  
24 pretty desperate to find somebody in California to do  
25 this, given what a short time frame, so. But having

1 said that, we also -- there's no time. We can't educate  
2 ourselves. There is no time for anybody if it's not a  
3 HUD approved nonprofit intermediary to become one in the  
4 next 30, 60, 90 days to be able to take advantage of  
5 this money. We have to -- what's available now, we've  
6 cobbled together, is kind of what we need to do.

7           So we've talked about this idea if we could find  
8 somebody that was in the community who understood this  
9 role -- grant applications, grant management, project  
10 management and to some extent how the State operates --  
11 that we would come back and talk with the Board about  
12 doing this work.

13           When we -- then we had the bidders' call the  
14 other day, and I told Stan that my concern was that I  
15 just really was concerned that California from the  
16 standpoint of being a fiduciary, whether we really had  
17 enough expertise. And we came up with this idea, that  
18 maybe we could both -- since it's -- it was, we thought,  
19 allowable, they could be an applicant, we could be an  
20 applicant, that we could be co-applicants.

21           And we were told in e-mails this morning that  
22 apparently the wisdom in Washington was that they didn't  
23 want to do that. So actually we sit a little bit before  
24 you today with needing to have some conversations about  
25 sort of regrouping. There may be an individual who we

1 may be able to get to help CalHFA do this work. Stan's  
2 been twisting this particular person's arm, and so was  
3 I, and Peter has been, and if that's possible, that  
4 would -- I think would provide me some more comfort.

5 But the plan that we talk about would be,  
6 whether it's co-applicants, it is multiple entities  
7 having multiple roles to meet the criteria and to  
8 accomplish what is expected from this Congressional  
9 appropriation. We think we can provide some roles of  
10 marketing and oversight. We can obviously lend our name  
11 to this application. We also think because of the time  
12 frame for the dollars to go out, that we might be able  
13 to help with the cash flow so that the subgrantees are  
14 not inconvenienced by the way NeighborWorks expects  
15 everybody to be up to a certain level of their goal in  
16 order to release any additional funds.

17 We also think that by our involvement and what  
18 Stan tells us that we may be able to preclude the need  
19 to have an indirect costs which would apply to these  
20 contracts that which would further diminish the dollars  
21 that could go for counseling.

22 As Stan mentioned, to some extent California  
23 Reinvestment Coalition, since there are matching funds  
24 required because of what they've raised, has offered to  
25 essentially use those funds that they have collected to

1 be the matching funds so that people wouldn't have to go  
2 in the middle of all this and try to find that as part  
3 of the process.

4 And -- but really the day-to-day grind of what  
5 needs to be done would really be through a subcontract  
6 with RCAC. They have the counseling expertise. They  
7 would be judging who should be an applicant to be  
8 approved, what would be realistic for the amount of  
9 funds and counseling that they could be done in order  
10 to -- a budget to be approved. They would collect the  
11 data. They would give it back to us.

12 And so it's really from that standpoint that we  
13 have tried to be somewhat comforted that we may meet the  
14 legal criteria of what the application is, although I  
15 would want Tom to speak to you all and give you the --  
16 you know, his perspective of what might be the legal  
17 hurdles we have to overcome.

18 MR. HUGHES: Over the last week or so, we've had  
19 many, many discussions on this, and as Terri had said,  
20 the situation has been fluid, and many times what we've  
21 attempted to craft hasn't always worked, so it still is  
22 in a little bit of a state of flux.

23 The -- we identified two significant legal  
24 issues in terms of CalHFA being the applicant for these  
25 funds. The first is a federal issue, and the second is

1 a state issue. I think that the federal issue is the  
2 more significant of the two.

3 But the federal legislation was drafted in a way  
4 that, at least in my opinion, didn't really contemplate  
5 that all HFAs aren't the same. HFAs vary from state to  
6 state in terms of their mission and their authority and  
7 what they do. The federal bill provides that for the  
8 bulk of these funds, as Terri had said, either a HUD  
9 approved intermediary would be an eligible applicant or  
10 a qualifying HFA would be -- could be an applicant. And  
11 the qualifications of an HFA are listed in the bill, and  
12 the bill provides that all of those qualifications need  
13 to be met.

14 Some of the qualifications are relatively easy  
15 with respect to CalHFA. They involve familiarity with  
16 financial institutions and borrowers in default and  
17 other issues like that. Others are really focused on  
18 the past provision of counseling services, which is not  
19 something that CalHFA has done and which apparently is  
20 something that some other state HFAs have done.

21 That has led into discussions of whether CalHFA  
22 is actually qualified under the bill, and the feedback  
23 that we get is that the people we're dealing with are  
24 comfortable with that, but we still need to  
25 independently reach a degree of comfort with it.

1           And some of those discussions have revolved  
2 around whether what our loan servicing operation does is  
3 similar enough to counseling or the functional  
4 equivalent of counseling, depending on how you look at  
5 it, that we do have some of that. Certainly in the  
6 conversations that we've had in these many, many  
7 conference calls, it's been pointed out that as a  
8 servicer of a portion of our own portfolio, we deal with  
9 borrowers who are in danger of default. We do talk to  
10 them about their options. We do work with them. And  
11 the flip side of that is that we do it in our role as a  
12 lender, and not as a counselor that is independent of  
13 the lender.

14           And so the question is is this close enough to  
15 meet the terms of the federal bill? And I think it's --  
16 we have reached a comfort level that we could do that.  
17 I have to say the issue is not free from doubt, as we  
18 say in the law. Some of that comfort level has been  
19 aided by the interpretation, and I just found out about  
20 the one this morning, that the NeighborWorks seems  
21 comfortable with the notion that the aggregate  
22 experience of the people we're partnering with meets the  
23 qualifications independently of whether CalHFA meets all  
24 of them on their own.

25           So there is another subissue in terms of the

1 particular structure of CalHFA in the State of  
2 California, which is -- which we've talked about with  
3 HCD, whether this would be a CalHFA or HCD function,  
4 and, you know, we've pretty much worked through that.  
5 But there are some issues there as well.

6 So I think that what the take-away from this is  
7 that we feel that there's enough -- there's enough  
8 comfort to do this, but it's not nearly as clear as one  
9 would hope it would be.

10 CHAIRPERSON COURSON: Terri, let me -- are we  
11 really in a four-party partnership then? There's  
12 CalHFA, and then RCAC would be sort of the  
13 administrator, I guess, of the function. CRC would be a  
14 financial partner paying the match, and there's a fourth  
15 partner that would do the hands-on counseling, the  
16 actually working with borrowers and lenders?

17 MS. PARKER: Well, first of all, I think given  
18 what was said, what we found out this morning, I think I  
19 can articulate the -- we either -- either CalHFA has to  
20 be the applicant or RCAC has to be the applicant. We  
21 cannot be both. We cannot do a co-application.

22 If we were the applicant, then RCAC would be a  
23 subcontractor, and it was always envisioned, even under  
24 this, that Alan's group would be a subcontractor. And  
25 we would subcontract with RCAC for very specific

1 activities and RCR -- RCR -- R -- CRC excuse me, for  
2 very specific activities. And to some extent, you know,  
3 we tried to do the best we can to try to lay those out.

4 CHAIRPERSON COURSON: I guess my question is who  
5 is going to the hands-on counseling with the borrowers  
6 and intercede with borrowers and lenders?

7 MR. KEASLING: Well, there are currently in the  
8 state 80 HUD approved counseling agencies, and I don't  
9 know how many other agencies, Alan.

10 MR. FISHER: Maybe 20 to 40 other groups that  
11 are smaller that may have not yet gotten HUD  
12 certification, but that are counseling people.

13 MR. KEASLING: So we will be contacting all of  
14 those folks. We are -- we are trying to be as expansive  
15 in that process as we can and then -- and asking them  
16 basically to get back to us.

17 And actually the application provides -- has a  
18 provision that allows an organization that isn't already  
19 HUD approved to become approved in the course of time  
20 and then to become a subrecipient essentially of the  
21 money. Yes, there will be anywhere from 50 to 80 local  
22 groups we think that we will working with.

23 MS. PARKER: So I don't think there's four, in  
24 some respects, but there's people -- it's not all a  
25 level. There would be the applicant. Then I think

1 there are these two sub -- subcontractors, but then  
2 there would be 60, 80, a hundred applicants -- grantees.

3 CHAIRPERSON COURSON: I just, I'm -- I have a --  
4 my personal concern is I want to make sure, I'd like to  
5 personally -- first of all, I have to say, I have to  
6 tell you, 30 days ago I wasn't on this train. Having  
7 gone to New York and talked to my fellow HFA chairs and  
8 people and so on, I got on the train real quick. I  
9 think it's clear they've had tremendous success. They  
10 have done a great job. I think it's a proper role for  
11 us.

12 I want to -- my personal -- I have personal  
13 concerns to make sure that the people that are hands-on  
14 with borrowers that are then hands-on with lenders and  
15 the people who are partnering, whether it's a match or  
16 what have you, despite public comments that they make  
17 that do not give me a warm comfortable sense of working  
18 in partnership and cooperatively, that the people on the  
19 ground do.

20 And so I just say to the staff, I want to make  
21 sure that those that we're engaged in, despite maybe  
22 public comments, particularly I'm concerned about those  
23 who are hands-on with the borrowers, are doing it in a  
24 way that is cooperative because it takes all the parties  
25 coming together. And I want to make sure that we have

1 that in a sense in those who we are, quote, partnering  
2 with as we move forward.

3 MS. JACOBS: Could I make a comment, having sat  
4 in on 94.3 percent of the phone calls?

5 First of all, I don't think that my fellow Board  
6 members understand how much time and effort CalHFA is  
7 putting into this with the -- putting together a  
8 management team to delve into every complication here.  
9 And everybody at CalHFA should be commended for taking  
10 on a really positive, aggressive approach to figure out  
11 how to do this.

12 MS. PARKER: It comes under the heading as no  
13 good deed goes unpunished.

14 MS. JACOBS: Exactly. Exactly. We need to make  
15 them a sampler or something.

16 MR. CAREY: A plaque?

17 MS. JACOBS: A plaque. Well, I think a sampler,  
18 hand done.

19 The most complicated thing about this program is  
20 that it's a new program, and the people in Washington  
21 are making up rules and procedures more than once a day.

22 So every time that CalHFA comes up with, "Okay, we'll  
23 do a partnership," yes, we mean no. And then, "We'll do  
24 it as subcontractors," no, we mean yes, and back and  
25 forth and back and forth.

1           So literally, you know, when Terri says as of  
2   5:00 p.m. yesterday we had one approach, and we have a  
3   different approach this morning, there will probable be  
4   three or four more combinations. But I think in the  
5   conversations I've been participating in that the key to  
6   making this work for CalHFA is for CalHFA to have an  
7   experienced project manager who can make sure that the  
8   services are being delivered and CalHFA's fiduciary  
9   responsibilities are protected. And without that key  
10  person, regardless of whether it's a participation  
11  agreement, a partnership, a subcontract, a Girl Scout  
12  troop, whatever it is, we need to get that person  
13  involved from the CalHFA perspective. And then we need  
14  to be using experienced people in the field.

15           And I think those have always been the two  
16  things we've been talking about, regardless of the  
17  format. And we have our team members or our troop  
18  members with us, but we're still not, I don't think, in  
19  a position to say what the form of the venture is going  
20  to be.

21           MR. KEASLING: You know, I will say, however, on  
22  behalf of NeighborWorks that they share that concern in  
23  a very big way. And a piece of the money that they  
24  were -- that was appropriated to them they are using --  
25  they were instructed to use for training and fully plan

1 to do that from the beginning. They have already  
2 announced their next training. They're in Sacramento  
3 the 8th --

4 MR. CAREY: 11th through 15th.

5 MR. KEASLING: -- 11th through 15th of February.

6 And as we send the announcement that people can  
7 apply for this money through us, we're also going to be  
8 sending out an announcement to make sure that their  
9 counselors are getting training through that training,  
10 which, you know, basically NeighborWorks is saying that  
11 the training will be free and we'll pay your hotel costs  
12 to come and participate. So pretty -- pretty good in  
13 terms of trying to encourage and to provide support for  
14 the folks who do that.

15 They are concerned about the level of  
16 professionalism that's out there as well, as we all are.  
17 I mean, you know, as I said earlier, most of the  
18 counseling agencies that we work with haven't done  
19 delinquency and default. They've done preoccupancy  
20 counseling. I think that they can make the shift.  
21 We're confident that they will make the shift and that,  
22 you know, if it's a problem, as they start to engage, it  
23 will engage their staff even more. But it's -- you  
24 know, there's a certain amount of professionalism that  
25 needs to be taught here.

1 MS. PARKER: One of the things I think that is  
2 good about this particular program is that it's open to  
3 anybody. And so, you know, you don't have to have a  
4 subprime loan to be able to come in and get this kind of  
5 counseling.

6 So particularly, Mr. Davi, when you talk about  
7 REOs broadly across the state, you know, this is  
8 something that anybody and everybody can come in and in  
9 that sense really help, I think, as -- sort of help with  
10 the sort of economic crisis for people in the community.

11 The second thing, I guess, I wanted to say too  
12 about this is that we -- we wouldn't -- we wouldn't come  
13 to you to ask for some direction on this and I would  
14 tell you right now probably what I'm looking for, I'm  
15 not asking you to vote or do a resolution because I  
16 don't think we feel that we can articulate that well  
17 enough. I'm really more looking for you to give us  
18 direction of whether or not you're okay with us  
19 continuing to pursue this or whether you are --  
20 essentially your feeling is, you know, this is not our  
21 role, we need to stop, desist, and these people need to  
22 move on and find other approaches.

23 But I think we want to continue in a way,  
24 problem solving in a way, to have value added to this  
25 group in as an efficient and effective manner as

1 possible so that we're not all sitting up here in an  
2 administrative capacity swirling while we can't get the  
3 stuff done at the local level with actual people.

4 We have no compunction -- I have no compunction  
5 as a state entity to try to need to be part of it, go to  
6 Washington or ask for some consideration for California,  
7 and I think as we have at least pushed on certain items,  
8 they've immediately taken them back and gotten responses  
9 back, so I don't think that I would say that people  
10 haven't been somewhat flexible. They haven't said yes  
11 to everything that we want and there aren't some  
12 problems that frankly we need to overcome, but, you  
13 know, we're going to keep pushing to try to figure out a  
14 solution that is to the best advantage of the, you know,  
15 crisis in California.

16 CHAIRPERSON COURSON: Mr. Pavao.

17 MR. PAVAO: Yes. Just so there are HUD approved  
18 intermediaries currently and HUD approved counseling  
19 agencies? And what is the -- what is the relationship  
20 between those two parties currently?

21 MR. KEASLING: There actually doesn't have to be  
22 a relationship. The folks who are -- as an  
23 intermediary, we basically act on HUD's behalf. They  
24 pass money to us, which we then subcontract with a  
25 network of organizations in the western -- 13 western

1 states.

2 And then but -- but individual counseling  
3 agencies can apply on their own behalf to HUD and can  
4 get a direct allocation. So many of the larger groups  
5 will do that, and there are, as I say, a number of  
6 networks including NeighborWorks --

7 MS. PARKER: Stan, those people can't -- they  
8 have to be --

9 MR. KEASLING: Well, they cannot -- actually,  
10 they can't under the NeighborWorks money, but they can  
11 under the HUD money. I'm sorry, I probably confused  
12 that.

13 MR. PAVAO: I'm sorry, if I may.

14 CHAIRPERSON COURSON: Okay. Go ahead and then  
15 Peter.

16 MR. PAVAO: I'm still asking a couple of  
17 questions in this regard.

18 So where I was heading with this was how similar  
19 is the relationship between the HUD intermediaries and  
20 HUD counselors, how similar is that current relationship  
21 to what's being proposed? Is it --

22 MR. KEASLING: Very similar. Very, very  
23 similar.

24 MR. PAVAO: Okay. So -- so in other words,  
25 there is a model out there right now that's in operation

1 and what's being proposed, and I guess with the  
2 insertion of CalHFA into the picture, is kind of  
3 plugging into an existing system.

4 MS. PARKER: You know, Stan, I have to ask a  
5 question because now I'm confused. It's my  
6 understanding that HUD approved counseling entities  
7 couldn't apply for this \$180 million.

8 MR. KEASLING: That is correct.

9 MS. PARKER: And that is the problem. They have  
10 been able in the past to apply to counseling funds that  
11 HUD had appropriated to them, but in this case, there's  
12 \$180 million and that regular system can't function that  
13 way. So that's the reason why we're here is because  
14 HFAs have been named, along with these HUD approved  
15 nonprofit intermediaries. And my understanding when  
16 this group came to us is that there are very few of  
17 those that are in California.

18 MR. KEASLING: That's correct.

19 MR. PAVAO: Two. Right?

20 MR. KEASLING: Two.

21 MR. PAVAO: But how many of the HUD approved  
22 agencies currently go through the intermediaries? Of  
23 the 80, about how many go through the intermediaries and  
24 how many go directly to HUD? Any sense of that? Half  
25 and half?

1 MR. CAREY: It might be half and half.

2 MR. PAVAO: Okay. So under this new --

3 MR. CAREY: Plus there's the pool that Alan  
4 speaks to that's got capability but has not yet been  
5 certified.

6 MR. PAVAO: I guess I'm just again trying to get  
7 my arms around the current system; that is, there is  
8 currently a system in place to deliver federal funds for  
9 counseling services. Those go either through the  
10 intermediary agencies or directly to the counseling  
11 agencies.

12 MR. KEASLING: That's correct, currently.

13 MR. PAVAO: The difference here is it's all got  
14 to go either through an intermediary or through a  
15 finance agency. And the reason we don't sent it all  
16 through the intermediaries is? Under the new model?

17 MR. CAREY: RCAC would not -- well --

18 MR. PAVAO: It's scale? Is it scale?

19 MR. KEASLING: Scale.

20 MR. CAREY: I think it's scale.

21 MR. KEASLING: It's scale.

22 MR. CAREY: And honestly, I think it's focused  
23 for California. I've had the opportunity to talk about  
24 this a little bit. And I think that from the point of  
25 view of California's position nationally, position in

1 the state, already the conversation in our world around  
2 the state has been is CalHFA ever going to step up to  
3 this? And I think really that CalHFA can be a conduit  
4 RCAC cannot be to bring to those resources to  
5 California.

6 The frustration of course is it is ill defined  
7 and -- and maybe that's the frustration. On the other  
8 hand, most of us who live in the world of federal grant  
9 programs would suggest that most federal programs are  
10 too well defined, and there is more flexibility with  
11 this than we see in most things, it's just the short  
12 time frame makes it tough to develop.

13 But in my mind -- and we are, my own  
14 organization is, a local HUD counseling agency which  
15 receives funds through the National Council of La Raza,  
16 which is a national intermediary, but we have no idea if  
17 that's going to work. We also can receive funds through  
18 NeighborWorks because we're a NeighborWorks organization  
19 working through CalHFA.

20 But in the short run, the issue is finding that  
21 vehicle by February 8th which assures that adequate  
22 resources will come to California to meet the current  
23 capacity and potential capacity. If it ultimately turns  
24 out that the money can't all be used, well, you know,  
25 the funds will go back, I think. But I think that --

1 and hopefully over time Congress -- and this is unique  
2 funding in that it does not come through a federal  
3 agency. It is Congress to a nonprofit corporation  
4 directly.

5 So there's no HUD, there's no agency staff,  
6 there's no track record at all, other than the fact that  
7 it's a direct appropriation to a nonprofit corporation.

8 And that gives it more flexibility, but you only get  
9 answers from the appropriations staff, which makes it  
10 more complicated in that respect.

11 MR. KEASLING: An interesting factor that really  
12 surprised me, I must say, is that when we participated  
13 on the conference call for the bidders' conference call  
14 with NeighborWorks, we were the only HUD intermediary on  
15 the call. All of the other people on the call were  
16 housing finance agencies. And I don't know what that  
17 says about what those intermediaries are thinking about  
18 how they're going to do this, whether they're -- I don't  
19 think that they're necessarily thinking about being  
20 expansive, you know. They may think, you know, we'll  
21 just apply for our affiliates or something or work with  
22 our current grant subsidy recipients or whatever.

23 But, you know, we don't -- we have certainly not  
24 gotten any indication from any other of the major  
25 intermediaries that they were trying to expand their

1 networks in order to deal with the situation.

2 MR. FISHER: Can I just add into this, that  
3 what -- to be sure it's clear that what RCAC adds as  
4 well as other things is that they have been in this  
5 system, not this particular funnel of money, but in this  
6 system. They have done oversight. They know. They  
7 have a number of rural groups they've already been  
8 working with. And so they are very well set up to be  
9 able to add to this the ability to do oversight in the  
10 way that it will be expected by Congress.

11 CHAIRPERSON COURSON: Carla.

12 MS. JAVITS: Yeah. I just wanted to reaffirm  
13 what Lynn said earlier, commend the staff. It takes an  
14 enormous amount of time. Terri, the leadership, Tom,  
15 I'm sure, the whole senior management team. It's  
16 extremely difficult to do this. I mean the Board  
17 appreciates it. I mean we discussed the counseling  
18 issue. We've discussed how could CalHFA get involved in  
19 this issue. And I think this is a terrific example and  
20 something that's very hard generally for government  
21 agencies, public agencies, to do, which is to act  
22 quickly in the face of a crisis with a lot of  
23 uncertainty, and it's tough. So we really appreciate  
24 that.

25 I just had two thoughts and comments. One, just

1 wanted a small, a brief comment on the geographic scope  
2 of the counseling agencies that are out there that we  
3 know are good and have a track record in terms of where  
4 the subprime -- you know, where the crisis is in terms  
5 of foreclosures, like is there a match or is there a  
6 mismatch, do we know anything about that, No. 1.

7           And then No. 2, I mean think for us as the -- so  
8 I just wanted to affirm, yes, let's keep our  
9 administrative role as confined as possible so that, you  
10 know, we're not unnecessary overhead and, you know, and  
11 at the same time we've got fiduciary responsibilities,  
12 so obviously that's going to be a key concern, just to  
13 make sure we can comply.

14           And then the -- in terms of your question, I  
15 think just setting not too -- in too rigid a -- not to  
16 do detailed, overly detailed, way but in an appropriate  
17 way our outcome expectations so that you're able to  
18 report that in clear way and we're clear up-front about  
19 what we expect you to tell us. Again, in a way that's  
20 not overly detailed, but that gives us, you know, the  
21 basic information and holds various subcontractors  
22 accountable for the things that we'd be most concerned  
23 about.

24           Because it seems like we've got a role to play  
25 to get the money into California and then have the

1 high-level oversight. There are other people out there,  
2 good people, who can help us implement.

3 CHAIRPERSON COURSON: Peter.

4 MR. CAREY: I think the other thing I'd make a  
5 point of, we're a local organization and have done  
6 foreclosure mitigation counseling over the years. In  
7 2005 I think we worked with 85 families. We had to turn  
8 off the spigot because we had no money, and it was an  
9 overwhelming job, and so we reduced our scope down.

10 There are organizations throughout our area, and  
11 I've been with many of them over the past two weeks, who  
12 would do more, could do more, but they simply -- there  
13 is simply no funding available to these organizations.  
14 And while there may be strictures and structures to this  
15 NeighborWorks money, it is a resource, and there are  
16 organizations out there that are desperate to see these  
17 resources in their hands so that they can work with the  
18 families that call them every single day. And while the  
19 mechanics are going to be complicated, step one is to  
20 assure that the funds get within reach.

21 And I echo the comments of others. It is  
22 definitely out of the comfort zone and out of the track  
23 record of CalHFA. And CalHFA, as with some of the other  
24 things, with the Bay Area Housing Plan or the mental  
25 health services, has just really stepped up into this

1 role and addressing it while thinking it through very,  
2 very conscientiously.

3 But I also want to thank Stan from RCAC and Alan  
4 from CRC because they are critical pieces to giving  
5 CalHFA comfort, and this is a can-do team here. They're  
6 pretty impressive.

7 MR. FISHER: I was just going to respond in  
8 terms of the coverage. I mean I think -- so we have an  
9 initiative that's a little over \$5 million to add  
10 capacity to mortgage houses over the next couple years,  
11 and we've reached out across the state. We think  
12 there's something like 120 groups that are doing it one  
13 way or another.

14 But in the areas that have the highest  
15 foreclosure rate, meaning Southern California, L.A. and  
16 all have like half of the foreclosure notices. But as  
17 you probably know, a lot of that is in the San Joaquin  
18 Valley. And in the San Joaquin Valley, as Peter is  
19 saying for his area, you know, Fresno and others, it's  
20 very thin.

21 So I think this money is really critical in  
22 being able to assist folks as well as why -- you know,  
23 most of our funds come from institutions that were part  
24 of helping this happen, shall we say, but that are  
25 really critical to building up those resources, and

1 including that I'm hearing disturbing stories that there  
2 are HUD certified counseling agencies that are thinking  
3 about stopping because they just don't have the  
4 resources, and they're getting flooded with 500 percent  
5 of what they saw a year before.

6 CHAIRPERSON COURSON: Carla.

7 MS. JAVITS: Yes. I just wanted to put an  
8 exclamation point in terms we have to have a match, and  
9 there's a lot of lip service about public-private  
10 partnership. With the CRC also stepping up with the  
11 HFA, it means it's just a perfect example of that, so we  
12 have the match money from the private sector.

13 MS. PARKER: One other thing I wanted to point  
14 out to the Board, particular to Carla, because I know  
15 what a stickler she is for evaluations, that this -- it  
16 is part of the conception of this appropriation of these  
17 funds that there be an evaluation. And so the  
18 expectation of this program, the collection of data, is  
19 it's really going to be through the middle of 2010. So  
20 there is the opportunity for the data to be collected  
21 and then some sort of evaluation can be done.

22 And I applaud at least that that thoughtfulness  
23 of the way that this grant appropriation's been put  
24 together to specifically call for this evaluation and to  
25 put it into planning, because I think that will serve in

1 the future a way for these counseling centers to prove  
2 their worth and prove that relative to the crisis and as  
3 a tool to be effective in handling it, so.

4 CHAIRPERSON COURSON: Lynn.

5 MS. JACOBS: I think what I have heard, even  
6 though I haven't sat on all these phone conversations,  
7 is that it's the sense of the Board that we want to  
8 pursue a credit counseling program and get a report back  
9 at the appropriate the times.

10 CHAIRPERSON COURSON: And we'll have -- we can  
11 take and we can -- we haven't put out our agenda for the  
12 retreat, yet so if we want, we can take a few moments  
13 during that retreat to updates ourselves. When we put  
14 the agenda, out why don't we just put that item on.

15 MS. PARKER: This is now, you know, hour by  
16 hour. The application from what I understand has not  
17 completely been developed, but that application has to  
18 be filled out and returned, and it's in pretty detailed,  
19 by February 8th. And then the awards of those  
20 applications are sometime around the 14th of February.

21 MR. FISHER: I think it's the 24th.

22 MS. PARKER: Oh, 24th. I knew there was a four  
23 in there somewhere. Anyway, the 24th. So, you know,  
24 it's kind of like we just burned up, you know, X amount  
25 of time to figure out -- it's just going that fast.



1           And I really want to also commend my colleagues,  
2 particularly Lynn and all the work that she has done  
3 personally on this issue, and Jeff too.

4           So we're ready to do a midyear update for you.  
5 And, again, as I was saying earlier on, part of the  
6 reason for doing this is to get your mentally refreshed  
7 of what you had committed last May as a business plan  
8 for us, then where we are at with that, take that into  
9 consideration of what we know to be the most recent  
10 happenings of a very dynamic market so that we can begin  
11 in March with planning on what the new business plan  
12 would be that you all would be adopting at our May  
13 meeting.

14           CHAIRPERSON COURSON: Should we be looking at  
15 what's in our book or what was the handout?

16           MS. PARKER: Handout. And actually, Steve, if  
17 I'm not mistaken --

18           CHAIRPERSON COURSON: Let me tell you one is  
19 thicker than the other so they are different.

20           MS. PARKER: Yeah, but I think that the handout  
21 is pretty much what was submitted to you. Again, this  
22 is one of these things where we really try to get this  
23 done before as part of your Board book. It's not  
24 different.

25           CHAIRPERSON COURSON: Oh, I'm sorry. I will

1 retract my statement. The book is two-sided, the  
2 handout is one.

3 MS. PARKER: All right. I'm going to ask  
4 colleagues of these various programs to come up, but I  
5 do want to go through this.

6 The first two pages that are in here, and you  
7 can go through with me, we're not going to spend any  
8 time on them, we put the two slides in here for you for  
9 reference more than anything else of how we committed  
10 the business plan, the HAT funds and the goals and  
11 objectives. I'm not going to talk about them. You  
12 already adopted them, but they were there for your  
13 information, if you want to go back and look at them  
14 relative to any of the comments that we're going to make  
15 today.

16 I'm going to try to go through this and take as  
17 much time as you want, so, you know, we can bring Jerry  
18 and Doug when we go through the homeownership, Chuck  
19 when we go through MI, but, you know, I want to set the  
20 pace of this depending on your stamina.

21 CHAIRPERSON COURSON: Let me take -- what kind  
22 of time constraints are we under? I mean, if you say  
23 none, we won't be here till 5:00 o'clock.

24 MS. JACOBS: I need to leave around 1:00, but I  
25 have read through the plan.

1 CHAIRPERSON COURSON: Okay. We have a 1:00 and  
2 1:30.

3 Can I -- I'm sorry to do this, but I know Carla  
4 wanted to make a comment and to make sure that you do,  
5 Terri, can we just suspend for a minute this and move to  
6 the comment that Carla wanted to make in regards to --

7 MS. PARKER: We're at the convenience of the  
8 Board.

9 CHAIRPERSON COURSON: Okay. Let's go ahead.

10 --oOo--

11 **Item 13. Report of the Chairman of the Audit Committee**  
12 **regarding Audit Committee review of practices,**  
13 **procedures and contracting authority of the**  
14 **Executive Director; as well as issues relating to**  
15 **salary survey, compensation process, and**  
16 **compensation committee, and possible**  
17 **recommendations to and action by Board (report**  
18 **not given)**

19 MS. JAVITS: Very quick, I just -- I was glad to  
20 see that agenda item and I guess I just wanted to say at  
21 least from my perspective -- I don't know what other  
22 Board members think -- but it would be, I think,  
23 advantageous for the Board for the Agency to kind of put  
24 to bed this issue around contract authority that Terri  
25 has or the executive has and the compensation policies

1 and procedures. These are the issues that were raised in  
2 the report that we had done, and I feel at least some  
3 urgency that we get these settled so that we're clear  
4 going forward.

5 And I'd also like to just put on the record and  
6 urge the committee both to take action and also to  
7 consult with whoever they need to consult with within  
8 the administration, within other agencies, on -- in a  
9 public way and a transparent way, and be -- have that  
10 completed when we get whatever recommendation we do, and  
11 that that be done on a timely basis.

12 CHAIRPERSON COURSON: I agree. My plan was  
13 that -- I thought after the last audit committee meeting  
14 that this would be on the agenda with a recommendation  
15 so we could take action and move on. It wasn't, and  
16 Mr. Shine, who's chair then, they weren't -- they hadn't  
17 met. So Mr. Shine still wanted this on the agenda. I'm  
18 not sure what the report was going to be or what was  
19 that agenda item. He didn't share that.

20 But my thought -- my plan was, and I've said  
21 this to counsel and to Terri that my plan was had he  
22 been here -- and I certainly agree with what you said  
23 and we can do that -- was to instruct the audit  
24 committee to at the March meeting come forward with  
25 their recommendations that were of the recommendations

1 that were included in the outside counsel's report,  
2 which included the contracting plus the compensation.  
3 And if it's the sense of the Board, we will instruct  
4 the -- I as chairman, I will instruct the audit  
5 committee to on the March agenda be prepared to present  
6 their recommendations or the benefit of their  
7 discussions and put it on for an action item so we can  
8 move through these items.

9           There are three or four items that need some  
10 discussion. So if that's okay with the Board, we will  
11 instruct the chairman to be prepared to do that in  
12 March.

13           Mr. Carey.

14           MR. CAREY: And I want to say as a committee  
15 member, I'd like to have some sense of what the report  
16 is going to entail, rather than just see an item show on  
17 the agenda without having an idea what was going to be  
18 reported.

19           CHAIRPERSON COURSON: Yeah, we -- none of us  
20 knew what Mr. Shine was going to put forth, and we  
21 offered to, you know, assist. So I don't know what it  
22 was going to be, but my -- what I'd like to do is see  
23 the audit committee meet, take each of those  
24 recommendations that were in the outside counsel's  
25 report, either make a recommendation or not make a

1 recommendation, but whatever, come back to the Board and  
2 report on what their deliberations were on each one of  
3 those and have the Board prepared to deal with each one  
4 of those four or five items at the March meeting so we  
5 can dispose of it.

6 MS. PARKER: Mr. Chairman, just one thing.  
7 Again, just from a staff perspective, because we talked  
8 about this just from a staff planning standpoint and  
9 trying to be responsive, you know, we've been keeping  
10 kind of a laundry list of some of these outstanding  
11 issues, and in that sense just for some closure one way  
12 or the other, clearly the discussion -- if you remember,  
13 most of this group was there a year ago where we talked  
14 about wanting to take the next step in developing the  
15 policy and procedures of compensation, and the  
16 compensation committee was going to start meeting on  
17 this. And now there's been the discussion about whether  
18 there will be a compensation committee or not.

19 So to the extent that some of these things can  
20 be resolved, then we can get back into a mode of a  
21 proactive approach. I think the other thing too is  
22 just, you know, is the ability for us to -- I think for  
23 everyone, to close out. Then we don't have -- we're  
24 not -- staff is not keeping track of these things from,  
25 you know, whether we should be doing something to serve

1 you all better one way or the other.

2 So I think I would say myself on behalf of  
3 myself and Tom and the rest of staff, that we really  
4 appreciate you doing this. And, you know, we're very  
5 excited about 2008 and what we're going to be working  
6 on, and so I think that would be helpful if we, you  
7 know, could have some --

8 CHAIRPERSON COURSON: We'll inform the chairman.  
9 We'll inform Jack. He's got 60 days, and depending on  
10 what we do, there's even an opportunity when they're  
11 together in Sacramento, we have gaps of time on this  
12 retreat, that they'll be able to get together, which  
13 wouldn't cause them to have to get together before. I  
14 know it's difficult to try to do it and I saw the  
15 frustration the hour before a Board meeting for the  
16 audit -- in fairness to the audit committee members to  
17 give it the due discussion they need. And I think  
18 that's what we've run across in trying to schedule a  
19 meeting at that time. So maybe the February opportunity  
20 would be one that we can do.

21 MR. HUGHES: Right. Mr. Chair, I'd just like to  
22 point out that the agenda for the February meeting is --  
23 needs to be posted, I'm doing this from memory, but I  
24 believe it's next Friday.

25 CHAIRPERSON COURSON: I was thinking that

1 perhaps the audit committee could meet in February --

2 MS. JACOBS: Oh, I see.

3 CHAIRPERSON COURSON: -- in February time frame.

4 MR. HUGHES: One of the --

5 CHAIRPERSON COURSON: When you say next Friday,  
6 you mean tomorrow?

7 MR. HUGHES: No, a week from tomorrow. I  
8 believe the 25th.

9 I think in order to have the committee make  
10 those reports and recommendations, rather, there will  
11 need to be a meeting. And if it's contemplated that  
12 February, at the same time, we need to -- we need to get  
13 that meeting scheduled. And we -- as the staff, we take  
14 these directions from the Board in terms of scheduling  
15 these meetings, so that I think that needs to be done  
16 pretty quickly, if a meeting is going to be set.

17 CHAIRPERSON COURSON: Why don't I -- I will take  
18 it upon myself to generate an e-mail to you and to Terri  
19 and to Jack Shine, the chair, just relating the  
20 conversation we've had today, the Board's direction, and  
21 suggesting that February might be an opportunity or if  
22 not have Jack work directly with counsel to schedule a  
23 time. I'll do that within the next 24 hours.

24 MS. PARKER: We are -- I don't know if this  
25 would be helpful at all, we can certainly give you the

1 transcription fairly shortly of what --

2 CHAIRPERSON COURSON: I don't need a transcript.

3 MS. PARKER: Just trying to be helpful.

4 CHAIRPERSON COURSON: I understand the direction  
5 we want to move. It's very simple.

6 MR. HUGHES: Just one other thought on --

7 CHAIRPERSON COURSON: Maybe it's not going to be  
8 so simple.

9 MR. HUGHES: I also had heard that Mr. Shine was  
10 having back problems and that his doctor advised him not  
11 to the travel.

12 CHAIRPERSON COURSON: Correct.

13 MR. HUGHES: I'm just wondering out loud whether  
14 we would need to perhaps do a meeting in Los Angeles to  
15 mitigate those issues if they're --

16 CHAIRPERSON COURSON: I'll put together my  
17 e-mail, make my suggestion and then let the chair and  
18 other committee members decide if there's a better  
19 opportunity. Thank you.

20 MS. PARKER: Moving right along to our  
21 discussion about our midyear highlights, I just want to  
22 draw your attention to the first graph. It should be on  
23 page 5 of the handout, just to give you an idea of where  
24 we presume that we would be from a goal of \$1.5 billion.

25

1           And you will all recall that we lowered the goal  
2 in this business plan from what we had achieved in our  
3 earlier production in the past fiscal year. And the  
4 reason specifically why we did that was because we had  
5 been awarded less cap than we had in the past.  
6 Primarily we had to share what had typically been the  
7 amount given to the State with the Department of  
8 Veterans Affairs.

9           So we have been trying to manage a program at  
10 lower production levels than we had done a year before.

11          We've -- as you can look at the red line, I think to  
12 some extent we're managing it, trying to guesstimate  
13 what's happening with the marketplace and handle  
14 interest rates, liquidity crisis, et cetera, et cetera.

15          And while we're for the months of November, December a  
16 little off track of where we had to meet goal, would  
17 report that -- it's not what's reflected on this -- is  
18 that we did make some changes, as I said in the -- in  
19 our interest-only program and our rates the other day.

20          And we have had, I think, three days in row  
21 where we're exceeding what our productions have been.  
22 So our plan is to try to bring the end of the year in as  
23 close to our goal as we possibly can. And you know, we  
24 will be adjusting interest rates, trying to keep watch  
25 of the marketplace. Again, a lot of this will have to

1 depend on what happens with other lenders. If they stop  
2 doing, you know, a hundred percent loans, interest  
3 rates, mortgage insurance, all that will play a role.

4 And this basically does give you some  
5 information about what -- our 30-year loan continues to  
6 be our major product. We thought when we did the  
7 interest only program that because of the gap between  
8 incomes and sales prices that that would be a very  
9 effective tool.

10 We think, although we're still getting a lot of  
11 loans that way, it does certainly help one group of our  
12 market that because of the subprime meltdown, that  
13 people are more concerned about this type of loan, even  
14 though it's -- has a hundred percent predictability for  
15 the borrower. But we are continuing to offer it as those  
16 loans that are in the stable of our products.

17 To give you some sense of where we are relative  
18 to goal off our down payment assistance, clearly down  
19 payment assistance is the success of any loan that we're  
20 doing. And I remember when I first came here that we  
21 probably had less than half of our loans that had down  
22 payment assistance. Now there's very few loans that are  
23 done without some sort of down payment assistance.

24 And to bring you to the next page, page 6, give  
25 you an idea since CHAP and HiCAP are both programs down

1 payment assistance where we use our Housing Trust funds,  
2 one, we are over our projections in it and the other one  
3 we are under. We think if we continue to -- and part of  
4 the change in HiCAP is really because we did some  
5 program changes for the relative amounts of that that  
6 kept us within budget or lower than budget, but we are  
7 at least at this point in time thinking that between the  
8 two of them, we're going to be either below the overall  
9 expenditure level or at it.

10 And we think that that's good because we're  
11 continuing to discipline ourselves with these scarce  
12 resources as a mean of getting first mortgages and not  
13 having them to be so dependant on the need of a second  
14 mortgage, or a second -- down payment assistance to make  
15 them happen.

16 The next chart essentially just gives you an  
17 idea. We are updating you on the Prop 46 and 1C funds.

18 We are pleased that we've included in this an  
19 adjustment to reflect some of the funds that have been  
20 coming back to us through prepayments. And we --  
21 particularly in CHDAP with having funding availability  
22 of some loans coming back through prepayments we'll will  
23 be able to do a business plan, a five-year business plan  
24 with the use of these funds through a good majority of  
25 that for down payment assistance. And we are continuing

1 to try to use that as opposed to having to have down  
2 payment assistance where we're using the Agency's  
3 Housing Assistance Trust funds.

4 Special lending programs on page 8. We --  
5 although I think our applications to some extent have  
6 slowed down, these programs, particularly HELP, clearly  
7 continue to be in demand and to be one of the few  
8 resources that are out there. As liquidity is driving  
9 up -- drying out, we -- we think that we're not going to  
10 see the applications, particular in RDLP, that we  
11 thought we might see. But we -- they both are  
12 continuing to be viable programs.

13 In addition to those two programs, this also  
14 shows where we are in commitments to date, purchases to  
15 date, and where we are on our Habitat for Humanity  
16 program. So we've clearly -- for that, for Habitat,  
17 have had a very successful use and rollout of those  
18 funds to help that particular community.

19 I'm going to go fast, so if there's questions,  
20 stop me.

21 I really want to focus on these next couple of  
22 charts and go into our MI to have you be aware of where  
23 we are on delinquencies. As you can see since CalHFA is  
24 the kind of purplish line in the middle, that that line  
25 of delinquencies is moving like this. And we've, you

1 know, had downward trends for quite some time, but we  
2 are following the market and seeing that our  
3 delinquencies are increasing.

4 Jerry and his folks, with Chuck and Dennis'  
5 folks are putting together the in-house team to look at  
6 how are we going to handle these, how are we going to  
7 handle marketing to get these REOs in an ever-increasing  
8 housing volume on the market dealt with, perhaps sold,  
9 get ownership back in there as fast as we can. But  
10 while we haven't seen some of the delinquencies that the  
11 Agency saw in the mid 80s and 90s, I just think the rate  
12 of growth over the last several weeks and months is so  
13 rapid that I expect that we will continue to see  
14 increased REOs and delinquencies.

15 CHAIRPERSON COURSON: Do we know if our  
16 self-service portfolio is performing differently than  
17 the loans serviced by our third-party lenders?

18 MS. PARKER: Yeah. In fact our -- it has and  
19 continues to -- the statistics for our own loan  
20 servicing is better than the loans that are serviced  
21 by -- that we do service the lease.

22 CHAIRPERSON COURSON: Is that because of  
23 products, I mean different -- we by definition retain  
24 servicing on products that would be less susceptible to  
25 delinquency.

1 MS. PARKER: I'll bring Jerry up here. I think  
2 it'll probably be just the reverse. We've got the  
3 toughest loans that we're servicing.

4 CHAIRPERSON COURSON: That's what I thought.

5 MS. PARKER: And as Jerry was just whispering  
6 behind me, you know, our in-house group is a percentage  
7 point below what the outside servicers are.

8 MR. SMART: I think it's relatively -- it's the  
9 effort that we put into it, the collection calls and the  
10 time spent is paying off.

11 CHAIRPERSON COURSON: And would it be also  
12 because there are most FHA loans serviced by third-party  
13 servicers than us? Because they would typically have a  
14 higher delinquency rate.

15 MR. SMART: We have about 20 percent of our  
16 portfolio in-house is FHA, so it's not that.

17 CHAIRPERSON COURSON: I guess my point is I  
18 don't want our portfolio serviced by our lender partners  
19 to get lost in all the other pressure and activities  
20 that they're going under through MBSs where they're  
21 passing through principal and interest and they have  
22 much higher loss opportunities in those loans than ours.

23 And I just want to make sure we keep their attention to  
24 work our portfolio as diligently as they are all the  
25 others that they're dealing with.

1 MR. SMART: We are. We -- we have our -- a  
2 portfolio staff that that's what they concentrate on,  
3 keeping track of where our servicers -- we have about 12  
4 other servicers -- you know, the activities that they're  
5 performing. We do annual site examinations of those  
6 servicers. We are monitoring the reports and making  
7 sure that they adhere to policy.

8 CHAIRPERSON COURSON: And depending on how it  
9 unfolds and, who knows, we're clearly going to receive a  
10 request to approve a change in servicing from  
11 Countrywide to new ownership, changing control would  
12 require our approval, and over a longer term will  
13 determine whether those loans will continue or they have  
14 to come back in in-house. We just don't know.

15 MS. PARKER: One thing we do know, I mean, I  
16 think as part of changing the IO program, they are  
17 not -- we no longer have the relationship with  
18 Countrywide.

19 CHAIRPERSON COURSON: I understand, but we do  
20 have another substantial portion of our portfolio  
21 serviced by them, which we'll have to deal with down the  
22 road.

23 MS. PARKER: Maybe just to have -- since I know  
24 the chart before was a little difficult, page 11 if you  
25 look at it, I think, does give you some numbers and some

1 sense by types of -- loan types, the FHA, conventional,  
2 VA -- where we are with respect to gains and losses. So  
3 I just wanted to bring your attention to it.

4 And the first -- the top part is really our  
5 first mortgages. The second one is -- down below is  
6 really our down payment assistance loans. And I just  
7 want to bring your attention, those -- we have some  
8 significant write-offs in some of these loans that are  
9 Agency funds, the CHAP, HiCAP. You know, 86 of those  
10 loans written off at over a million dollars, that does  
11 affect our bottom line.

12 The ChDAP/ECTP funds -- loans are -- those are  
13 bond funds, but the biggest dollar, a million and -- one  
14 point almost seven million is Agency funds.

15 Moving along --

16 CHAIRPERSON COURSON: Question, Carla?

17 MS. JAVITS: I'm going to ask a really, really  
18 dumb question, but just so -- I thought we don't do  
19 subprime lending, so why are we seeing an uptick in our  
20 foreclosures?

21 MS. PARKER: I don't think it's because they're  
22 subprime loans, I think it's because this is part --

23 MS. JAVITS: Just the economic problems.

24 MS. PARKER: Yeah.

25 MS. JAVITS: Okay. So it's not because of that,

1 it's just there's people out there who are losing their  
2 jobs or whatever.

3 MR. SMART: Delinquencies overall, all through  
4 California and the U.S., are up. Ours is just tracking  
5 along with that.

6 MS. PARKER: You know, I think I'll steal a  
7 little bit of Chuck's thunder, but he tells me I'm a  
8 housing maven, so maybe I can say this. I think clearly  
9 the housing market is cyclical, irrespective of subprime  
10 loans interspersed with that. So even on a natural,  
11 you'll be seeing -- we'd all be seeing that occurring,  
12 so.

13 MS. JAVITS: Do you know where we are relative  
14 to other HFAs or other comparable HFAs or other  
15 comparable states? Do you have any idea? I'm just  
16 trying to get some relative sense. What are we looking  
17 for? You know, are we going to see numbers of 8  
18 percent, 10 percent? Are we likely to see those?

19 CHAIRPERSON COURSON: The -- compared to the  
20 third quarter national delinquency survey, our figures  
21 are better than the California figures recorded for  
22 other lenders. And that -- and they report, for  
23 example, I look at FHA of 7.7 and probably California  
24 was up at the 11 or 12 percent. At our MI, which I  
25 assume is our product, our conventional fixed rate type

1 product and so on at four-six. I think the prime loans  
2 were like creeping up to five or something.

3           So we're -- I think we're -- you know, when you  
4 take our product at what it is, we're performing as well  
5 if not even a little bit better, but also by definition  
6 first-time homebuyers with some of our credit criteria  
7 and the markets we are serving, when you get into an  
8 economic situation like this, we're going to have higher  
9 numbers.

10           MS. PARKER: I think that's a good analogy for  
11 you, Carla, because, frankly, to say where we are  
12 relative to some of my colleagues, some of them just do  
13 plain vanilla 30-year loans and they're not even at the  
14 risk associated that we do and what you've all asked us  
15 to be mindful of. So I think where we are relative to  
16 our peers in California are probably more helpful for  
17 you.

18           Moving right along, just, again, sort of talk  
19 about from the homeownership area, our focus is the loan  
20 origination projects. And we have got an RFP that's in  
21 draft. We've got -- it obviously continues to be a high  
22 area in the Agency. Jerry has been the project sponsor  
23 for this within the Agency, but we expect that we're  
24 going to have this released shortly. And we've got time  
25 lines for us and hope to be coming back to the Board in

1 September for your approval.

2 We -- one of the major things, irrespective of  
3 everything else that we do here and new programs or  
4 whatever, we've got to get this loan origination system  
5 done. We've got to get our infrastructure in place now.  
6 And so we're trying to be mindful of that with  
7 everything that we put these folks through and new  
8 programs and projects and everything else, that we've  
9 got to get this done.

10 Any questions for homeownership?

11 I'm going to move into mortgage insurance.

12 Okay. So on page 13, our mortgage insurance highlights.

13 And I'll ask Chuck to come warm the seat that's been  
14 warmed by his colleague. We -- you know, our insurance  
15 highlights to some extent sort of track a little bit  
16 where our first mortgages are going. And last year we  
17 saw a large percentage of our -- a larger percentage of  
18 our loans, first mortgages, be insured by the Agency.

19 That has diminished some as a relative  
20 percentage of value, and I think that that's, again --  
21 some of it is more the decline in the use of the IOP  
22 program and people going back to the traditional 30-year  
23 mortgage and some changes that have occurred to make FHA  
24 a more realistic program. This is really, you can see  
25 the -- see this. As we -- we have our track record from

1 the standpoint of loans insured.

2 We -- maybe just to highlight before we kind of  
3 go through the rest of the charts, we, again, are  
4 separate from our first mortgages looking at the  
5 delinquency rates in our insurance program and we've  
6 seen our delinquency rates increase from 1.6 percent in  
7 September to 2 and a half percent in December. So, you  
8 know, the rate of change is growing, and it's dramatic.

9  
10 And there's -- as we go through these charts,  
11 what I think is important for you to take a look at,  
12 I'll give you some sense of it and it's reflected in  
13 here, that we're looking at loans that were  
14 originated -- insurance that was originated in 2005, and  
15 that portfolio has 4.2-percent delinquency. And 2006  
16 loans have a 2.9-percent delinquency. And if you  
17 look -- if you look at the way this industry, as Chuck  
18 tells me, goes, that you really see mortgage insurance  
19 delinquencies peak by the third year.

20 So if you look at our portfolio of loans that  
21 are in the insurance portfolio, most of where we are  
22 overall, very little of pre-2004 loans are in the  
23 portfolio. And so a big amount of our portfolio is  
24 2005, 2006 or newer, and so they have yet to hit this  
25 three-year maturity, so the expectation, again, just to

1 make you aware, we're expecting the delinquencies to  
2 increase through 2008 and 2009.

3 And we -- at this particular point in time,  
4 Chuck assures me that he's watching this, and you know  
5 his personality -- feels that we are adequately priced  
6 and risked, but we will be obviously watching that and  
7 bringing that as part of our overall discussion with you  
8 as we go through this spring and our planning.

9 14 gives you just, again, a sense of what's  
10 happening with the delinquency trends. And you can see  
11 between May and November the delinquencies doubled. And  
12 that is based on very proactive work that Chuck's shop  
13 does with trying to deal with borrowers to keep them be  
14 current.

15 And on page 15, again, a sense of loan  
16 delinquencies, where they are plus or minus 120 days, in  
17 foreclosure, and where the claims have been received and  
18 are pending or paid. So this has been the time for  
19 Mr. McManus when he's been enjoying the proceeds of  
20 premium payment to have to start paying some of them  
21 out.

22 MR. McMANUS: The major change that's occurred  
23 here is in California a rising tide floats all boats.  
24 We had a 20-percent price appreciation every year from  
25 2001 through 2005. So even the people that lost their

1 jobs, got divorced, got sick and everything else, the  
2 normal causes for delinquencies and foreclosures, they  
3 were covered. They could borrow against the rise in  
4 equity. There were no losses.

5 That has not occurred. There has not been price  
6 appreciation. Since really mid-2005, there has been  
7 very little. So we have a flat or declining price  
8 environment, so all the normal causes for delinquencies  
9 and foreclosures are resulting now in foreclosures for  
10 us. There were maybe five or ten properties at most in  
11 REO when I got here. If you look at page 15, we will be  
12 receiving in the neighborhood of 20 to 25 properties a  
13 month going forward.

14 So the change, we're in the normal market where  
15 there are foreclosures in a flat price environment, and  
16 we will be having a lot more REO end claims. We're  
17 priced at about five and a half to six claims per  
18 hundred in the mortgage insurance book. That's over  
19 time. That's not delinquency rates. So I think we're  
20 priced okay.

21 If sometime -- after two years we'll stop the  
22 depreciation in prices and all the foreclosures, but the  
23 market has changed. We will be in the REO disposition  
24 market. That's Jerry's job, but it's something you  
25 should know is happening so you're not surprised.

1 CHAIRPERSON COURSON: Terri, what's our comfort  
2 level with our staff capacity to handle what's going to  
3 be a substantial increase in REOs we've going to have to  
4 manage and market?

5 MS. PARKER: I don't know if I can answer that,  
6 but we'll have an answer for that as we go through our  
7 budget development process. I think we're going to tell  
8 you about what we are focusing on when we do our  
9 administrative budget, but that's an area where -- one,  
10 that's a major area where Jackie's people are pedaling  
11 as fast as they can to do exams to be bringing the  
12 people. To highlight the other area is Bob's area in  
13 multifamily, but that's, you know, what we're focusing  
14 on.

15 The other thing --

16 CHAIRPERSON COURSON: My point is given the  
17 constraints of the system that we have to work within --  
18 in the private industry, if you need them, you just go  
19 hire them. And this has such a ramp up in testing and  
20 so on and at the accelerated speed these are coming back  
21 in.

22 MS. PARKER: We're having all the internal  
23 discussions about how do we handle this and going back  
24 to what did the Agency do in previous decades when they  
25 had this, how did they handle it.

1           One other thing, just to give you a heads up on  
2 where I mentioned we're looking to see if there's  
3 something we can do with the lending program for  
4 foreclosed properties. We're also going to be looking  
5 at if there's something that we can be doing to make  
6 sure that our own properties get out there and get off.

7           CHAIRPERSON COURSON: I think Jerry has  
8 something to say.

9           MR. SMART: I would just like to comment that we  
10 have increased our REO staff. We were operating with  
11 one individual for years. Of course we only had a  
12 handful of REOs, but since it has started to increase,  
13 we've added two individuals already, and we're in the  
14 process of adding a third.

15          CHAIRPERSON COURSON: Good.

16          MR. SMART: So we'll have four, and then we'll  
17 watch the total volume and act accordingly.

18          CHAIRPERSON COURSON: Thanks, Jerry.

19          MS. PARKER: Thank you.

20                So I guess to maybe complete the thoughts about  
21 the homeownership area, we are continuing to be as  
22 educated as we possibly can on home values where we are  
23 so we can determine risk associated with loan products,  
24 where we should be on rates, where we should be on loan  
25 to value, where we should be on terms, et cetera, et

1 cetera, watching the liquidity markets.

2 And, again, next week -- next month when we  
3 talk, you know, we're going to have Citibank talk with  
4 you a little bit about what's happening in the capital  
5 markets.

6 The liquidity is -- it was bad last summer.  
7 It's worse now. And we -- for anybody who thinks that  
8 this is going to settle out at the end of this year, you  
9 know, I don't think that's going to happen. So it's  
10 going to be an interesting road, a challenging road for  
11 us to be moving through.

12 We do want to continue at least for now with a  
13 hundred percent LTVs, and we'll be coming back and  
14 talking to you more about that. We are -- as I said,  
15 we've shut down the MBS delivery platform, but I -- you  
16 know, the Agency and the staff spent a lot of time  
17 putting that together, developing the relationship with  
18 Fannie, developing the partnership with Countrywide of  
19 the seller service arrangement. And although if we were  
20 to start that up again, we would certainly go back out  
21 and look at who our seller service arrangement would be,  
22 we have things in place that should things change and  
23 turn around and it be an efficient and effective viable  
24 financing lending mechanism, we'd be bringing that back  
25 and trying to, again, get much -- as much value for the

1 customer as we possibly and to reduce the Agency's risk  
2 as much as we can.

3 And, you know, that will take us into, as I  
4 said, the negotiations with Fannie Mae. I did a  
5 conference call this morning. We've asked them to give  
6 us a price for our existing program that we have with  
7 them. They expect to return that to us next week. I  
8 expect to go back to Washington the following week for  
9 us to discuss serious negotiations about pricing of some  
10 of the terms, whether or not we might be able to get a  
11 better pricing if we don't do some of the underwriting  
12 as flexible as Fannie Mae allows us to, whether we  
13 essentially provide greater MI coverage, you know, those  
14 are all things that we'll be looking at and we'll be  
15 taking that into consideration and bringing that  
16 information back to you as we do our business planning.

17  
18 So I'll take a breath now and talk about  
19 multifamily.

20 And Bob, if you want to join us.

21 I haven't seen much of Bob recently. He's been  
22 on the road, which is a great thing for him out there  
23 meeting and greeting folks who haven't seen CalHFA, to  
24 the same extent that we have been out there in previous  
25 years and I have been getting nothing but really

1 positive feedback on Bob and the things that staff has  
2 been doing.

3 And as I said, one of other areas that Jackie is  
4 moving very proactively is to help Bob get staffed up so  
5 that we don't just go out there and talk about what we  
6 can do, that if people essentially want us, that we can  
7 deliver.

8 I don't know, you know, do you want to talk  
9 about your report?

10 MR. DEANER: Sure. Really what we have is just  
11 what we did, what we've closed or committed to date, so  
12 if you look at the chart, we're at 64 million to date.

13 I think the better number to take at a look at  
14 is if you go towards the bottom. With the changes that  
15 we've implemented and being out in the market and  
16 marketing, we've increased our pipeline to over  
17 200 million. So we have probably 15 to 20 projects  
18 we'll be bringing to the Board in the next two to three  
19 meetings. So the production has picked up quite a bit  
20 with the changes we've made.

21 Next slide. You hired a new director. You  
22 hired me. Thank you. I appreciate that. Again, our  
23 production pipeline is up to 200 million. We've changed  
24 the architectural process, obviously. I brought that to  
25 the last Board. It's been very well received. Updating

1 programs under development, we've gone to a universal  
2 application. And I'm currently reviewing our earthquake  
3 requirements to talk about changes we need to make there  
4 to, I think, bring us more in line with market as we did  
5 with the architectural guidelines that we -- changes we  
6 made.

7 On the multifamily programs, there's four or  
8 five program changes that I've made with help with Tom  
9 and Bruce, from finance and their group, and we've  
10 changed pricing. We've changed fees. We've got a fixed  
11 rate construction loan program that we're utilizing and  
12 some other things. That's also being well received  
13 within the market.

14 So as I go out with the loan officers -- that's  
15 one of my big pushes right now, is to go out in the  
16 market with the loan officers and discuss these program  
17 changes. They're being very, very well received from  
18 our borrowers and our clients, as you can tell from the  
19 previous slide of our pipeline.

20 That particular piece of the pipeline I should  
21 mention, the 200 million, those are what we consider  
22 real deals under application we're moving forward. We  
23 also have a prospective pipeline that I have the loan  
24 officers do, and those are deals we're chasing and going  
25 after, and I'm trying to figure out how can we win them,

1 what do we need to do. That in itself is also 200  
2 million, so we're actively looking at about \$400 million  
3 worth of new production this year. It won't all close  
4 obviously this fiscal year, but it will roll over into  
5 the next fiscal year.

6 On the Bay Area Housing and the MHSA -- go to  
7 the next slide -- those two Kathy, I think, pretty much  
8 touched on it earlier and the things that we're doing.  
9 The Bay Area Housing is going along very positively, and  
10 we're moving forward with that.

11 And on the MHSA, that is moving forward with  
12 Terri's help and Kathy's help with DMH and the counties  
13 to get that done. This is very important, I think, to  
14 us in multifamily to get the counties and DMH to  
15 finalize what they need to do because what we're finding  
16 is a number of these projects are going to be mixed use,  
17 so what we're doing is since we're administering it and  
18 we're going to underwrite the MHSA loan, my thoughts are  
19 with these clients is we'll do your construction loan  
20 and your perm, and we're finding six out of our ten  
21 requests are going to have some sort of either  
22 construction loan or perm, which will then again  
23 increase our pipeline.

24 One additional item I'm working on is an  
25 acquisition loan under the MHSA because we're finding

1 with the timing of the money of the MHSA and getting  
2 either bond allocation or tax credits, they need some  
3 source of short-term money to potentially take down  
4 either a piece of land or a project they want to rehab.  
5

6 So I'm working on an acquisition program, which  
7 makes sense because then it rolls into our construction  
8 loan and our perm. We're in the take out. So our risk  
9 is limited. Because if I give that acquisition loan,  
10 I'm paying myself back, you know, once I know they get  
11 the allocation or the tax credits.

12 So I'm trying to make it a one-stop shop, one  
13 package that makes sense for the borrowers, and that's  
14 also being very well received in the market. That is a  
15 program that I'm working on that I've -- we go to  
16 business plan on off-site in two weeks, and then in  
17 March, that utilizes a platform also to offset how we  
18 can leverage an acquisition loan program, so we're also  
19 working on that.

20 Is there another one? No, that's it for me. So  
21 things are going very well. I appreciate the support,  
22 and the staff is doing a fantastic job.

23 CHAIRPERSON COURSON: Thanks, Bob. That's  
24 exciting stuff.

25 Asset management.

1 MS. PARKER: Margaret.

2 As I mentioned this morning when we were doing  
3 Grand Plaza or Villa, the second one, we're really  
4 trying to do a connection for the Board between how we  
5 budget some of these line items of the Housing  
6 Assistance Trust Fund and when they come back to you on  
7 these individual items. And I think that this is going  
8 to continue to be a greater and greater role of  
9 Margaret's shop because of the aging of our portfolio.  
10 Really, have hired Jim Liska's as retired, unretired,  
11 retired, unretired, but his focus really primarily has  
12 been trying to deal with this aging portfolio, so we're  
13 going to be -- this is going to be a major area of  
14 emphasis as time goes on.

15 That's your introduction, Margaret.

16 MS. ALVAREZ: Okay. With that, pretty much on  
17 this slide I just took what our commitments were to the  
18 Board back in May and give you an update of where we  
19 were to date.

20 So the first one is the -- in May we said we  
21 would spend about 10 million in our agency HAT funds for  
22 the preservation of our existing portfolio. To date  
23 we've committed about 4.4 million of those funds,  
24 including the 500,000 you saw today on Villa Springs.  
25 And that's exactly the type of lending that we're doing

1 to kind of fill in the gaps on acquisition preservation  
2 loans and then also on loans that don't really come to  
3 you, but properties where they just need some capital  
4 improvement work to keep going.

5 We have earned surplus money that comes from our  
6 Section 8 portfolio. This year so far we haven't  
7 committed any of that money in loans, although we're  
8 always in the progress of -- process of talking to our  
9 owners about that. Those take a lot of time to make  
10 happen, and we're just on the road with those.

11 SB707 was extended formally, which is the rental  
12 house construction program loan through HCD. So this  
13 will enable us to refinance many of the properties in  
14 our portfolio that had RHCP loans that without this  
15 legislation we could not have extended.

16 And then we're in the process of developing a  
17 refinance plan for our older 80/20s, and those are  
18 properties like Grand Plaza that you saw this morning  
19 where the original set-aside was 20 percent of the loans  
20 at 80-percent area median income. And those are older  
21 now too, and we're seeing a lot of people wanting to  
22 refinance those projects either with their own ownership  
23 or with new structures. We're kind of getting together  
24 in-house to figure out how we can make that happen.

25 On the Mental Health Services Act, asset

1 management's piece is the operating subsidy plan. And  
2 our own internal work group has put that together, and  
3 it's in its final stages. And that's the piece that  
4 asset management will be administering as that program  
5 moves forward.

6 My last item on here says prepayment policy, but  
7 it's actually a refinance policy. And, again, I think  
8 I've talked about this several times with the Board.  
9 Our portfolio is aging. A lot of the owners want to get  
10 out. The buildings are 20 and 30 years old. Many of  
11 them have high degrees of equity. The biggest thing we  
12 haven't been able to figure out is how you give sellers  
13 the equity they want in order to get out of the deal and  
14 let somebody else take it over.

15 So we continue to struggle with that. Our  
16 in-house group is working on that, and our noses are to  
17 the grindstone, and we hope for good results this year.

18 My next slide here is really just in response to  
19 a Board question at the last meeting in which I was  
20 asked about the portfolio concentration and if we have  
21 too many borrowers kind of buying up the portfolio. And  
22 the answer would be no. If you took our top ten  
23 borrowers, it accounts to about 22 percent of our  
24 portfolio. And if you look at our top ten management  
25 companies, it's about 29 percent of the portfolio. So

1 no one has more than like about 2 percent of the  
2 portfolio right now. We don't consider that to be a  
3 burden to our portfolio or too high of a risk.

4 MS. PARKER: Thank you, Margaret.

5 The last slide is just to really update you on  
6 our operating budget. And from the standpoint of what  
7 the Board approved for us for operating budget, our  
8 projection at least through expenditures projected  
9 through the end of the year were at lower than where we  
10 might be six months into the year. And that primarily  
11 is because we have lower than expected expenditures in  
12 some of our strategic projects.

13 We have been reporting to you all along about  
14 some of them that we modified what we were going to do  
15 to sort of downscale. Some things, some of the  
16 projects, have taken a little bit longer than we had  
17 planned, but before anybody gets too excited about this,  
18 what we're going to essentially see is for some of these  
19 expenditures to then go into the next fiscal year as  
20 those -- some of them will be real safe because we  
21 downscaled some of the strategic projects, but some of  
22 it it's just that we're ended up moving some of the  
23 expenditures into the next year and you'll see that come  
24 back to you in May as far as building our budget.

25 The last part of it is just as I said we are

1 really focused recruitment. Jackie's got people out  
2 there with a sandwich board going back and forth trying  
3 to get a few good people.

4 MS. RILEY: Although, if I may, this is -- when  
5 the market goes down, that's when we do our, you know,  
6 best recruiting. And right now especially on the  
7 homeownership side, we have applicants. We have had to  
8 figure out strategies to limit some of them because our  
9 staffing is not such that we can deal with 800  
10 applicants that I know HCD had on one of their exams.  
11 So we have been doing a lot of advertising, but then  
12 doing something, you know, like one day file in person.

13 So we have a lot of really, really good applicants.

14 And we do go out very early on and do  
15 homeownership recruiting so we have been able to add to  
16 the REO staff. We added positions, actually just made  
17 two commitments yesterday, for more people in loan  
18 servicing dealing with delinquencies and claims, so  
19 we're in pretty good shape, and we have some very  
20 skilled, knowledgeable people coming from other  
21 companies, so we're really quite fortunate in that area.

22  
23 Just yesterday two of my staff this past week  
24 were down in Culver City doing exams for multifamily  
25 folks, and we're doing that in Sacramento in the next

1 two weeks. And we've actually seen some good people  
2 there, so things are looking up on the recruitment side.

3 MS. PARKER: And as I mentioned to you, we're  
4 trying to take advantage too to see if we can slip in  
5 here and get a really top quality candidate for director  
6 of homeownership.

7 So I want to commend the staff, particularly  
8 Jerry and Doug for their continued really stepping up  
9 and the yeoman labor of keeping that organization going  
10 and on track. And you can see overall the staff of the  
11 agency, it continues to deliver to the Board the  
12 expectation we would hope you would have of all of us.

13 MS. RILEY: I also wanted to mention, and it's  
14 not on here, but we have increased Tom's staff in the  
15 general counsel's office by an additional two attorneys  
16 and some other staff people to handle all the increase  
17 in, you know, the business, so.

18 CHAIRPERSON COURSON: Thank you.

19 MS. PARKER: That concludes our presentation,  
20 Mr. Chairman.

21 CHAIRPERSON COURSON: Thank you.

22 --oOo--

23 **Item 16. Discussion of other Board matters**

24 CHAIRPERSON COURSON: Is there any other business  
25 to come before the Board?

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MS. JAVITS: Terrific report. Thank you so much. Very informative.

MS. PARKER: Not bad for the housing crisis that the world is in, particularly in California. I really think that this goes to the stewardship of the Board and the Agency.

--o0o--

**Item 17. Public testimony**

CHAIRPERSON COURSON: Seeing no further business, is there any -- I have no notice of any public testimony.

And so therefore our next gathering will be at our retreat on February 6th, and our next meeting in March in Burbank, and we will stand adjourned.

(The meeting concluded at 1:27 p.m.)

**REPORTER'S CERTIFICATE**

I hereby certify the foregoing proceedings were reported by me at the time and place therein named; that the proceedings were reported by me, a duly certified shorthand reporter and a disinterested person, and was thereafter transcribed into typewriting by computer.

In witness whereof, I have hereunto set my hand this 24th day of January 2008.

---

Yvonne K. Fenner  
Certified Shorthand Reporter  
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